|  | Fiscal Year |  |
| :--- | ---: | ---: |
| Operating Revenue by Source | $\mathbf{2 0 1 1 / 1 2}$ | $\mathbf{2 0 2 2 / 2 3}$ |
| Voucher Programs Housing Assistance Payments | $\$ 9,463,173$ | $\$ 21,290,000$ |
| Voucher Administrative Fees | $\$ 827,382$ | $\$ 1,669,499$ |
| HUD rent subsidies | $\$ 1,543,262$ | $\$ 3,367,363$ |
| Management Fees | $\$ 265,775$ | $\$ 903,014$ |
| Family Self-Sufficiency | $\$ 69,000$ | $\$ 180,000$ |
| Tenant Rent \& Other Tenant Income | $\$ 733,861$ | $\$ 2,539,426$ |
| City of A2 Tenant Services | $\$ 60,000$ | $\$ 591,008$ |
| City of A2 Operating Grant | $\$ 154,000$ | $\$ 160,000$ |
| Other | $\$ 54,000$ | $\$ 193,222$ |
| Total Annual Operating Revenue | $\mathbf{\$ 1 3 , 1 7 0 , 4 5 3}$ | $\mathbf{\$ 3 0 , 8 9 3 , 5 3 2}$ |


| Property Development TOTAL Revenue Sources 2013-2022 |  |
| :--- | ---: |
| LIHTC | $\$ 44,104,698$ |
| Loans | $\$ 11,523,100$ |
| HUD Grants | $\$ 1,905,483$ |
| City Funds | $\$ 4,388,765$ |
| CDBG | $\$ 1,628,669$ |
| FHLB | $\$ 2,670,000$ |
| DDA | $\$ 2,440,330$ |
| AAHC | $\$ 3,105,996$ |
| Insurance Proceeds | $\$ 807,278$ |
| Washtenaw County Brownfield Authority | $\$ 615,000$ |
| TOTAL REVENUE SECURED | $\$ \mathbf{7 3 , 1 8 9 , 3 1 9}$ |

Fiscal Year

| Agency Units Owned \& Vouchers Administered | $\mathbf{2 0 1 1 / 1 2}$ | $\mathbf{2 0 2 2 / \mathbf { 2 3 }}$ |
| :--- | ---: | ---: |
| AAHC units own \& manage | 355 | 548 |
| Housing Choice Vouchers | 1333 | 1333 |
| Family Unification Program | 0 | 32 |
| Non-Elderly Disabled | 0 | 251 |
| Veterans Affairs Supportive Housing | 136 | 231 |
| Emergency Housing Vouchers | 0 | 29 |
| RAD PBV | 0 | $\mathbf{3 3 6}$ |
| TOTAL HOUSING PROVIDED | $\mathbf{1 8 2 4}$ | $\mathbf{2 7 6 0}$ |


|  | Fiscal Year |  |
| :--- | ---: | ---: |
| Staff | 2011/12 | 2022/23 |
| Administration | 2 | 3 |
| Finance | 2 | 5 |
| Voucher | 8 | 12 |
| Housing | 5 | 9 |


| Maintenance | 4 | 7 |
| :--- | ---: | ---: |
| Family Self Sufficiency | 0 | 2 |
| Real Estate Development | 0 | 3 |
| TOTAL STAFF | $\mathbf{2 1}$ | $\mathbf{4 1}$ |

