LDFA REPORT 2023 – 2024 ANN ARBOR/YPSILANTI SMARTZONE



228 COMPANIES SERVED 25 JOBS CREATED 9 COMPANIES CREATED

\$9.2M FUNDS RAISED INVESTMENTS & GRANTS

\$296K DIRECT SUPPORT



Ann Arbor SPARK will advance the economy of the Ann Arbor region by establishing it as a desired place for innovation, business location and growth, and for talented people to live and work. The Ann Arbor region will be recognized for its academic, business, and community resources, and its collaborative culture. For more information visit: www.annarborusa.org

Unveiling Michigan's Brightest Startups and a \$25,000 Grand Prize Winner at Ann Arbor SPARK's Boot Bamp Celebration

Michigan's entrepreneurial ecosystem applauded four early-stage companies at Ann Arbor SPARK's Entrepreneur Boot Camp Celebration. The companies, Hippo Creates, STEMpro, Tackboard, and PolicySwift pitched their ideas to a panel of judges for a chance to receive a \$25,000 investment.

Taking home the Best of Boot Camp grand prize was Tackboard, a manufacturing plant application that immediately alerts managers and support function groups of down machines, helping save plants tens of thousands by minimizing downtime. Founder Josh Porter had a vision for the product and visited a number of tech hubs around the



country before launching the idea. After speaking with Ann Arbor SPARK, he moved from southern Indiana to the area to pursue his business idea. In addition to the great mentorship and other resources provided by Boot Camp, Porter and Holmes made a significant pivot after completing the program — a complete rebrand. "We wanted the name to reflect how our product serves as an information hub in the manufacturing space while conjuring a very familiar concept," said Porter.

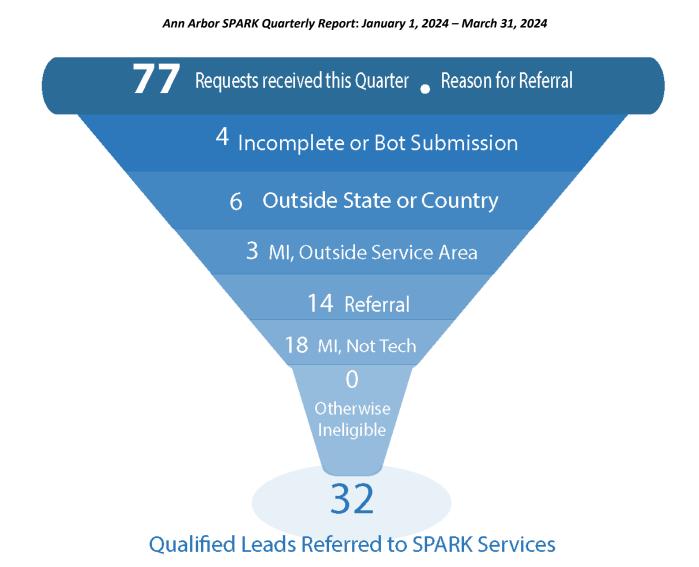
Ann Arbor SPARK Announces \$150k Investment in Security Snares as part of Michigan Innovate Capital Fund Program



Ann Arbor SPARK announces a pivotal \$150,000 investment in Security Snares, a trailblazing B2B cybersecurity company, as part of its \$500,000 preseed funding round. This investment marks the first of many from the Michigan Innovate Capital Fund (MICF) program's \$5 million allocation to SPARK, which will be deployed over a 2.5-year period. With this investment, Ann Arbor SPARK sets a precedent for future MICF program allocations,

spotlighting the immense potential of Michigan's technology sector and the critical role of strategic investments in nurturing innovation and growth. The MICF Program enables SPARK to provide critical assistance to LDFA clients to continue their growth once they have outgrown SPARK Entrepreneurial Services support.

Local Development Finance Authority



Business Accelerator Intake – Phase I

Companies Created

Companies in the below tables are marked with the following codes:

- M = Mobility company
- U = University affiliated
- Y = Ypsilanti company

P = Pending Service - Companies that SPARK has provided consulting services for but has yet done a formal engagement with (i.e., BA Grant, EIR, Intern, Incubator, BootCamp, etc.).

The following companies were created this quarter per the definition listed in the glossary:

| The following | g companies were created this quarter per the demittion isted in the glossary. |
|---------------|--|
| Uniq ID | Description |
| 17383 | Enhancing the performance of Al algorithms. |
| 17306 | Provides eDNA-based biodiversity assessments and monitoring, along with a suite of novel analytical tools to help nonprofits and industry to accurately report on their biodiversity-related impacts |
| 16741M | A charging and retail service offering network/franchise, intending to provide better amenities and services that drivers and passengers may reasonably expect while charging their car. |
| 16985U | An online platform for conversation processing, to provide assistance with the growing number of virtual conversations. |
| 17434MU | An efficient autonomous mobility system. |
| 17296 | Provides expertly-curated templates for agreements commonly-used by entrepreneurs, businesses and lawyers. |
| 17436 | Community Management Infrastructure Tech. |
| 17342 | Developing anti-caries probiotics. |
| 17371 | Develops buyer personas based on data analysis. |
| Total (9 Cor | npanies) |

Business Acceleration

The following companies were evaluated through [Phase II] Due Diligence:

| Uniq ID | Description | FTEs | Billed Support |
|-------------|---|------|-------------------|
| 16196U | A room-sized augmented reality (AR) system for inclusive play and exercise. | 1 | \$750.00 |
| 17033U | An online platform that helps teachers find and connect with change-makers in their community. | 1 | \$525.00 |
| 17157Y | Delivers unparalleled business insights to decision makers, enabling them to stay at the forefront of their industry. | 1 | \$2,000.00 |
| 17241 | Preventing the spread of infectious disease through onsite solutions. | 0 | \$2,000.00 |
| 17282M | LiFePO4 high range battery. | 1 | \$319.00 |
| 4185U | Works with manufacturers to choose the right wireless power technology and integrate it with their product. | 2 | \$2,000.00 |
| Total (6 Co | ompanies) | 6 | \$7,594.00 |

The following companies received [Phase III] Business Acceleration Grant support:

| Uniq ID I | Description | FTEs | Billed Support |
|---|-------------|------|-------------------|
| 15090 | | 5 | \$861.00 |
| Digital health and education comp proven program to reduce weight improve non-alcoholic fatty liver d (NAFLD) for its members. | and thus | 5 | \$861.00 |
| 11399 | | 2 | \$10,000.00 |
| Non-thermal plasma devices that p airborne transmission of infectious to and from livestock. | | 2 | \$10,000.00 |
| 11540MU | | 3 | \$5,490.00 |
| | | | |

| Uniq ID | Description | | FTEs | Billed Support |
|---|--|---|------|---------------------|
| Manufacture and sel performance concre | l steel fiber for ultrahigh e (UHPC). | Design and fabricate 2 production machines - services only, no material. | 3 | \$5,490.00 |
| 11859 | | | 4 | \$300.00 |
| | ke employee decisions | Lead generation and social media content. | 4 | \$100.00 |
| - | vzing disparate sets of m employee surveys and | Lead generation and social media content. | 4 | \$100.00 |
| human resources inf systems. | | Lead generation and social media content. | 4 | \$100.00 |
| 12031MU | | | 0.5 | \$2,800.00 |
| | ectromagnetic energy at increases the power | Website Development | 0.5 | \$1,000.00 |
| density of conventio | | Website Development | 0.5 | \$1,800.00 |
| 13686U | | | 2 | \$3,529.25 |
| | lligence to predict the | Legal Services. | 2 | \$1,150.00 |
| need to go to ER and 19 with accuracy tha | conditions like COVID- | Legal Services. | 2 | \$2,320.00 |
| individual. | | Legal Services. | 2 | \$59.25 |
| 15159 | | | 1.5 | \$23,787.50 |
| | | Product development enhancement of platform. | 1.5 | \$4,800.00 |
| Helps healthcare cor germs are growing ir | - | Expand lab services. | 1.5 | \$2 <i>,</i> 857.50 |
| environments. | | Legal services to support paperwork of fundraising. | 1.5 | \$14,000.00 |
| | | Expand lab services. | 1.5 | \$2,130.00 |
| 15339 | | | 3 | \$80.00 |
| | which will revolutionize ation of Traumatic Brain and treatment. | Marketing, Social media, Communications, Business Planning | 3 | \$80.00 |
| 15340M | | | 2 | \$6,038.00 |
| | | Set up accounting program as required by SBIR grant award | 2 | \$855.00 |
| A type of Li-ion batte | ry capable of high xtreme fast charging. | legal agreements including a CRADA with a Navy research group, some NDA's, and some finalization of operating agreement | 2 | \$2,143.00 |
| | | Financial consulting services | 2 | \$950.00 |
| | | Financial consulting services | 2 | \$1,140.00 |
| | | Financial consulting services | 2 | \$950.00 |
| 15418 | | | 3 | \$1,500.00 |
| A new style continuc pressure (CPAP)/bile pressure (BIPAP) ma | vel positive airway | Refine CAD model. Print Prototype mask and cushion set. | 3 | \$1,500.00 |
| 16154U | | | 2 | \$10,975.00 |
| | | NIH SBIR support | 2 | \$2,000.00 |
| A urinary catheter ex detection. | tension for early UTI | NIH SBIR support | 2 | \$3,800.00 |
| | | | | |

| Uniq ID Description | | FTEs | Billed Support |
|--|---|------|-------------------|
| 16266 | | 2 | \$3,000.00 |
| An end-to-end project management tool that consolidates all trip planning processes into | Marketing services | 2 | \$1,500.00 |
| one place. | Marketing services | 2 | \$1,500.00 |
| 16407Y | | 1 | \$3,871.25 |
| An all-in-one marketplace and digital platform for end-of-life and after-loss | Review convertible note and formation document review. | 1 | \$417.50 |
| planning. | Death Archetypes quiz | 1 | \$3,453.75 |
| 16420 | | 1 | \$250.00 |
| A multi-tiered building-integrated thermometric home energy management system (HEMS) applied at the interior, surface-level of the building envelope. | Website design. | 1 | \$250.00 |
| 16459 | | 4.5 | \$687.09 |
| Offers neuroscience equipment sales, consulting, and commercialization services to | 10 bonded 64-channel probes, completion of impedance testing, and probe packaging to support secure shipping. | 4.5 | \$608.17 |
| support the growth of the neuroscience research community. | 10 bonded 64-channel probes, completion of impedance testing, and probe packaging to support secure shipping. | 4.5 | \$78.92 |
| 16528 | | 1 | \$4,404.00 |
| A community-based platform that enables | UI/UX and convert web product to mobile apps | 1 | \$1,154.00 |
| instant communication between experienced handymen and self-reliant homeowners to | Email Marketing Campaign | 1 | \$1,000.00 |
| resolve house repair/improvement problems. | Develop ads + SEO optimization | 1 | \$2,250.00 |
| 16534 | | 1 | \$6,500.00 |
| Software as a service to provide ongoing recommended supply chain "plays" that reduce costs and maximize impact. | Legal services: An advisor agreement, option agreement and consent to option issuance. Updating and negotiation of his first customer software license agreement | 1 | \$6,500.00 |
| 16538 | | 1 | \$900.00 |
| | Accounting and bookkeeping assistance. | 1 | \$300.00 |
| A virtual wellness coaching and support group platform guiding members toward | Accounting and bookkeeping assistance. | 1 | \$61.81 |
| optimal health to support pregnancy. | Accounting and bookkeeping assistance. | 1 | \$238.19 |
| | Accounting and bookkeeping assistance. | 1 | \$300.00 |
| 16547 | | 3 | \$10,000.00 |
| | Quickbooks setup and accounting support. | 3 | \$1,275.00 |
| Develops novel and more effective therapeutics in the areas of cardiovascular, metabolic, and infectious diseases. | Quickbooks setup and accounting support. | 3 | \$975.00 |
| | Two MSA Reviews. | 3 | \$4,000.00 |

| Uniq ID | Description | | FTEs | Billed Support |
|---|-----------------|---|------|-------------------|
| | | Master Services Agreement and formation of Consulting Agreement | 3 | \$3,750.00 |
| 16563U | | | 3 | \$1,860.00 |
| Aims to develop novel and mo therapeutics in the areas of ca metabolic and infectious disea | ardiovascular, | Quickbooks setup and accounting support. | 3 | \$1,860.00 |
| 16577 | | | 23 | \$4,075.00 |
| | | Assist with development of on-demand platform; Create website design ideas. Assist with creation of marketing materials. Refine visual identity | 23 | \$450.00 |
| | | Develop branding and messaging for [company] Develop email and trade show marketing strategies. Develop lead conversion program to convert MQLs to SQLs and sales | 23 | \$1,100.00 |
| | | SEO and Marketing Management | 23 | \$600.00 |
| An outpatient mental health o | center. | Assist with development of on-demand platform; Create website design ideas. Assist with creation of marketing materials. Refine visual identity | 23 | \$300.00 |
| | | Develop branding and messaging for Sunfield Institute. Develop email and trade show marketing strategies. Develop lead conversion program to convert MQLs to SQLs and sales | 23 | \$1,100.00 |
| | | Assist with development of on-demand platform; Create website design ideas. Assist with creation of marketing materials. Refine visual identity | 23 | \$525.00 |
| 16656 | | | 2 | \$5,000.00 |
| Game development studio for creating a next generation, fre service, social shooter. | | Legal: Draft and review license and terms documents. | 2 | \$5,000.00 |
| 16657Y | | | 1 | \$4,061.00 |
| Automating the Pacemaker ar Cardiac Defibrillator (ICD) rem | | Legal Services - LLC formation and licensing agreement. | 1 | \$596.50 |
| workflow. | lote monitoring | Legal Services - LLC formation and licensing agreement. | 1 | \$3,464.50 |
| 16682U | | | 1.5 | \$170.50 |
| A transmission electron micro specimen holder that enables low temperature imaging of s | stable, ultra- | Offer letter for the new employee, IP assignment, confidentiality rider with a limited non-compete (for two companies) and non-solicit, assistance registering the company to do business in Rhode Island because of the new employee's residency | 1.5 | \$170.50 |
| 16745U | | | 3 | \$1,630.50 |

| Uniq ID Description | | FTEs | Billed Support |
|---|---|------|---------------------|
| An automated CPT coding algorithm that can accurately predict prior authorization and | Corporate formation, licensing of technology from innovation partnerships, and an advisor agreement. | 3 | \$1,363.00 |
| charge reconciliation in the perioperative space. | Legal: Documents & agreements - employment, pilot customer negotiation, term sheet, contractor agreement. | 3 | \$267.50 |
| 16775Y | | 1 | \$2,300.00 |
| A marketplace for discovering, planning, and | Social media management; account maintenance, analytics, Instagram & LinkedIn posts, graphics | 1 | \$800.00 |
| booking small corporate events and team experiences in a variety of unique spaces. | Project Dashboard. Vendor Board. Various integrations. | 1 | \$700.00 |
| | Project Dashboard. Vendor Board. Various integrations. | 1 | \$800.00 |
| 16813 | | 2 | \$2,500.00 |
| An early-stage drug discovery SaaS that manages drug discovery project data for academic and corporate entities. | Graphic design for suite of conference materials, limited to the following or similar: banner, tablecloth, flyer, swag item | 2 | \$2,500.00 |
| 16833 | | 2 | \$300.00 |
| Making real, fun, engaging games that also end up having therapeutic qualities and educate our players about their mental health. | Content creation on various platforms. Manage a social and content calendar | 2 | \$300.00 |
| 16864U | | 2 | \$3,128.32 |
| Develop new synthetic materials composed | Legal services - IP. | 2 | \$2 <i>,</i> 678.00 |
| entirely of plant-derived precursors | Legal services - IP. | 2 | \$450.32 |
| 16886U | | 1.5 | \$1,092.50 |
| Cryo-electron microscopy (cryo-EM) solves 3D structures of biomolecules in their natural states. | Assist client and complete the 83(b) election, assist with setup of company financial tracking for tax purposes, assist with annual filings as needed (LLC), and assist with financial questions related to grants and revenue recognition. | 1.5 | \$93.75 |
| | UM license package and an LLC formation. | 1.5 | \$998.75 |
| 16964U | | 2 | \$1,063.30 |
| A lifestyle group-based normative message that can be attached to any communications medium by the utility companies such as bills, periodic materials, social media, and online portals, to reduce residential energy consumption without incurring any additional cost. | Licensing agreement and formation. | 2 | \$1,063.30 |
| 16989U | | 0 | \$1,093.25 |
| A web-based, interactive platform to deliver the training. | An LLC formation, license package, and MSA package. | 0 | \$1,093.25 |

| Uniq ID Description | | FTEs | Billed Support |
|--|--|------|---------------------|
| 16999 | | 8 | \$916.80 |
| A platform that leverages the most centralized network of incoming college students across North America to form connections and build community before | P&L, BS, CF, Payroll, Sales tax and compliance, Cash flow planning and forecasting, Management of accounting and bookkeeping processes | 8 | \$566.80 |
| anyone steps on campus. | Build out the Awareness and Interest levels of sales funnel. | 8 | \$350.00 |
| 17031U | | 3 | \$7,000.00 |
| Help more patients survive breast cancer and other types of cancers that are treated through surgical removal and radiation by helping their physicians provide the highest level of care and treatment. | Design and Development Plan, Preliminary Risk Analysis (Hazard Analysis), Independent Reviewer for first Design Review, Pre-submission application and (written) correspondence with the FDA, as needed. | 3 | \$7,000.00 |
| 17035MU | | 2 | \$6,950.00 |
| Manufacture and sell autonomous electric row tractors (AETs) | One-Day System Requirements Workshop & Industrial Design Services | 2 | \$6,950.00 |
| 17157Y | | 1 | \$5,300.00 |
| Delivers unparalleled business insights to | Website Development | 1 | \$2,100.00 |
| decision makers, enabling them to stay at the | Website Development | 1 | \$1,100.00 |
| forefront of their industry. | Website Development | 1 | \$2,100.00 |
| 17173MU | | 0 | \$4,985.00 |
| A cloud-based software designed to mitigate cyber risks in the automotive industry's | Company formation and trademark search & application. | 0 | \$1,135.00 |
| complex supply chains. | Branding and website development. | 0 | \$3 <i>,</i> 850.00 |
| 17174Y | | 1 | \$3,200.00 |
| Remote job board | Web development services; website infrastructure update. Migration to new tech stack. | 1 | \$2,600.00 |
| | Web development services; website infrastructure update. Migration to new tech stack. | 1 | \$600.00 |
| 17228 | | 4 | \$2,479.50 |
| Enterprise manufacturing software. | Company formation, NDAs, and Convertible Note | 4 | \$2,479.50 |
| 17290 | | 1 | \$3,735.00 |
| A certified organic, animal free, plant-based water soluble fertilizer designed for commercial and non-commercial use. | Fertilizer product registration services. Submit and maintain state fertilizer product registrations and/or licenses, submit and maintain CDFA OIM and OMRI certifications, submit updates as needed, and to submit tonnage reports for and on behalf of client | 1 | \$3,735.00 |
| 17291 | | 1 | \$7,450.00 |

| Uniq ID Description | | FTEs | Billed Support |
|---|---|-------|-------------------|
| A marketplace for holistic solutions. | Branding, Website Strategy, Go to Market Strategy | 1 | \$7,450.00 |
| 17302U | | 1 | \$4,028.57 |
| A K-8 digital platform that helps teachers deliver engaging curriculum with fidelity. | Legal Services: Corporate formation, UM Licensing, Advisor agreement | 1 | \$4,028.57 |
| 17357 | | 18 | \$10,000.00 |
| Offers a technology and service platform for independent insurance agencies that enables them to understand, value and expand their business. | Marketing; video content creation. | 18 | \$10,000.00 |
| 17399 | | 1 | \$1,000.00 |
| Developing notetaking software by leveraging ambient voice recording and Al- enabled transcription technologies. | Branding and domain IP. Operational organization. Incorporation Service. Filing fees shall not be covered by SPARK. | 1 | \$1,000.00 |
| 17406 | | 1 | \$2,200.00 |
| Redefine the assessment of student athletes' potential using a cutting-edge AI algorithmic and machine learning platform. | Legal services: formation and trademark filing. | 1 | \$2,200.00 |
| 17421MU | | 2 | \$500.00 |
| Developing a modular unmanned surface vessel robot, with state-of-the-art autonomous capabilities, that can be customized depending on the applications need. | Grant Writing Services. | 2 | \$500.00 |
| 17436 | | 2 | \$4,415.00 |
| Community Management Infrastructure Tech. | High fidelity mockups / click throughs | 2 | \$4,415.00 |
| 8189M | | 19 | \$10,564.14 |
| Unmanned aerial vehicles (UAVs) to detect methane at solid waste landfills. | hydrogen-sulfide detector evaluation | 19 | \$10,564.14 |
| 8377 | | 3 | \$2,400.00 |
| | Marketing management; audit of current setup. White Paper. Conference messaging | 3 | \$900.00 |
| Software to enable companies to detect and respond to ransomware. | Marketing management; audit of current setup. White Paper. Conference messaging | 3 | \$900.00 |
| | Marketing management; audit of current setup. White Paper. Conference messaging | 3 | \$600.00 |
| Total (49 Companies) | | 154.5 | \$200,371.47 |

Talent Programs

Entrepreneur-In-Residence Program

This quarter, 22 companies utilized the entrepreneur-in-residence program. This program is designed to attract and retain C-level individuals in the community by leveraging their talent and experience to add substantial value to client companies.

| Uniq ID | Description | FTEs | Billed Support |
|---------|--|------|-------------------|
| 11900M | Meteorological technology intelligence that produces connected vehicle sensor data for improved road safety, improved weather forecasting, and for monetization of data for owners. | 2 | \$950.00 |
| 14794U | A dynamic standing desk aimed at combating sedentariness and promoting physical activity in the office space. | 2 | \$300.00 |
| 15351 | An innovative Operating Room Efficiency Platform that enables the healthcare system to reduce stress in the OR, total cost of treatment, and increase patient wellbeing while achieving optimal quality of care. | 2 | \$800.00 |
| 15386M | Safe battery collection, transport, and storage for highly combustible batteries. | 1 | \$725.00 |
| 16196U | A room-sized augmented reality (AR) system for inclusive play and exercise. | 1 | \$4,000.00 |
| 16251M | Modular hardware platforms robotics and autonomous vehicle companies to run delivery services. | 3 | \$555.00 |
| 16538 | A virtual wellness coaching and support group platform guiding members toward optimal health to support pregnancy. | 1 | \$525.00 |
| 16538 | A virtual wellness coaching and support group platform guiding members toward optimal health to support pregnancy. | 1 | |
| 16599 | Allow users to set up a legally binding contract that only allows funds to be pushed after both sides are 100% confident that the corresponding section of the contract has been fulfilled. | 2 | \$345.28 |
| 16625 | A digital platform enabling communication and clinical collaboration across the care continuum with patients/families, providers, and network affiliates. | 1 | \$1,000.00 |
| 16786 | A developer of smartwatch-based software solutions designed to elevate engagement and outcomes in health and wellness. | 2.5 | \$6,000.00 |
| 16813 | An early-stage drug discovery SaaS that manages drug discovery project data for academic and corporate entities. | 2 | \$6,000.00 |
| 16833 | Making real, fun, engaging games that also end up having therapeutic qualities and educate our players about their mental health. | 2 | \$2,343.75 |
| 16985U | An online platform for conversation processing, to provide assistance with the growing number of virtual conversations. | 2.5 | \$6,000.00 |
| 17057Y | An AI-powered teaching assistant that helps students learn more effectively and efficiently. | 0 | \$4,500.00 |

| Uniq ID | Description | FTEs | Billed Support |
|-----------|---|------|-------------------|
| 17157Y | Delivers unparalleled business insights to decision makers, enabling them to stay at the forefront of their industry. | 1 | \$1,500.00 |
| 17200U | Food, beverage and alcohol distribution solutions. | 1.5 | \$9,000.00 |
| 17291 | A marketplace for holistic solutions. | 1 | \$4,200.00 |
| 17302U | A K-8 digital platform that helps teachers deliver engaging curriculum with fidelity. | 1 | \$18,000.00 |
| 17323M | A solar-powered mobility platform designed to provide renewable energy and a 50- mile daily driving range. | 1 | \$500.00 |
| 17399 | Developing notetaking software by leveraging ambient voice recording and AI-enabled transcription technologies. | 1 | \$1,900.00 |
| 7282 | A Think-Work-Together platform. | 2.5 | \$250.00 |
| Total (22 | Companies) | 33 | \$69,394.03 |

Intern Matching Funds Program

The Ann Arbor SPARK internship program provides up to \$3,000 of matching funds to a qualified, growing company to support a three-month intern. This frees up additional funds for other purposes and provides a derisked way to try out a potential permanent addition to the team - an opportunity that is invaluable during the pivotal period of initial hires. Often the talent is retained at the company after the matched period ends. Special consideration is given to applicants who are considering moving to Ann Arbor and Ypsilanti from another tech hub or have skillsets in high demand. While originally conceived as a summer program, it continues to meet the needs of startups year-round. Any amount invoiced or billed above the matching amount is paid by the client.

| Uniq ID | Description | FTEs | Billed Support |
|---------------------|---|------|----------------|
| 11350M | Autonomous last mile delivery trailer. | 5 | \$6,328.00 |
| 11212Y | A personal loan assistant that simplifies terms and guides students through lowering their aid package and automatically paying interest while in school. | 5 | \$1,130.29 |
| 16999 | A platform that leverages the most centralized network of incoming college students across North America to form connections and build community before anyone steps on campus. | 8 | \$1,460.00 |
| 11353 | Low-cost full-page tactile display for blind people that would enable true digital access to tactile information. | 4 | \$1,737.50 |
| 16171 | Virtual cybersecurity officer services to small and medium-size organizations. | 14 | \$2,960.00 |
| Total (5 Companies) | | 36 | \$13,615.79 |

Digital Engagement Clinic

| Uniq ID | Description | FTEs | Billed Support |
|---------|---|------|----------------|
| 16817 | The Digital Engagement Clinic at EMU (interns employed directly by the Clinic). | - | \$5,733 |

Boot Camp

| Uniq ID | Description | FTEs |
|-------------|--|------|
| 17160 | Automates various tasks, such as data entry and policy renewals in the insurance and financial advisory sectors | 0 |
| 17278 | B2B software solution with an easy to use ticketing system, database, and data analytics. | 1 |
| 17280 | Supervised Clinical Practice software | 4 |
| 17296 | Provides expertly-curated templates for agreements commonly-used by entrepreneurs, businesses and lawyers. | 2 |
| 17301M | Revolutionizing sustainable aviation using a utilizing our superior integrated energy system | 3 |
| 17333 | Automating Public Key Infrastructure (PKI) certificate renewal. | 2 |
| 17360M | Developing a one seater flyable vehicle. | 6 |
| 17362 | Making the development of high-voltage/high-capacity battery-powered products easier by providing a flexible and performant hardware standard with turnkey introspection capabilities. | 0 |
| 17363M | Addressing Market Gaps in EV Charging Infrastructure | 2 |
| 17371 | Develops buyer personas based on data analysis. | 1 |
| 17378 | Pioneering a transformative approach in talent management, integrating AI and behavioral sciences with sector-specific insights to close the talent-potential gap. | 2 |
| Total (11 C | ompanies) | 23 |

SPARK Central Innovation Center

Lower Level

Incubator clients are charged a license fee per seat, or person(s) using the space. Exit dates may have passed as some clients have a month-to-month arrangement.

Virtual Clients

The Virtual Client program at SPARK Central is ideal for those who need drop-in co-working space and amenities at an affordable rate, with month-to-month terms. Some examples are the earliest "investigative stage" founders looking to network and validate their concept, companies at a later stage of growth who want to remain plugged into the core of the entrepreneurial community, or community partners who leverage the location and flexibility this option allows.

Third Floor

The third-floor incubator space is composed of a shared open office environment and two smaller offices complete with a kitchen, conference rooms, phone booths, and controlled entry. Due to the open layout of the space, clients are free to expand as needed while "seats" only correspond to their billed rate. This model is designed for the stage of company building their strategy, product, and team after attaining investment or revenue.

Fourth Floor

The 6,000 square foot space is ideal for growth stage companies that are either grown in-house or moving to the area. This workspace has space for over 60 people.

SPARK East Innovation Center

Virtual Clients

The Virtual Client program at SPARK East is ideal for those who need drop-in co-working space and amenities at an affordable rate, with month-to-month terms. Some examples are the earliest "investigative stage" founders looking to network and validate their concept, companies at a later stage of growth who want to remain plugged into the core of the entrepreneurial community, or mission-aligned community partners who leverage the location and flexibility this option allows.

Seated Clients

Incubator clients at SPARK East have designated workspaces, and access to the facility 24/7. They are able to use conference rooms and flex spaces freely to have working sessions with remote staff or host client meetings and events.

| Uniq ID | Description | Start Date | Desks | FTEs |
|------------|--|------------|-------|------|
| SPARK Cent | tral Lower Level: Virtual Desk (94 Companies) | | 0 | 279 |
| 17306 | Provides eDNA-based biodiversity assessments and monitoring, along with a suite of novel analytical tools to help nonprofits and industry to accurately report on their biodiversity-related impacts | 3/13/2024 | | 0 |
| 17434MU | An efficient autonomous mobility system. | 3/1/2024 | | 2 |
| 17403U | A health education program for patients who have chronic kidney disease and renal dietitians. | 2/12/2024 | | 1 |
| 17368M | Developing a patented driver alerting solution to reduce collisions between vehicles and nearby cyclists, motorcyclists, and scooters. | 2/1/2024 | | 7 |

| Uniq ID | Description | Start Date | Desks | FTEs | |
|---------|---|------------|-------|------|--|
| 17327 | An Artificial Intelligence SaaS platform that empowers organizations to transform their business by providing easy to use but deep AI capabilities and an ecosystem. | 1/15/2024 | | 3.5 | |
| 17371 | Develops buyer personas based on data analysis. | 1/15/2024 | | 1 | |
| 17323M | A solar-powered mobility platform designed to provide renewable energy and a 50-mile daily driving range. | 1/8/2024 | | 1 | |
| 17333 | Automating Public Key Infrastructure (PKI) certificate renewal. | 1/2/2024 | | 2 | |
| 17353M | A comprehensive suite of solutions in the electric vehicle (EV) charging industry, consisting of Surge Plug and Surge Trip. | 1/1/2024 | | 2 | |
| 16739U | Use of artificial Intelligence in the processing of endoscopy videos. | 12/14/2023 | | 3 | |
| 585 | Software development with biostatistics and spatial epidemiology. | 11/30/2023 | | 4 | |
| 17300 | A platform for experts in which they can develop a community of founders and businesses to monetize their expertise through workshops and live- stream event | 11/15/2023 | | 2 | |
| 17291 | A marketplace for holistic solutions. | 11/13/2023 | | 1 | |
| 17296 | Provides expertly-curated templates for agreements commonly-used by entrepreneurs, businesses and lawyers. | 11/10/2023 | | 2 | |
| 11540MU | Manufacture and sell steel fiber for ultrahigh performance concrete (UHPC). | 10/27/2023 | | 3 | |
| 17292 | A digital platform that allows small to mid-sized businesses to convert their 'off-book' solutions, particularly spreadsheets, into documented digital applications. | 10/26/2023 | | 1 | |
| 17242 | Chronic Illness Counseling, mental health services, clinical social work | 9/7/2023 | | 1 | |
| 17076 | An e-Commerce Logistics Software-as-a-Service (SaaS) Marketplace Technology. | 9/4/2023 | | 2 | |
| 12128U | An artificial intelligence software platform that uses real-time in the catheterization lab to process conventional angiograms and automate a quantitative clinical assessment of coronary artery disease (CAD) patients. | 9/1/2023 | | 5 | |
| 17172 | Develops space-related technologies in collaboration with governments, research institutions and commercial partners | 8/9/2023 | | 1.5 | |
| 17173MU | A cloud-based software designed to mitigate cyber risks in the automotive industry's complex supply chains. | 8/1/2023 | | 0 | |
| 17181 | Providing real time values of CO2 build up within the patient and automated CO2 removal from patients as needed | 8/1/2023 | | 5 | |
| 17116 | A consumer app that allows users to generate Art and Avatar using AI and share content and experiences with their connections | 7/17/2023 | | 1 | |
| 17031U | Help more patients survive breast cancer and other types of cancers that are treated through surgical removal and radiation by helping their physicians provide the highest level of care and treatment. | 7/12/2023 | | 3 | |
| 16989U | A web-based, interactive platform to deliver the training. | 6/1/2023 | | 1 | |
| 15386M | Safe battery collection, transport, and storage for highly combustible batteries. | 5/16/2023 | | 1 | |
| 8419M | Next-generation freight marketplace focused on better user experience, lower freight costs, and regulatory compliance. 5/16/2023 | | | | |
| 7754U | Sensors and measurement devices for electromagnetic radiation enabling essential technologies. | 5/16/2023 | | 9 | |
| 2203 | Online furniture inventory management that allows targeted retailer interaction. | 5/16/2023 | | 10.5 | |
| 8189M | Unmanned aerial vehicles (UAVs) to detect methane at solid waste landfills. | 5/16/2023 | | 19 | |

| Uniq ID | Description | Start Date | Desks | FTEs |
|---------|--|------------|-------|------|
| 16722 | A search engine for "alternative TLDs" that use gTLDs or Web3 TLDs (such as Handshake). | 5/16/2023 | | 4 |
| 11541M | SaaS platform which allows authenticated revenue generating subscriptions to smart road services. | 5/16/2023 | | 2 |
| 17008 | Utilizing electronic leak detection devices and existing building materials to can give building owners the opportunity to extend the life cycle of their roof. | 5/12/2023 | | 1 |
| 15351 | An innovative Operating Room Efficiency Platform that enables the healthcare system to reduce stress in the OR, total cost of treatment, and increase patient wellbeing while achieving optimal quality of care. | 5/11/2023 | | 2 |
| 4803U | An intuitive integrated display that retrieves medical data. | 5/8/2023 | | 6 |
| 15410M | An ?optimized fleet-as-a-service? to commercial fleet managers for multiple, specific purposes/uses. | 5/4/2023 | | 1.5 |
| 12128U | An artificial intelligence software platform that uses real-time in the catheterization lab to process conventional angiograms and automate a quantitative clinical assessment of coronary artery disease (CAD) patients. | 5/3/2023 | | 5 |
| 11900M | Meteorological technology intelligence that produces connected vehicle sensor data for improved road safety, improved weather forecasting, and for monetization of data for owners. | 5/1/2023 | | 2 |
| 16625 | A digital platform enabling communication and clinical collaboration across the care continuum with patients/families, providers, and network affiliates. | 4/24/2023 | | 1 |
| 16599 | Allow users to set up a legally binding contract that only allows funds to be pushed after both sides are 100% confident that the corresponding section of the contract has been fulfilled. | 4/24/2023 | | 2 |
| 16928 | A cutting-edge all-in-one hydrogen station with AI/ML energy management system designed to make hydrogen refueling easy, smart, and convenient. | 3/10/2023 | | 1 |
| 16841M | Al tools to automate the creation of photorealistic, lightweight, intelligent and accurate 3D models for all residential areas of the world, for gaming, simulations, interactive media, digital twinning and metaverse. | 2/6/2023 | | 0 |
| 16733M | A Hub-to-Hub middle-mile highway driving - eliminates the need to hire more truck drivers while reducing operations? costs. | 2/2/2023 | | 1 |
| 16563U | Aims to develop novel and more effective therapeutics in the areas of cardiovascular, metabolic and infectious diseases. | 2/1/2023 | | 3 |
| 16562U | ASKO Holdings is the parent company with ASKO Therapeutics and ASKO Pharma as two entities under it. | 2/1/2023 | | 3 |
| 16547 | Develops novel and more effective therapeutics in the areas of cardiovascular, metabolic, and infectious diseases. | 2/1/2023 | | 3 |
| 16813 | An early-stage drug discovery SaaS that manages drug discovery project data for academic and corporate entities. | 12/29/2022 | | 2 |
| 16464M | A unique electric vehicle thermal management system. | 12/20/2022 | | 2 |
| 8476 | Coach startups, help perfect their investor pitches and connect entrepreneurs with investors. | 12/5/2022 | | 0 |
| 11918 | Health management platform connecting patients, providers, and caregivers to effectively manage patients with chronic conditions. | 11/1/2022 | | 4 |
| 11540MU | Manufacture and sell steel fiber for ultrahigh performance concrete (UHPC). | 10/27/2022 | | 3 |
| 16459 | Offers neuroscience equipment sales, consulting, and commercialization services to support the growth of the neuroscience research community. | 9/20/2022 | | 4.5 |
| 16658 | An options dashboard that will provide useful insights to retail investors at a competitive price. | 9/19/2022 | | 4 |

| Uniq ID | Description | Start Date | Desks | FTEs |
|---------|--|------------|-------|------|
| 16365M | The next generation of eco-friendly, energy-saving ice management systems. | 9/1/2022 | | 7 |
| 16656 | Game development studio focused on creating a next generation, free-to- play, live service, social shooter. | 8/16/2022 | | 2 |
| 16154U | A urinary catheter extension for early UTI detection. | 3/4/2022 | | 2 |
| 289M | Creating an automotive and security technology portfolio. | 2/21/2022 | | 2 |
| 16274 | An augmented reality multimedia hardware and software package designed and patented for patient safety. | 11/23/2021 | | 6 |
| 16184 | A means of improving oral care compliance in mechanically ventilated patients in order to reduce the real-world rates of ventilator associated pneumonia. | 10/21/2021 | | 3 |
| 15266 | A unified multi-facing ecosystem that handles the entirety of an individual's life. | 10/8/2021 | | 6 |
| 12911 | Works with organization's cross-functional leadership teams to translate existing (or enhanced) data, insights, and institutional knowledge into a readily actionable experience design strategy that unleashes new sources of revenue in both the near- and longer-term. | 9/14/2021 | | 1 |
| 8609 | Quotation lifecycle management (QLM) applications focused on managing the interaction between our customer companies and their customers and suppliers. | 9/14/2021 | | 5 |
| 15418 | A new style continuous positive airway pressure (CPAP)/bilevel positive airway pressure (BIPAP) mask/liner. | 9/1/2021 | | 3 |
| 15378M | A company that provides a robotics platform for autonomous mobility solutions in a variety of industries. | 8/23/2021 | | 2 |
| 15389 | A pay-it-forward system to purchase gifts of cheer for their friends and family. | 8/19/2021 | | 1 |
| 14712 | Automatically adjusting the flow of oxygen to patients using a closed-loop system that delivers precisely the right amount of oxygen based on the patient's real-time bio-metric and activity data. | 8/6/2021 | | 3 |
| 15352 | A venture capital firm. | 8/4/2021 | | 1 |
| 15241 | A platform that utilizes biosignals acquired through a third-party wearable device to detect (and eventually anticipate) anxiety and stress in real-time. | 6/1/2021 | | 2 |
| 15255 | Digitization of an existing professional internal auditing methodology. | 5/27/2021 | | 3 |
| 15196 | A children's app aimed at fostering social and emotional intelligence for three- to seven-year-olds in the U.S. | 5/20/2021 | | 1 |
| 15159 | Helps healthcare companies know what germs are growing in their clinical environments. | 4/26/2021 | | 1.5 |
| 15179 | Hum enables internet service providers to earn more revenue, automate service, and sell more bulk and resident choice deals in multi-dwelling units. | 4/26/2021 | | 7 |
| 14794U | A dynamic standing desk aimed at combating sedentariness and promoting physical activity in the office space. | 3/18/2021 | | 2 |
| 11895M | A cloud-based platform that enables automotive companies to effectively manage their pre-production operations, meet customer requirements, and collaborate with suppliers in a single platform. | 2/16/2021 | | 3.5 |
| 11310 | Continuous, non-invasive, wearable blood pressure monitoring device. | 2/16/2021 | | 1.5 |
| 8122 | Platform for pharmacies and physician offices to source prescription drugs. | 2/16/2021 | | 2 |
| 8769 | Automated legal document generation software. | 2/15/2021 | | 1 |
| 7723 | A research and consulting firm focused on transportation and sustainability. | 2/15/2021 | | 1 |

| Uniq ID | Description | Start Date | Desks | FTEs | | | | |
|------------|--|------------|-------|------|--|--|--|--|
| 11850 | A cloud based robo-advisory platform for commodity hedging. | 2/15/2021 | | 3 | | | | |
| 8323M | System for recording, displaying, and interpreting human eye movements, and a method for recognizing emotional reactions to visual content. | 2/15/2021 | | 1 | | | | |
| 12129 | Uses data signals and historical patterns to provide a high accuracy labor demand forecast and prescribe optimized scheduling to yield reduced labor expense without compromising service quality. | 2/15/2021 | | 2.5 | | | | |
| 8543MU | Novel video analytics capability for public safety and automotive companies to service their video analytics needs. | 1/22/2021 | | 9 | | | | |
| 11893M | Developing a level 4 autonomous bus platform for vehicle manufacturers and organizers who plan to operate an autonomous fleet. 12/1/2020 | | | | | | | |
| 11691U | Focus on bringing the therapeutic benefits of nitric oxide to market. | 11/6/2020 | | 8 | | | | |
| 12043 | Education platform that allows teachers to upload lessons and projects, monitor progress, and guide students. | 10/21/2020 | | 3 | | | | |
| 11951M | A computer vision platform tool that error-proofs manufacturing processes and tracks body posture and movement to give assembly operators real-time feedback. | 10/19/2020 | | 9 | | | | |
| 11373 | Software development studio with a focus on digital games, entertainment, and tools. | 7/29/2020 | | 1 | | | | |
| 6407 | Home care assistant services for household duties to light non-medical personal care applicants. | 6/26/2020 | | 0 | | | | |
| 12190 | Makes control data easy and accessible to build predictive economic models. | 5/19/2020 | | 4 | | | | |
| 12070M | An automotive clean-tech company from Finland that designs, manufactures, and sells technology that enables the use of biofuel in gasoline and hybrid vehicles and other machinery. | 5/1/2020 | | 1 | | | | |
| 7982 | Drug discovery SaaS product. | 1/1/2019 | | 4 | | | | |
| 8774M | Vehicle-to-everything (V2X) software to make roads and vehicle-to- everything interactions safer. | 1/15/2018 | | 2 | | | | |
| 8393 | Business-to-business marketplace where businesses can easily find quality information technology professionals. | 7/15/2017 | | 5 | | | | |
| 6600 | Medical device for vision enhancement in persons with partial loss of sight. | 6/1/2013 | | 2 | | | | |
| SPARK Cen | tral 1st Floor: Suite (2 Companies) | | 23 | 4 | | | | |
| 7617 | U-M Startup accelerator. | 4/1/2024 | 20 | 2 | | | | |
| 16371 | Create satellites that can process large SAR collections on orbit to reduce downlink data volume. | 9/1/2023 | 3 | 2 | | | | |
| SPARK Cen | tral 3rd Floor: Suite (2 Companies) | | 13 | 21 | | | | |
| 12098M | Indoor positioning technology to provide traffic control and logistics support for hospitals and healthcare systems. | 4/1/2023 | 7 | 13 | | | | |
| 8806 | Turnkey passive home entry module. | 10/1/2019 | 6 | 8 | | | | |
| SPARK East | : Designated Desk (2 Companies) | | 2 | 3 | | | | |
| 17278Y | B2B software solution with an easy to use ticketing system, database, and data analytics. | 11/20/2023 | 1 | 1 | | | | |
| 8912Y | Digital offering that seamlessly transitions Instagram users (who express interest in an item), from a viewer position to a shopping position. 9/1/2023 | | | | | | | |
| SPARK East | : Flex Desk (2 Companies) | | 3 | 17 | | | | |
| 7591Y | Talent consultants, human resource experts, and matchmakers focused on supporting Michigan companies and communities with their talent needs. | 12/8/2021 | 2 | 13 | | | | |
| 8255Y | Communications software for business-to-business or business-to- consumer. | 2/15/2021 | 1 | 4 | | | | |

| Uniq ID | Description | Start Date | Desks | FTEs |
|------------|---|------------|-------|------|
| SPARK East | : Suite (2 Companies) | | 8 | 8 |
| 11953Y | Test technology for color measurement in paint for quality control. | 2/1/2024 | 1 | 1 |
| 1782MY | Laser imaging systems integrator, for combustion diagnostics, materials, and spectroscopic analysis. | 4/14/2022 | 7 | 7 |
| SPARK East | : Virtual Desk (30 Companies) | | 0 | 55 |
| 12676Y | Developing flexible sensors. | 3/15/2024 | | 3 |
| 11953Y | Test technology for color measurement in paint for quality control. | 2/5/2024 | | 1 |
| 17321Y | A mental health app that offers self-care tools and emotional data analysis, providing personalized mental health support and insights. | 1/8/2024 | | 2 |
| 17057Y | An AI-powered teaching assistant that helps students learn more effectively and efficiently. | 10/24/2023 | | 0 |
| 17174Y | Remote job board | 8/11/2023 | | 1 |
| 12039YU | Analytics tool that generates synthetic big data sets for healthcare. | 7/31/2023 | | 2 |
| 17157Y | Delivers unparalleled business insights to decision makers, enabling them to stay at the forefront of their industry. | 7/28/2023 | | 1 |
| 12902Y | A drug formulation to help chronic kidney disease patients. | 7/2/2023 | | 2 |
| 16657Y | Automating the Pacemaker and Implantable Cardiac Defibrillator (ICD) remote monitoring workflow. | 6/26/2023 | | 1 |
| 16407Y | An all-in-one marketplace and digital platform for end-of-life and after- loss planning. | 6/14/2023 | | 1 |
| 17030Y | A collection of electronic games that, as part of the play experience, require the user to perform speech challenges to engage in speech therapy. | 5/31/2023 | | 3 |
| 15107Y | An application for peer-to-peer tool and equipment rentals. | 2/20/2023 | | 2 |
| 16236MY | A technology company that provides mobility-as-a-service to individual, retail, and commercial customers in need of last mile delivery. | 2/14/2023 | | 2 |
| 16653Y | A mobile phone application that will serve as the first common platform for parents and families of individuals with cognitive and developmental disabilities. | 9/12/2022 | | 3 |
| 16642Y | An app and platform geared towards interactive solutions for GenZ relating to career, housing, fintech, etc. | 9/6/2022 | | 1 |
| 16271Y | Dedicated to translating the business potential of breakthrough bioscience technologies in targeted geographies. | 5/2/2022 | | 2 |
| 12260YU | To reduce medical supply surplus by providing end-to-end supply tracking and management solutions. | 10/25/2021 | | 2 |
| 15408Y | A portable document and photo scanner. | 9/7/2021 | | 1 |
| 15282Y | A digital identity and vital information storage and exchange platform. | 7/7/2021 | | 2 |
| 11252MY | Two wheeled 'series hybrid' for developing markets. | 2/18/2021 | | 1 |
| 6977YU | Human capital management software optimizing hiring, evaluations, and workflows for education and healthcare. | 2/16/2021 | | 6 |
| 8132Y | DNA and bioinformatics analysis and collaboration platform. | 2/15/2021 | | 2 |
| 11212Y | A personal loan assistant that simplifies terms and guides students through lowering their aid package and automatically paying interest while in school. | 2/12/2021 | | 5 |
| 11953Y | Test technology for color measurement in paint for quality control. | 1/1/2021 | | 1 |
| 14226Y | Web application that tailors to companies in search of qualified technology-based suppliers. | 9/18/2020 | | 1 |
| 12929MY | A platform for car enthusiasts and auto businesses to experience activities like tours, workshops, events, or adventures around individuals or auto | 8/24/2020 | | 1 |

| Uniq ID | Description | Start Date | Desks | FTEs |
|---------|---|------------|-------|------|
| | businesses to share their cars, passion, auto skills, or expertise with guests. | | | |
| 11831Y | Provides chronic pain specialists with quantitative evaluations on treatment performance to help optimize the long-term care of patients. | 11/1/2019 | | 4 |
| 3549Y | Disposable patient lifting system. | 9/7/2010 | | 3 |

Hosted Networking and Educational Events

This quarter's events are broken down by month in the following table.

| Event Date | Event Name | Location | Attendees | Event Description |
|------------|---|----------|-----------|--|
| 1.23.2024 | SPARK.ed 20 Reasons Your Startup Isn't Getting Customers (and How to Overcome Them) | Hybrid | 42 | So, you built the product, but the customers didn't come flocking to your door. Most startups have a difficult time getting customers. This essential session will discuss the 20 most common reasons startups have trouble getting customers. The session will appeal to both B2B and D2C organizations, but most examples will be for B2B companies. Learn the reasons for your slower than expected start and go home with concrete ideas on how to overcome these challenges. You'll be glad you did! |
| 1.25.2024 | Customer Discovery – The Secret to Startup Success (Part One) | Virtual | 42 | Every successful entrepreneur knows that customer discovery is an essential first (and ongoing) step in creating a new product, service, or business. Understanding who your potential customer is, what keeps them up at night, and what motivates them to solve those challenges, provides the foundation for everything from product development to more effective marketing and sales. |
| 1.25.2024 | Ypsi 9th Hour: SPARK East | SEIC | 89 | Join us for Ypsi 9th Hour, an after-work social scene of networking and camaraderie! Sponsored and co-created by BOS and Ann Arbor SPARK East Innovation Center, this after-work networking scene is for anyone looking to socialize with like-minded entrepreneurs, business professionals, and independent contractors in a casual, relaxed atmosphere with complimentary refreshments.Whether you own a long-running business in Ypsilanti or are new to the community, come out for our 9th Hour to meet other like-minded folks. Hope to see you there! |
| 1.31.2024 | SPARK.ed KPI: Meaningful Marketing Metrics | Hybrid | 40 | In today's digital world you can measure almost any element of your marketing plan, so how you do you sort useful information from the noise? We'll review an approach to break down your business goals into measurable objectives, align those with the customer journey, and then develop a measurement plan that fosters insight and action. We will focus on website and digital media metrics, but we'll examine those in the |

| Event Date | Event Name | Location | Attendees | Event Description |
|------------|--|------------------------|-----------|---|
| | | | | context of the broader customer journey on- and offline. |
| 2.1.2024 | Customer Discovery - The Secret to Startup Success (Part 2) | Virtual | 39 | Every successful entrepreneur knows that customer discovery is an essential first (and ongoing) step in creating a new product, service, or business. Understanding who your potential customer is, what keeps them up at night, and what motivates them to solve those challenges, provides the foundation for everything from product development to more effective marketing and sales. |
| 2.8.2024 | Inclusive Workplace Series Allyship & Intervention | Virtual | 22 | Calling all champions and allies! In this DEI workshop, you will learn to identify microaggressions, biases, and discrimination in the workplace. We'll give you the tools to understand allyship and empower you with strategies to appropriately intervene as an ally. |
| 2.15.2024 | SPARK.ed Crafting Winning Strategies for Business Growth | Hybrid | 33 | Are you a startup founder, small business owner or an aspiring entrepreneur struggling to price products or services effectively? Gain a better understanding of business costs, pricing models and strategies, and leave with real-world examples and a plan for improved business health. |
| 2.29.2024 | Customer Discovery - The Secret to Startup Success (Part 1) | Virtual | 33 | Every successful entrepreneur knows that customer discovery is an essential first (and ongoing) step in creating a new product, service, or business. Understanding who your potential customer is, what keeps them up at night, and what motivates them to solve those challenges, provides the foundation for everything from product development to more effective marketing and sales. |
| 3.6.2024 | Startup Internship Networking Event | SCIC | 212 | In partnership with the Michigan Ross Entrepreneurship & Venture Capital Club, Ann Arbor SPARK is proud to offer the startup community a networking opportunity with the aim of connecting highly talented and motivated local graduate student talent with the region's most innovative startups. Join us for an evening of food, drink, and networking. The goal is to establish matches that lead to immediate to summer internship employment as well as potential longer-term placements. |
| 3.7.2024 | Customer Discovery - The Secret to Startup Success (Part 2) | Virtual | 37 | Every successful entrepreneur knows that customer discovery is an essential first (and ongoing) step in creating a new product, service, or business. Understanding who your potential customer is, what keeps them up at night, and what motivates them to solve those challenges, provides the foundation for everything from product development to more effective marketing and sales. |
| 3.7.2024 | Ypsi 9th Hour: Back Office Studio | In- Person, Back | 106 | Join us for Ypsi 9th Hour, an after-work social scene of networking and camaraderie! Sponsored and co-created by BOS and Ann Arbor SPARK East Innovation Center, this after-work networking scene is for anyone looking |

| Event Date | Event Name | Location | Attendees | Event Description |
|------------|---|----------------------------------|-----------|--|
| | | Office Studio | | to socialize with like-minded entrepreneurs, business professionals, and independent contractors in a casual, relaxed atmosphere with complimentary refreshments.Whether you own a long-running business in Ypsilanti or are new to the community, come out for our 9th Hour to meet other like-minded folks. Hope to see you there! |
| 3.13.2024 | SPARK.ed Creating a Marketing 360 Plan | Virtual | 39 | Is your business striving to expand its customer base? Are you eager to generate more leads and streamline your sales funnels but unsure where to start? Join us for SPARK.ed, where marketing consultant Latricia Trice will share tried-and-true marketing strategies and tactics to boost your sales and business growth. In this interactive session, you'll gain actionable insights and walk away with ideas you can implement immediately. Don't miss this opportunity to enhance your business marketing efforts! |
| 3.19.2024 | Inclusive Workplace Series Cultural Competency | Virtual | 53 | The Inclusive Workplace Series provides training and guidance to growing companies in the greater Ann Arbor region who want to understand various aspects of diversity, equity, and inclusion (DEI) to consider in the development of their business. The series helps executives, HR professionals, team members, and all champions and allies learn how to build a more inclusive workplace culture that can result in improved hiring, employee retention and engagement, and deliver ROI in terms of innovation, performance, and growth. In this Cultural Competency session, participants will: identify the elements of cultural competence in the workplace; understand how values and communication styles differ across various cultures; develop the skills needed to practice respectful and caring behavior towards culturally diverse groups and individuals. |
| 3.20.2024 | Entrepreneur Boot Camp Celebration | In- Person, SCIC | 64 | Cheer on the finalists of Ann Arbor SPARK's Entrepreneurial Boot Camp Winter 2024 cohort. Entrepreneur Boot Camp is an intensive program to help entrepreneurs of early stage, technology-driven companies quickly determine if they have a viable business opportunity and focus on crucial next steps. Our entrepreneurs have worked tirelessly to validate their business concepts. After countless hours spent developing a business model and finding beta customers, the entrepreneurs are ready to present their progress to the community. Join us to celebrate the evolution of our current Boot Camp entrepreneurs as they present their journey with you and our illustrious panel. First prize is \$25,000 and runner up gets \$10,000, so there's a lot on the line – come cheer on our finalists! |
| 3.27.2024 | Venue Connect Search Engine Optimization (SEO) 101 | In- Person, Venue by 4M | 76 | Venue Connect, in partnership with Ann Arbor SPARK and Women's Exchange of Washtenaw are pleased to bring you a two-part presentation on Search Engine Optimization (SEO). Discover proven strategies to |

| Event Date | Event Name | Location | Attendees | Event Description |
|-----------------|--|----------|-----------|---|
| | | | | improve your web traffic, boost leads, and outrank your competition! |
| 3.28.2024 | Customer Discovery - The Secret to Startup Success (Part 1) | Virtual | 39 | Every successful entrepreneur knows that customer discovery is an essential first (and ongoing) step in creating a new product, service, or business. Understanding who your potential customer is, what keeps them up at night, and what motivates them to solve those challenges, provides the foundation for everything from product development to more effective marketing and sales. |
| Total (16 Event | ts) | | 966 | |

Microloans

| Number of loans currently outstanding: | 2 |
|--|-----------|
| Current total loan amount outstanding | \$135,520 |
| Loan amounts repaid this fiscal year | \$0 |
| Loans written off this fiscal year | \$86,467 |
| Cumulative Jobs retained | 113.5 |
| Cumulative net Jobs created | 88 |
| Payment made back to LDFA this fiscal year | \$0 |
| Current balance of the microloan | \$10,004 |

Capital Raised

The following table lists transactions reported by companies previously served by LDFA funded programs:

| Uniq ID | Investor Organization Name | Total Amount (\$) |
|---------------------|-----------------------------------|-------------------|
| Venture Capital | | \$8,050,000.00 |
| 11738 | RSLP Ventures | \$6,050,000.00 |
| 17031U | Michigan Rise, SPARK, undisclosed | \$2,000,000.00 |
| Grant | | \$1,194,000.00 |
| 16985U | NSF | \$1,194,000.00 |
| Total (3 Companies) | | \$9,244,000.00 |

Software

During this quarter, the software line in our budget was used in the following ways:

- 1. TrueJob: \$5,550.00 The backend to our job portal
- 2. SalesForce: \$3,051.28 CRM Tool used for data organization and recording

Total: \$8,601.28

Integrated Marketing Plan



Marketing Performance Metrics | Q3 Using an integrated marketing strategy to increase LDFA brand awareness

| Marketing Communications Tool | Description | FY 23 – 24, Q3 | Vs. Last Quarter | Vs. Last Year |
|----------------------------------|--|----------------|---------------------|------------------|
| Website Visits 🗖 🗍 | Visits to our website will raise awareness and provide valuable tools and resources. | 128,290 | +18% | +24% |
| Video Views 👸 | Video views on multiple platforms to reach wider audiences. | 23,467 | -79% | -75% |
| Social Media Impressions | General visibility on a variety of popular social media platforms. | 1,303,727 | -16% | -23% |
| Social Media Interactions | Direct, positive interactions with people from all over the world. | 54,086 | -55% | -35% |



Strategic Marketing and Communication Services

The newest addition to the SPARK services for our clients is strategic marketing and communication services. This is an in-house marketing strategy and service for our clients through the LDFA, dedicated to helping clients effectively reach their target audience. A few of the services offered through this expansion are strategy and planning, market targeting, support, and advice on the execution of specific tactics, and connecting clients to additional community resources. This quarter there was a total of 35 sessions with 23 companies; 6 of them were new marketing clients.

| Uniq ID | Description | Sessions | New Co. |
|----------------------|---|----------|---------|
| 12093 | Strategic marketing session | 4 | |
| 16989U | Strategic marketing session | 1 | |
| 17435 | Marketing needs assessment | 1 | 1 |
| 16407Y | Strategic marketing session | 2 | |
| 17174Y | Strategic marketing session, marketing needs assessment | 2 | 1 |
| 15408Y | Strategic marketing session | 1 | |
| 15388 | Strategic marketing session | 1 | |
| 15335U | Content development, strategic marketing session | 1 | |
| 12676 | Strategic marketing session | 1 | |
| 12120 | Marketing needs assessment | 1 | 1 |
| 17321 | Marketing needs assessment, strategic marketing session | 3 | 1 |
| 15288 | Strategic marketing session | 4 | |
| 17278 | Strategic marketing session, marketing needs assessment | 3 | 1 |
| 16236YM | Strategic marketing session | 4 | |
| 17057Y | Strategic marketing session | 1 | |
| 12929YM | Strategic marketing session | 2 | |
| 16928 | Marketing needs assessment | 1 | 1 |
| Total (17 Companies) | | 33 | 6 |

Lenawee Now

Our satellite accelerator Lenawee NOW located in Adrian, Michigan has been included on Ann Arbor SPARK's 15year LDFA extension as a SmartZone. Their office is involved in SPARK's entrepreneur services weekly pipeline meeting, boot camp, MEDC gateway, and our services as a whole. Thus, the following are a few takeaways from their performance over the last quarter.

Business Accelerator Intake [Phase I]

7 Total requests received6 Requests non-tech1 Qualified leads referred to Lenawee Now

Company Created One during this quarter.

The following company were evaluated through [Phase II] Due Diligence:

None during this quarter.

The following company received [Phase III] Business Acceleration Grant support: None during this quarter.

Talent Programs

Lenawee Now does not have an official EIR program but utilizes the members of our LION fund to assess earlystage projects.

Lenawee Now does not have an Intern Matching Funds program.

Hosted Events CEO Challenge – Launch: 03/16/2024

Capital Raised

Lenawee Now's portfolio companies did not raise any capital private capital this quarter.

For the purpose of Gateway Representative reporting, LN has to include owner investment and portfolio company sales. This number for the 6-month period is \$880,000 revenue.

Methodology

Jobs Created: 2

Methodology

Initial Data Entry

A procedure was implemented in late 2008 requiring all entrepreneurs requesting assistance of Ann Arbor SPARK for Business Acceleration services, Incubator space or Boot Camp to fill out an online form which could be accessed through the SPARK website. Basic information including name, address, phone, email, and brief description of company are required. This information is automatically fed into Salesforce. An effort is made to connect with all inquiries within 48 hours. In an initial communication, additional data gathered by SPARK personnel determines if the entrepreneur meets minimum criteria to warrant further discussion and assistance. At that time, a better description is captured of the applicant's needs.

Retained FTEs

We capture the number of FTEs that a company had at the start of an engagement of any kind. This number becomes our retained jobs number and is not altered. However, for reporting purposes it is possible the retained jobs number can change for a company if that company takes advantage of multiple services, and their FTE count changes between those services. For example, when a team attends Boot Camp there may be only one FTE: the entrepreneur. When that team returns for Business Accelerator services there may be additional FTEs: co-founders or initial hires. When reports are generated on Boot Camp attendees the team's retained FTE number would be one. When reporting on Business Accelerator clients, the retained FTEs would be more than one.

Current FTEs

Throughout the year 'current jobs' is collected from entrepreneurs through three methods. When SPARK staff meet with entrepreneurs FTE updates are gathered and recorded in the CRM system. Starting midway through this contract year, written documentation is being obtained from every company at the start of each engagement. This document is attached to their file to corroborate the FTE count listed as start of engagement.

Annual Survey

All current and former clients are surveyed annually using Survey Monkey; an online survey tool that synchronizes with Salesforce. Our survey asks for data including current employment and other vital company information. Unfortunately, the response to our surveys has been less than 100%. The response rates for each of the four areas are listed in each section. If an entrepreneur sends SPARK data via the survey that does not pass a visual inspection, they are contacted and asked to verify the data. If an adjustment is made to the CRM data, written documentation from the entrepreneur is attached to the file.

Jobs Created

New FTEs or "Jobs Created" are calculated by subtracting the retained jobs for the particular service we provided from the current job count, which gives us the added jobs since that particular engagement started. Quarterly report values are representative of job growth for all time served companies, as pulled by data given within the quarter. Annual report values are representative of job growth for companies served with the fiscal year, as pulled by data given within the year and the annual survey.

Capital Raised

Investments and grants are reported to the LDFA when investment amounts are disclosed. In some cases, SPARK learns of investments that have taken place, but cannot accurately report the exact value of such investments due to lack of disclosure. When this occurs, SPARK reports such investments during the quarter in which investment values are disclosed, which may not correlate to the quarter in which the investment took place.

Glossary

In an effort to reduce unnecessary complication, SPARK and the LDFA keep definitions of terms consistent with MEDC. Included for reference are applicable definitions provided by the MEDC:

Companies Served

The number of tech companies that contractor provided services to, including accelerator grants, incubator space, mentoring, consulting, training, etc.

Full-Time Equivalent

All W-2 employees and full-time workers compensated in equity. All part-time employees count as 0.5 FTE. Interns and independent contractors (1099) are not included in this definition.

Jobs Created

Number of jobs created by the companies that contractor served or are incubator clients. Does not include contract positions, only full-time equivalents.

Jobs Retained

Number of jobs retained by the companies that contractor served or are incubator clients. Does not include contract positions. Basically, includes the number of positions or employees at the companies that have been retained because of the funding from the incubator or because of the services that the incubator provided.

New Companies Created

Number of new companies created as a result of contractor's involvement. Companies can be defined as sole proprietorship, LLC, Corp, etc. Involvement can mean: 1) contractor provided services or funding to the company, 2) the company is located in contractor's incubator, 3) the company is a university spin-out, 4) contractor spoke with the newly formed company and provided them help with the next steps in building his/her company for example other resources, training classes, etc., or 5) contractor spoke with the CEO/CTO prior to the company formation. A company is only counted as 'new' if it is incorporated within the subsequent 12 months of the service provided.

Tech Company

A business in which research and development brings forth an innovative product or process. The innovation typically involves intellectual property that contributes to a strong competitive advantage in the marketplace and serves as a foundation for a high rate of growth.