

Solid Waste Fund

PRIMARY SERVICES

- Collection of Solid Waste
- Residential and Commercial Recycling (Material Recovery)
- Compost Collection
- Responsible for Waste/Recycling Transfer station
- Landfill Maintenance

FINANCIAL SUMMARY

	Actual		Projected		
	FY2017	FY2018	FY2019	FY2020	FY2021
	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)
<i>Revenue:</i>					
Solid Waste Millage	\$ 12.3	\$ 12.6	\$ 13.1	\$ 13.4	\$ 13.7
Recycling Processing Credit	1.1	0.8	0.3	-	-
Waste Collection - Commercial	2.6	2.7	2.6	2.8	2.8
All Other	0.5	0.6	0.9	1.2	1.2
Total Revenue	<u>\$ 16.5</u>	<u>\$ 16.7</u>	<u>\$ 16.9</u>	<u>\$ 17.4</u>	<u>\$ 17.7</u>
<i>Expense:</i>					
Waste	\$ 6.4	\$ 6.0	\$ 6.0	\$ 6.4	\$ 6.3
Material Recovery	6.6	5.9	5.8	5.9	5.8
Compost	1.3	1.2	1.1	1.5	1.4
Depreciation	0.9	0.9	0.9	0.9	0.9
All Other	2.7	4.7	3.2	3.1	3.4
Total Expense	<u>\$ 17.9</u>	<u>\$ 18.7</u>	<u>\$ 17.0</u>	<u>\$ 17.8</u>	<u>\$ 17.8</u>
Net	<u>\$ (1.4)</u>	<u>\$ (2.0)</u>	<u>\$ (0.1)</u>	<u>\$ (0.4)</u>	<u>\$ (0.1)</u>
Unrestricted Fund balance (net position)	\$ 11.4	\$ 9.4	\$ 9.3	\$ 8.9	\$ 8.8

OBSERVATIONS ABOUT ABOVE FINANCIALS:

- FY 19 - 21 Recycle Revenue is reduced due to market volatility and increasing regulation.
- FY 20 - 21 All Other Revenue reflects increased interest projections.
- FY 17 - FY 18 Waste and Material Recovery reflect increased TS/MRF Operations & Repairs
- FY 20 - 21 Waste increase reflects one-time site clean-up & capital efforts.
- FY 17 All Other Expenses include one-time professional services, GASB, & Landfill Liab Adjust.
- FY 18 All Other Expenses reflects one-time (\$3.0M) OPEB and ongoing GASB Adjustments.
- All Other Category includes Customer Service, Sustainability, Administration, IT & MSC costs.
- FY 21 All Other Expenses reflects increased one-time capital costs.

CHALLENGES/OPPORTUNITIES IN OPERATING THIS BUSINESS

- Long-term revenues do not support expansion of programs.
- Need Resolution to long-term operations of the MRF/Transfer station.
- Expired Service Contracts
- Aged Fleet
- Addition of 800-1,000 service stops.
- Expansion of multi-families utilization of existing recycling program

FUND BALANCE (Net Position)	<u>FY 2018</u>
	(\$ Mils.)
6/30/18 - Total Fund Balance (Net Position)	\$ 22.1
Less:	
Restricted - Capital Assets	(12.5)
Restricted - Capital Repair & Replacement Fund	-
Restricted - Landfill reserve	<u>(0.2)</u>
Unrestricted at June 30, 2018	9.4
Less: Minimum Balance Requirement - 25% Oper Ex	<u>(4.3)</u>
Available Fund Balance	<u>5.2</u>

Known Risk

- Implementation of SWRMP Recommendations
- MRF/Transfer Station Facility Repairs
- Additional Collection Stops Waste/Recycle/Compost
- MRF Status
- Landfill Closure