# City Administrator's FY2016 Recommended Budget and Two-Year Fiscal Plan



April 20, 2015

## **Fiscal Projections**

| GENERAL FUND    | Forecast | 2 Year   | 2 Year Fiscal Plan |          | Projections |  |
|-----------------|----------|----------|--------------------|----------|-------------|--|
|                 | FY2015   | FY2016   | FY2017             | FY2018   | FY2019      |  |
|                 | (Mils.)  | (Mils.)  | (Mils.)            | (Mils.)  | (Mils.)     |  |
| Recurring       |          |          |                    |          |             |  |
| Revenues        | \$ 95.9  | \$ 97.7  | \$ 99.0            | \$ 100.9 | \$ 102.9    |  |
| Expenditures    | (94.4)   | (96.5)   | (99.2)             | (101.0)  | (103.4)     |  |
| Net             | \$ 1.5   | \$ 1.2   | \$ (0.2)           | \$ (0.1) | \$ (0.5)    |  |
| Non-Recurring   |          |          |                    |          |             |  |
| Revenues        | \$ -     | \$ 3.2   | \$ -               | \$ -     |             |  |
| Expenditures    | (2.6     | (2.3)    | (1.6)              | -        |             |  |
| Net             | \$ (2.6) | ) \$ 0.9 | \$ (1.6)           | \$ -     | \$ -        |  |
| Change in FB    | \$ (1.1) | \$ 2.1   | \$ (1.8)           | \$ (0.1) | \$ (0.5)    |  |
| Memo:           |          |          |                    |          |             |  |
| Unassigned/Exp. | 18%      | 6 20%    | 17%                | 17%      | 15%         |  |

## Sustainability Framework

Sustainability Framework:

#### **CLIMATE AND ENERGY**

- 1) Sustainable Energy Improve access to and increase use of renewable energy by all members of our community
- 2) Energy Conservation Reduce energy consumption and eliminate net greenhouse gas emissions in our community
- Sustainable Buildings Reduce new and existing buildings' energy use, carbon impact and construction waste, while respecting community context

#### COMMUNITY

- Engaged Community Ensure our community is strongly connected through outreach, opportunities for engagement, and stewardship of community
- 4) resources
  - Diverse Housing Provide high quality, safe, efficient, and affordable housing choices to meet the current and future needs of our community,
- 5) particularly for homeless and low-income households
  - Human Services Provide services that meet basic human needs of impoverished and disenfranchised residents to maximize the health and well-
- 6) being of the community
- 7) Safe Community Minimize risk to public health and property from manmade and natural hazards
  - Active Living and Learning Improve quality of life by providing diverse cultural, recreational, and educational opportunities for all members of our
- 8) **community** 
  - Economic Vitality Develop a prosperous, resilient local economy that provides opportunity by creating jobs, retaining and attracting talent,
- 9) supporting a diversity of businesses across all sectors, and rewarding investment in our community

#### LAND USE AND ACCESS

- Transportation Options Establish a physical and cultural environment that supports and encourages safe, comfortable and efficient ways for pedestrians, bicyclists, and transit users to travel throughout the city and region
- Sustainable Systems Plan for and manage constructed and natural infrastructure systems to meet the current and future needs of our community
  - Integrated Land Use Encourage a compact pattern of diverse development that maintains our unique sense of place, preserves our natural
- 12) systems, and strengthens our neighborhoods, corridors, and downtown

#### RESOURCE MANAGEMENT

- 13) Clean Air and Water Eliminate pollutants in our air and water systems
- 14) Healthy Ecosystems Conserve, protect, enhance, and restore our aquatic and terrestrial ecosystems
- 15) Responsible Resource Use Produce zero waste and optimize the use and reuse of resources in our community
- 16) Local Food Conserve, protect, enhance, and restore our local agriculture and aquaculture resources

## Organizational Strategic Plan

Pursue Our A unified team, creating and sustaining excellence. Vision The City of Ann Arbor's mission is to deliver exceptional services that Fulfill Our Mission sustain and enhance a vibrant, safe and diverse community. Objectives Goal 1 - Strengthen human capital Goal 2 - Deliver exceptional service 2.3 Develop 2.4 Strengthen internal support services 1.4 Enhance 2.2 Adopt innovative best 1.1 Lead a 1.21mplement 1.3 Improve 2.1 Implement customer employee development employee satisfaction high organizational strate gic service performance reviews management practices standards culture 8 Accomplish Our Goals Goal 4 - Leverage information technology Goal 3 - Ensure financial health 3.3 Align 3.1 Maintain 4.1 Optimize 4.3 Utilize 4.2 Manage 4.4 Expand 3.2 Manage resources to deliver the existing systems technology investments data and self-service capabilities fiscal discipline labor costs information strategy Goal 6 - Enable economic development Goal 5 - Integrate external engagement 6.1 Develop 6.2 Cultivate 5.2Track 6.4 Enhance 6.5 Leverage 6.3Build 5.1 Institutionalize 5.3Broaden stakeholder an economic economic regional mobility A2's quality of life image community outreach efforts Smart City development development satisfaction and solutions engagement strategy partnerships engagement Live Our Core Teamwork ★ Commitment to Excellence ★ Accountability ★ Stewardship ★ Integrity Values

## **Council Priorities**

## **Improve Road Conditions**

Action = Increase street repair 135% (CY2014 12.4 miles CY2015 29.2 miles)

## **Rebuild Forestry Program**

Actions = Complete high-priority pruning and removal

FY16 Stormwater Rate Study FY17 Implementation

### **Allen Creek Greenway**

Action = Allen Creek Greenway Master Plan FY16 \$200,000

## **Council Priorities**

Safe Systems for Auto, Pedestrian, and Bike Users Actions = Funding for Pedestrian Safety Task Force FY 16 \$60,000 and FY 17 \$100,000

Sidewalk on public portion of Geddes Ave. FY 16 \$364,000

Streetlight maintenance FY 17 \$400,000

## **Accessory Dwelling Units**

Action = Zoning amendments FY 16 \$25,000

## Recurring

Animal Sheltering -

Annual contract with Washtenaw County \$108,000

Neighborhood Services –

Rental Housing changed to Neighborhood Services

Focus on neighborhoods

Zoning administration and enforcement One FTE Addition \$10,300

## Non-Recurring FY16

- Return excess balances from Risk & Fleet funds to originating departments \$3.2 mil.
- Deer management \$40,000
- ▶ 415 W. Washington \$133,000
- Larcom City Hall Meeting Chambers phase II \$140,000
- Fire station generators \$230,000
- ▶ Police & Fire accreditation \$126,000
- Dams \$120,000

# Affordable Housing

- Ann Arbor Housing Commission FY 16 \$180,000
- Redirect recurring Affordable Housing Fund \$100,000 to the Housing Commission FY 16 and FY 17
- Housing Commission determines priorities

# Other Funds

CTN – I-net replacement FY16

Water – Water Plant Replacement Financing Plan FY 17

Stormwater – Evaluate rates for operational (forestry) and capital project sufficiency FY 16

Construction – Add one plan examiner FY 16

Parks – Expanding programming; pools preventative maintenance FY 16 and FY 17

# Next Steps

- May 4, 2015 Council meeting Public Hearing on fee changes
- May 18, 2015 Council meeting Council considers City Administrator's Proposed budget
- Please submit any budget amendment resolution requests to Tom Crawford and Karen Lancaster by Thursday, May 14
- Please submit any budget questions to Sara Higgins, copying Tom Crawford and Karen Lancaster