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May 2, 2019

City of Ann Arbor 301 East Huron Ann Arbor, MI 48104

Dear Mr. Lazarus:

I am writing to express my appreciation for the work that Dr. Stults and her team have provided to the Ann Arbor FD. The Sustainability and Innovations team was a tremendous source of expertise during the writing of the Fire Station Master Station. They have also taken the lead in working with the University of Michigan student group to design, fund, and install a solar array on Fire Station 6. This work is happening in parallel with some interior renovation work at Fire Station 6. The Sustainability and Innovations team has been able to guide us with alternative funding sources for this work along with ensuring our design is maximizing energy efficiency.

Sustainability and energy conversation is a highly complex field and having this internal to the City of Ann Arbor is an incredible resource. Again, I am very appreciative of the time and expertise of the Sustainability and Innovations team. Thank you.

Sincerely,

/s/ Mike Kennedy

Mike Kennedy Fire Chief, Ann Arbor Fire Department mkennedy@a2gov.org