

MEMORANDUM

.TO: Mayor and City Council

FROM: Tom Crawford, Interim City Administrator

DATE: June 15, 2020

SUBJECT: Financial Recovery Plan Update

Attached for your reference is the June Update of the Financial Recovery Plan related to the COVID-19 pandemic. Please note that the first column listed for each year reflects the initial pessimistic scenario. The subsequent columns for each year are not pessimistic but reflect the likely outcome. In FY2021, the revenue shortfall improved to \$1 million to \$6.8 million. This is primarily attributable to the State's recently issued forecast for State Shared Revenues (sales tax). FY2021 is now close to have actions identified; however, almost all actions taken to date reflect one-time savings. Staff is starting to look at FY2022 and, although preliminary, staff believes recurring expenditures need to be reduced as well. In other words, staff is not expecting a "V" shaped recovery.

As the economy starts to re-open, there remain many unknowns. Staff will continue to monitor the situation and provide updates to Council.

cc: J Fournier S Higgins M Horning K Buselmeier



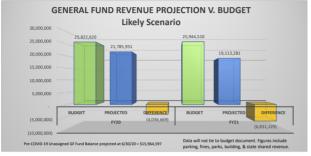
City of Ann Arbor Financial Recovery Plan GENERAL FUND

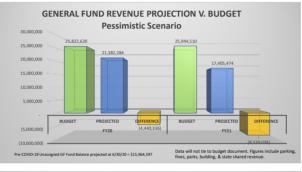
MCHIGAN				FY20						FY21		
	P	Original Pessimistic PLAN	IN	May Likely IPLEMENTED	IM	June Likely PLEMENTED	Р	Original essimistic PLAN	IM	May Likely IPLEMENTED	IM	June Likely PLEMENTED
FINANCIAL NEED	\$	4,400,000	\$	4,400,000	\$	4,036,669	\$	8,500,000	\$	7,800,000	\$	6,831,229
Memo: Surplus/(Shortfall) vs Need	\$	426,988	\$	(3,867,512)	\$	(873,881)	\$	2,126,387	\$	(5,449,120)	\$	(307,193)
RECOVERY ACTIONS												
CRISIS RELATED & UNPLANNED SAVINGS (COSTS)												
NuView Legal Settlement		75,000		75,000		75,000		75,000		75,000		75,000
Shift COVID Supplies to Risk Fund		75,000		75,000		75,000		-		-		-
Department of Justice COVID Grant												59,184
Park Temp Employee Savings - reduced operations (cost)		192,760		192,760		192,760		(32,620)		(32,620)		(32,620)
Parking Ticket Processing Savings		65,500		65,500		65,500		76,500		76,500		76,500
Parking Ticket Backlog												15,000
Parking Ticket Amnesty Program								((50,000
Property Tax Penalty Waivers		-		-		-		(347,000)		(347,000)		(347,000)
Eviction Prevention Support - Housing Commission		(100,000)		(100,000)		(100,000)		(100,000)		(100,000)		(100,000)
Sheltering Support		(250,000)		(250,000)		(250,000)		-		-		-
Subtotal Crisis & Unplanned	\$	58,260	\$	58,260	\$	58,260	\$	(328,120)	\$	(328,120)	\$	(203,936)
DISCRETIONARY SPENDING												
Outside Counsel - reduce		-		-		-		25,000		-		-
Crash Mapping - use alternative funding		33,700		33,700		33,700		-		-		-
Energy Audits - postpone		24,510		24,510		24,510		-		-		-
Master Plan - defer		500,000		-		500,000		-		-		-
Deer Cull - defer one year		-				-		140,000		140,000		140,000
Center of the City - FY20 funding, FY21 additional support		140,000		140,000		140,000		(20,000)		-		(20,000)
Treeline Trail - staff support		-		-		-		40,000		-		-
Parks Fairness Resolution - temporarily suspend		126,018		126,018		126,018		-		-		-
(FY21 savings of \$114,144 not reflected in model, as it had not yet been budgeted)												
Historic District Survey		-		-		-		40,000		40,000		40,000
Subtotal Discretionary	\$	824,228	\$	324,228	\$	824,228	\$	225,000	\$	180,000	\$	160,000
DEFERRAL OF CAPITAL PROJECTS												
Hollywood Blvd Project - postpone		-		-		-		479,000		479,000		479,000
Capital Sinking Fund Transfer - postpone		-		-		-		400,000		400,000		400,000
A2-Saline Project - postpone		-		-		-		175,000		175,000		175,000
Resident Driven Sidewalk Gap		146,500		-		-		100,000		-		-

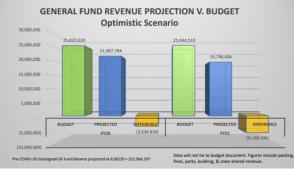
	,	Original Pessimistic PLAN	ІМ	May Likely PLEMENTED	IN	June Likely IPLEMENTED	I	Original Pessimistic PLAN	IN	May Likely IPLEMENTED	IN	June Likely IPLEMENTED	
Streetlight Replacement - postpone Elections - Satellite Office		-		-		-		425,000 25,000		-		-	
		-		-		-				-		-	
Subtotal Capital	\$	146,500	\$	-	\$	-	\$	1,604,000	\$	1,054,000	\$	1,054,000	
DEBT RELATED ACTIVITIES													
Potential Debt Re-financing		-		-		-		-		-		-	
Supplemental VEBA Contribution - reduce		1,650,000		-		1,627,527		3,430,930		-		3,430,930	
Supplemental Pension Contrib eliminate		498,000		-		498,190		533,042		-		533,042	
Subtotal Debt	\$	2,148,000	\$	-	\$	2,125,717	\$	3,963,972	\$	-	\$	3,963,972	
LABOR RELATED ACTIONS													
Hiring Freeze		-		-		-		1,000,000		1,000,000		1,000,000	
Travel & Training Freeze - discretionary		100,000		100,000		100,000		200,000		200,000		200,000	
Overhire Program - reduce in half		-		-		-		80,000		80,000		80,000	
Planned FTE - postpone hiring		-		-		-		-		-		-	
Sustainability Fellow - postpone		-		-		-		48,000		48,000		48,000	
Planning Intern - postpone		-		-		-		25,000		25,000		25,000	
Facilities Temp Pay - postpone		-		-		-		20,000		20,000		20,000	
Overtime - reduced		50,000		50,000		50,000		50,000		-		50,000	
Inclusion Training		-		-		-		72,000		72,000		72,000	
Voluntary Furloughs		-		-		-		-		-		-	
Incentive Program to Reduce Staffing		-		-		-		-		-		-	
Senior Management Voluntary Pay Cut		-		-		4,583	*	55,000		-		55,000	# of months:
Freeze Pay - non-contracted portion only		-		-		-		811,535		-		tbd	289k if AAPOA ¢
Departmental Restructuring		-		-		-		300,000		-		-	
Involuntary Furloughs, Layoffs, &/or Pay Cuts		-		-		-		2,500,000		-		-	
Subtotal Labor	\$	150,000	\$	150,000	\$	154,583	\$	5,161,535	\$	1,445,000	\$	1,550,000	
USE OF RESERVES													
Risk Fund - refund reserves		-		-		-		-		-		-	
Use of Fund Balance		1,500,000		-		-		-		-		-	FY20 calculated
Subtotal Reserves	\$	1,500,000	\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL RECOVERY ACTIONS	\$	4,826,988	\$	532,488	\$	3,162,788	\$	10,626,387	\$	2,350,880	\$	6,524,036	

		FY20				FY21			
	Projected	Budget	Difference		Projected	Budget	Difference		
Parking Revenue (DDA)	3,479,252	4,869,996	(1,390,744)	29%	2,178,544	4,869,996	(2,691,453)	55% Scenario:	DDA projections (approx 15% for 3 mo., 35% for 2 mo., 67% for 5 mo., 78% for 5 mo.)
Parking Fine Revenue	1,870,641	2,748,602	(877,961)	32%	1,865,614	2,748,602	(882,988)	32% Scenario:	Mirrors DDA projections
Housing & Barricade	1,218,696	1,218,696	-	0%	1,218,696	1,218,696	-	0% Scenario:	Full revenue generation
Fire Inspection	218,000	525,000	(307,000)	58%	218,000	525,000	(307,000)	58% Scenario:	42% revenue generation
State Shared Revenue	11,845,760	11,900,000	(54,240)	0%	10,612,015	12,000,000	(1,387,985)	12% Scenario:	85% for : 15 months.
Parks Revenue	3,153,601	4,560,326	(1,406,725)	31%	3,020,413	4,582,216	(1,561,803)	34% Scenario:	Various projections based on each facility
Tax Revenue (Penalty)					(150,000)		(150,000)	Scenario:	August & Sept
Tax Revenue (Interest)					(187,000)		(187,000)	Scenario:	August & Sept
	21,785,951	25,822,620	(4,036,669)		19,113,281	25,944,510	(6,831,229)		

			FY20				FY21	
		Budget	Projected	Difference		Budget	Projected	Difference
Likely		25,822,620	21,785,951	(4,036,669)		25,944,510	19,113,281	(6,831,229)
Pessimistic	-10%	25,822,620	21,382,284	(4,440,336)	-25%	25,944,510	17,405,474	(8,539,036)
Optimistic	5%	25,822,620	21,987,784	(3,834,836)	10%	25,944,510	19,796,404	(6,148,106)







	DD 20		DDA 21	Fines 20	Fines 21	ousing/Barrica: 20	using/Barrica 21	Fire Insp 20	Fire Insp 21	State Shared 20	State Shared 21	Parks 20	Parks 21	Fire Grant 20	Fire G
JL	JL 405	,833 4	405,833	200,080	200,080	101,558	101,558	43,750	43,750						
			405,833	184,484	184,484	101,558	101,558	43,750	43,750						
SE			405,833	232,594	232,594	101,558	101,558	43,750	43,750						
			405,833 405,833	244,020 203,539	244,020 203,539	101,558 101,558	101,558 101,558	43,750 43,750	43,750 43,750						
			405,833	203,539	205,559	101,558	101,558	43,750	43,750						
JA			405,833	237,666	237,666	101,558	101,558	43,750	43,750						
			405,833	239,200	239,200	101,558	101,558	43,750	43,750						
м	1AR 405	833 4	405,833	289,246	289,246	101,558	101,558	43,750	43,750						
			405,833	276,358	276,358	101,558	101,558	43,750	43,750						
			405,833	231,517	231,517	101,558	101,558	43,750	43,750						
JL			405,833	209,719	209,719	101,558	101,558	43,750	43,750		4.2.000.000	4.550.005		000 755	
	4,869	,996 4,8	869,996	2,748,602	2,748,602	1,218,696	1,218,696	525,000	525,000	11,900,000	12,000,000	4,560,326	4,582,216	923,756	1,9
BAD	DD		DDA	Fines			using/Barrica		Fire Insp	State Shared	State Shared	Parks	Parks	Fire Grant	Fire (
	20		21	20	21	20	21	20	21	20	21	20	21	20	2
JL			142,864 142.864	200,080 184,484	50,020 46.121	101,558 101,558	101,558 101.558	18,333 18,333	21,875						
SE			275,975	232,594	40,121 58,149	101,558	101,558	18,333	21,875						
			275,975	244,020	61,005	101,558	101,558	18,333	21,875						
N			275,975	203,539	50,885	101,558	101,558	18,333	21,875						
	EC 405	833 2	275,975	200,179	50,045	101,558	101,558	18,333	21,875						
			275,975	237,666	59,416	101,558	101,558	18,333	21,875						
FE			315,919	239,200	59,800	101,558	101,558	18,333	21,875						
			315,919 315,919	14,462 13,818	72,311	101,558	101,558	18,333 18,333	21,875						
			315,919 315,919	11,576	57,879	101,558	101,558	18,333	21,875						
			315,919	10,486	52,430	101,558	101,558	18,333	21,875						
	3,671	.572 3,2	245,198	1,792,104	687,150	1,218,696	1,218,696	220,000	262,500	11,245,500	8,040,000	3,000,000	2,291,108	1,923,756	1,9
				5%	25%					67% June only	67%				
GOOD	DD									State Shared	State Shared				
	20		DDA 21	Fines 20	Fines 21	20	using/Barrica 21	20	Fire Insp 21	20	21	Parks 20	Parks 21	Fire Grant 20	Fire (
JL			142,864	200,080	100,040	101,558	101,558	33,333	21,875						
			142,864	184,484	92,242	101,558	101,558	33,333	21,875						
SE			275,975	232,594	116,297	101,558	101,558	33,333	21,875						
			275,975	244,020	122,010	101,558	101,558	33,333	21,875						
			275,975 275,975	203,539 200,179	101,770 100,089	101,558 101,558	101,558 101,558	33,333 33,333	21,875 21,875						
IA			275.975	200,179	118,833	101,558	101,558	33,333	21,875						
			315,919	239,200	119,600	101,558	101,558	33,333	21,875						
			315,919	28,925	144,623	101,558	101,558	33,333	21,875						
A	PR 7	2746 3	315,919	27,636	138,179	101,558	101,558	33,333	21,875						
			315,919	23,152	115,759	101,558	101,558	33,333	21,875						
JL			315,919	20,972	104,860	101,558	101,558	33,333	21,875						
	3,671	,572 3,2	245,198	1,842,446 10%	1,374,301	1,218,696	1,218,696	400,000	262,500	11,681,833 89%	10,612,015 88%	3,000,000	3,436,662	1,923,756	1,9
				10%	50% 100%					June only	88% MI Treas Est				
LIKELY	DD		DDA	Fines			using/Barrica		Fire Insp	State Shared	State Shared	Parks	Parks	Fire Grant	
LIKELY	DD 2(DDA 21	Fines 20	Fines 21	using/Barrica: 20	using/Barrica 21	Fire Insp 20	Fire Insp 21	State Shared 20	State Shared 21	Parks 20	Parks 21	Fire Grant 20	Fire 0 2
likely	20														
JL IA	20 JL 42 UG 42	2,337 1),662 1	21 167,325 158,567	20 200,080 184,484	21 70,433 64,943	20 101,558 101,558	21 101,558 101,558	20 18,167 18,167	21 18,167 18,167						
JL	20 JL 42 UG 42	2,337 1	21	20 200,080	21 70,433	20 101,558	21 101,558	20 18,167	21 18,167						
AI SE O	20 JL 42 UG 42 EP 40 ICT 42	2,337 1 0,662 1 1,067 1 3,780 1	21 167,325 158,567 160,087 163,527	20 200,080 184,484 232,594 244,020	21 70,433 64,943 158,169 165,939	20 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167						
JL Al SE O N	20 JL 42 UG 42 EP 40 ICT 42 OV 40	2,337 1 0,662 1 1,067 1 3,780 1 2,366 1	21 167,325 158,567 160,087 163,527 161,786	20 200,080 184,484 232,594 244,020 203,539	21 70,433 64,943 158,169 165,939 138,411	20 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167						
JL AI SE O N	20 JL 42 UG 42 EP 40 ICT 42 OV 40 EC 37	2,337 1 0,662 1 1,067 1 3,780 1 2,366 1 3,551 1	21 167,325 158,567 160,087 163,527 161,786 154,510	200,080 184,484 232,594 244,020 203,539 200,179	21 70,433 64,943 158,169 165,939 138,411 136,126	20 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167 18,167						
JL Al SE N DI JA	JL 42 UG 42 EP 40 ICT 42 IOV 40 EC 37 NN 38	2,337 1),662 1 1,067 1 3,780 1 2,366 1 3,551 1 3,976 1	21 167,325 158,567 160,087 163,527 161,786 154,510 191,720	20 200,080 184,484 232,594 244,020 203,539 200,179 237,666	21 70,433 64,943 158,169 165,939 138,411 136,126 161,618	20 101,558 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167 18,167						
JL AI SE O N D J FE	20 JL 42 UG 42 EP 40 ICT 42 OV 40 EC 37 NN 38 EB 37	2,337 1 0,662 1 1,067 1 3,780 1 2,366 1 3,551 1 3,976 1 5,435 1	21 167,325 158,567 160,087 163,527 161,786 154,510 191,720 196,627	200,080 184,484 232,594 244,020 203,539 200,179 237,666 239,200	21 70,433 64,943 158,169 165,939 138,411 136,126 161,618 186,204	20 101,558 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167 18,167 18,167						
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JL AI SE O NN DI JA FE AL AI M	21 JL 42 UG 42 EP 400 CT 42 OV 40 EC 37 NN 38 EB 37 IAR 25 PR 25 PR 25 IAY 10 IN	2,337 1 0,662 1 4,067 1 3,780 1 2,366 1 3,551 1 3,976 1 5,435 1 3,052 2 5,602 2 4,675 2 4,091 2	21 167,325 158,567 160,087 163,527 161,786 154,510 191,720 196,627 201,773 216,664 203,785 202,174	20 200,080 184,484 232,594 244,020 203,539 200,179 237,666 239,200 93,000 13,818 11,576 10,486	21 70,433 64,943 158,169 165,939 138,411 136,126 161,618 186,204 225,162 215,130 180,224 163,255	20 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167	20	21	20	21	20	2
JL AI SE O NN DI JA FE AL AI M	2(JL 42 EP 40 CT 42 OV 40 EC 37 RN 38 EB 37 IAR 25 PR 10 IAY	2,337 1 0,662 1 4,067 1 3,780 1 2,366 1 3,551 1 3,976 1 5,435 1 3,052 2 5,602 2 4,675 2 4,091 2	21 167,325 158,567 160,087 163,527 161,786 154,510 191,720 201,773 216,664 203,785	20 200,080 184,484 232,594 244,020 203,539 200,179 237,666 239,200 93,000 13,818 11,576	21 70,433 64,943 158,169 165,939 138,411 136,126 161,618 186,204 225,162 215,130 180,224	20 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167	21 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167						
JL AI SE O D D J FE AI AI M M M	21 JL 42 UG 42 EP 400 CT 42 OV 40 EC 37 NN 38 EB 37 IAR 25 PR 25 PR 25 IAY 10 IN	2,337 1 1,067 1 3,780 1 3,780 1 3,551 1 3,976 1 5,435 1 3,976 2 3,266 2 4,675 2 4,675 2 4,675 2 2,252 2,1	21 167,325 158,567 160,087 163,527 163,527 161,786 154,510 191,720 196,627 201,773 216,664 203,785 202,174 178,544	20 200,080 184,484 232,594 244,020 203,539 200,179 237,666 239,200 93,000 13,818 11,576 10,486	21 70,433 64,943 158,169 165,939 138,411 136,126 161,1618 186,204 225,162 215,130 180,224 163,255 1,865,614	20 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	21 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558 101,558	20 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 218,000	21 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167 18,167	20	21	20	21	20	2

	20	21	21
		Optimisti	Pessimisti
		с	с
JUL	422,337	226,897	107,753
AUG	420,662	212,884	104,250
SEP	404,067	215,316	104,858
OCT	423,780	220,820	106,234
NOV	402,366	218,034	105,537
DEC	373,551	206,393	102,627
JAN	383,976	280,399	103,041
FEB	376,435	288,986	104,268
MAR	258,052	297,991	105,555
APR	5,260	324,050	109,277
MAY	4,675	301,512	106,058
JUN	4,091	298,692	105,655
TOTAL	3,479,251	3,091,973	1,265,113

Temp Employee Savings Projection

		FY20			FY21	
	Remaining Budget	% Use	Savings	Budget	% Use	Savings
Golf	156,249	100%	-	444,666	100%	-
Livery	186,055	40%	111,633	409,580	110%	(40,958)
Rental	33,202	50%	16,601	95,000	75%	23,750
Pool	71,695	10%	64,526	462,199	100%	-
Camp	17,464	100%	-	119,347	110%	(11,935)
Senior	19,796	100%	-	34,772	110%	(3,477)
Rink	(14,945)	75%	NA	192,357	100%	-
Market	9,584	100%		19,176	100%	-
TOTAL			192,760			(32,620)



martlogl				2020 Actual	2020 Projected	2020 Total		2021 Manager	2021 Total		
Note: Series and Series a	Account	Account Description	2020 Amended Budget				2020 Shortfall			2021 Shortfall	
Base Series Se	Fund 0010	0 - General									
If is in factor functionedIf is the iso in the i	Agency Organiz Activit	060 - Parks & Recreation zation 4000 - Recreation Facilities & ty 1646 - Farmer's Market	& Serv								
13.10impactsimpacts1.2.001.4.001.4.001.4.001.2.0015.00Nata Fried3.0.001.0.001.0.001.0.001.0.001.0.0016.10Marka Fried Teal Teal Teal Teal Teal Teal Teal Teal	Charges	For Services			25%				0.75		
Mail 19NationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNationNationNationNationNation101NationNation<	1518	Inspection	3,259.00	1,485.00				3,259.00			
Methode Normalization in the field signal status in space of the space of t	2710.0063	Operating Transfers 0063	20,690.00	14,855.00	1,458.75			21,290.00			
No 100No 100No 100No 100No 100No 100No 100No 100No 100No 	5459	Park Use Fee	3,250.00	(1,307.05)	1,139.26			3,250.00			
No 19No 19No 19StatuStatuStatuStatuStatuStatu19No 19No 19100010001000100010001000100019No 1910000100010001000100010000100001000019No 19100001000100001000100001000010000100001000019No 1910000010001000010000100001000010000100001000019No 19100000100001000010000100001000010000100001000019No 19100000100001000010000010000010000010000010000019No 1910000010000010000010000010000010000010000019No 1910000010000010000010000010000010000019No 1910000010000010000010000010000019No 1910000010000010000010000010000019No 1910000010000010000010000010000019No 1910000010000010000010000010000019No 1910000010000010000010000010000019No 19100000100000100000100000100000 <t< td=""><td>5483</td><td>Merchandise</td><td>2,000.00</td><td>730.00</td><td>317.50</td><td></td><td></td><td>2,000.00</td><td></td><td></td><td></td></t<>	5483	Merchandise	2,000.00	730.00	317.50			2,000.00			
And Notice Transmission 2,151,00 2,050,00 2,151,00 2,151,00 766 Notewale Nyels Nutrit 2,260,00 7,050 1,17,00 1,260,00 1,07,00 766 Notewale Nyels Nutrit 4,060,00 7,070,00 1,07,00	7401	Annual Rentals Paying Yearly	69,291.00	(5,710.00)	18,750.25			69,291.00			
100 Notes with Windti 1,2,2,0 1,2,2,0 100 Notes with Windti 3,0,00	7403	Daily Rentals Paying Yearly	21,804.00	(400.00)	5,551.00			21,804.00			
101 101 102,00 <	7404		2,151.00	1,920.00	57.75			2,151.00			
View Wardendow Might Market 3.440.00 1.370.00 517.50 3.440.00 Durge for Sources Tools 0.335.01.00 630.575.50 3.400.00 630.575.50 3.400.00 630.575.50 3.400.00 630.575.50 1.420.00 1.040.00.70 0.4700.257 Seedilarease Area 0.0 1.1750.00 1.1750.00 1.1750.00 1.1250.00 1.090.00 0.000 Model Market Market 1.1250.00 1.1250.00 1.1250.00 1.1350.00											
Charge for Similar Zabe Sign 201.00 Sign 201.0				-							
Mathematical					_	49 976 21	(88 224 70)		104 100 75	(34 700 25)	
Main fee12.8.01.9.901.9.901.9.901.2.8.00Machine conversion National Schwart Rate National Schwart Rate Nation		neous Revenue			29,100.20	-3,370.21	(00,227.73)		107,100.75		
Alconfiguration Reviews Table 112,218.00 113,455.00 1,427.00 112,278.20 0,178.50 (10,99.50) Alconfiguration Reviews 113,455.00 23,408.55 23,408.55 23,408.55 (16,77,79) 113,078.50 (13,778,73) Stage For Wester 100,000 0 10,000.00 0.75 Stage For Wester 10,000.00 6,570.00 5070.00 12,248.00 26,565.75) Allow For Wester 10,000.00 6,570.00 5070.00 12,440.00 265,655.75) Allow For Wester Table 13,000.00 10,575.50 (28,865.65) 338,240.00 265,655.75) Allow For Wester Table 13,000.00 4,828.55 12,486.50 328,240.00 265,655.75) Allow For Wester Table 13,000.00 4,828.55 12,486.50 328,240.00 265,655.75) Stage For Services Table 13,000.00 4,828.85 13,000.00 4,828.85 13,000.00 4,828.85 Stage For Services Table 12,060.00 4,828.85 13,000.00 4,929.28 15,000.00 14,928.16<											
Active 1646 - Famiry Famila 150,493.00 542.22.95 29,408.26 63,641.21 (96,797,79) \$15,039.00 113,279.25 (37,79,75) 5457 Rec & Ed Field Pies 30,000,0 .00 .073 0.73 5499 Park Kes 12,040,00 6370.00 .070,00 12,040,00 .073 7499 Dog Park Kes 12,040,00 6370.00 .070,00 12,040,00 .073 7400 Song Park Kes 12,040,00 6370.00 .073,00 12,040,00 .073,00 7410 Song Park Kes 12,040,00 6370.00 .073,00 12,040,00 .073,00 7420 Song Park Kes 12,040,00 6370.00 .073,00 12,040,00 .053,00 7420 Song Park Kes 12,040,00 137,4256,55 .023,266,00 152,450,00 265,50,25 7420 Song Park Kes 1,066,00 1,007,30 .073,00 .037,5 .037,5 5423 Swirming Hachine Soles 1,066,00 1,007,30 .057,50,00 .037,5 .037,5 5438 Swirming Hachine Soles 1,066,00	/406	_							-		
August Status Status <ths< td=""><td>الد المراجع ٨</td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td></ths<>	الد المراجع ٨				-						
98 98 Use Pe 360,000 167,286.5 (193,216.5) 360,000 544 Dog Park Fees 12,000 6,070.00 6,070.00 12,000.00 286,072.5 (95,635.7) Charges Far Senses 5332,513.00 2174,255.5 202,286.45 5382,543.00 286,072.5 (95,635.7) Charges Far Senses 5332,513.00 174,255.5 202,286.45 5382,543.00 286,072.5 (95,635.7) Charges Far Senses 91,913.00 105,175.00 174,255.5 202,286.45 5382,543.00 286,072.5 (95,635.7) 543 Day Gamps 91,913.00 105,175.00 107,285.5 91,943.00 537.5 543 Semiming 92,000.00 64,752.5 106,00 75,000.0 107,000 107,000 107,000 107,000 107,000 102,200.00 82,990.88 (137,818.13) 543 Renal-Nod 150,000 415,200.00 416,280.17 (92,288.3) 520,500.00 82,990.88 (137,818.13) 5445 Renal-Nod 150,000	Activit	ty 6100 - Facility Rentals	\$150,459.00	\$34,232.95	29,408.20	05,041.21	(86,797.79)	\$151,039.00		[67.867,76]	
574 Dog Park Fees 1,040.0 6,970.00 5,070.00 1,040.00 Charges For Services Totals Activity Charges For Services Totals State Burk Pool 5382,543.00 226,597.25 (95,635.75) Charges For Services Totals Charges For Services Totals State Burk Pool 5382,543.00 226,597.25 (95,635.75) Visit Charges For Services Totals Charges For Services Charges For	5457	Rec & Ed Field Fees	10,000.00	.00	-	-		10,000.00			
Charges For Services Totals \$382,543.00 \$174,255.55 - 174,255.55 (208,286.45) \$382,543.00 286,507.25 (95,635.75) Activity 6100 - Facility Rentals Totals \$382,543.00 \$174,256.55 - 174,256.55 (208,286.45) \$382,543.00 286,507.25 (95,635.75) 543 Day Camps 91,943.00 105,157.50 - 174,256.55 (208,286.45) \$382,543.00 286,507.25 (95,635.75) 543 Day Camps 91,943.00 105,157.50 - 174,256.55 (208,286.45) \$382,543.00 286,507.25 (95,635.75) 543 Day Camps 91,943.00 105,157.50 - 174,256.55 (208,286.45) \$382,543.00 286,507.25 - 0.375 543 Swimming-instructonal 1,066.00 - 7,500.00 - 7,500.00 - 7,500.00 - 161,280.17 - 161,280.17 - 161,280.17 - 161,280.17 - 161,280.17 - 161,280.17 - 100,223.23 124,59	5459	Park Use Fee	360,503.00	167,286.55	-	167,286.55	(193,216.45)	360,503.00			
Activity 6200 - Facility tentals Totals Charges For Services \$382,543.00 \$482,543.00 286,907.25 (95,635.75) 5423 Day Camps 91,943.00 105,157.50 91,943.00 0.375 5424 Vending Machine Sales 1,066.00 1,007.30 1,066.00 5432 Swimming 92,000.00 42,808.85 92,000.00 1,079.00 1,066.00 5438 Swimming-instructonal 13,000.00 6,474.52 13,000.00 6,474.52 13,000.00 5439 Swim ream 7,500.00 1,079.00 1,079.00 1,012.00.17 150,000.00 1,079.00 Charges For Services Totals 2220,509.00 \$161,280.17 161,280.17 150,000.00 82,650.88 (137,818.13) Charges For Services Totals 2220,509.00 \$161,280.17 161,280.17 150,200.00 82,650.88 (137,818.13) Activity 6232 - Buhr Piol Totals \$220,590.00 \$161,280.17 161,280.17 109,288.83 \$220,599.00 82,650.88 (137,818.13) Charges For Services Totals \$220,590.00 \$161,280.17 161,280.17 10,07.7 0.67	5474	Dog Park Fees	12,040.00	6,970.00		6,970.00	(5,070.00)	12,040.00			
Activity 6100 - Facility Rentals Totals Charges For Services \$382,543.00 \$382,54											
543 Day Campa 91,94.00 105,157.50 543 Vending Machine Sales 1,066.00 1,007.30 543 Swimming 92,000.00 42,808.85 92,000.00 543 Swimming-instructional 13,000.00 6,474.52 93,000.00 543 Swim Team 7,500.00 1,079.00 1,079.00 546 Rental-Pool 1,000.00 4,73.00 4,73.00 547 Stages For Services Totals 520,590.00 \$161,280.17 (59,228.83) \$220,590.00 82,690.88 (137,818.13) Activity 6231 - Buhr Pool Totals \$220,590.00 \$161,280.17 (59,228.83) \$220,590.00 82,690.88 (137,818.13) Charges For Services Totals \$220,590.00 \$161,280.17 (59,228.83) \$220,590.00 82,690.88 (137,818.13) Activity 6233 - Buhr Pool Totals \$161,280.17 (59,228.83) \$220,590.00 82,690.88 (137,818.13) Activity 6233 - Buhr Pool Totals \$161,280.17 (59,228.83) \$220,590.00 82,690.88 (137,818.13) For Services \$161,280.17 \$161,280.17 \$59,228.33 \$220,590.00	Activit	vity 6100 - Facility Rentals Totals ty 6231 - Buhr Pool	\$382,543.00	\$174,256.55	-			\$382,543.00	286,907.25		
542SwinningSylonon42,88.8592,00.00543Swinning-instructional13,000.006,44.52-543Swinn Tean7,500.00-7,500.00545Retal-Pool15,000.004,753.00-546Stablar Pool Stablar Pool S	5423	Day Camps	91,943.00	105,157.50				91,943.00	0.375		
5438 Świmming-instructional 13,000.00 6,474.52 5439 Świm Team 7,500.00 1,079.00 5465 Rental-Pool 15,000.00 4,753.00 5465 Rental-Pool 15,000.00 4,753.00 Charges For Services Totals \$220,599.00 \$161,280.17 - 161,280.17 (59,228.83) \$220,599.00 82,690.88 (137,818.13) Activity 6231 - Buhr Pool Totals Activity 6232 - Buhr Pink Pink \$200,599.00 \$161,280.17 - 161,280.17 (59,228.83) \$220,599.00 82,690.88 (137,818.13) 5408 Season Pass-Resident 0.0 580.00 545 - 0.07 - - 5425 Vending Machine Sales 150.00 147.96 - - - 0.00 - - - - 0.07 - - - - 0.00 - - - 0.00 - - 0.00 - - 0.07 - - 0.07 - - 0.00 - - 0.00 - -	5425	Vending Machine Sales	1,066.00	1,007.30				1,066.00			
5439 Swim Team 7,500.00 1,079.00 7,500.00 5456 Rental-Pool 15,000.00 4,753.00 161,280.17 - - 0.07 - - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07 - 0.07	5432	Swimming	92,000.00	42,808.85				92,000.00			
S465 Rental-Pool 15,000.00 4,753.00 161,280.17 - 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) S475 Season Pass-Resident .00 580.00 580.00 - 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) S480 Season Pass-Resident .00 580.00 - - 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) S441 Season Pass-Resident .00 580.00 - - .00 .00 580.00 - .00 .00 .00 580.00 .00	5438	Swimming-instructional	13,000.00	6,474.52				13,000.00			
Charges For Services Totals \$220,509.00 \$161,280.17 - 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) Activity 6231 - Buhr Pool Totals \$220,509.00 \$161,280.17 - 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) Activity 6232 - Buhr Rink Charges For Services * 161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) 5408 Season Pass-Resident .00 580.00 580.00 - .00 .00 .00 5415 Vending Machine Sales 150.00 147.96 .580.00 36,226.00 36,226.00 .01 .00 .00 5441 Skating 36,226.00 43,529.00 1,776.00 .00	5439	Swim Team	7,500.00	1,079.00				7,500.00			
Activity 6231 - Buhr Pool Totals Activity \$220,509.00 \$161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) Activity 6232 - Buhr Rink Charges For Services 0.0 0.00 0.00 0.00 5408 Season Pass-Resident 0.0 580.00 147.96 0.00 0.00 5425 Vending Machine Sales 150.00 147.96 150.00 150.00 150.00 5441 Skating 36,226.00 43,529.00 36,226.00 36,226.00 150.00 147.96 5443 Skate Shop 900.00 1,776.00 900.00 167.90 161.900.00 <t< td=""><td>5465</td><td>Rental-Pool</td><td>15,000.00</td><td>4,753.00</td><td></td><td></td><td></td><td>15,000.00</td><td></td><td></td><td></td></t<>	5465	Rental-Pool	15,000.00	4,753.00				15,000.00			
Activity 6231 - Buhr Pool Totals Activity \$220,509.00 \$161,280.17 (59,228.83) \$220,509.00 82,690.88 (137,818.13) Activity 6232 - Buhr Rink Charges For Services 0.0 0.00 0.00 0.00 5408 Season Pass-Resident 0.0 580.00 147.96 0.00 0.00 5425 Vending Machine Sales 150.00 147.96 150.00 150.00 150.00 5441 Skating 36,226.00 43,529.00 36,226.00 36,226.00 150.00 147.96 5443 Skate Shop 900.00 1,776.00 900.00 167.90 161.900.00 <t< td=""><td></td><td>Charges For Services Totals</td><td>\$220,509.00</td><td>\$161,280.17</td><td>-</td><td>161,280.17</td><td>(59,228.83)</td><td>\$220,509.00</td><td>82,690.88</td><td></td><td></td></t<>		Charges For Services Totals	\$220,509.00	\$161,280.17	-	161,280.17	(59,228.83)	\$220,509.00	82,690.88		
Season Pass-Resident .00 580.00 .00 5425 Vending Machine Sales 150.00 150.00 5441 Skating 36,226.00 36,226.00 543 Skate Shop 900.00 1,776.00		Activity 6231 - Buhr Pool Totals ty 6232 - Buhr Rink			-		(59,228.83)	\$220,509.00			
Skating 36,226.00 43,529.00 36,226.00	5408	Season Pass-Resident	.00	580.00				.00	0.67		
5443 Skate Shop 900.00 1,776.00 900.00	5425	Vending Machine Sales	150.00	147.96				150.00			
	5441	Skating	36,226.00	43,529.00				36,226.00			
5449 Recreational Hockey 8,208.00 9,162.00 8,208.00	5443	Skate Shop	900.00	1,776.00				900.00			
	5449	Recreational Hockey	8,208.00	9,162.00				8,208.00			



5466	Rental-Rink	85,310.00	62,277.50				85,310.00				
	Charges For Services Totals	\$130,794.00	\$117,472.46	-	117,472.46	(13,321.54)	\$130,794.00	87,631.98	(43,162.02)		
Activ	Activity 6232 - Buhr Rink Totals ity 6234 - Veteran's Pool	\$130,794.00	\$117,472.46	-	117,472.46	(13,321.54)	\$130,794.00	87,631.98	(43,162.02)		
	For Services										
5425	Vending Machine Sales	1,050.00	1,449.31				1,050.00	0.375			
5432	Swimming	110,000.00	60,939.19				110,000.00				
5438	Swimming-instructional	15,000.00	7,081.08				15,000.00				
5439	Swim Team	19,000.00	820.04				19,000.00				
5465	Rental-Pool	4,800.00	2,587.50				4,800.00				
	Charges For Services Totals	\$149,850.00	\$72,877.12	-	72,877.12	(76,972.88)	\$149,850.00	56,193.75	(93,656.25)		
	tivity 6234 - Veteran's Pool Totals	\$149,850.00	\$72,877.12	-	72,877.12	(76,972.88)	\$149,850.00	56,193.75	(93,656.25)		
	ity 6235 - Veteran's Ice Arena s For Services										
5425	Vending Machine Sales	350.00	178.44				350.00	0.67			
5426	Concession	7,700.00	7,424.50				7,700.00				
5441	Skating	43,000.00	38,872.00				43,000.00				
5443	Skate Shop	2,192.00	4,402.00				2,192.00				
5444	Skating-Instructional	78,295.00	62,395.00				78,295.00				
5447	Adult Hockey League	233,282.00	208,948.81				233,282.00				
5466	Rental-Rink	131,603.00	104,741.67				131,603.00				
5483	Merchandise	2,000.00	2,219.20				2,000.00				
	Charges For Services Totals	\$498,422.00	\$429,181.62	-	429,181.62	(69,240.38)	\$498,422.00	333,942.74	(164,479.26)		
Activ	tivity 6235 - Veteran's Ice Arena	\$498,422.00 \$498,422.00	\$429,181.62 \$429,181.62		429,181.62 429,181.62	(69,240.38) (69,240.38)	\$498,422.00 \$498,422.00	<u>333,942.74</u> 333,942.74	(164,479.26) (164,479.26)		
Activ				-		(69,240.38) (69,240.38)		333,942.74	(164,479.26) (164,479.26)		
Activ	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool					(69,240.38) (69,240.38)		<u>333,942.74</u> 333,942.74 0.375	(164,479.26) (164,479.26)		
Activ Charges	ttivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool s For Services	\$498,422.00	\$429,181.62			(69,240.38) (69,240.38)	\$498,422.00	333,942.74	(164,479.26) (164,479.26)		
Activ <i>Charges</i> 5423	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps	\$498,422.00 114,710.00	\$429,181.62 162,254.00			(69,240.38) (69,240.38)	\$498,422.00 114,710.00	333,942.74	(164,479.26) (164,479.26)		
Activ <i>Charges</i> 5423 5425	tivity 6235 - Veteran's Ice Arena ty 6236 - Fuller Pool s For Services Day Camps Vending Machine Sales	\$498,422.00 114,710.00 3,300.00	\$429,181.62 162,254.00 2,113.73			(69,240.38) (69,240.38)	\$498,422.00 114,710.00 3,300.00	333,942.74	(164,479.26) (164,479.26)		
Activ <i>Charges</i> 5423 5425 5432	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool ; <i>For Services</i> Day Camps Vending Machine Sales Swimming	\$498,422.00 114,710.00 3,300.00 144,000.00	\$429,181.62 162,254.00 2,113.73 68,707.21			(69,240.38) (69,240.38)	\$498,422.00 114,710.00 3,300.00 144,000.00	333,942.74	(164,479.26) (164,479.26)		
Activ <i>Charges</i> 5423 5425 5432 5437	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25			<u>(69,240.38)</u> (69,240.38)	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00	333,942.74	(164,479.26) (164,479.26)		
Activ <i>Charges</i> 5423 5425 5432 5437 5438 5465	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-instructional Rental-Pool Charges For Services Totals	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01	-		(69,240.38) (69,240.38) (73,561.80)	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00	333,942.74	(<u>164,479,26</u>) (<u>164,479,26</u>) (<u>200,631.25</u>)		
Activ <i>Charges</i> 5423 5425 5432 5437 5438 5465	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-instructional Rental-Pool	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00		429,181.62	(69,240.38)	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00	333,942.74 0.375	(164,479.26)		
Activ <i>Charges</i> 5423 5425 5432 5437 5438 5465 <i>Miscella</i>	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$2,780.00 \$52,780.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$321,010.00 \$2,780.00	333,942.74 0.375 120,378.75 19,792.50 19,792.50	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5432 5432 5433 5438 5465 <i>Miscella</i> 6199	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Activity 6236 - Fuller Pool Totals	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 52,780.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29		429,181.62 247,448.20 52,780.29	(69,240.38) (73,561.80) 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 52,780.00	333,942.74 0.375 120,378.75 19,792.50	(164,479.26) (200,631.25) (32,987.50)		
Activ Charges 5423 5432 5432 5437 5438 5465 <i>Miscella</i> 6199 Activ	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$2,780.00 \$52,780.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$321,010.00 \$2,780.00	333,942.74 0.375 120,378.75 19,792.50 19,792.50 140,171.25	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5432 5432 5437 5438 5465 <i>Miscella</i> 6199 Activ	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Activity 6237 - Mack Pool	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$2,780.00 \$52,780.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$321,010.00 \$2,780.00	333,942.74 0.375 120,378.75 19,792.50 19,792.50	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5432 5432 5433 5438 5465 <i>Miscella</i> 6199 Activ <i>Charges</i>	tivity 6235 - Veteran's Ice Arena ity 6235 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Master Swimming-instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Activity 6236 - Fuller Pool Totals ity 6237 - Mack Pool : For Services	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$2,780.00 \$52,780.00 \$373,790.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29 \$52,780.29 \$300,228.49		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 16,000.00 \$321,010.00 \$2,780.00 \$373,790.00	333,942.74 0.375 120,378.75 19,792.50 19,792.50 140,171.25	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5425 5432 5437 5438 5465 <i>Miscella</i> 6199 Activ Charges 5408	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool ; For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Miscellaneous Revenue Totals Activity 6236 - Fuller Pool Totals ity 6237 - Mack Pool ; For Services Season Pass-Resident	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 \$321,010.00 \$321,010.00 \$327,780.00 \$373,790.00 18,000.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29 \$300,228.49 15,473.25		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 18,000.00 18,000.00 \$321,010.00 \$321,010.00 \$321,010.00 \$327,780.00 \$373,790.00 18,000.00	333,942.74 0.375 120,378.75 19,792.50 19,792.50 140,171.25	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5432 5437 5438 5465 Miscella 6199 Activ Charges 5408 5409	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool : For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Miscellaneous Revenue Totals Miscellaneous Revenue Totals ity 6237 - Mack Pool : For Services Season Pass-Resident Season Pass-Non-Resident	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 \$321,010.00 \$321,010.00 \$321,010.00 \$373,790.00 18,000.00 .00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29 \$300,228.49 15,473.25 77.50		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 \$321,010.00 \$321,010.00 \$321,010.00 \$373,790.00 18,000.00 .00	333,942.74 0.375 120,378.75 19,792.50 19,792.50 140,171.25	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		
Activ Charges 5423 5432 5432 5433 5465 Miscella 6199 Activ Charges 5408 5409 5425	tivity 6235 - Veteran's Ice Arena ity 6236 - Fuller Pool For Services Day Camps Vending Machine Sales Swimming Swimming-Master Swimming-Instructional Rental-Pool Charges For Services Totals neous Revenue Other Rentals Miscellaneous Revenue Totals Miscellaneous Revenue Totals Activity 6236 - Fuller Pool Totals ity 6237 - Mack Pool For Services Season Pass-Resident Season Pass-Non-Resident Vending Machine Sales	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 \$321,010.00 \$2,780.00 \$22,780.00 \$373,790.00 18,000.00 .00 500.00	\$429,181.62 162,254.00 2,113.73 68,707.21 4,915.25 5,932.01 3,526.00 \$247,448.20 52,780.29 \$20,780.29 \$20,228.49 15,473.25 77.50 986.99		429,181.62 247,448.20 52,780.29 52,780.29	(69,240.38) (73,561.80) 0.29 0.29	\$498,422.00 114,710.00 3,300.00 144,000.00 25,000.00 18,000.00 \$321,010.00 \$321,010.00 \$2,780.00 \$327,790.00 18,000.00 18,000.00 .00	333,942.74 0.375 120,378.75 19,792.50 19,792.50 140,171.25	(164,479.26) (200,631.25) (32,987.50) (32,987.50)		



VCH	IGAL									
5439	Swim Team	27,551.00	53,544.58				27,551.00			
5465	Rental-Pool	14,840.00	19,083.00				14,840.00			
	Charges For Services Totals	\$152,993.00	\$159,763.19	-	159,763.19	6,770.19	\$152,993.00	57,372.38	(95,620.63)	
A	Activity 6237 - Mack Pool Totals	\$152,993.00	\$159,763.19	-	159,763.19	6,770.19	\$152,993.00	57,372.38	(95,620.63)	
	ity 6238 - Veteran's Meeting Room									
5448	s For Services Vet's Meeting Room	4 001 00	4,080.00				4,601.00	0	(4 601 00)	
0000	Vel's Meeting Room	4,001.00	4,060.00				4,001.00	U	(4,601.00)	
	Charges For Services Totals	\$4,001.00	\$4,080.00	-	4,080.00	79.00	\$4,601.00	0	(4,601.00)	
	Activity 6238 - Veteran's Meeting	\$4,001.00	\$4,080.00		4,080.00	79.00	\$4,601.00	0	(4,601.00)	
	ity 6242 - Argo Livery	\$ 1 ,001.00	\$ 1 ,000.00		4,000.00	75.00	\$4,001.00	0	(4,001.00)	
	s For Services									
charges	101 301 1023							0.75		
5423	Day Camps	39,000.00	60,257.50				39,000.00	0.75		
		,	,				,			
426	Concession	44,000.00	30,654.42				44,000.00			
		,					,			
5461	Rental-Canoe	50,000.00	31,505.00				50,000.00			
		,								
471	Rental-Kayak	556,000.00	366,722.00				556,000.00			
		.,								
478	Rental - Raft	40,971.00	39,322.00				40,971.00			
-		-,								
479	Rental - Tube	33,649.00	27,510.00				33,649.00			
-										
	Charges For Services Totals	\$763,620.00	\$555,970.92	-	555,970.92	(207,649.08)	\$763,620.00	572,715.00	(190,905.00)	
	Activity 6242 - Argo Livery Totals	\$763,620.00	\$555,970.92	-	555,970.92	(207,649.08)	\$763,620.00	572,715.00	(190,905.00)	
Activ	ity 6244 - Gallup Livery									
	s For Services									
								0.75		
423	Day Camps	96,600.00	93,911.00				96,600.00			
426	Concession	39,000.00	18,671.05				39,000.00			
5461	Rental-Canoe	50,544.00	21,464.00				50,544.00			
5463	Rental-Paddle Boat	19,605.00	7,080.00				19,605.00			
		-,								
5464	Rental-Meeting Room	19,712.00	16,680.00				19,712.00			
	-									
5471	Rental-Kayak	299,780.00	176,615.75				299,780.00			
5473	Canoe-Instruction	10,969.00	4,936.74				10,969.00			
5475	Canoe-Sales	3,385.00	.00				3,385.00			
	Charges For Services Totals	\$539,595.00	\$339,358.54	-	339,358.54	(200,236.46)	\$539,595.00	404,696.25	(134,898.75)	
Miscella	neous Revenue								,	
5975	Contrib-Corporate Challenge	9,000.00	.00	-			9,000.00			
		·····								
	Miscellaneous Revenue Totals	\$9,000.00	\$0.00	-	-	(9,000.00)	\$9,000.00	6,750.00	(2,250.00)	
А	Activity 6244 - Gallup Livery Totals	\$548,595.00	\$339,358.54	-	339,358.54	(209,236.46)	\$548,595.00	411,446.25	(137,148.75)	
	ity 6315 - Senior Center Operations									
	s For Services									
-								0.5		
405	Classes-Resident	47,353.00	34,912.63				47,353.00			
407	Donations	500.00	5,499.45				500.00			
408	Season Pass-Resident	4,000.00	2,588.00				4,000.00			
426	Concession	500.00	125.37				500.00			
468	Rental-Resident	26,755.00	15,900.50				26,755.00			
492	Special Events	1,873.00	.00				1,873.00			
	Charges For Services Totals	\$80,981.00	\$59,025.95	-	59,025.95	(21,955.05)	\$80,981.00	40,490.50	(40,490.50)	
	Activity 6315 - Senior Center	\$80,981.00	\$59,025.95	-	59,025.95	(21,955.05)	\$80,981.00	40,490.50	(40,490.50)	
Activ	ity 6503 - Huron Golf Course									
	s For Services									
Charges										
Charges								1		
Charges	Season Pass-Resident	8,200.00	3,170.00	-			8,200.00	1		



5426	Concession	10,100.00	8,140.37	1,000.00			10,100.00					
5460	Rental	67,406.00	53,499.34	12,000.00			67,406.00					
5483	Merchandise	13,000.00	8,864.32	4,000.00			13,000.00					
7511	Golf Fees	205,906.00	126,146.02	75,000.00			205,906.00					
7590	Golf Tournaments	1,300.00	825.00	-			1,300.00					
7592	Golf Lessons	29,834.00	16,754.00	-			29,834.00					
	Champer Free Constitute Tatala	\$335,746.00	\$217,399.05	92,000.00	309,399.05	(26,346.95)	\$335,746.00	335,746.00				
	Charges For Services Totals Activity 6503 - Huron Golf Course	\$335,746.00	\$217,399.05	92,000.00	309,399.05	(26,346.95)	\$335,746.00	335,746.00				
	ivity 6504 - Leslie Golf Course	\$335,740.00	\$217,599.05	92,000.00	309,399.05	(20,340.95)	\$335,740.00	335,740.00	-			
	es For Services											
charge	es ror services							1				
5408	Season Pass-Resident	25,599.00	14,996.00	-			25,599.00	1				
5426	Concession	114,355.00	74,485.01	30,000.00			114,355.00					
5483	Merchandise	26,164.00	19,099.26	5,000.00			26,164.00					
7511	Golf Fees	425,000.00	205,387.50	150,000.00			425,000.00					
7535	Rental - Carts	165,205.00	98,694.62	45,000.00			165,205.00					
7590	Golf Tournaments	32,410.00	13,769.00	-			32,410.00					
						(
	Charges For Services Totals	\$788,733.00	\$426,431.39	(26,417.00)	400,014.39	(388,718.61)	\$788,733.00	788,733.00	-			
	Activity 6504 - Leslie Golf Course	\$788,733.00	\$426,431.39	(26,417.00)	400,014.39	(388,718.61)	\$788,733.00	788,733.00	-			
Ageno	cy 060 - Parks & Recreation Totals	\$4,613,239.00	\$3,058,610.08	94,991.26	3,153,601.34	(1,459,637.66)	\$4,614,439.00	3,020,412.97	(1,594,026.03)			
	REVENUE TOTALS	\$4,613,239.00	\$3,058,610.08	94,991.26	3,153,601.34	(1,459,637.66)	\$4,614,439.00	3,020,412.97	(1,594,026.03)			

421,580.00

Amend Parks Millage for Greater Flexibility Headlee Police/Fire Pension Millage <u>State & Federal Aid</u> FEMA DOJ Election Assistance Dept. of Labor CDBG CSBG Law Enforcement HHS - CDC Active Healthcare - Hardcap Requirement Investigate Workshare Program



DRAFT - FOR DISCUSSION ONLY City of Ann Arbor Financial Recovery Plan GENERAL FUND

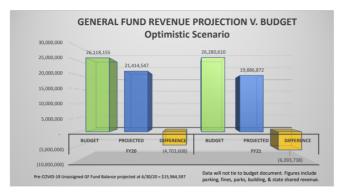
	Original - Pessi	mistic	Scenario	_	May - Like	ly Scen	ario
	FY20		FY21		FY20		FY21
	Total		Total		Total		Total
FINANCIAL NEED	\$ 4,400,000	\$	8,500,000	\$	4,036,669	\$	6,831,229
Memo: Surplus/(Shortfall) vs Need	\$ 426,988	\$	2,385,571	\$	286,500	\$	3,954,342
RECOVERY ACTIONS				\$	-	\$	(429,193)
CRISIS RELATED & UNPLANNED SAVINGS (COSTS)							
NuView Legal Settlement	75,000		75,000		75,000		75,000
Shift COVID Supplies to Risk Fund	75,000		-		75,000		-
Department of Justice COVID Grant			59,184				59,184
Park Temp Employee Savings - reduced operations (cost)	192,760		(32,620)		192,760		(32,620)
Parking Ticket Processing Savings	65,500		76,500		65,500		76,500
Parking Ticket Backlog							50,000
Parking Ticket Amnesty Program							50,000
Property Tax Penalty Waivers	-		(347,000)		-		(347,000)
Eviction Prevention Support - Housing Commission	(100,000)		(100,000)		(100,000)		(100,000)
Sheltering Support	(250,000)		-		(250,000)		-
Subtotal Crisis & Unplanned	\$ 58,260	\$	(268,936)	\$	58,260	\$	(168,936)
DISCRETIONARY SPENDING							
Outside Counsel - reduce	-		25,000		-		25,000
Crash Mapping - use alternative funding	33,700		-		33,700		-
Energy Audits - postpone	24,510		-		24,510		-
Master Plan - defer	500,000		-		500,000		-
Deer Cull - defer one year	-		140,000		-		140,000
Center of the City - FY20 funding, FY21 additional support	140,000		(20,000)		140,000		(20,000)
Treeline Trail - staff support	-		40,000		-		40,000
Parks Fairness Resolution - temporarily suspend	126,018		200,000		126,018		-
(FY21 savings of \$114,144 not reflected in model, as it had not yet been budgeted)							
Historic District Survey	-		40,000		-		40,000

	FY20	FY21	FY20	FY21
	Total	Total	Total	Total
Subtotal Discretionary	\$ 824,228	\$ 425,000	\$ 824,228	\$ 225,000
DEFERRAL OF CAPITAL PROJECTS				
Hollywood Blvd Project - postpone	-	479,000	-	479,000
Capital Sinking Fund Transfer - postpone	-	400,000	-	400,000
A2-Saline Project - postpone	-	175,000	-	175,000
Resident Driven Sidewalk Gap	146,500	100,000	146,500	100,000
Streetlight Replacement - postpone	-	425,000	-	425,000
Elections - Satellite Office	-	25,000	-	25,000
Subtotal Capital	\$ 146,500	\$ 1,604,000	\$ 146,500	\$ 1,604,000
DEBT RELATED ACTIVITIES				
Potential Debt Re-financing	-	-	-	-
Supplemental VEBA Contribution - reduce	1,650,000	3,430,930	1,627,527	3,430,930
Supplemental Pension Contrib eliminate	498,000	533,042	498,190	533,042
Subtotal Debt	\$ 2,148,000	\$ 3,963,972	\$ 2,125,717	\$ 3,963,972
USE OF RESERVES				
Risk Fund - refund reserves	-	-	-	-
Use of Fund Balance	1,500,000	-	1,018,465	-
Suspend Parks Fairness resolution		-	-	-
County Millage - transfer portion to GF	-	-	-	-
Subtotal Reserves	\$ 1,500,000	\$ -	\$ 1,018,465	\$ -
LABOR RELATED ACTIONS				
Hiring Freeze	-	1,000,000	-	1,000,000
Travel & Training Freeze - discretionary	100,000	200,000	100,000	200,000
Overhire Program - reduce in half	-	80,000	-	80,000
Planned FTE - postpone hiring	-	-	-	-
Sustainability Fellow - postpone	-	48,000	-	48,000
Planning Intern - postpone	-	25,000	-	25,000
Facilities Temp Pay - postpone	-	20,000	-	20,000
Overtime - reduced	50,000	50,000	50,000	50,000
Inclusion Training	-	72,000	-	72,000
Voluntary Furloughs	-	-	-	-
Incentive Program to Reduce Staffing	-	-	-	-

	FY20	FY21	FY20	FY21
	Total	Total	Total	Total
Senior Management Voluntary Pay Cut	-	55,000	-	55,000
Freeze Pay - non-contracted portion only	-	811,535	-	811,535
Departmental Restructuring	-	300,000	-	300,000
Involuntary Furloughs, Layoffs, &/or Pay Cuts	-	2,500,000	-	2,500,000
Subtotal Labor	\$ 150,000	\$ 5,161,535	\$ 150,000	\$ 5,161,535
TOTAL RECOVERY ACTIONS	\$ 4,826,988	\$ 10,885,571	\$ 4,323,169	\$ 10,785,571

		FY20			FY21							
	Projected	Budget	Difference	Projected	Budget	Difference						
Parking Revenue (DDA)	3,671,572	4,980,000	(1,308,428)	3,245,198	4,980,000	(1,734,802) Scenario:	DDA projecti	ons (approx 18% for 1	. mo., 34% fc	or 4 mo., 67% for 5 n	10., 78% for 5	i mo.)
Parking Fine Revenue	1,842,446	2,896,887	(1,054,441)	1,374,301	2,907,387	(1,533,086) Scenario:	10% for :	3 months, then:	50% for:	12 months.		
Permitting & Inspection	1,218,696	1,811,007	(592,311)	1,218,696	1,811,007	(592,311) Scenario:	33% for :	5 months, then:	66% for:	6 months, then:	100% for	5 months
State Shared Revenue	11,681,833	11,900,000	(218,167)	10,612,015	12,000,000	(1,387,985) Scenario:	67% for :	15 months.				
Parks Revenue	3,000,000	4,530,261	(1,530,261)	3,436,662	4,582,216	(1,145,554) Scenario:	0% for :	3 months, then:	75% for:	12 months.		
Tax Revenue (Penalty)				(50,000)		(50,000) Scenario:	August Only					
Tax Revenue (Interest)				(87,000)		(87,000) Scenario:	August Only					
	21,414,547	26,118,155	(4,703,608)	19,886,872	26,280,610	(6,393,738)						

	FY20			FY21	
Budget	Projected	Difference	Budget	Projected	Difference
26,118,155	21,414,547	(4,703,608)	26,280,610	19,886,872	(6,393,738)



		FY20			FY21		
	Projected	Budget	Difference	Projected	Budget	Difference	
Parking Revenue (DDA)	3,671,572	4,980,000	(1,308,428)	3,245,198	4,980,000	(1,734,802) Scenario	o: DDA projections (approx 18% for 1 mo., 34% for 4 mo., 67% for 5 mo., 78% for 5 mo.)
Parking Fine Revenue	1,792,104	2,896,887	(1,104,783)	687,150	2,907,387	(2,220,237) Scenaric	o: 5% for : 3 months, then: 25% for: 12 months.
Permitting & Inspection	1,218,696	1,811,007	(592,311)	1,218,696	1,811,007	(592,311) Scenaric	o: 5% for : 5 months, then: 50% for: 6 months, then: 100% for 5 months
State Shared Revenue	11,245,500	11,900,000	(654,500)	8,040,000	12,000,000	(3,960,000) Scenario	o: 67% for : 15 months.
Parks Revenue	3,000,000	4,530,261	(1,530,261)	2,291,108	4,582,216	(2,291,108) Scenaric	o: 0% for : 3 months, then: 50% for: 12 months.
Tax Revenue (Penalty)				(110,000)		(110,000) Scenaric	o: August & September
Tax Revenue (Interest)				(428,000)		(428,000) Scenario	o: August & September
	20,927,872	26,118,155	(5,190,283)	15,482,152	26,280,610	(10,798,458)	

		FY20			FY21	
Budg	jet Pr	ojected E	Difference	Budget	Projected	Difference
26,13	18,155 2	0,927,872	(5,190,283)	26,280,610	15,482,152	(10,798,458)

