

**CONSOLIDATED BUDGET TO ACTUAL REPORT**  
APRIL 2016

	COCC		DEVELOPMENT		WEST		EAST		SECTION 8		COC		GARDEN		TOTAL		
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	
	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	
<b>TENANT INCOME</b>																	
Rental Income																	
Tenant Rent	0.00	0	0.00	0	\$6,075.04	\$3,527	\$88,614.00	\$107,877	0.00	0	0.00	0	\$7,270.00	0	\$101,959.04	\$111,403	
Dwelling Rent-Negative	0.00	0	0.00	0	\$-519.00	0	\$-1,712.00	\$-2,468	0.00	0	0.00	0	0.00	0	\$-2,231.00	\$-2,468	
Total Rental Income	0.00	0	0.00	0	\$5,556.04	\$3,527	\$86,902.00	\$105,409	0.00	0	0.00	0	\$7,270.00	0	\$99,728.04	\$108,936	
<b>Other Tenant Income</b>																	
Damages	0.00	0	0.00	0	\$322.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$322.00	0	
Late Charges	0.00	0	0.00	0	\$180.00	\$22	\$1,030.00	\$533	0.00	0	0.00	0	0.00	0	\$1,210.00	\$556	
Legal Fees - Tenant	0.00	0	0.00	0	0.00	0	\$321.00	0	0.00	0	0.00	0	0.00	0	\$321.00	0	
Tenant Owed Utilities	0.00	0	0.00	0	0.00	0	\$396.33	\$418	0.00	0	0.00	0	0.00	0	\$396.33	\$418	
Misc.Tenant Income	0.00	0	\$-9.00	0	0.00	0	0.00	\$-97	0.00	0	0.00	0	0.00	0	0.00	\$-97	
Total Other Tenant Income	0.00	0	0.00	0	\$502.00	\$22	\$1,747.33	\$854	0.00	0	0.00	0	0.00	0	\$2,249.33	\$876	
NET TENANT INCOME	0.00	0	0.00	0	\$6,058.04	\$3,549	\$88,649.33	\$106,263	0.00	0	0.00	0	\$7,270.00	0	\$101,977.37	\$109,812	
<b>GRANT INCOME</b>																	
HUD Operating/HAP-SRA/TRA/NewPlatt/SBHCV	0.00	0	0.00	0	\$115,726.00	\$7,550	\$145,608.00	\$131,192	0.00	0	0.00	0	0.00	0	\$261,334.00	\$138,742	
Family Self-Sufficiency Grant	\$114,424.68	\$85,530	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$114,424.68	\$85,530	
Section 8 HAP Earned	0.00	0	0.00	0	0.00	0	0.00	0	\$8,570,090.00	\$8,574,298	\$727,270.71	0	0.00	0	\$9,297,360.71	\$8,574,298	
MI0420 PSH Individual-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$106,162.00	0	0.00	0	\$106,162.00	0	
MI0422 RRH Tier 1-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$431,708.26	0	0.00	0	\$431,708.26	0	
MI0423 PSH Family-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$63,775.00	0	0.00	0	\$63,775.00	0	
MI0424 RRH Tier 2-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$62,936.01	0	0.00	0	\$62,936.01	0	
MI0451 PSH Bonus HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$50,028.68	0	0.00	0	\$50,028.68	0	
S8 Admin Fee-SRA/TRA/SBHCV	0.00	0	0.00	0	0.00	0	0.00	0	\$966,629.00	\$1,036,667	\$45,779.86	0	0.00	0	\$1,012,408.86	\$1,036,667	
MI0420 PSH Individual-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$33,970.60	0	0.00	0	\$33,970.60	0	
MI0422 RRH Tier 1-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$86,995.04	0	0.00	0	\$86,995.04	0	
MI0423 PSH Family-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$7,361.83	0	0.00	0	\$7,361.83	0	
MI0424 RRH Tier 2-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$4,003.97	0	0.00	0	\$4,003.97	0	
MI0451 PSH Bonus-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$13,023.54	0	0.00	0	\$13,023.54	0	
COC-Admin Fee-AAHC portion	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$80,378.87	0	0.00	0	\$80,378.87	0	
Section 8 Port-In Admin Fees	0.00	0	0.00	0	0.00	0	0.00	0	\$304.84	0	0.00	0	0.00	0	\$304.84	0	
MI0420 PSH Individual-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$456,597.14	0	0.00	0	\$456,597.14	0	
MI0422 RRH Tier 1-supportive services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$534,107.35	0	0.00	0	\$534,107.35	0	
MI0423 PSH Family-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$91,638.63	0	0.00	0	\$91,638.63	0	
MI0424 RRH Tier 2-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$47,532.19	0	0.00	0	\$47,532.19	0	
MI0451 PSH Bonus-Supp Svcs	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$82,980.21	0	0.00	0	\$82,980.21	0	
Port In HAP Earned	0.00	0	0.00	0	0.00	0	0.00	0	\$6,744.00	0	0.00	0	0.00	0	\$6,744.00	0	
Section 8 VASH Program Income	0.00	0	0.00	0	0.00	0	0.00	0	\$138,224.00	\$62,500	0.00	0	0.00	0	\$138,224.00	\$62,500	
MI0420 PSH Individual-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$24,193.99	0	0.00	0	\$24,193.99	0	
MI0422 RRH Tier 1-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$31,201.37	0	0.00	0	\$31,201.37	0	
MI0423 PSH Family-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$6,550.50	0	0.00	0	\$6,550.50	0	
RAD PBV HAP	0.00	0	0.00	0	0.00	0	0.00	0	\$671,749.00	\$480,000	0.00	0	0.00	0	\$671,749.00	\$480,000	
Other Government Grants	\$5,000.00	\$6,000	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$5,000.00	\$6,000	
City CD Grant Revenue	0.00	\$50,000	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$50,000	
City General Fund Revenue	\$133,630.00	\$55,833	0.00	0	\$92,000.00	0	0.00	\$84,239	\$57,700.00	\$166,667	0.00	0	0.00	0	\$283,330.00	\$306,739	
DDA Revenue	0.00	0	0.00	0	0.00	0	\$200,000.00	0	0.00	0	0.00	0	0.00	0	\$200,000.00	0	
<b>TOTAL GRANT INCOME</b>	<b>\$263,064.68</b>	<b>\$197,363</b>	<b>0.00</b>	<b>0</b>	<b>\$207,726.00</b>	<b>\$7,560</b>	<b>\$346,608.00</b>	<b>\$215,431</b>	<b>\$10,411,440.84</b>	<b>\$10,320,132</b>	<b>\$2,988,195.75</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$14,206,026.27</b>	<b>\$10,740,476</b>	
Investment Income - Unrestricted	\$4,913.05	\$4,375	0.00	0	0.00	0	\$1.31	0	\$14.48	\$21	0.00	0	\$75.83	0	\$5,004.67	\$4,396	
Investment Income - Restricted	0.00	0	0.00	0	0.00	0	0.00	0	\$3.77	0	0.00	0	0.00	0	\$3.77	0	
Management Fee Income	\$219,601.80	\$261,687	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$219,601.80	\$261,687	
Management Fee-from Tax Credit Entity	\$101,607.46	\$76,924	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$101,607.46	\$76,924	
Fraud Recovery-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	\$3,828.53	\$2,083	0.00	0	0.00	0	\$3,828.53	\$2,083	
Fraud Recovery-HAP	0.00	0	0.00	0	0.00	0	0.00	0	\$3,828.53	\$2,083	0.00	0	0.00	0	\$3,828.53	\$2,083	
Miscellaneous Other Income	\$1,419.46	0	\$279,713.29	0	0.00	0	0.00	0	\$91.50	0	\$93,043.13	0	\$1,200.00	0	\$375,467.38	0	
Other Income-Earned Discounts	\$54.29	0	0.00	0	\$17.44	0	0.00	0	0.00	0	0.00	0	0.00	0	\$71.73	0	
<b>TOTAL INCOME</b>	<b>\$880,660.74</b>	<b>\$640,349</b>	<b>\$279,713.29</b>	<b>0</b>	<b>\$213,801.48</b>	<b>\$11,099</b>	<b>\$434,268.64</b>	<b>\$321,694</b>	<b>\$10,419,207.65</b>	<b>\$10,324,319</b>	<b>\$3,081,238.88</b>	<b>0</b>	<b>\$8,645.83</b>	<b>0</b>	<b>\$15,017,416.51</b>	<b>\$11,197,461</b>	
<b>EXPENSES</b>																	

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	COCC		DEVELOPMENT		WEST		EAST		SECTION 8		COC		GARDEN		TOTAL	
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016
<b>ADMINISTRATIVE</b>																
Administrative Salaries																
Administrative Salaries	\$69,574.53	\$76,464	0.00	0	0.00	0	0.00	0	0.00	0	\$7,166.53	0	0.00	0	\$76,741.06	\$76,464
Compensated Absences	0.00	\$2,500	0.00	0	0.00	0	0.00	0	0.00	\$2,423	0.00	0	0.00	0	0.00	\$4,923
Employee Benefit Contribution-Admin	\$34,567.27	\$38,082	0.00	0	0.00	0	0.00	0	0.00	0	\$3,357.58	0	0.00	0	\$37,924.85	\$38,082
Employee Benefit-Education	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$4,038	0.00	0	0.00	0	0.00	\$4,038
Temporary Help	\$2,549.39	\$3,333	0.00	0	0.00	\$312	\$123.03	\$5,102	\$15,230.10	\$16,154	0.00	0	0.00	0	\$17,902.52	\$24,901
Contract Employees-Admin	\$84,986.75	\$54,467	0.00	0	0.00	0	0.00	\$2,029	\$711,094.20	\$730,528	\$12,255.19	0	0.00	0	\$808,336.14	\$787,024
Contract Employees-Admin-OT	0.00	0	0.00	0	0.00	0	0.00	0	\$18,291.67	\$20,192	0.00	0	0.00	0	\$18,291.67	\$20,192
Contract Employees-FSS	\$111,698.53	\$119,603	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$111,698.53	\$119,603
Contract Employees-FSS-OT	\$126.57	\$808	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$126.57	\$808
Contract-Property Management	\$1,997.72	0	0.00	0	\$4,257.72	\$14,612	\$24,460.62	\$36,115	0.00	0	0.00	0	0.00	0	\$30,716.06	\$50,727
Contract Property Management-OT	0.00	0	0.00	0	\$240.08	\$130	\$6,140.52	\$1,097	0.00	0	0.00	0	0.00	0	\$6,380.60	\$1,227
Retiree Insurance Benefits	\$40,112.50	\$36,346	0.00	0	0.00	0	0.00	0	\$24,067.50	\$18,057	0.00	0	0.00	0	\$64,180.00	\$54,403
<b>Total Administrative Salaries</b>	<b>\$345,613.26</b>	<b>\$331,603</b>	<b>0.00</b>	<b>0</b>	<b>\$4,497.80</b>	<b>\$15,053</b>	<b>\$30,724.17</b>	<b>\$44,343</b>	<b>\$768,683.47</b>	<b>\$791,392</b>	<b>\$22,779.30</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$1,172,298.00</b>	<b>\$1,182,392</b>
<b>Legal Expense</b>																
Criminal Background Checks	\$217.50	0	0.00	0	0.00	\$1	0.00	\$23	\$2,520.00	\$1,991	0.00	0	0.00	0	\$2,737.50	\$2,015
Tenant Screening	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$83	0.00	0	0.00	0	0.00	\$83
General Legal Expense	0.00	\$2,500	\$50.00	0	\$1,235.58	\$36	\$1,254.00	\$354	\$6,917.39	\$6,542	0.00	0	0.00	0	\$9,456.97	\$9,431
Hearing Officer Expense	0.00	0	0.00	0	0.00	0	0.00	0	\$4,226.25	\$8,333	0.00	0	0.00	0	\$4,226.25	\$8,333
<b>Total Legal Expense</b>	<b>\$217.50</b>	<b>\$2,500</b>	<b>\$50.00</b>	<b>0</b>	<b>\$1,235.58</b>	<b>\$38</b>	<b>\$1,254.00</b>	<b>\$377</b>	<b>\$13,663.64</b>	<b>\$16,949</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$16,420.72</b>	<b>\$19,863</b>
<b>Other Admin Expenses</b>																
Staff Training	\$2,553.01	\$6,667	0.00	0	\$202.44	\$26	\$376.09	\$604	\$5,440.62	\$2,727	0.00	0	0.00	0	\$8,572.16	\$10,024
Staff Training-FSS	\$199.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$199.00	0
Commissioner Training	0.00	\$1,667	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$1,667
Travel	\$1,582.41	\$1,250	\$13.25	0	\$422.79	\$8	\$452.29	\$598	0.00	\$83	0.00	0	0.00	0	\$2,470.74	\$1,940
Auditing Fees	\$1,601.00	\$750	0.00	0	\$5,220.00	\$190	\$5,220.00	\$3,211	\$5,220.00	\$4,350	0.00	0	0.00	0	\$17,261.00	\$8,501
Port Out Admin Fee Paid	0.00	0	0.00	0	0.00	0	0.00	0	\$10,394.78	\$15,583	0.00	0	0.00	0	\$10,394.78	\$15,583
Management Fee	\$13,061.65	\$11,538	0.00	0	\$2,421.00	\$1,145	\$23,385.00	\$31,046	\$193,325.80	\$207,333	0.00	0	\$470.00	0	\$232,663.45	\$251,063
Mgt Fee-outside	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$3,833	0.00	0	0.00	0	0.00	\$3,833
MI0420 PSH Individual-Avalon-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$24,235.99	0	0.00	0	\$24,235.99	0
MI0422 RRH Tier 1-IHN/SOS-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$31,201.37	0	0.00	0	\$31,201.37	0
MI0423 PSH Family-Avalon-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$6,550.50	0	0.00	0	\$6,550.50	0
Office Rent	0.00	0	0.00	0	0.00	0	0.00	0	\$2,295.00	\$2,733	0.00	0	0.00	0	\$2,295.00	\$2,733
Office Security Expense	0.00	0	0.00	0	0.00	\$0	0.00	0	0.00	\$49	0.00	0	0.00	0	0.00	\$50
Office Janitorial Expense	\$1,636.00	\$250	0.00	0	\$67.34	\$28	0.00	\$127	\$4,540.50	\$2,888	0.00	0	0.00	0	\$6,243.84	\$3,292
Consultants	\$13,407.37	\$1,667	\$44,117.30	0	\$996.46	\$2	\$2,589.11	0	\$4,050.00	\$829	\$6,825.00	0	0.00	0	\$71,985.24	\$2,498
Inspections	0.00	0	0.00	0	0.00	\$78	0.00	0	\$48,485.00	\$83,333	0.00	0	0.00	0	\$48,485.00	\$83,411
<b>Total Other Admin Expenses</b>	<b>\$34,040.44</b>	<b>\$23,788</b>	<b>\$44,130.55</b>	<b>0</b>	<b>\$9,330.03</b>	<b>\$1,478</b>	<b>\$32,022.49</b>	<b>\$35,587</b>	<b>\$273,751.70</b>	<b>\$323,742</b>	<b>\$68,812.86</b>	<b>0</b>	<b>\$470.00</b>	<b>0</b>	<b>\$462,558.07</b>	<b>\$384,595</b>
<b>Miscellaneous Admin Expenses</b>																
Membership and Fees	\$5,238.75	\$4,333	0.00	0	0.00	0	0.00	0	0.00	\$1,333	0.00	0	0.00	0	\$5,238.75	\$5,667
Publications	\$414.00	\$417	0.00	0	0.00	0	0.00	\$0	\$603.75	\$583	0.00	0	0.00	0	\$1,017.75	\$1,000
Advertising	\$70.64	\$167	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$70.64	\$167
Office Supplies	\$2,021.93	\$750	\$32,294.03	0	\$410.65	\$88	\$124.00	\$1,084	\$16,600.94	\$4,583	0.00	0	0.00	0	\$51,451.55	\$6,506
Telephone	\$3,072.64	\$2,667	0.00	0	\$109.69	\$44	\$2,620.18	\$3,029	\$8,493.64	\$7,333	0.00	0	0.00	0	\$14,296.15	\$13,073
Postage	\$2,767.69	\$167	0.00	0	\$127.93	\$61	\$348.50	\$1,074	\$10,232.00	\$13,333	0.00	0	0.00	0	\$13,476.12	\$14,635
Software License Fees	\$42,127.34	\$51,667	\$653.00	0	\$159.88	0	0.00	0	0.00	0	0.00	0	0.00	0	\$42,940.22	\$51,667
Copiers	\$615.59	\$750	0.00	0	\$39.72	\$16	\$61.67	\$138	\$2,306.56	\$3,333	0.00	0	0.00	0	\$3,023.54	\$4,237
Printer Supplies	0.00	\$250	0.00	0	0.00	0	0.00	0	0.00	\$83	0.00	0	0.00	0	0.00	\$333
Software	0.00	0	0.00	0	0.00	0	0.00	\$24	0.00	\$833	0.00	0	0.00	0	0.00	\$857
Printing Expenses	\$842.86	\$83	0.00	0	\$9.92	\$4	\$187.43	\$98	\$1,556.65	\$1,667	0.00	0	0.00	0	\$2,596.86	\$1,852
Cell Phones/Pagers	0.00	0	0.00	0	0.00	\$20	0.00	\$330	0.00	0	0.00	0	0.00	0	0.00	\$350
Small Office Equipment	\$39.99	0	0.00	0	0.00	0	0.00	0	0.00	\$167	0.00	0	0.00	0	\$39.99	\$167
Late Fees/Lost Discounts	0.00	0	0.00	0	0.00	0	0.00	0	\$50.00	0	0.00	0	0.00	0	\$50.00	0
Bank Fees	\$1,213.71	\$833	\$480.92	0	0.00	\$3	0.00	\$46	\$4,247.18	\$5,000	0.00	0	0.00	0	\$5,941.81	\$5,882
Other Misc Admin Expenses	\$1,139.66	\$3,750	\$95.57	0	\$417.32	\$4	\$204.28	\$68	\$507.36	\$1,667	\$2,400.00	0	0.00	0	\$4,764.19	\$5,489
<b>Total Miscellaneous Admin Expenses</b>	<b>\$59,564.80</b>	<b>\$65,833</b>	<b>\$33,523.52</b>	<b>0</b>	<b>\$1,275.11</b>	<b>\$240</b>	<b>\$3,546.06</b>	<b>\$5,892</b>	<b>\$44,598.08</b>	<b>\$39,916</b>	<b>\$2,400.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$144,907.57</b>	<b>\$111,882</b>
<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<b>\$439,436.00</b>	<b>\$423,725</b>	<b>\$77,704.07</b>	<b>0</b>	<b>\$16,338.52</b>	<b>\$16,808</b>	<b>\$67,546.72</b>	<b>\$86,199</b>	<b>\$1,100,696.89</b>	<b>\$1,172,000</b>	<b>\$93,992.16</b>	<b>0</b>	<b>\$470.00</b>	<b>0</b>	<b>\$1,796,184.36</b>	<b>\$1,698,732</b>
<b>TENANT SERVICES</b>																
Other Tenant Svcs.	0.00	\$583	0.00	0	0.00	\$2	0.00	\$35	0.00	0	0.00	0	0.00	0	0.00	\$620

**CONSOLIDATED BUDGET TO ACTUAL REPORT**  
APRIL 2016

	COCC		DEVELOPMENT		WEST		EAST		SECTION 8		COC		GARDEN		TOTAL	
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016
Tenant Services Support	\$96,950.33	\$100,000	\$87,769.95	0	\$1,003.66	0	\$1,150.45	0	0.00	0	0.00	0	0.00	0	\$186,874.39	\$100,000
Tenant Services Contract Costs	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$2,173.24	0	0.00	0	\$2,173.24	0
Application Fees	0.00	0	\$274.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$274.00	0
Other Set-Up Fees	0.00	0	\$874.80	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$874.80	0
Moving Company Expenses	\$98.00	0	\$37,911.14	0	\$96.00	0	\$98.00	0	0.00	0	0.00	0	0.00	0	\$38,203.14	0
Packers Stipends	0.00	0	\$1,017.00	0	\$72.00	0	\$462.00	0	0.00	0	0.00	0	0.00	0	\$1,551.00	0
Dislocation Fee	0.00	0	\$200.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$200.00	0
Sr Nutrition Program Expenses	\$5,915.35	\$5,000	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$5,915.35	\$5,000
MI0420 PSH Individual-Avalon-Supportive Service	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$456,597.14	0	0.00	0	\$456,597.14	0
MI0422 RRH Tier 1-IHN/SOS-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$534,107.35	0	0.00	0	\$534,107.35	0
MI0423 PSH Family-Avalon-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$91,638.63	0	0.00	0	\$91,638.63	0
MI0424 RRH Tier 2-SOS-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$47,532.19	0	0.00	0	\$47,532.19	0
MI0451 PSH Bonus-Supp Svces	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$82,980.21	0	0.00	0	\$82,980.21	0
<b>TOTAL TENANT SERVICES EXPENSES</b>	<b>\$102,963.68</b>	<b>\$105,583</b>	<b>\$128,046.89</b>	<b>0</b>	<b>\$1,171.66</b>	<b>\$2</b>	<b>\$1,710.45</b>	<b>\$35</b>	<b>0.00</b>	<b>0</b>	<b>\$1,215,028.76</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$1,448,921.44</b>	<b>\$105,620</b>
Water	\$44.85	0	0.00	0	\$1,471.41	\$1,593	\$12,127.77	\$11,680	0.00	0	\$700.65	0	\$14,344.68	0	\$13,274	\$13,274
Electricity	\$26.35	0	0.00	0	\$1,507.53	\$183	\$4,287.76	\$5,496	0.00	0	0.00	0	\$5,821.64	0	\$5,821.64	\$5,678
Vacant Unit-Electricity	\$16.18	0	0.00	0	\$329.62	0	\$2,992.45	\$2,142	0.00	0	0.00	0	\$3,338.25	0	\$2,142	\$2,142
Tenant Owed-Electricity	0.00	0	0.00	0	0.00	0	\$245.97	\$6	0.00	0	0.00	0	\$245.97	0	\$6	\$6
Gas	0.00	0	0.00	0	\$14.70	0	\$95.09	\$1,466	0.00	0	0.00	0	\$609.79	0	\$1,466	\$1,466
Vacant Unit-Gas	\$10.83	0	0.00	0	\$515.16	0	\$2,706.88	\$3,816	0.00	0	\$-46.26	0	\$3,186.61	0	\$3,816	\$3,816
Tenant Owed-Gas	0.00	0	0.00	0	0.00	0	\$240.15	\$428	0.00	0	0.00	0	\$240.15	0	\$428	\$428
Garbage/Trash Removal	0.00	0	0.00	0	0.00	0	\$158.23	0	0.00	0	0.00	0	\$158.23	0	0	0
<b>TOTAL UTILITY EXPENSES</b>	<b>\$98.21</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$3,838.42</b>	<b>\$1,776</b>	<b>\$23,354.30</b>	<b>\$25,034</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$654.39</b>	<b>0</b>	<b>\$27,945.32</b>	<b>\$26,810</b>
General Maint Expense																
Maintenance - Temporary Labor	0.00	0	0.00	0	0.00	0	0.00	\$408	0.00	0	0.00	0	0.00	0	0.00	\$408
Inter-dept billings	0.00	0	0.00	0	0.00	0	\$-6	0.00	\$-110	0.00	0	0.00	0	0.00	0	\$-116
Contract Employees Maintenance	0.00	0	0.00	0	\$17,745.89	\$2,744	\$33,007.77	\$65,587	0.00	0	0.00	\$2,386.37	0	\$53,140.03	\$68,331	
Contract Employees-Maint-OT	0.00	0	0.00	0	\$243.88	\$70	\$1,178.06	\$3,698	0.00	0	0.00	0	0.00	0	\$1,421.94	\$3,768
Maintenance Uniforms	0.00	0	0.00	0	\$180.99	\$13	\$389.80	\$228	0.00	0	0.00	0	0.00	0	\$570.79	\$241
Safety Supplies	\$52.06	0	0.00	0	\$114.22	\$39	\$235.79	\$705	0.00	\$292	0.00	0	0.00	0	\$402.07	\$1,036
Vehicle Gas, Oil, Grease	0.00	0	0.00	0	\$258.06	\$4	\$584.71	0	0.00	0	0.00	0	0.00	0	\$842.77	\$4
Maintenance Facility Rent	0.00	0	0.00	0	\$795.75	\$169	\$1,422.63	\$1,271	0.00	0	0.00	0	0.00	0	\$2,218.38	\$1,440
<b>Total General Maint Expense</b>	<b>\$52.06</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$19,338.79</b>	<b>\$3,033</b>	<b>\$36,818.76</b>	<b>\$71,788</b>	<b>0.00</b>	<b>\$292</b>	<b>0.00</b>	<b>0</b>	<b>\$2,386.37</b>	<b>0</b>	<b>\$58,595.98</b>	<b>\$75,112</b>
Materials																
Grounds Supplies	0.00	0	0.00	0	0.00	\$10	0.00	\$155	0.00	0	0.00	0	0.00	0	0.00	\$166
Appliance Parts Supplies	\$23.85	0	0.00	0	\$4,581.95	\$69	\$53.68	\$1,979	0.00	0	0.00	0	0.00	0	\$4,659.48	\$2,048
Window Treatment Supplies	0.00	0	0.00	0	\$-64.58	\$54	\$98.67	\$977	\$44.70	0	0.00	0	0.00	0	\$78.79	\$1,031
Electrical Supplies	\$9.54	0	\$64,313.44	0	\$2,320.68	\$83	\$128.41	\$1,454	0.00	0	0.00	\$107.24	0	\$66,879.31	\$1,537	
Exterminating Supplies	0.00	0	0.00	0	\$61.84	\$2	\$133.22	\$32	0.00	0	0.00	0	0.00	0	\$195.06	\$34
Janitorial/Cleaning Supplies	\$40.36	0	0.00	0	\$407.90	\$45	\$513.99	\$750	\$2,390.55	\$583	\$265.46	0	0.00	0	\$3,618.26	\$1,378
Plumbing Supplies	\$46.51	0	0.00	0	\$6,537.76	\$72	\$680.44	\$1,380	0.00	0	0.00	0	0.00	0	\$7,264.71	\$1,451
Tools and Equipment	\$388.24	0	0.00	0	\$557.53	\$32	\$343.16	\$455	0.00	0	0.00	\$50.45	0	\$1,339.38	\$487	
Paint Supplies	0.00	0	0.00	0	\$2,467.45	\$23	\$428.85	\$1,494	0.00	0	0.00	0	0.00	0	\$2,896.30	\$1,517
Hardware Supplies	\$85.30	0	0.00	0	\$2,234.58	\$93	\$1,627.86	\$1,966	0.00	0	0.00	0	0.00	0	\$3,947.74	\$2,058
HVAC Supplies	\$14.66	0	0.00	0	\$191.23	\$39	\$303.24	\$686	0.00	0	0.00	0	0.00	0	\$509.13	\$725
Vehicle Supplies	\$9.36	0	0.00	0	\$27.42	\$38	\$59.05	\$637	0.00	0	0.00	0	0.00	0	\$95.83	\$675
Locks & Keys	\$36.04	0	0.00	0	\$577.61	\$36	\$226.50	\$791	0.00	0	0.00	0	0.00	0	\$840.15	\$827
Cabinet Supplies	0.00	0	0.00	0	\$3,728.60	0	0.00	0	0.00	0	0.00	0	0.00	0	\$3,728.60	0
Flooring Supplies	0.00	0	0.00	0	0.00	\$7	0.00	\$117	0.00	0	0.00	0	0.00	0	0.00	\$124
Unit Turn Supplies	0.00	0	0.00	0	\$-1,900.08	\$10	0.00	\$645	0.00	0	0.00	0	0.00	0	\$-1,900.08	\$655
Miscellaneous Supplies	\$90.58	0	0.00	0	0.00	0	0.00	\$0	0.00	0	0.00	0	0.00	0	\$90.58	\$0
<b>Total Materials</b>	<b>\$744.44</b>	<b>0</b>	<b>\$64,313.44</b>	<b>0</b>	<b>\$21,729.89</b>	<b>\$612</b>	<b>\$4,597.07</b>	<b>\$13,518</b>	<b>\$2,435.25</b>	<b>\$583</b>	<b>\$265.46</b>	<b>0</b>	<b>\$157.69</b>	<b>0</b>	<b>\$94,243.24</b>	<b>\$14,714</b>
Contract Costs																
Fire Extinguisher Contract Costs	0.00	0	0.00	0	0.00	0	\$124.35	0	0.00	0	0.00	0	0.00	0	\$124.35	0
Appliance Contract Costs	0.00	0	0.00	0	\$1,265.91	0	0.00	0	0.00	0	0.00	0	0.00	0	\$1,265.91	0
Building Repairs Contract Costs	0.00	0	\$2,399.86	0	\$13,267.89	\$906	0.00	\$116,983	0.00	0	0.00	\$2,175.00	0	\$17,842.75	\$117,889	
Building Repair-setup Industrial Maintenance Facil	0.00	0	0.00	0	0.00	\$532	0.00	\$4,101	0.00	0	0.00	0	0.00	0	0.00	\$4,633
Carpet Cleaning Contract Costs	\$50.00	0	0.00	0	0.00	0	0.00	0	\$200.00	0	0.00	0	0.00	0	\$250.00	0
Decorating/Painting Contract Costs	0.00	0	0.00	0	\$5,485.00	0	\$2,180.00	0	0.00	0	0.00	0	0.00	0	\$7,665.00	0
Electrical Contract Costs	0.00	0	\$48,871.00	0	\$855.00	0	0.00	\$2,241	0.00	0	0.00	0	\$502.50	0	\$50,228.50	\$2,241
Pest Control Contract Costs	0.00	0	0.00	0	\$464.29	0	0.00	\$889	0.00	0	0.00	0	0.00	0	\$464.29	\$889

**CONSOLIDATED BUDGET TO ACTUAL REPORT**  
APRIL 2016

	COCC		DEVELOPMENT		WEST		EAST		SECTION 8		COC		GARDEN		TOTAL	
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016
Pest Control-budgeted	0.00	0	0.00	0	\$718.52	\$2,819	\$1,755.00	\$6,526	0.00	0	0.00	0	0.00	0	\$2,473.52	\$9,345
Floor Covering Contract Costs	0.00	0	0.00	0	\$11,101.73	0	\$2,584.14	0	0.00	0	0.00	0	0.00	0	\$13,685.87	0
Grounds Contract Costs	0.00	0	0.00	0	\$2,989.26	0	\$2,363.63	0	0.00	0	0.00	0	\$3,100.00	0	\$8,452.89	0
Janitorial/Cleaning Contract Costs	\$50.00	\$83	\$1,500.00	0	\$2,112.00	\$23	\$240.00	\$1,579	0.00	\$208	0.00	0	0.00	0	\$3,902.00	\$1,893
Janitorial-Monthly Contract	\$268.52	0	0.00	0	0.00	0	\$7,518.15	\$7,287	0.00	0	0.00	0	0.00	0	\$7,786.67	\$7,287
Plumbing Contract Costs	0.00	0	0.00	0	\$1,365.00	0	\$2,355.23	\$1,334	0.00	0	0.00	0	0.00	0	\$3,720.23	\$1,334
Windows-Contract Costs	0.00	0	\$6,500.00	0	0.00	0	0.00	\$88	0.00	0	0.00	0	0.00	0	\$6,500.00	\$88
HVAC Contract Costs	0.00	0	0.00	0	\$17,309.41	\$84	\$400.24	\$2,427	0.00	0	0.00	0	\$6,111.50	0	\$23,821.15	\$2,511
Vehicle Maintenance Contract Costs	\$41.50	0	0.00	0	\$138.47	\$17	\$288.96	\$333	0.00	0	0.00	0	0.00	0	\$468.93	\$350
Equipment Rental Contract Costs	0.00	0	0.00	0	0.00	\$4	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$4
Alarm Monitoring Contract Costs	0.00	0	0.00	0	\$29.24	\$2	0.00	0	\$224.86	\$188	0.00	0	0.00	0	\$254.10	\$189
Trash Disposal Contract Costs	0.00	0	\$200.00	0	\$1,317.60	0	\$1,470.60	0	0.00	0	0.00	0	0.00	0	\$2,988.20	0
Sewer Backups Emergency	0.00	0	0.00	0	0.00	0	\$351.00	\$2,279	0.00	0	0.00	0	0.00	0	\$351.00	\$2,279
Equipment Repair Contract Costs	0.00	0	0.00	0	0.00	\$21	\$79.02	\$360	0.00	0	0.00	0	0.00	0	\$79.02	\$381
Vehicle Towing Contract Costs	0.00	0	0.00	0	0.00	\$3	0.00	\$49	0.00	0	0.00	0	0.00	0	0.00	\$52
Unit Turn Contract Costs	0.00	0	\$7,590.00	0	\$1,182.00	0	\$2,078.00	\$12,621	0.00	0	0.00	0	0.00	0	\$10,850.00	\$12,621
Lawn Care Contract	0.00	0	0.00	0	\$1,600.00	\$1,437	\$3,295.00	\$6,602	0.00	0	0.00	0	\$300.00	0	\$5,195.00	\$8,039
Snow Plow Contract	0.00	0	0.00	0	\$2,510.00	\$1,561	\$13,440.00	\$15,057	0.00	0	0.00	0	\$810.00	0	\$16,760.00	\$16,618
Asbestos Removal-Contract Costs	0.00	0	0.00	0	0.00	\$0	0.00	\$365	0.00	0	0.00	0	\$850.00	0	\$850.00	\$365
Section 3 Contractor Expense	0.00	0	\$120.00	0	0.00	0	\$246.00	0	0.00	0	0.00	0	0.00	0	\$366.00	0
Tenant Stipends	0.00	0	\$1,687.00	0	\$996.00	0	\$1,500.00	\$1,500	0.00	0	0.00	0	0.00	0	\$4,183.00	\$1,500
Contract Costs-Other	0.00	0	0.00	0	\$1,450.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$1,450.00	0
<b>Total Contract Costs</b>	<b>\$410.02</b>	<b>\$83</b>	<b>\$68,867.86</b>	<b>0</b>	<b>\$66,157.32</b>	<b>\$7,408</b>	<b>\$42,269.32</b>	<b>\$182,622</b>	<b>\$424.86</b>	<b>\$396</b>	<b>0.00</b>	<b>0</b>	<b>\$13,849.00</b>	<b>0</b>	<b>\$191,978.38</b>	<b>\$190,508</b>
<b>TOTAL MAINTENANCE EXPENSES</b>	<b>\$1,206.52</b>	<b>\$83</b>	<b>\$133,181.30</b>	<b>0</b>	<b>\$107,226.00</b>	<b>\$11,053</b>	<b>\$83,685.15</b>	<b>\$267,927</b>	<b>\$2,860.11</b>	<b>\$1,271</b>	<b>\$265.46</b>	<b>0</b>	<b>\$16,393.06</b>	<b>0</b>	<b>\$344,817.60</b>	<b>\$280,334</b>
<b>GENERAL EXPENSES</b>																
Property Insurance	0.00	0	0.00	0	\$7,273.63	\$388	\$8,716.66	\$6,296	0.00	0	0.00	0	\$262.93	0	\$16,253.22	\$6,684
Casualty Loss	0.00	0	0.00	0	\$91,310.05	0	\$340,859.20	0	0.00	0	0.00	0	0.00	0	\$432,169.25	0
Liability Insurance	0.00	\$396	0.00	0	\$1,526.06	\$187	\$2,675.21	\$3,200	\$7,669.13	\$6,667	0.00	0	\$406.00	0	\$11,910.46	\$10,449
Workers Comp Insurance	0.00	\$212	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	\$212
Insurance Proceeds-Credit	0.00	0	0.00	0	\$-32,434.86	0	\$-340,859.20	0	0.00	0	0.00	0	0.00	0	\$-373,294.06	0
Misc. Taxes/Licenses/Insurance	\$475.00	0	\$3,269.94	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$3,744.94	0
Security/Law Enforcement	0.00	0	0.00	0	\$843.47	0	\$4,786.52	\$5,050	0.00	0	0.00	0	0.00	0	\$5,629.99	\$5,050
<b>TOTAL GENERAL EXPENSES</b>	<b>\$475.00</b>	<b>\$608</b>	<b>\$3,269.94</b>	<b>0</b>	<b>\$68,518.35</b>	<b>\$575</b>	<b>\$16,178.39</b>	<b>\$14,546</b>	<b>\$7,669.13</b>	<b>\$6,667</b>	<b>0.00</b>	<b>0</b>	<b>\$302.99</b>	<b>0</b>	<b>\$96,413.80</b>	<b>\$22,395</b>
<b>HOUSING ASSISTANCE PAYMENTS</b>																
HAP Payments-SRA/TRA/Newplatt/S8 HCV	0.00	0	0.00	0	\$97,454.00	0	\$9,600.00	0	\$9,100,878.60	\$9,118,882	\$107,251.13	0	0.00	0	\$9,315,183.73	\$9,118,882
MI0420 PSH Individual-Avalon-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$97,769.00	0	0.00	0	\$97,769.00	0
MI0422 RRH Tier 1-IHN/SOS-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$434,851.20	0	0.00	0	\$434,851.20	0
MI0423 PSH Family-Avalon-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$57,142.00	0	0.00	0	\$57,142.00	0
MI0424 RRH Tier 2-SOS-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$62,973.01	0	0.00	0	\$62,973.01	0
MI0451 PSH Bonus-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$46,710.74	0	0.00	0	\$46,710.74	0
Tenant Utility Payments	0.00	0	0.00	0	0.00	0	0.00	0	\$169,108.00	0	\$5,337.00	0	0.00	0	\$174,445.00	0
Portable Out HAP Payments	0.00	0	0.00	0	0.00	0	0.00	0	\$132,859.96	0	0.00	0	0.00	0	\$132,859.96	0
FSS Escrow Payments	0.00	0	0.00	0	\$13,277.99	0	\$301.00	\$143	\$101,482.02	0	0.00	0	0.00	0	\$115,061.01	\$143
FSS Escrows-Forfeited	0.00	0	0.00	0	0.00	0	\$-132.00	0	\$-2,516.24	0	0.00	0	0.00	0	\$-2,648.24	0
Security Deposit Assistance	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$1,392.00	0	0.00	0	\$1,392.00	0
VASH HAP Expense	0.00	0	0.00	0	0.00	0	0.00	0	\$372.00	0	0.00	0	0.00	0	\$372.00	0
MI0420 PSH Individual-Avalon-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$33,928.60	0	0.00	0	\$33,928.60	0
MI0422 RRH Tier 1-IHN/SOS-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$82,289.63	0	0.00	0	\$82,289.63	0
MI0423 PSH Family-Avalon-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$7,361.83	0	0.00	0	\$7,361.83	0
MI0424 RRH Tier 2-SOS-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$4,003.97	0	0.00	0	\$4,003.97	0
MI0451 PSH Bonus Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$13,023.54	0	0.00	0	\$13,023.54	0
SPC HAP-Sponsor Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$488,402.38	0	0.00	0	\$488,402.38	0
SPC HAP-Tenant Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$239,949.68	0	0.00	0	\$239,949.68	0
SPC Admin Fee-Sponsor Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$29,784.43	0	0.00	0	\$29,784.43	0
SPC Admin Fee-Tenant Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	\$15,995.43	0	0.00	0	\$15,995.43	0
<b>TOTAL HOUSING ASSISTANCE PAYMENTS</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$110,731.99</b>	<b>0</b>	<b>\$9,769.00</b>	<b>\$143</b>	<b>\$9,502,184.34</b>	<b>\$9,118,882</b>	<b>\$1,728,165.57</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>\$11,350,850.90</b>	<b>\$9,119,025</b>
<b>NON-OPERATING ITEMS</b>																
Construction in Progress-RAD	0.00	0	0.00	0	0.00	0	\$200,000.00	0	0.00	0	0.00	0	0.00	0	\$200,000.00	0

**CONSOLIDATED BUDGET TO ACTUAL REPORT**

APRIL 2016

	COCC		DEVELOPMENT		WEST		EAST		SECTION 8		COC		GARDEN		TOTAL	
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016	04/2016
TOTAL NON-OPERATING ITEMS	0.00	0	0.00	0	0.00	0	\$200,000.00	0	0.00	0	0.00	0	0.00	0	\$200,000.00	0
TOTAL EXPENSES	\$544,179.41	\$529,999	\$342,202.20	0	\$307,824.94	\$30,214	\$402,244.01	\$393,884	\$10,613,410.47	\$10,298,819	\$3,037,451.95	0	\$17,820.44	0	\$15,265,133.42	\$11,252,916
NET INCOME	\$36,471.33	\$10,350	\$-62,488.91	0	\$-94,023.46	\$-19,115	\$32,014.63	\$-72,190	\$-194,202.82	\$25,500	\$43,786.93	0	\$-9,274.61	0	\$-247,716.91	\$-55,455
NET INCOME-ADMIN FEE	\$36,471.33		\$-62,488.91		\$-94,023.46		\$32,014.63		(75,913.78)		\$43,786.93		\$-9,274.61		(129,427.87)	
NET INCOME-HAP	0.00		0.00		0.00		0.00		(118,289.04)		0.00		0.00		(118,289.04)	
BEGINNING UNRESTRICTED EQUITY	237,264.00		0.00		20,980.00		0.00		75,938.00		50,529.26		198,957.65		583,668.91	
ADD CURRENT YEAR INCOME (LOSS)	\$36,471.33		\$-62,488.91		\$-94,023.46		\$32,014.63		(75,913.78)		\$43,786.93		\$-9,274.61		(129,427.87)	
PURCHASE OF FIXED ASSETS															0.00	
<b>PROJECTED YEAR-END UNRESTRICTED EQUITY</b>	<b>237,264.00</b>		<b>0.00</b>		<b>20,980.00</b>		<b>0.00</b>		<b>24.22</b>		<b>50,529.26</b>		<b>198,957.65</b>		<b>507,755.13</b>	
<i>4 months operating reserve</i>					<i>338,260.00</i>		<i>330,202.00</i>		<i>329,600.00</i>							
BEGINNING NRA-HAP EQUITY									156,515.00							
ADD CURRENT YEAR INCOME (LOSS)									(118,289.04)							
<b>PROJECTED YEAR-END NRA-HAP EQUITY</b>									<b>38,225.96</b>							