

#### CITY OF ANN ARBOR, MICHIGAN

Public Services Area/Systems Planning 301 East Huron St. P.O. Box 8647, Ann Arbor, Michigan 48107 Fax: (734) 994-1744

Web: www.a2gov.org Printed on recycled paper

December 14, 2016

Brett Lenart Planning Manager

Dear Mr. Lenart,

Attached please find materials related to the proposed draft Capital Improvements Plan ("CIP") for Fiscal years 2018-2023. These materials are, as discussed, intended for inclusion with your Manager's Report for the regular December 20, 2016 Planning Commission meeting.

#### Attached are:

- The Draft FY2018-FY2023 CIP plan
- A CIP Process document which may be of help to new Commissioners not familiar with the process
- A New Projects document that lists projects new to the draft plan. NOTE: New projects are also shaded in grey on the Draft Plan document itself.
- A Completed Projects document that lists projects which are in the current plan but which have been completed in Fiscal 2016 or 2017 or will be completed by the end of Fiscal 2017.
- A copy of the standard CIP Prioritization Criteria and the Sustainability Framework Goals utilized to score the first Criteria

Questions and comments from Commissioners on the Draft plan are welcomed and encouraged and can be responded to by staff prior to formal public hearing document production for the January 18, 2017, formal public hearing on the FY2018-FY2023 CIP.

It is noted that the Alternative Transportation, Stormwater, and Water asset groups include many new projects. Many of these new projects reflect the results of long-term asset management, planning, and study efforts that resulted in the identification of new capital projects.

In the case of the Alternative Transportation group, the sidewalk prioritization scoring method developed by staff, and supported in the recommendations of the Pedestrian Safety Task Force, was utilized to identify an initial set of sidewalk completion projects. This is an exciting step forward in the efforts to complete the City's sidewalk network. Also of note in this asset group are the allocation of significant funds to address installation of improvements in the Major Mid-Block Crossing project.



#### CITY OF ANN ARBOR, MICHIGAN

Public Services Area/Systems Planning 301 East Huron St. P.O. Box 8647, Ann Arbor, Michigan 48107 Fax: (734) 994-1744

Web: www.a2gov.org Printed on recycled paper

For the Stormwater asset group, projects identified in the recently completed Stormwater Modeling effort have been added to the Plan. The City is presently undergoing a Stormwater Level of Service and Rate Analysis effort. Present rate levels do not allow for funding of many of the identified projects over the short-term and scheduling in the draft Plan so reflects.

For the Water asset group, results from a Level of Service Study effort led to the development of a Prioritization Action Number ("PAN") Score for each main in the City system. This PAN number, along with other standard prioritization criteria, was used to identify additional projects for inclusion in the CIP.

We are pleased to present this draft Plan, which reflects the efforts of over 60 staff members with input from citizens, the University of Michigan, the DDA, the Housing Commission, and other entities.

Sincerely,

Deborah L Gosselin Systems Planning Engineer

cc: C. Slotten

		Prioritiza	tion	Prior	, ,	_	•	housands)	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
Municipal 1	Facilities - City Owned Building											
MF-CB-14-02	2000 South Industrial Site Evaluation	12	TOTALS	\$0	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$75
MF-CB-14-05	415 West Washington	5	TOTALS	\$133	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$133
MF-CB-16-02	721 N Main Demolition and Site Stabilization	10	TOTALS	\$0	\$0	\$0	\$300	\$0	\$0	\$0	\$0	\$300
MF-CB-16-06	Allen Creek Greenway Master Plan	4	TOTALS	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
MF-CB-16-S1	Commercial Corridors (Non-DDA) Street Framework Plan	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$400	\$400	\$0	\$800
MF-CB-10-09	Facility Assessments - Energy Audits and Improvements	11	TOTALS	\$30	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$60
MF-CB-14-01	Fire Station #2 Reconstruction	3	TOTALS	\$0	\$0	\$0	\$0	\$70	\$180	\$1,375	\$1,375	\$3,000
MF-CB-18-02	Fire Station 1 and 6 Restroom Remodels	14	TOTALS	\$0	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$150
MF-CB-16-01	Fire Station Generators	6	TOTALS	\$330	\$100	\$100	\$0	\$0	\$0	\$0	\$0	\$530
MF-CB-14-06	Fire Stations 3 and 4 Rehabilitation Program	7	TOTALS	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
MF-CB-18-04	Fire Stations Public Address Speaker System Replacement	13	TOTALS	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$100
MF-CB-16-05	Guy C. Larcom Municipal Building: Exterior Shell Energy	Im 8	TOTALS	\$0	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$50
MF-CB-10-05	Guy C. Larcom Municipal Building: Primary Chiller Repla	ce 9	TOTALS	\$0	\$280	\$0	\$0	\$0	\$0	\$0	\$0	\$280
MF-CB-18-01	Housing Commission: 1504-1508 Broadway	0	TOTALS	\$0	\$1,300	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300
MF-CB-16-04	Housing Commission: 3401-3481 Platt	0	TOTALS	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000
MF-CB-17-01	Housing Commission: 701 Henry	0	TOTALS	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000
MF-CB-18-03	New Fire Station A with Emergency Operations Center (EC	OC) 1	TOTALS	\$0	\$250	\$600	\$2,000	\$1,500	\$0	\$0	\$0	\$4,350
MF-CB-18-05	New Fire Station B	2	TOTALS	\$0	\$0	\$30	\$120	\$362	\$1,250	\$938	\$0	\$2,700
				\$993	\$18,185	\$880	\$2,420	\$1,932	\$1,830	\$2,713	\$1,375	\$30,328

	-	Prioritiza	tion	Prior	<i>j</i> - <b>.</b>	,	nding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
Municipal 1	Facilities - Parks and Recreation											
MF-PR-14-09	721 N Main Reuse	20	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$400
MF-PR-13-03	Argo & Geddes Dams - Gates Coating	18	TOTALS	\$0	\$0	\$35	\$1,100	\$0	\$0	\$0	\$0	\$1,135
MF-PR-10-17	Bandemer Park Access	16	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$500	\$550
MF-PR-08-19	Baseball/Softball Field Renovations	11	TOTALS	\$800	\$150	\$0	\$0	\$150	\$0	\$0	\$0	\$1,100
MF-PR-12-03	Farmers Market Winter Enclosure and Infrastructure Improv	/e 9	TOTALS	\$150	\$950	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100
MF-PR-10-15	Fuller Pool Spray Park	17	TOTALS	\$0	\$0	\$0	\$0	\$0	\$400	\$400	\$0	\$800
MF-PR-13-01	Gallup Park Boat Launch	10	TOTALS	\$8	\$140	\$0	\$0	\$0	\$0	\$0	\$0	\$148
MF-PR-18-01	Gallup Pond Dredging	21	TOTALS	\$0	\$0	\$0	\$0	\$150	\$0	\$0	\$0	\$150
MF-PR-12-06	Historic Park Structures Repair/Restoration	15	TOTALS	\$450	\$0	\$150	\$0	\$150	\$0	\$0	\$0	\$750
MF-PR-14-02	Leslie Science and Nature Center Master Plan Implementati	on 3	TOTALS	\$0	\$0	\$0	\$0	\$0	\$200	\$0	\$0	\$200
MF-PR-01-04	Open Space and Park Acquisitions	7	TOTALS	\$32,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$16,000	\$60,000
MF-PR-10-02	Parks Roads, Bridges and Parking Lots	13	TOTALS	\$970	\$250	\$250	\$150	\$100	\$0	\$0	\$0	\$1,720
MF-PR-10-09	Picnic Shelters	14	TOTALS	\$500	\$50	\$50	\$0	\$0	\$0	\$0	\$0	\$600
MF-PR-10-01	Playgrounds and Neighborhood Park Improvements	4	TOTALS	\$939	\$100	\$100	\$100	\$100	\$100	\$100	\$0	\$1,539
MF-PR-08-21	Recreation Facility Updates and Infrastructure Repairs	1	TOTALS	\$1,655	\$250	\$250	\$250	\$350	\$250	\$250	\$0	\$3,255
MF-PR-16-02	Rotary Centennial Playground at Gallup Park	2	TOTALS	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
MF-PR-08-07	Tennis & Basketball Court Renovations	12	TOTALS	\$900	\$0	\$150	\$0	\$150	\$0	\$150	\$0	\$1,350
MF-PR-10-07	Trails & Pathways - New Construction	8	TOTALS	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150
MF-PR-10-06	Trails & Pathways - Repairs & Reconstruction	6	TOTALS	\$1,603	\$150	\$200	\$200	\$200	\$200	\$200	\$0	\$2,753

			tion	Prior	•	Fur	nding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model R	ank	Years	2018	2019	2020	2021	2022	2023	2024	Total
MF-PR-14-08	Urban Park/Plaza Improvements	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$175	\$0	\$0	\$175
MF-PR-14-01	Whitewater Amenities at Argo	5	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0	\$300
				\$41,124	\$4,040	\$3,185	\$3,800	\$3,350	\$3,325	\$3,450	\$16,900	\$79,174
Municipal I	Facilities - Solid Waste											
MF-SW-10-04	Container Storage Building	8	TOTALS	\$130	\$0	\$0	\$470	\$705	\$0	\$0	\$0	\$1,305
MF-SW-06-03	Drop-off Station	1	TOTALS	\$59	\$0	\$0	\$490	\$4,910	\$0	\$0	\$0	\$5,459
MF-SW-12-01	Landfill Entrance Improvements	4	TOTALS	\$0	\$480	\$800	\$0	\$0	\$0	\$0	\$0	\$1,280
MF-SW-16-02	Landfill Plume Remediation	7	TOTALS	\$1,100	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
MF-SW-14-01	Landfill Remedial Action Plan Contingency	2	TOTALS	\$80	\$450	\$0	\$0	\$0	\$0	\$0	\$0	\$530
MF-SW-18-04	MRF & Transfer Station Bldg. and Site Evaluation & Repa	irs 3	TOTALS	\$0	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$750
MF-SW-18-03	MRF Conveyor System Repair/Replacement	3	TOTALS	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
MF-SW-16-03	Natural Gas Fueling Installation	6	TOTALS	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$250
MF-SW-18-01	Northside Methane Collection System Upgrades	5	TOTALS	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$120
MF-SW-14-02	Solid Waste Management Plan Update (2018-2022)	9	TOTALS	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$250
				\$1,369	\$3,950	\$800	\$1,210	\$5,615	\$0	\$0	\$0	\$12,944

		Prioritiza	tion	Prior		Fun	ding (in th	nousands)	*		Beyond	
ProjectID	Project Name	Model Ra	ank_	Years	2018	2019	2020	2021	2022	2023	2024	Total
Transporta	tion - Airport											
TR-AP-03-01	Airport Access Road Reconstruction (Airport Blvd)	6	TOTALS	\$0	\$236	\$328	\$0	\$0	\$0	\$0	\$0	\$564
TR-AP-10-02	Airport Looping Water Main	4	TOTALS	\$0	\$0	\$0	\$330	\$0	\$0	\$0	\$0	\$330
TR-AP-03-03	Airport Storm Water Detention Pond and System	10	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128	\$128
TR-AP-08-02	New Corporate Hangar	12	TOTALS	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$1,000
TR-AP-14-01	Reconstruct Southeast and Northeast Taxiways	8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,160	\$0	\$0	\$1,160
TR-AP-03-07	Rehabilitate and Expand Terminal Apron with Lighting	7	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,557	\$1,557
TR-AP-16-01	Runway Rehabilitation and Pavement Markings	3	TOTALS	\$0	\$0	\$0	\$173	\$0	\$0	\$0	\$0	\$173
TR-AP-10-04	Runway Safety Extension	1	TOTALS	\$0	\$3,426	\$0	\$0	\$0	\$0	\$0	\$0	\$3,426
TR-AP-10-01	Six Box Hangers	11	TOTALS	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$1,000
TR-AP-10-06	Taxilane For Box Hangers	9	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$193	\$0	\$193
TR-AP-03-10	Terminal Auto Parking Lot Expansion	2	TOTALS	\$0	\$0	\$0	\$38	\$394	\$0	\$0	\$0	\$432
TR-AP-99-11	Terminal Expansion	5	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$776	\$0	\$776
				\$0	\$3,662	\$328	\$2,541	\$394	\$1,160	\$969	\$1,685	\$10,739

	1	Prioritiza	tion	Prior		Fur	nding (in	thousands	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
Transporta	tion - Alternative Transportation											
TR-AT-18-20	Allmendinger Park Area Sidewalks	32	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$400
TR-AT-14-07	Ann Arbor Station Construction	1	TOTALS	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000
TR-AT-14-06	Ann Arbor Station Final Design	1	TOTALS	\$0	\$2,600	\$0	\$0	\$0	\$0	\$0	\$0	\$2,600
TR-AT-14-01	Ann Arbor Station NEPA/PE	1	TOTALS	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500
TR-AT-11-04	Ann Arbor-Saline Road/I-94 Non-Motorized Improvement:	W 12	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$125	\$1,000	\$1,125
TR-AT-18-25	Annual Sidewalk Installlation	0	TOTALS	\$0	\$120	\$500	\$0	\$0	\$0	\$400	\$0	\$1,020
TR-AT-13-01	Annual Sidewalk Repair Program	24	TOTALS	\$6,394	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050	\$0	\$12,694
TR-AT-01-07	Arboretum/Gallup Underpass	3	TOTALS	\$50	\$0	\$0	\$0	\$200	\$2,000	\$0	\$0	\$2,250
TR-AT-14-08	Border to Border Trail: Bandemer to Barton Connection	3	TOTALS	\$50	\$280	\$4,220	\$0	\$0	\$0	\$0	\$0	\$4,550
TR-AT-18-22	Border to Border Trail: Fuller/Maiden Ln	6	TOTALS	\$0	\$0	\$0	\$0	\$796	\$954	\$0	\$0	\$1,750
TR-AT-18-14	Brooks (Mixtwood to Sunset) Sidewalks	16	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$495	\$0	\$495
TR-AT-10-33	Connector: Conceptual Design and Environmental Review	2	TOTALS	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000
TR-AT-10-38	Connector: Construction	2	TOTALS	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
TR-AT-18-24	Connector: Design	2	TOTALS	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
TR-AT-18-02	Dexter (Maple to Rosewood/Ironwood) Sidewalks	22	TOTALS	\$0	\$0	\$0	\$0	\$1,575	\$0	\$0	\$0	\$1,575
TR-AT-18-16	Dhu Varren (Omlesaad to west end Nixon Farms) Sidewalk	as 22	TOTALS	\$0	\$0	\$0	\$630	\$0	\$0	\$0	\$0	\$630
TR-AT-18-09	Ellsworth (Railroad to Stone School) Sidewalks	28	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$698	\$698
TR-AT-12-04	Ellsworth at Research Park Dr. Pedestrian Crossing	9	TOTALS	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$120
TR-AT-16-03	Federal Blvd (Stadium west through 2030 Commerce) Side	wa 26	TOTALS	\$0	\$0	\$203	\$0	\$0	\$0	\$0	\$0	\$203

		Prioritization Prior Funding (in thousands) *										
DraigatID	Project Name	Prioritiza Model R		Prior Years	2018	2019	2020	2021	2022	2023	Beyond 2024	Total
	· ·		<del></del>		·							
FR-AT-18-18	Fuller Ct (Fuller to 2250 Fuller Ct) Sidewalks	20	TOTALS	\$0	\$0	\$0	\$0	\$0	\$315	\$0	\$0	\$315
TR-AT-18-04	Green (Frederick to Glazier) Sidewalks	25	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$597	\$597
TR-AT-18-17	Green (Gettsyburg to Burbank) Sidewalks	22	TOTALS	\$0	\$0	\$271	\$0	\$0	\$0	\$0	\$0	\$271
TR-AT-18-07	Independence (Victoria to E. of Powell) Sidewalks	31	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$495	\$495
ΓR-AT-18-23	Jackson (West of Highlake) Pedestrian Crossing	13	TOTALS	\$0	\$260	\$0	\$0	\$0	\$0	\$0	\$0	\$260
TR-AT-18-03	Jackson (Wagner to Park Lake) Sidewalks	10	TOTALS	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$400
TR-AT-18-08	Jewett (S Industrial to Packard) Sidewalks	27	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$552	\$552
TR-AT-18-06	Jones (Plymouth to Broadway) Sidewalks	27	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$765	\$765
TR-AT-02-13	Main St (AA-Saline to East Stadium) Shared Use Path	4	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,230	\$2,230
TR-AT-10-05	Main St (Eisenhower to M-14 Ramp) Non-Motorized Corri	do 17	TOTALS	\$0	\$0	\$0	\$397	\$0	\$0	\$0	\$0	\$397
TR-AT-10-20	Major Mid Block Crossing Improvements	5	TOTALS	\$550	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$750
TR-AT-18-01	Maple/Miller Area Sidewalks	18	TOTALS	\$50	\$528	\$0	\$0	\$0	\$0	\$0	\$0	\$578
TR-AT-16-05	Morehead-Delaware Pedestrian Bridge	33	TOTALS	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
ΓR-AT-18-12	Newport (Miller to Downup Circle) Sidewalks	22	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950	\$950
ΓR-AT-18-10	Nixon (Westbury Ct to Traver Blvd) Sidewalks	22	TOTALS	\$0	\$0	\$0	\$231	\$0	\$0	\$0	\$0	\$231
ΓR-AT-16-04	Non-Motorized Connection under E Medical Center Dr Alc	ng 23	TOTALS	\$0	\$0	\$0	\$0	\$220	\$0	\$0	\$0	\$220
ΓR-AT-18-19	Oakwood Sidewalks	30	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$508	\$508
ΓR-AT-12-02	Pedestrian Access Crossing Interstates	14	TOTALS	\$0	\$0	\$0	\$1,100	\$1,100	\$1,100	\$1,100	\$15,700	\$20,100
ΓR-AT-18-15	Riverwood Nature Area Sidewalks	31	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$270	\$270
ΓR-AT-08-02	Shared Use Path: Northeast Area	29	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$65	\$300	\$365

	1	Prioritiza	tion	Prior	-	Fur	ding (in	thousands)	*		Beyond	
ProjectID		Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
TR-AT-10-37	Shared Use Path: West Huron River Drive to North Main St	re 7	TOTALS	\$0	\$0	\$0	\$0	\$0	\$150	\$750	\$0	\$900
TR-AT-18-21	Snyder (7th to Edgewood) Sidewalks	32	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$400
TR-AT-10-09	State St (Depot to City Boundary) Non-Motorized Corridor	Pr 11	TOTALS	\$28	\$0	\$0	\$244	\$0	\$0	\$0	\$0	\$272
TR-AT-17-01	Stone School Sidewalks (Clinton and Stone School Parks A	re 22	TOTALS	\$74	\$183	\$0	\$0	\$0	\$0	\$0	\$0	\$256
TR-AT-18-13	Sunset (Brooks to Newport) Sidewalks	31	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$528	\$528
TR-AT-18-05	Traver Rd (Barton to Moore) Sidewalks	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$62	\$826	\$0	\$888
TR-AT-18-11	Virginia and Fair Area Sidewalks	32	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$193	\$193
TR-AT-10-28	Wally: Capital Investment	15	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$250
TR-AT-10-22	Wally: Downtown Station Construction	15	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$143,360	\$143,360
TR-AT-08-03	Wally: Plymouth Road Rail Station Development	15	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$920	\$0	\$920
TR-AT-14-04	Washtenaw Ave (Pittsfield to Huron Pkwy) Shared Use Path	h 21	TOTALS	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$100
TR-AT-16-02	Wheeler Center Area Sidewalks	8	TOTALS	\$1,748	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,748
				\$15,743	\$5,441	\$101,244	\$4,053	\$504,941	\$5,631	\$5,731	\$169,195	\$811,977
Transporta	tion - Bridges											
TR-BR-10-01	Biennial Bridge Inspection Program	2	TOTALS	\$720	\$95	\$95	\$95	\$95	\$95	\$95	\$0	\$1,290
TR-BR-16-02	East Medical Center Drive Bridge Rehabilitation	1	TOTALS	\$0	\$225	\$1,826	\$0	\$0	\$0	\$0	\$0	\$2,051
TR-BR-18-01	Fuller Rd/Maiden Lane Bridge Painting	3	TOTALS	\$0	\$0	\$0	\$200	\$1,647	\$0	\$0	\$0	\$1,847
TR-BR-18-02	Huron Parkway Bridge Repairs	4	TOTALS	\$0	\$0	\$0	\$130	\$70	\$0	\$0	\$0	\$200
TR-BR-16-01	Island Drive Bridge Rehabilitation	5	TOTALS	\$0	\$0	\$0	\$0	\$393	\$0	\$0	\$0	\$393
				\$720	\$320	\$1,921	\$425	\$2,205	\$95	\$95	\$0	\$5,781

	Prioritiza	tion	Prior		Fun	ding (in tl	nousands)	*		Beyond	
ProjectID Project Name	Model R	ank_	Years	2018	2019	2020	2021	2022	2023	2024	Total
Transportation - New Street											
TR-NS-10-05 Burton Road Improvements	1	TOTALS	\$0	\$0	\$0	\$1,500	\$0	\$0	\$0	\$0	\$1,500
TR-NS-10-07 Clark Rd. Extension (Huron Pkwy to US-23)	4	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125	\$1,125
TR-NS-95-01 Oakbrook Drive Extension (west of State Street)	3	TOTALS	\$0	\$0	\$0	\$200	\$450	\$1,825	\$0	\$0	\$2,475
TR-NS-10-06 Termination of Public Street Dead Ends	2	TOTALS	\$333	\$100	\$450	\$0	\$0	\$0	\$0	\$0	\$883
			\$333	\$100	\$450	\$1,700	\$450	\$1,825	\$0	\$1,125	\$5,983

		Prioritiza	tion	Prior	. ·	•	ding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model Ra		Years	2018	2019	2020	2021	2022	2023	2024	Total
Transporta	tion - Other											
TR-OT-18-11	Ashley (Kingsley to Mosely) Streetscape	0	TOTALS	\$0	\$0	\$0	\$300	\$3,000	\$0	\$0	\$0	\$3,300
TR-OT-10-06	Bird Road Retaining Wall	11	TOTALS	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$150
TR-OT-15-03	East Liberty Street Tree Pit Expansion	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$100
TR-OT-10-07	Ellsworth Road Corridor Transportation Study	6	TOTALS	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
TR-OT-18-10	First (Kingsley to Mosely) Streetscape	0	TOTALS	\$0	\$0	\$0	\$300	\$3,000	\$0	\$0	\$0	\$3,300
TR-OT-18-09	First and Ashley (Kingsley to Madison) Two Way Conversi	ion 0	TOTALS	\$0	\$0	\$0	\$440	\$4,400	\$0	\$0	\$0	\$4,840
TR-OT-18-03	Guardrail Capital Maintenance	7	TOTALS	\$0	\$154	\$0	\$0	\$0	\$0	\$0	\$0	\$154
TR-OT-18-08	Huron East (Division to State) Streetscape	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$660	\$0	\$660
TR-OT-18-02	Huron West (Third to Ashley) Streetscape	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$130	\$1,300	\$1,430
TR-OT-18-S1	Intelligent Transpotration System (ITS) Master Plan	3	TOTALS	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$250
TR-OT-18-12	Liberty (Main to Division) Streetscape	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$770	\$0	\$0	\$770
TR-OT-10-14	Newport Road Retaining Walls	14	TOTALS	\$0	\$0	\$0	\$200	\$0	\$0	\$0	\$0	\$200
TR-OT-12-04	Plymouth Road Retaining Walls	13	TOTALS	\$0	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$150
TR-OT-01-07	Plymouth Road/Commonwealth Signal	12	TOTALS	\$10	\$0	\$0	\$0	\$0	\$0	\$80	\$0	\$90
TR-OT-01-09	Seventh Street Signal Interconnect	8	TOTALS	\$830	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$830
TR-OT-16-01	Seventh Street Transportation (Miller to Stadium)	10	TOTALS	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
TR-OT-18-S2	Signal Timing Optimization	2	TOTALS	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$400
TR-OT-15-02	South University (E Univ. to Washtenaw) Streetscape	0	TOTALS	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
TR-OT-18-05	Stadium and Maple SCOOT Expansion	5	TOTALS	\$0	\$0	\$450	\$0	\$0	\$0	\$0	\$0	\$450

# Capital Improvements Plan Project Revenues Summary By Category Funding (in the

	P			Prior		Fun	ding (in t	housands)	*		Beyond	
ProjectID		Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
TR-OT-18-07	State St (Liberty to William) Streetscape and Sidewalk Expa	n 0	TOTALS	\$0	\$0	\$0	\$730	\$270	\$0	\$0	\$0	\$1,000
TR-OT-18-01	Streetlight Installation, Capital Replacement, and Condition A	A 9	TOTALS	\$850	\$225	\$300	\$350	\$250	\$500	\$350	\$0	\$2,825
TR-OT-18-04	Traffic Observation Expansion	4	TOTALS	\$0	\$230	\$0	\$0	\$0	\$0	\$0	\$0	\$230
TR-OT-18-S3	Transportation Plan Update	1	TOTALS	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$400
TR-OT-18-13	Washington (Ashley to 3rd) Streetscape	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,575	\$0	\$1,575
TR-OT-10-12	Watershed Drive Retaining Wall	14	TOTALS	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47
				\$3,337	\$1,359	\$1,550	\$2,320	\$10,920	\$1,270	\$2,795	\$1,400	\$24,951
Transporta	tion - Parking Facilities											
TR-PF-16-09	4th and Washington Parking Structure Capital Maintenance	0	TOTALS	\$396	\$0	\$290	\$0	\$332	\$0	\$0	\$0	\$1,018
TR-PF-16-12	4th and William Parking Structure Capital Maintenance	0	TOTALS	\$0	\$533	\$409	\$0	\$682	\$1,456	\$0	\$0	\$3,080
TR-PF-16-11	Ann Ashley Parking Structure Capital Maintenance Phase 2	0	TOTALS	\$0	\$0	\$787	\$693	\$0	\$0	\$608	\$0	\$2,088
TR-PF-11-02	ePark Parking Paystations	0	TOTALS	\$3,200	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$3,950
TR-PF-18-02	First and Washington Parking Structure Capital Maintenance	0	TOTALS	\$0	\$0	\$39	\$0	\$0	\$473	\$1,104	\$0	\$1,617
TR-PF-16-10	Forest Ave. Parking Structure Capital Maintenance	0	TOTALS	\$485	\$0	\$95	\$0	\$902	\$0	\$0	\$0	\$1,482
TR-PF-16-03	Liberty Square Parking Structure Capital Maintenance	0	TOTALS	\$697	\$676	\$0	\$0	\$0	\$405	\$0	\$0	\$1,778
TR-PF-16-08	Library Lane Parking Structure Capital Maintenance	0	TOTALS	\$23	\$0	\$0	\$86	\$0	\$0	\$331	\$0	\$440
TR-PF-16-04	Maynard Parking Structure Capital Maintenance	0	TOTALS	\$544	\$679	\$0	\$0	\$0	\$0	\$1,222	\$0	\$2,445
TR-PF-18-01	Parking Equipment	0	TOTALS	\$0	\$350	\$804	\$275	\$275	\$0	\$0	\$0	\$1,704
TR-PF-17-01	Parking Structure Elevators Capital Maintenance	0	TOTALS	\$160	\$104	\$108	\$113	\$117	\$122	\$127	\$0	\$850
TR-PF-15-02	Vehicle Charging Stations	0	TOTALS	\$100	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$125
				\$5,605	\$3,117	\$2,532	\$1,167	\$2,309	\$2,456	\$3,391	\$0	\$20,577

<sup>\*</sup>Funding is rounded to the nearest thousands

		Prioritizat	tion	Prior		_	•	housands)	*		Beyond	
ProjectID	Project Name	Model Ra		Years	2018	2019	2020	2021	2022	2023	2024	Total
Transporta	tion - Street Construction											
TR-SC-15-02	Annual Capital Street Maintenance Program	30	TOTALS	\$2,155	\$875	\$0	\$382	\$1,000	\$1,000	\$1,000	\$0	\$6,412
TR-SC-13-07	Annual Street Resurfacing Program (ASRP)	34	TOTALS	\$10,550	\$2,530	\$3,000	\$3,000	\$3,100	\$3,200	\$3,300	\$0	\$28,680
TR-SC-16-05	Arlington (Geddes Ave to Heatherway)	34	TOTALS	\$230	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$230
TR-SC-16-16	ASRP - Ann (First to Main)	31	TOTALS	\$0	\$0	\$0	\$0	\$210	\$0	\$0	\$0	\$210
TR-SC-16-04	ASRP - Arlington (Washtenaw to Heatherway)	34	TOTALS	\$975	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$975
TR-SC-16-09	ASRP - Boardwalk (Eisenhower north to end)	41	TOTALS	\$0	\$0	\$735	\$0	\$0	\$0	\$0	\$0	\$735
TR-SC-16-10	ASRP - Broadway (Plymouth to Plymouth)	20	TOTALS	\$0	\$0	\$0	\$1,300	\$0	\$0	\$0	\$0	\$1,300
TR-SC-16-08	ASRP - Church (Geddes to S University)	21	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$242	\$0	\$242
TR-SC-12-13	ASRP - Division (Madison to Huron)	28	TOTALS	\$940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$940
TR-SC-16-06	ASRP - Hill St (Fifth to State)	35	TOTALS	\$121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$121
TR-SC-16-03	ASRP - Hill St (Onondaga to Geddes Ave)	38	TOTALS	\$0	\$455	\$0	\$0	\$0	\$0	\$0	\$0	\$455
TR-SC-16-07	ASRP - Hoover (Main to State)	15	TOTALS	\$0	\$0	\$700	\$0	\$0	\$0	\$0	\$0	\$700
TR-SC-16-11	ASRP - Main (Huron to William)	35	TOTALS	\$0	\$0	\$0	\$475	\$0	\$0	\$0	\$0	\$475
TR-SC-16-14	ASRP - Moore, Swift, and Pontiac	37	TOTALS	\$0	\$0	\$0	\$0	\$410	\$0	\$0	\$0	\$410
TR-SC-16-19	ASRP - State St (Packard to Hoover)	24	TOTALS	\$0	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$350
TR-SC-14-06	ASRP - State St (Washington to S University)	10	TOTALS	\$0	\$0	\$775	\$1,000	\$0	\$0	\$0	\$0	\$1,775
TR-SC-16-20	ASRP - Stone School Rd (Eisenhower to I-94)	7	TOTALS	\$0	\$0	\$525	\$0	\$0	\$0	\$0	\$0	\$525
TR-SC-14-01	ASRP - Stone School Rd (Packard to Eisenhower)	8	TOTALS	\$0	\$0	\$210	\$0	\$0	\$0	\$0	\$0	\$210
TR-SC-16-15	ASRP - Traverwood (Plymouth to Huron Pkwy)	34	TOTALS	\$0	\$0	\$810	\$0	\$0	\$0	\$0	\$0	\$810

		Prioritiza <sup>a</sup>	tion	Prior		Fun	ding (in t	housands)	*		Beyond	
ProjectID		Model Ra		Years	2018	2019	2020	2021	2022	2023	2024	Total
TR-SC-12-01	ASRP - Zina Pitcher/Catherine ( Ann to Glen)	29	TOTALS	\$0	\$0	\$0	\$280	\$0	\$0	\$0	\$0	\$280
TR-SC-18-03	Barton Dr (M14 to Pontiac) Resurfacing	8	TOTALS	\$0	\$0	\$0	\$589	\$0	\$0	\$0	\$0	\$589
TR-SC-18-17	Brooks (Miller to Sunset) Resurfacing	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,230	\$0	\$1,230
TR-SC-18-07	Chalmers Drive Paving	19	TOTALS	\$0	\$0	\$0	\$0	\$785	\$0	\$0	\$0	\$785
TR-SC-06-05	Detroit Street Brick Rd Pavement Reconstruction	23	TOTALS	\$0	\$0	\$0	\$0	\$0	\$220	\$2,780	\$0	\$3,000
TR-SC-16-13	Division Ave (Hoover to Madison) Road Improvements	12	TOTALS	\$0	\$0	\$0	\$1,275	\$0	\$0	\$0	\$0	\$1,275
TR-SC-18-12	Earhart (Geddes to Greenhills) Resurfacing	39	TOTALS	\$0	\$0	\$0	\$0	\$0	\$915	\$0	\$0	\$915
TR-SC-18-13	Earhart (Greenhills to US23) Resurfacing	36	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,735	\$0	\$1,735
TR-SC-14-07	Fifth Ave (Kingsley to Catherine) Road Reconstruction	3	TOTALS	\$360	\$2,250	\$0	\$0	\$0	\$0	\$0	\$0	\$2,610
TR-SC-08-01	Fuller Rd/Maiden Ln/East Medical Center Dr Intersection	Imp 1	TOTALS	\$192	\$0	\$500	\$3,895	\$0	\$0	\$0	\$0	\$4,587
TR-SC-14-04	Geddes Ave (Church to Highland) Road Improvements	4	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,250	\$0	\$0	\$1,250
TR-SC-18-04	Greenview (Stadium to Scio Church) Resurfacing	13	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,290	\$0	\$1,290
TR-SC-18-18	Huron Pkwy/Tuebingen (Nixon to Traver) Resurfacing	31	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,210	\$0	\$0	\$1,210
TR-SC-18-05	Jackson (Wagner to MDOT Jurisdiction) Resurfacing	25	TOTALS	\$0	\$1,235	\$0	\$0	\$0	\$0	\$0	\$0	\$1,235
TR-SC-12-05	Liberty (First to Main) Road Reconstruction	17	TOTALS	\$65	\$700	\$0	\$0	\$0	\$0	\$0	\$0	\$765
TR-SC-14-15	Miller - Newport Intersection Improvements	16	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$800
TR-SC-16-18	Nixon/Dhu Varren/Green Intersection Improvements	6	TOTALS	\$2,125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,125
TR-SC-18-09	North University (State to Fletcher) Resurfacing	26	TOTALS	\$0	\$0	\$0	\$0	\$380	\$0	\$0	\$0	\$380
TR-SC-14-12	Pauline (Stadium to Seventh) Road Improvements	9	TOTALS	\$0	\$1,150	\$0	\$0	\$0	\$0	\$0	\$0	\$1,150
TR-SC-18-15	Platt (Huron Pkwy to Packard) Resurfacing	35	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,220	\$0	\$0	\$1,220

		Prioritization Prior Funding						housands	*		Damand	
ProjectID	Project Name	Model Ra		Years	2018	2019	2020	2021	2022	2023	Beyond 2024	Total
TR-SC-18-14	Platt (Washtenaw to Huron Pkwy) Resurfacing	36	TOTALS	\$0	\$0	\$0	\$0	\$0	\$605	\$0	\$0	\$605
TR-SC-12-20	Queue Jump Lanes: Plymouth Road	32	TOTALS	\$0	\$0	\$0	\$0	\$100	\$200	\$2,060	\$0	\$2,360
TR-SC-12-17	Queue Jump Lanes: Washtenaw Avenue	32	TOTALS	\$0	\$0	\$0	\$0	\$100	\$250	\$3,090	\$0	\$3,440
TR-SC-14-09	Scio Church (Main to Seventh) Road Improvements	13	TOTALS	\$117	\$1,656	\$0	\$0	\$0	\$0	\$0	\$0	\$1,774
TR-SC-18-06	Scio Church (Maple to 7th) Road Resurfacing	14	TOTALS	\$0	\$0	\$0	\$0	\$1,870	\$0	\$0	\$0	\$1,870
TR-SC-14-21	Seventh (Scio Church to Greenview) Road Improvements	11	TOTALS	\$0	\$0	\$1,300	\$0	\$0	\$0	\$0	\$0	\$1,300
TR-SC-18-10	South Industrial (Stimson to Eisenhower) Concrete Paveme	ent 33	TOTALS	\$0	\$0	\$600	\$1,000	\$0	\$0	\$0	\$0	\$1,600
TR-SC-18-16	South University (State to E University) Resurfacing	27	TOTALS	\$0	\$430	\$0	\$0	\$0	\$0	\$0	\$0	\$430
TR-SC-18-02	Springwater Phase IV Road Reconstruction	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$998	\$998
TR-SC-18-19	Springwater Phase V Road Reconstruction	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,320	\$1,320
TR-SC-18-01	Stadium Blvd (Hutchins to Main) Road Reconstruction	9	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$6,100	\$0	\$6,100
TR-SC-09-03	Stadium Blvd (Main to Kipke) Road Reconstruction	2	TOTALS	\$7,371	\$1,711	\$0	\$0	\$0	\$0	\$0	\$0	\$9,083
TR-SC-17-02	State & Ellsworth Roundabout Improvements	0	TOTALS	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180
TR-SC-06-07	State St (Kingsley to Fuller/Depot) Brick Pavement Recons	stru 18	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$0	\$750
TR-SC-18-08	State St (S University to Packard) Resurfacing	22	TOTALS	\$0	\$0	\$0	\$0	\$0	\$540	\$0	\$0	\$540
TR-SC-18-11	State St (Stimson to Oakbrook) Concrete Repairs	42	TOTALS	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$400
TR-SC-16-02	W Huron Alley Repair and Improvements	40	TOTALS	\$0	\$0	\$0	\$0	\$300	\$0	\$0	\$0	\$300
				\$25,382	\$13,342	\$9,555	\$13,196	\$8,255	\$10,610	\$23,577	\$3,118	\$107,035

		Prioritiza		Prior			ding (in tl	nousands)	*		Beyond	
ProjectID	Project Name	Model Ra		Years_	2018	2019	2020	2021	2022	2023	2024	Total
Utilities - Sa	anitary Sewer											
UT-SN-10-11	2780 Packard Sanitary Extension	25	TOTALS	\$96	\$224	\$0	\$0	\$0	\$0	\$0	\$0	\$320
UT-SN-01-03	Austin Sanitary Sewer Outlet	24	TOTALS	\$0	\$0	\$0	\$0	\$0	\$290	\$435	\$0	\$725
UT-SN-16-08	Barton Dr (east of M-14 ramp) Sanitary Sewer Extension	22	TOTALS	\$0	\$0	\$0	\$0	\$0	\$120	\$180	\$0	\$300
UT-SN-87-07	Calvin Street Sanitary Sewer	8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850	\$850
UT-SN-08-02	Dover Place/Riverview Sanitary Sewer	11	TOTALS	\$0	\$267	\$333	\$0	\$0	\$0	\$0	\$0	\$600
UT-SN-01-09	Facilities Renovation	1	TOTALS	\$122,280	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122,280
UT-SN-14-01	Glen/Fuller Diversion	5	TOTALS	\$94	\$0	\$0	\$200	\$0	\$0	\$0	\$0	\$294
UT-SN-18-01	Harding (Morton to Wallingford) Sanitary Sewer	13	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175	\$175
UT-SN-16-13	High Level Trunkline Sanitary Sewer Rehabilitation	18	TOTALS	\$0	\$0	\$1,000	\$1,000	\$1,000	\$0	\$0	\$0	\$3,000
UT-SN-18-02	Horman Ct Sanitary	17	TOTALS	\$0	\$221	\$279	\$0	\$0	\$0	\$0	\$0	\$500
UT-SN-18-04	Lafayette - Lenawee Sanitary	26	TOTALS	\$0	\$150	\$180	\$0	\$0	\$0	\$0	\$0	\$330
UT-SN-14-05	Lift Station Repair/Replacement Program	13	TOTALS	\$0	\$0	\$700	\$500	\$500	\$500	\$0	\$0	\$2,200
UT-SN-18-05	Medical Center Drive Sanitary Manhole Access	20	TOTALS	\$0	\$0	\$0	\$880	\$0	\$0	\$0	\$0	\$880
UT-SN-10-06	Michigan Stadium Sanitary Sewer Reroute	23	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100	\$2,100
UT-SN-16-01	Mulholland Murray Crosslot Sanitary Mains	29	TOTALS	\$0	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$500
UT-SN-18-S2	Northside Interceptor Condition Assessment	30	TOTALS	\$0	\$280	\$0	\$0	\$0	\$0	\$0	\$0	\$280
UT-SN-18-06	Offset Mitigation	2	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UT-SN-18-07	Pittsfield Village Sanitary Sewers	12	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,850	\$2,850
UT-SN-14-03	Rock Creek and Hunitngton Drive Sanitary Sewer Extension	on 10	TOTALS	\$0	\$0	\$775	\$1,200	\$0	\$0	\$0	\$0	\$1,975

		Prioritization Prior				Fun	ding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model Ra		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-SN-16-12	Sanitary Manhole Lid and Casting Sealing Program	16	TOTALS	\$116	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$466
UT-SN-18-03	Sanitary Sewer Annexation Extensions	25	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UT-SN-16-11	Sanitary Sewer Collection System Asset Management Plan	4	TOTALS	\$465	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$865
UT-SN-16-16	Sanitary Sewer Cost of Service Study	28	TOTALS	\$113	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$113
UT-SN-14-06	Sanitary Sewer Lining Projects	3	TOTALS	\$4,750	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0	\$10,750
UT-SN-10-05	Sanitary Sewer System Public Works Capital Maintenance	21	TOTALS	\$875	\$400	\$400	\$400	\$400	\$400	\$400	\$0	\$3,275
UT-SN-16-09	Scio Twp. Pump Station	0	TOTALS	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
UT-SN-01-28	South Boulevard Lift Station Elimination & Gravity Sewer	19	TOTALS	\$0	\$0	\$0	\$325	\$0	\$0	\$0	\$0	\$325
UT-SN-03-29	Southside Interceptor Rehabilitation	15	TOTALS	\$8,970	\$1,600	\$1,600	\$0	\$0	\$0	\$0	\$0	\$12,170
UT-SN-01-30	Springbrook Sanitary Sewer Extension	25	TOTALS	\$0	\$0	\$0	\$0	\$0	\$260	\$0	\$0	\$260
UT-SN-18-08	Springwater Phase IV Sanitary Sewer	7	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160	\$160
UT-SN-16-14	Stone School Rd (Packard to Eisenhower) Sanitary Extensi	on 11	TOTALS	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$250
UT-SN-06-01	Valhalla Sanitary Sewer Service Extension	8	TOTALS	\$110	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300	\$1,410
UT-SN-08-01	Wagner Road Sanitary Sewer - South	11	TOTALS	\$0	\$0	\$267	\$333	\$0	\$0	\$0	\$0	\$600
UT-SN-02-11	Wet Weather Mitigation (Long Term)	6	TOTALS	\$20,745	\$3,500	\$0	\$1,500	\$2,500	\$0	\$0	\$0	\$28,245
UT-SN-18-S1	WWTP Area & Palmer Dr Area Odor Study	27	TOTALS	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
UT-SN-16-15	WWTP Asset Management Plan	9	TOTALS	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400
				\$159,213	\$9,092	\$7,784	\$7,838	\$5,900	\$1,570	\$1,015	\$7,435	\$199,847

			tion	Prior		Fun	ding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model R	ank	Years	2018	2019	2020	2021	2022	2023	2024	Total
<b>Utilities - St</b>	torm Sewer											
UT-ST-18-17	1250 N Main Area Storm Main Relocation	0	TOTALS	\$0	\$0	\$0	\$402	\$498	\$0	\$0	\$0	\$900
UT-ST-16-02	Allen Creek Railroad Berm Opening	1	TOTALS	\$688	\$1,076	\$2,757	\$0	\$0	\$0	\$0	\$0	\$4,522
UT-ST-18-15	Arboretum Culverts and Headwalls (School Girls Glen)	29	TOTALS	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$250
UT-ST-14-24	Briarwood Mall Pond	28	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200	\$1,200
UT-ST-11-03	Capital Reconstruction of Structures/Resurfacing	40	TOTALS	\$2,500	\$500	\$500	\$500	\$500	\$500	\$500	\$1,500	\$7,000
UT-ST-18-14	Chalmers Drive Stormwater Improvements	39	TOTALS	\$0	\$0	\$0	\$0	\$220	\$255	\$0	\$0	\$475
UT-ST-16-08	Churchill Park/Eisenhower ROW Basin	14	TOTALS	\$0	\$2,100	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100
UT-ST-12-03	Detroit Street Brick Rd Stormwater Management	32	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$538	\$762	\$1,300
UT-ST-16-16	Division Ave (Hoover to Madison) Stormwater Improvement	ents 25	TOTALS	\$0	\$0	\$0	\$442	\$558	\$0	\$0	\$0	\$1,000
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater	7	TOTALS	\$0	\$0	\$100	\$1,000	\$1,000	\$0	\$0	\$0	\$2,100
UT-ST-88-05	Evergreen Subdivision Storm Water (Phase II)	35	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$100
UT-ST-16-01	Fifth Ave (Kingsley to Catherine) Stormwater Improvement	ats 15	TOTALS	\$16	\$334	\$100	\$0	\$0	\$0	\$0	\$0	\$450
UT-ST-10-13	Flood Mitigation Implementation Grant Matching	31	TOTALS	\$400	\$100	\$100	\$100	\$100	\$100	\$100	\$300	\$1,300
UT-ST-16-19	Geddes Ave (Church to Highland) Stormwater Improvement	nts 21	TOTALS	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0	\$250
UT-ST-18-05	Glendale/Charlton SWMM Area Stormwater Storage	27	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200	\$1,200
UT-ST-16-05	Huron Hills Golf Course Stormwater Improvements	13	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,220	\$1,220
UT-ST-08-04	Huron Parkway Median Bio-swales	34	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$839	\$839
UT-ST-16-09	Lawton Park Stormwater Basin	20	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,155	\$5,155
UT-ST-16-13	Liberty (First to Main) Stormwater Improvements	21	TOTALS	\$30	\$420	\$0	\$0	\$0	\$0	\$0	\$0	\$450

				Prior	5 5	Fun	ding (in tl	nousands)	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-ST-18-09	Lower Allen Creek SWMM Area Stormater Improvements	3	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$3,600	\$4,600
UT-ST-14-03	Malletts Streambank Stabilization Phase II	2	TOTALS	\$0	\$0	\$0	\$0	\$0	\$1,228	\$1,542	\$0	\$2,770
UT-ST-08-11	Marlborough Storm Main Replacement	41	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150	\$150
UT-ST-10-10	Michigan Stadium Storm Sewer Reroute	42	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$942	\$942
UT-ST-16-04	Millers Creek Channel Modification - Reach 5	37	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650	\$650
UT-ST-16-03	Millers Creek Channel Modification - Reach D	22	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
UT-ST-18-04	Mulholland Drive SWMM Area Stormwater Improvements	18	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$838	\$1,062	\$1,900
UT-ST-18-02	Park Place Apartments SWMM Stormwater Improvements	18	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
UT-ST-18-06	Parkwood/Pittsfield Village SWMM Area Stormwater Impr	rov 14	TOTALS	\$0	\$0	\$0	\$221	\$279	\$0	\$0	\$0	\$500
UT-ST-16-10	Pioneer High Stormwater Basin	14	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,170	\$1,170
UT-ST-18-10	Placid Way Culvert and Headwall Replacement	4	TOTALS	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$250
UT-ST-14-13	Scio Church (Main to Seventh) Stormwater Improvements	26	TOTALS	\$15	\$0	\$205	\$0	\$0	\$0	\$0	\$0	\$220
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements	33	TOTALS	\$0	\$0	\$0	\$0	\$155	\$195	\$0	\$0	\$350
UT-ST-14-22	Seventh (Scio Church to Greenview) Stormwater Improven	nen 17	TOTALS	\$0	\$0	\$320	\$330	\$0	\$0	\$0	\$0	\$650
UT-ST-18-07	Signature Drive SWMM Area Stormwater Improvements	36	TOTALS	\$0	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$150
UT-ST-16-11	Sister Lakes Stormwater Improvements	16	TOTALS	\$30	\$0	\$220	\$0	\$0	\$0	\$0	\$0	\$250
UT-ST-18-03	South University / E. University SWMM Area Stormwater	Im 24	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$442	\$558	\$1,000
UT-ST-18-13	Springwater Phase IV Stormwater Improvements	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950	\$950
UT-ST-18-20	Springwater Phase V Stormwater Improvements	19	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,020	\$1,020
UT-ST-18-16	Stadium Blvd (Hutchins to Main) Stormwater Improvemen	ts 9	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$283	\$425	\$708

	1	Prioritizat	tion	Prior		Fun	ding (in tl	nousands)	*		Beyond	
ProjectID		Model Ra		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-ST-09-04	Stadium Blvd (Main to Kipke) Storm Sewer Replacement	5	TOTALS	\$1,476	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,476
UT-ST-12-06	State St (Kingsley to Fuller/Depot) Storm Sewer Improvement	ent 30	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$125	\$175	\$300
UT-ST-16-18	State St Area Stormwater Detention	38	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$300
UT-ST-12-17	State St MDOT Stormwater Management Improvements	6	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$670	\$670
UT-ST-14-07	Storm Sewer Rehabilitation and Lining Projects	23	TOTALS	\$0	\$190	\$300	\$300	\$300	\$300	\$300	\$900	\$2,590
UT-ST-16-06	Stormwater Asset Management Plan	8	TOTALS	\$304	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$604
UT-ST-12-22	Stream Bank Stabilization (Future locations)	37	TOTALS	\$340	\$170	\$170	\$170	\$170	\$170	\$170	\$510	\$1,870
UT-ST-16-14	Street Tree Planting (FY2016-FY2020)	11	TOTALS	\$779	\$414	\$414	\$414	\$0	\$0	\$0	\$0	\$2,021
UT-ST-12-16	Swift Run MDOT Stormwater Management Improvements	12	TOTALS	\$0	\$0	\$0	\$0	\$326	\$384	\$0	\$0	\$710
UT-ST-18-18	Traver Creek Tributary Streambank Stabilization	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
UT-ST-18-08	Traver Rd /Barton SWMM Area Stormwater Improvements	33	TOTALS	\$0	\$0	\$0	\$0	\$90	\$110	\$0	\$0	\$200
UT-ST-18-19	Tuebingen Culvert Rehabilitation	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0	\$250
UT-ST-14-01	Village Oaks-Chaucer Court Stormwater Improvements	10	TOTALS	\$289	\$240	\$0	\$0	\$0	\$0	\$0	\$0	\$529
				\$6,866	\$5,844	\$5,586	\$4,129	\$4,196	\$4,742	\$4,838	\$28,857	\$65,059

	Ü			- J	Fun	ding (in th	ousands)	*		D 1	
ProjectID Project Name	Prioritizati Model Ra		Prior Years	2018	2019	2020	2021	2022	2023	Beyond 2024	Total
Utilities - Water System											
UT-WS-18-47 8th St (Liberty to Jefferson) Water Main	34	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$400
UT-WS-16-34 Ann (First to Main) Water Main Upsizing	32	TOTALS	\$0	\$0	\$0	\$0	\$120	\$180	\$0	\$0	\$300
UT-WS-18-22 Ann (Glen to Zina Pitcher) Water Main Replacement	18	TOTALS	\$0	\$0	\$0	\$0	\$0	\$132	\$168	\$0	\$300
UT-WS-18-21 Ann (Observatory to Zina Pitcher) Water Main Relocation	42	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
UT-WS-03-01 Ann Arbor Railroad Water Main Bore	89	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160	\$160
UT-WS-18-49 Arbordale St, Sherwood St and Sherwood Ct Water Main	Rep 73	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
UT-WS-18-45 Arlington (Geddes to Heatherway) Water Main Improvem	ents 73	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100	\$1,100
UT-WS-16-08 Baldwin (Washtenaw to Wells) Water Main Replacement	61	TOTALS	\$0	\$0	\$0	\$440	\$660	\$0	\$0	\$0	\$1,100
UT-WS-18-53 Barton (Northside to Pontiac Trail) Water Main Replacem	ent 73	TOTALS	\$0	\$0	\$0	\$178	\$222	\$0	\$0	\$0	\$400
UT-WS-16-21 Bird Rd Water RPZ Valve Replacement & Redundant Va	lve 75	TOTALS	\$0	\$0	\$0	\$0	\$0	\$200	\$0	\$0	\$200
UT-WS-16-32 Broadway (Baits to Jones) Water Main Replacement	47	TOTALS	\$0	\$0	\$0	\$440	\$660	\$0	\$0	\$0	\$1,100
UT-WS-18-11 Brooks & Mixtwood Water Main Replacement	63	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$442	\$558	\$1,000
UT-WS-18-08 Brookwood (White to Packard) Water Main Replacement	54	TOTALS	\$0	\$165	\$125	\$0	\$0	\$0	\$0	\$0	\$290
UT-WS-18-04 Bucholz Ct Water Main Replacement	25	TOTALS	\$0	\$0	\$140	\$0	\$0	\$0	\$0	\$0	\$140
UT-WS-01-06 Calvin Street Water Extension	35	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$625	\$625
UT-WS-04-07 Cedar Bend (Lower) Water Main Replacement	61	TOTALS	\$0	\$0	\$89	\$111	\$0	\$0	\$0	\$0	\$200
UT-WS-18-06 Cedar Bend (Upper) Water Main Replacement	63	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$740	\$740
UT-WS-18-25 Chaucer, Ascot, & Wembley Water Main Replacement	59	TOTALS	\$0	\$0	\$0	\$0	\$0	\$531	\$669	\$0	\$1,200
UT-WS-18-46 Church (Geddes to S University) Water Main Upsizing	49	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$221	\$279	\$500

	Prioritization Prioriting Funding (in thousands) *											
		rioritiza Madal D		Prior	****		_				Beyond	
	1 Toject Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
JT-WS-18-24	Creal Cres., Creal Ct., Helen St., & Argyle Cres. Water Main	65	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600	\$1,600
T-WS-12-06	Crest/Buena Vista/West Washington Water Main Replacement	n 48	TOTALS	\$100	\$684	\$1,026	\$0	\$0	\$0	\$0	\$0	\$1,810
T-WS-10-01	Dams: Barton Dam Coating and Structural Steel Repairs	36	TOTALS	\$0	\$0	\$50	\$750	\$0	\$0	\$0	\$0	\$800
Γ-WS-12-07	Dams: Barton Dam Concrete Repairs - Phase II	13	TOTALS	\$0	\$0	\$100	\$700	\$700	\$0	\$0	\$0	\$1,500
T-WS-16-26	Dams: Barton Dam Embankment Rehabilitation	2	TOTALS	\$20	\$120	\$40	\$250	\$1,600	\$0	\$0	\$0	\$2,030
T-WS-18-17	Dams: Barton Dam Hydroelectric Turbine Rebuild	39	TOTALS	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$40
T-WS-08-07	Dams: Barton Pond Early Warning System	48	TOTALS	\$0	\$0	\$25	\$300	\$0	\$0	\$0	\$0	\$32
T-WS-12-08	Dams: Superior Dam Concrete Repairs	27	TOTALS	\$0	\$0	\$100	\$640	\$210	\$0	\$0	\$0	\$95
T-WS-18-30	Dams: Superior Dam Gate Painting	37	TOTALS	\$0	\$0	\$70	\$90	\$0	\$0	\$0	\$0	\$16
T-WS-08-34	Detroit Street Brick Rd Water Main Replacement	60	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$220	\$270	\$49
T-WS-14-05	Dicken Drive Looping Water Main	78	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$292	\$29
T-WS-16-35	Division Ave (Hoover to Madison) Water Main Replacemen	t 17	TOTALS	\$0	\$0	\$0	\$337	\$423	\$0	\$0	\$0	\$76
T-WS-13-03	Dover Place/Riverview Water Main	33	TOTALS	\$0	\$337	\$423	\$0	\$0	\$0	\$0	\$0	\$76
Γ-WS-18-01	Dunmore, Waverly, & Weldon Water Main Replacement	59	TOTALS	\$0	\$0	\$310	\$390	\$0	\$0	\$0	\$0	\$70
Γ-WS-16-37	E University (619 E University to Monroe) Water Main Upsi	z 17	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$8	\$92	\$10
Γ-WS-01-08	Eisenhower Parkway (Packard to Stone School) Water Main	64	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275	\$27
Γ-WS-16-06	Fifth Ave (515 N Fifth to Catherine) Water Main Upsizing	26	TOTALS	\$28	\$472	\$0	\$0	\$0	\$0	\$0	\$0	\$50
Γ-WS-16-29	Fifth Ave (Jefferson to Packard) Water Main Upsizing	17	TOTALS	\$0	\$0	\$0	\$0	\$100	\$0	\$0	\$0	\$10
Γ-WS-16-41	Geddes Ave (Church to Highland) Water Main Replacement	48	TOTALS	\$0	\$0	\$0	\$0	\$0	\$515	\$653	\$0	\$1,16
Γ-WS-14-04	Geddes Road (Huron Pkwy to High Orchard Dr) Water Main	45	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$820	\$561	\$1,38

	P	rioritiza	tion	Prior		_	ding (in tl	nousands)	*		Beyond	
ProjectID		Iodel R		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-WS-16-16	Glendaloch Rd (Glendaloch Cir to Londonderry) Water Mair	77	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$0	\$200
UT-WS-12-02	Greenview (Stadium to Scio Church) Water Main Replacement	77	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$485	\$615	\$1,100
UT-WS-16-15	Hampshire Rd (Canterbury to Cranbrook) Water Main Repla	77	TOTALS	\$0	\$0	\$0	\$0	\$0	\$405	\$595	\$0	\$1,000
UT-WS-18-13	Harding (Morton to Wallingford) Water Main Construction	24	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150	\$150
UT-WS-18-34	Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Re	65	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
UT-WS-16-02	Heatherway (Arlington to Geddes) Water Main Replacement	77	TOTALS	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$0	\$350
UT-WS-18-50	Hill St (Adams to Fifth) Water Main Upsizing	49	TOTALS	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$500
UT-WS-16-30	Hill St (Fifth to State) Water Main Upsizing	17	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$800
UT-WS-16-31	Hoover (Main to State) Water Main Upsizing	17	TOTALS	\$0	\$0	\$400	\$600	\$0	\$0	\$0	\$0	\$1,000
UT-WS-18-12	Horman Ct Water Main Replacement	30	TOTALS	\$0	\$165	\$0	\$0	\$0	\$0	\$0	\$0	\$165
UT-WS-16-11	Hubbard (Murfin to 600' West) Water Main Replacement	46	TOTALS	\$0	\$0	\$300	\$0	\$0	\$0	\$0	\$0	\$300
UT-WS-18-54	Ivydale Ave, Ivywood Dr and Peppermill Way Water Main R	e 70	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
UT-WS-16-27	Liberty (318 W Liberty to Main St) Water Main Replacemen	17	TOTALS	\$40	\$488	\$0	\$0	\$0	\$0	\$0	\$0	\$528
UT-WS-14-07	Liberty (Crest to Seventh) Steel Water Main Replacement	55	TOTALS	\$0	\$0	\$0	\$711	\$879	\$0	\$0	\$0	\$1,590
UT-WS-16-09	Longshore, Indianola, Ottawa, Argo & Amherst Water Main	43	TOTALS	\$0	\$1,350	\$1,350	\$0	\$0	\$0	\$0	\$0	\$2,700
UT-WS-18-39	Lutz/Eberwhite/Elder/Crest Raw Water Main 30" Upgrade	8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,806	\$1,806
UT-WS-18-48	Madison (Soule to end) Water Main Replacement	76	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900	\$900
UT-WS-14-06	Madison Place Looping Water Main	68	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$250
UT-WS-18-33	Main St (Huron to RR Bridge) Water Main Replacement	52	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,800	\$1,800
UT-WS-14-16	Main St (RR Bridge to Huronview Blvd) Water Main Upsizin	23	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$800

		Prioritiza	tion	Prior	, ,	Fun	ding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-WS-16-33	Main St (William to Huron) Water Main Replacement	62	TOTALS	\$0	\$0	\$0	\$442	\$558	\$0	\$0	\$0	\$1,000
UT-WS-18-03	Maxwell, Wakefield, & Lutz Water Main Replacement	4	TOTALS	\$40	\$435	\$0	\$0	\$0	\$0	\$0	\$0	\$475
UT-WS-16-28	Maynard St (Nickels Arcade to Liberty) Watermain Replac	em 17	TOTALS	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$100
UT-WS-18-51	Medford (Manchester to Dorchester & Needham to St. Fran	nce 61	TOTALS	\$0	\$0	\$0	\$0	\$0	\$440	\$660	\$0	\$1,100
UT-WS-16-12	Monroe (State and Packard Area) Water Main Upsizing	17	TOTALS	\$0	\$0	\$0	\$0	\$160	\$0	\$0	\$0	\$160
UT-WS-16-05	Mosely (Main to 3rd), 3rd (Mosley to Madison) & Wilder H	Pl 20	TOTALS	\$0	\$0	\$330	\$420	\$0	\$0	\$0	\$0	\$750
UT-WS-16-23	Needham, Medford, Buckingham Water Main Replacement	t 61	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850	\$1,850
UT-WS-18-37	Nixon (Traver to Plymouth) Water Main Upsizing	21	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,300	\$2,300
UT-WS-10-17	North University Court Water Main	72	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235	\$235
UT-WS-18-27	Northside STEAM to Barton Water Main Connection	25	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500
UT-WS-18-26	Page Ave (King George south to end) Water Main Replace	me 25	TOTALS	\$0	\$0	\$225	\$75	\$0	\$0	\$0	\$0	\$300
UT-WS-14-19	Pauline (Stadium to Seventh) Water Main Replacement	28	TOTALS	\$0	\$558	\$842	\$0	\$0	\$0	\$0	\$0	\$1,400
UT-WS-18-09	Platt (S of Oakwood to S of Williamsburg) Water Main Rej	pla 38	TOTALS	\$0	\$0	\$0	\$0	\$0	\$760	\$1,140	\$0	\$1,900
UT-WS-18-15	Plymouth and Green Intersection Water Main Upgrades	31	TOTALS	\$1,100	\$267	\$0	\$0	\$0	\$0	\$0	\$0	\$1,367
UT-WS-14-15	Plymouth Road (Georgetown Blvd to Green Rd) Water Ma	in 19	TOTALS	\$0	\$0	\$620	\$780	\$0	\$0	\$0	\$0	\$1,400
UT-WS-13-05	Pontiac Trail Water Main Extension	51	TOTALS	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$450	\$600
UT-WS-16-10	Pontiac, Swift, Wright, New Water Mains	48	TOTALS	\$0	\$0	\$0	\$0	\$310	\$390	\$0	\$0	\$700
UT-WS-16-13	Prairie St Water Main Replacement	73	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900	\$900
UT-WS-12-03	Provincial (Arlington to Fairlane) Water Main Replacemen	t 61	TOTALS	\$0	\$0	\$89	\$111	\$0	\$0	\$0	\$0	\$200
UT-WS-18-55	Scio Church (Winsted to Welch) and Waltham to Covingto	n 82	TOTALS	\$0	\$0	\$0	\$0	\$150	\$0	\$0	\$0	\$150

	1	Prioritiza	tion	Prior		Beyond						
ProjectID		Model R		Years_	2018	2019	2020	2021	2022	2023	2024	Total
UT-WS-13-02	Seventh (Potter to Lutz) Raw Water Main 30" Upgrade	15	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,580	\$2,580
UT-WS-16-40	Seventh (Scio Church to Greenview) Water Main Replacem	nen 48	TOTALS	\$0	\$0	\$221	\$279	\$0	\$0	\$0	\$0	\$500
UT-WS-18-29	Soule (Liberty to Eberwhite School) Water Main Replacement	ent 25	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$750
UT-WS-01-30	South Boulevard Water Main (Packard to Dead End)	59	TOTALS	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$250
UT-WS-18-07	South University (E Univ. to Washtenaw) Water Main Serv	ice 88	TOTALS	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
UT-WS-18-57	South University (State to E University) Water Main Aband	lon 83	TOTALS	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
UT-WS-18-36	Springwater Phase IV Water Main Replacement	67	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,272	\$1,272
UT-WS-18-58	Springwater Phase V Water Main Replacement	67	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$683	\$683
UT-WS-18-38	Stadium Blvd (Hutchins to Main) Raw and Domestic Water	7	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550	\$2,325	\$3,875
UT-WS-10-12	Stadium Blvd (Main to Kipke) Raw and Domestic Water M	ai 7	TOTALS	\$1,476	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,476
UT-WS-18-28	Stadium Service Drive Water Main Replacement	9	TOTALS	\$0	\$0	\$0	\$0	\$310	\$390	\$0	\$0	\$700
UT-WS-01-31	State St (at Stimson) Raw Water - Reconstruct Interconnect	io 57	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$225	\$0	\$225
UT-WS-18-40	State St (Ellsworth to I-94) Raw Water Main 30" Upgrade	8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,107	\$2,107
UT-WS-16-04	State St (Granger to Stimpson) Water Main Upsizing	20	TOTALS	\$0	\$0	\$0	\$337	\$423	\$0	\$0	\$0	\$760
UT-WS-18-41	State St (I-94 to Eisenhower) Raw Water Main 30" Upgrade	e 8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,176	\$2,176
UT-WS-08-35	State St (Kingsley to Fuller/Depot) Water Main Replacemen	nt 79	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$235	\$0	\$235
UT-WS-18-56	State St (S University to Hill) Water Main Consolidation	0	TOTALS	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0	\$250
UT-WS-18-43	State St (UM Tennis Ct Entrance to Railroad ROW) Raw W	at 8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,236	\$2,236
UT-WS-18-10	Summit (Broadway to Main) Water Main Replacement	73	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400	\$1,400

			tion	Prior		Fun	ding (in t	housands)	*		Beyond	
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total
UT-WS-16-14	Sunrise Ct Water Main Replacement	73	TOTALS	\$0	\$0	\$0	\$0	\$200	\$0	\$0	\$0	\$200
UT-WS-18-02	Sycamore Place Water Main Replacement	40	TOTALS	\$0	\$70	\$105	\$0	\$0	\$0	\$0	\$0	\$175
UT-WS-16-24	Traver Rd (Barton to S of Moore) Watermain Upsizing	12	TOTALS	\$0	\$0	\$0	\$0	\$0	\$970	\$1,230	\$0	\$2,200
UT-WS-08-27	Traver Rd PRV (between Barton and Leslie Golf Course)	86	TOTALS	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$100
UT-WS-18-44	UM Golf Course (State to Stadium) Raw Water Main 30" U	Jp 8	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$946	\$946
UT-WS-10-14	Valhalla Drive Water Main	35	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325	\$325
UT-WS-18-05	Washington Heights Water Main (East Medical Center sout	th t 66	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450	\$450
UT-WS-16-42	Washtenaw Ave (County Farm Park to Platt) Water Main R	Rep 85	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600	\$1,600
UT-WS-16-43	Washtenaw Ave (Platt to Huron Parkway) Water Main Rep	olac 85	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$750
UT-WS-10-06	Washtenaw Ave (South University to Wayne Street) Water	M 44	TOTALS	\$0	\$0	\$0	\$0	\$399	\$501	\$0	\$0	\$900
UT-WS-16-22	Washtenaw Ave (Stadium to County Farm Park) Water Ma	in 88	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
UT-WS-16-03	Washtenaw Ave (Wayne St to North End of Tappen School	l) 68	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700	\$1,700
UT-WS-18-14	Water Main Annexation Extensions	41	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UT-WS-18-23	Water Main Distribution System Valve Replacements	22	TOTALS	\$0	\$450	\$0	\$0	\$0	\$500	\$0	\$0	\$950
UT-WS-14-17	Water Meter and MTU Replacement Program	90	TOTALS	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$0	\$0	\$12,500
UT-WS-14-08	Westgate Shopping Center Water Main Replacement	74	TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$347	\$347
UT-WS-18-52	WTP: Ammonia Building Improvements	0	TOTALS	\$0	\$40	\$0	\$0	\$0	\$400	\$0	\$0	\$440
UT-WS-18-31	WTP: Architectural and Structural Improvements Ph 3	50	TOTALS	\$0	\$0	\$0	\$0	\$150	\$850	\$0	\$0	\$1,000
UT-WS-18-18	WTP: Barton Pump Station 20" Raw Water Suction Piping	g R 11	TOTALS	\$0	\$0	\$0	\$120	\$1,155	\$1,125	\$0	\$0	\$2,400
UT-WS-18-19	WTP: Barton Pump Station Raw Water Transmission Pipe	R 11	TOTALS	\$0	\$0	\$0	\$250	\$900	\$600	\$0	\$0	\$1,750

		Prioritization		Prior	Funding (in thousands) *						Beyond		
ProjectID	Project Name	Model R		Years	2018	2019	2020	2021	2022	2023	2024	Total	
UT-WS-18-S1	WTP: Barton Pump Station Master Plan	29	TOTALS	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200	
UT-WS-18-20	WTP: Barton Pump Station Valve Replacement	16	TOTALS	\$0	\$0	\$100	\$563	\$188	\$0	\$0	\$0	\$850	
UT-WS-01-10	WTP: Elevated Storage Tank (West High Service District)	22	TOTALS	\$142	\$0	\$0	\$0	\$0	\$225	\$225	\$4,300	\$4,892	
UT-WS-08-05	WTP: Filter Press Improvements	56	TOTALS	\$0	\$0	\$0	\$0	\$150	\$750	\$750	\$0	\$1,650	
UT-WS-06-07	WTP: Geddes and South East District Control Valve	69	TOTALS	\$0	\$0	\$50	\$200	\$0	\$0	\$0	\$0	\$250	
UT-WS-06-08	WTP: Gravity and West High Boundary Valve Replacemen	nt 81	TOTALS	\$0	\$0	\$0	\$0	\$50	\$350	\$0	\$0	\$400	
UT-WS-16-20	WTP: HVAC Improvements	14	TOTALS	\$50	\$200	\$0	\$0	\$150	\$1,000	\$0	\$0	\$1,400	
UT-WS-18-32	WTP: Metering of Pressure Districts	80	TOTALS	\$0	\$0	\$200	\$600	\$400	\$0	\$0	\$0	\$1,200	
UT-WS-16-17	WTP: Plant 1 Replacement Project	1	TOTALS	\$0	\$0	\$0	\$3,600	\$3,600	\$15,970	\$21,630	\$37,600	\$82,400	
UT-WS-16-19	WTP: Programmable Logic Controllers Replace. & Dam So	ecu 3	TOTALS	\$250	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,250	
UT-WS-16-18	WTP: Residuals Handling Project	10	TOTALS	\$0	\$500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$2,000	
UT-WS-08-14	WTP: South Industrial Tank Roof Repair and Painting	71	TOTALS	\$50	\$550	\$0	\$0	\$0	\$0	\$0	\$0	\$600	
UT-WS-08-12	WTP: Steere Farm New Well	84	TOTALS	\$0	\$0	\$0	\$0	\$200	\$100	\$1,600	\$0	\$1,900	
UT-WS-92-35	WTP: Steere Farm Well Booster Station	87	TOTALS	\$0	\$0	\$0	\$0	\$0	\$500	\$1,000	\$1,000	\$2,500	
UT-WS-08-06	WTP: Steere Farm Well Pump Engine Replacements	5	TOTALS	\$2,000	\$1,680	\$0	\$0	\$0	\$0	\$0	\$0	\$3,680	
UT-WS-08-04	WTP: Structural Repairs Project Phase 2	52	TOTALS	\$0	\$125	\$850	\$800	\$0	\$0	\$0	\$0	\$1,775	
UT-WS-08-15	WTP: Valve Repair Behind Ozone Building	53	TOTALS	\$0	\$0	\$0	\$0	\$50	\$225	\$75	\$0	\$350	
UT-WS-16-36	WTP: Water System Cost of Service Study	6	TOTALS	\$56	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$113	
				\$5,703	\$13,612	\$13,280	\$17,927	\$18,764	\$30,759	\$34,801	\$92,355	\$227,200	

	Prioritization	Prior	Funding (in thousands) *					Beyond		
ProjectID Project Name	Model Rank	Years	2018	2019	2020	2021	2022	2023	2024	Total
	Grand Total (in thousands) *	\$266,387	\$82,065	\$149,095	\$62,725	\$569,231	\$65,273	\$83,375	\$323,445	\$1,601,596

# CITY OF ANN ARBOR

FY2018-2023 CIP





### Overview

- Asset Category and Financial Groups and Teams
- The Three P's
- Planning Commission & City Council
- CPAN oversight
- Timeline
- New

## CIP Process

Asset Category Groups and Teams

## **Asset Category Teams**

- 12 Asset Category Teams
- 50+ staff members
- 11 service units



#### Broad perspective sought

- Public Works Staff
- Project Management Staff
- Systems Planning Staff
- Water & Wastewater Plant Staff
- Planning Staff
- Financial Staff
- Fire Services Staff
- Parks and Recreation Staff
- DDA, NAP, and UM Staff
- Public Input

# Three Overarching Asset Category Groups:

- Municipal Facilities
- Transportation
- Utilities

### Municipal Facilities Asset Groups:

- City Owned Buildings
- **OParks and Recreation**
- **Solid Waste**

# Transportation Asset Category Groups:

- Airport
- Alternative Transportation
- Bridges
- New Street Development
- Other Transportation Projects
- Parking Facilities
- Street Construction

## **Utilities Asset Groups:**

- Sanitary Sewer System
- **Stormwater Management**
- **OWater System**

## **Financial Team**

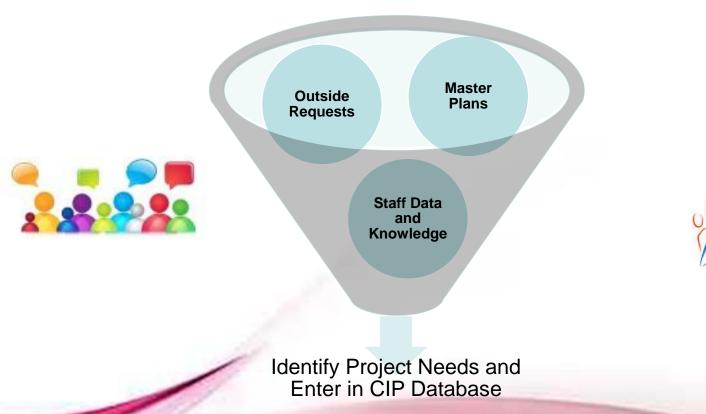
Includes staff members from



- Public Services
- Financial Services
- Public Works

# CIP Process The Three P's

# Project Needs: Asset Team Meeting 1





AAPS UM NAP Other

# Prioritize Projects: Asset Team Meeting 2



Prioritize Needs
Using Prioritization
Model

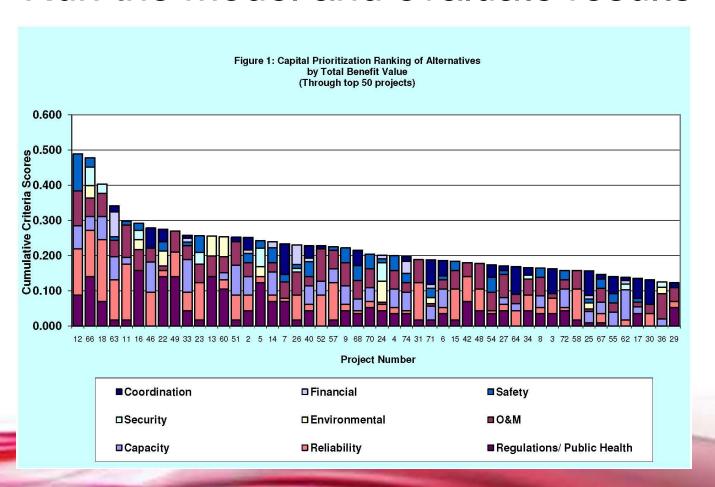
### **Prioritization Model:**

### Score each criteria for each need/project

Project Number	Category Type - Department Type	Project Name	Regulations/ Public Health	Reliability	Capacity	O&M
1	Conveyance	AARR Water Main Crossing Replacements (S. Ashley; S. Main)	1.0	0.7	0.0	2.0
2	Conveyance	Arbor Oaks Subdivision Water Mains Replacement	2.7	2.5	4.3	3.0
3	Conveyance	Catherine Street 16" Water Main	2.0	2.9	0.0	1.0
4	Conveyance	Claire Circle Water Main Replacement	2.0	1.3	4.3	4.0
5	IS	Distribution System Monitoring and Security	7.0	1.3	0.0	0.0
6	Conveyance	Elmcrest Drive Water Main	2.0	1.1	4.3	2.0
7	Conveyance	Exmoor Looping Water Main & Londonderry Water Main Replacement	4.0	1.0	0.0	3.5
8	Conveyance	Glendaloch Circle Water Main Replacement	2.0	1.5	2.7	4.0
9	Conveyance	Hiawatha and Loyola Water Main Replacement	2.7	1.1	4.3	5.0
10	Plant Equipment	HVAC Improvements at the Water Treatment Plant	0.0	0.0	0.0	4.5
11	Conveyance	Plymouth Road Water Main Replacement	1.3	9.2	1.7	7.3
12	Plant Equipment	Replace Limeslakers at Water Treatment Plant	5.0	7.5	5.0	7.5
13	Environmental	Residuals Pond Improvements	8.0	0.0	0.0	4.5
14	Conveyance	Stadium/Iroquois Water Main Replacement	4.0	1.3	5.0	2.0
15	Conveyance	Washtenaw Water Main Replacement	1.3	5.0	0.0	4.0

### **Prioritization Model:**

### Run the model and evaluate results



## Meanwhile.....



Reviews Current Financials Updates Expected Revenue Forecasts

Determines Funding Availabilities

# Programming: Asset Team Meeting 3

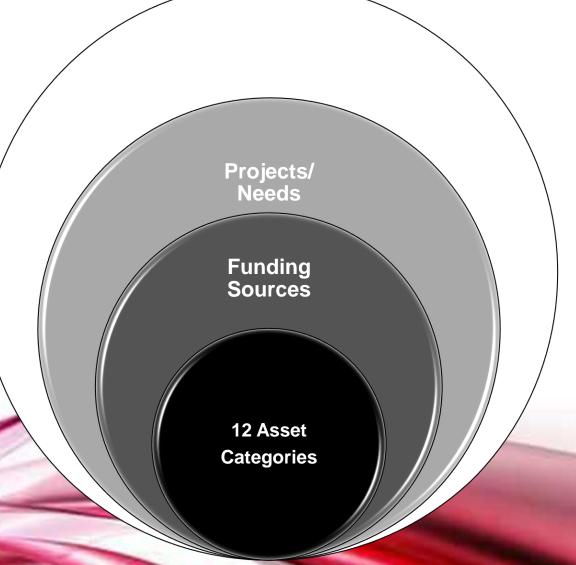


## **Programming Method**

- Start by sorting projects by prioritization number "clusters:" high, middle, and low
- Note if a project is part of a "corridor" project,
   i.e. if it ties to a project in another asset group
- Begin slotting in highest priority projects in the first available fiscal year and continue adding projects until the funding maximum for that year is reached; move to the next fiscal year
- Adjust schedule as needed for corridor projects

## **CIP Process**

FY2018-FY2023 CIP



# CIP Process:

# Planning Commission and City Council Roles



# Planning Commission Considers



6-Year Program
of Capital
Improvements

# Planning Commission Public Hearing on Plan



6-Year Program
of Capital
Improvements

# City Council Utilizes Plan as Building Block of Capital Budget



6-Year
Program of
Capital
Improvements

# CIP Process Post-Approval:

## **CPAN Oversight**



- Group established to improve and monitor process from CIP completion to project implementation
- Core group includes staff from PMSU, SPU, PW, and Finance
- Resource group from other units

# **CIP Timeline**

## FY2018-2023 CIP

## Timeline for FY2016-2023 CIP

- CIP Kickoff 9/12
- Hold Three P Meetings ~9/15 10/31
- Financial Team Meetings
   and Funding Analysis ~9/15 10/15
- CIP Program Development ~10/15 –12/13
- Include Draft in Managers Report: 12/20
- CPC Public Hearing/Action 1/18/17
- City Council for Budget Consideration TBD

# New In FY2018-2023 CIP

## New for FY2018-2023 CIP

- Updated the Prioritization Criteria to address user feedback from PC and staff (primarily semantic)
- Held pre-preliminary meetings to identify potential new projects based on long-term asset management and other planning efforts related to streets, sidewalk gaps, and the water distribution system
- Shifted to a more cash-flow based scheduling method for the utilities to more closely tie to revenue
- To expedite Programming meetings, subgroups completed preliminary programming and full asset group will review and revise
- Added a Recurring Projects function to the database

### Preliminary work completed for efficiency

- For sidewalk gaps, utilized the prioritization score to create candidate projects based on top scoring gaps
- For water, used the PAN score from the Level of Service study to identify candidate projects
- For stormwater, identified projects per the Stormwater Modeling study
- All were input into the CIP database to save time in the Projects meetings

# Cash-flow Methodology for Utilities

- For the utilities, employing cash-flow prediction going forward
- Previously showed all construction funds in the year the project was bid
- Making this change based on improved project completion rate in each year

#### FY2018-FY2023 CIP: New Projects

	Municipal Facilities: City Owned Buildings
MF-CB-18-01	Housing Commission: 1504-1508 Broadway
MF-CB-18-02	Fire Station 1 and 6 Restroom Remodels
MF-CB-18-03	New Fire Station A with Emergency Operations Center (EOC)
MF-CB-18-04	Fire Stations Public Address Speaker System Replacement
MF-CB-18-05	New Fire Station B
	Municipal Facilities: Parks and Recreation
MF-PR-18-01	Gallup Pond Dredging
WII 1 IX 10 01	danap i ona bicaging
	Municipal Facilities: Solid Waste
MF-SW-18-01	Northside Methane Collection System Upgrades
MF-SW-18-02	MRF & Transfer Station Bldg. and Site Evaluation & Repairs
MF-SW-18-03	MRF Conveyor System Repair/Replacement
	Transportation: Alternative Transportation
TR-AT-18-01	Maple/Miller Area Sidewalks
TR-AT-18-02	Dexter (Maple to Rosewood/Ironwood) Sidewalks
TR-AT-18-03	Jackson (Wagner to Park Lake) Sidewalks
TR-AT-18-04	Green (Frederick to Glazier) Sidewalks
TR-AT-18-05	Traver Rd (Barton to Moore) Sidewalks
TR-AT-18-06	Jones (Plymouth to Broadway) Sidewalks
TR-AT-18-07	Independence (Victoria to E. of Powell) Sidewalks
TR-AT-18-08	Jewett (S Industrial to Packard) Sidewalks
TR-AT-18-09	Ellsworth (Railroad to Stone School) Sidewalks
TR-AT-18-10	Nixon (Westbury Ct to Traver Blvd) Sidewalks
TR-AT-18-11	Virginia and Fair Area Sidewalks
TR-AT-18-12	Newport (Miller to Downup Circle) Sidewalks
TR-AT-18-13	Sunset (Brooks to Newport) Sidewalks
TR-AT-18-14	Brooks (Mixtwood to Sunset) Sidewalks
TR-AT-18-15	Riverwood Nature Area Sidewalks
TR-AT-18-16	Dhu Varren (Omlesaad to west end Nixon Farms) Sidewalks
TR-AT-18-17	Green (Gettsyburg to Burbank) Sidewalks
TR-AT-18-18	Fuller Ct (Fuller to 2250 Fuller Ct) Sidewalks
TR-AT-18-19	Oakwood Sidewalks
TR-AT-18-20	Allmendinger Park Area Sidewalks
TR-AT-18-21	Snyder (7th to Edgewood) Sidewalks
TR-AT-18-22	Border to Border Trail: Fuller/Maiden Ln
TR-AT-18-23	Jackson (West of Highlake) Pedestrian Crossing
TR-AT-18-24	Connector: Design
TR-AT-18-25	Annual Sidewalk Gan Projects

#### **Transportation: Bridges** Fuller Rd/Maiden Lane Bridge Painting TR-BR-18-01 **Huron Parkway Bridge Repairs** TR-BR-18-02 **Transportation: Other Transportation** TR-OT-18-01 Streetlight Projects TR-OT-18-02 Huron West (Third to Ashley) Streetscape **Guardrail Capital Maintenance** TR-OT-18-03 TR-OT-18-04 **Traffic Observation Expansion** TR-OT-18-05 Stadium and Maple SCOOT Expansion TR-OT-18-06 **Detection System Capital Upgrades** State St (Liberty to William) Streetscape and Sidewalk Expansion TR-OT-18-07 TR-OT-18-08 Huron East (Division to State) Streetscape TR-OT-18-09 First and Ashley (Kingsley to Madison) Two Way Conversion TR-OT-18-10 First (Kingsley to Mosely) Streetscape TR-OT-18-11 Ashley (Kingsley to Mosely) Streetscape TR-OT-18-12 Liberty (Main to Division) Streetscape Washington (Ashley to 3rd) Streetscape TR-OT-18-13 TR-OT-18-S1 Intelligent Transportation System (ITS) Master Plan TR-OT-18-S2 **Signal Timing Optimization** TR-OT-18-S3 Transportation Plan Update **Transportation: Parking Facilities** TR-PF-18-01 **Parking Equipment** First and Washington Parking Structure Capital Maintenance TR-PF-18-02 **Transportation: Streets** TR-SC-18-01 Stadium Blvd (Hutchins to Main) Road Reconstruction Springwater Phase IV Road Reconstruction TR-SC-18-02 TR-SC-18-03 Barton Dr (M14 to Pontiac) Resurfacing Greenview (Stadium to Scio Church) Resurfacing TR-SC-18-04 TR-SC-18-05 Jackson (Wagner to MDOT Jurisdiction) Resurfacing Scio Church (Maple to 7th) Road Resurfacing TR-SC-18-06 TR-SC-18-07 **Chalmers Drive Paving** State St (S University to Packard) Resurfacing TR-SC-18-08 TR-SC-18-09 North University (State to Fletcher) Resurfacing South Industrial (Stimson to Eisenhower) Concrete Pavement Repair TR-SC-18-10 TR-SC-18-11 State St (Stimson to Oakbrook) Concrete Repairs Earhart (Geddes to Greenhills) Resurfacing TR-SC-18-12 TR-SC-18-13 Earhart (Greenhills to US23) Resurfacing Platt (Washtenaw to Huron Pkwy) Resurfacing TR-SC-18-14 TR-SC-18-15 Platt (Huron Pkwy to Packard) Resurfacing TR-SC-18-16 South University (State to E University) Resurfacing

Brooks (Miller to Sunset) Resurfacing

Springwater Phase V Road Reconstruction

Huron Pkwy/Tuebingen (Nixon to Traver) Resurfacing

TR-SC-18-17

TR-SC-18-18

TR-SC-18-19

#### **Utilities: Sanitary**

	Utilities: Sanitary
UT-SN-18-01	Harding (Morton to Wallingford) Sanitary Sewer
UT-SN-18-02	Horman Ct Sanitary Sewer
UT-SN-18-03	Sanitary Sewer Annexation Extensions
UT-SN-18-04	Lafayette - Lenawee Sanitary Sewer
UT-SN-18-05	Medical Center Drive Sanitary Manhole Access
UT-SN-18-06	Offset Mitigation
UT-SN-18-07	Pittsfield Village Sanitary Sewers
UT-SN-18-08	Springwater Phase IV Sanitary Sewer
UT-SN-18-S1	WWTP Area & Palmer Dr Area Odor Study
UT-SN-18-S2	Northside Interceptor Condition Assessment
	Utilities: Stormwater
UT-ST-18-S1	Glen Leven Area Stormwater Investigation
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater
UT-ST-18-02	Park Place Apartments SWMM Stormwater Improvements
UT-ST-18-03	South University / E. University SWMM Area Stormwater Improvements
UT-ST-18-04	Mulholland Drive SWMM Area Stormwater Improvements
UT-ST-18-05	Glendale/Charlton SWMM Area Stormwater Storage
UT-ST-18-06	Parkwood/Pittsfield Village SWMM Area Stormwater Improvements
UT-ST-18-07	Signature Drive SWMM Area Stormwater Improvements
UT-ST-18-08	Traver Rd /Barton SWMM Area Stormwater Improvements
UT-ST-18-09	Lower Allen Creek SWMM Area Stormwater Improvements
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements
UT-ST-18-10	Placid Way Culvert and Headwall Replacement
UT-ST-18-13	Greenview (Stadium to Scio Church) Stormwater Improvements
UT-ST-18-13	Springwater Phase IV Stormwater Improvements
UT-ST-18-14	Chalmers Drive Stormwater Improvements
UT-ST-18-15	Arboretum Culverts and Headwalls (School Girls Glen)
UT-ST-18-16	Stadium Blvd (Hutchins to Main) Stormwater Improvements
UT-ST-18-17	1250 N Main Area Storm Main Relocation
UT-ST-18-18	Traver Creek Tributary Streambank Stabilization
UT-ST-18-19	Tuebingen Culvert Rehabilitation
UT-ST-18-20	Springwater Phase V Stormwater Improvements
	Utilities: Water
UT-WS-18-S1	WTP: Barton Pump Station Master Plan
UT-WS-18-01	Dunmore, Waverly, & Weldon Water Main Replacement
UT-WS-18-02	Sycamore Place Water Main Replacement
UT-WS-18-03	Maxwell, Wakefield, & Lutz Water Main Replacement
UT-WS-18-04	Bucholz Ct Water Main Replacement
UT-WS-18-05	Washington Heights Water Main (East Medical Center south to bend)
UT-WS-18-06	Cedar Bend (Upper) Water Main Replacement
UT-WS-18-07	South University (E Univ. to Washtenaw) Water Main Service Transfers
UT-WS-18-08	Brookwood (White to Packard) Water Main Replacement

```
UT-WS-18-09 Platt (S of Oakwood to S of Williamsburg) Water Main Replacement
UT-WS-18-10 Summit (Broadway to Main) Water Main Replacement
UT-WS-18-11 Brooks & Mixtwood Water Main Replacement
UT-WS-18-12 Horman Ct Water Main Replacement
UT-WS-18-13 Harding (Morton to Wallingford) Water Main Construction
UT-WS-18-14 Water Main Annexation Extensions
UT-WS-18-15 Plymouth and Green Intersection Water Main Upgrades
UT-WS-18-17 Dams: Barton Dam Hydroelectric Turbine Rebuild
UT-WS-18-18 WTP: Barton Pump Station 20" Raw Water Suction Piping Replacement
UT-WS-18-19 WTP: Barton Pump Station Raw Water Transmission Pipe Repairs
UT-WS-18-20 WTP: Barton Pump Station Valve Replacement
UT-WS-18-21 Ann (Observatory to Zina Pitcher) Water Main Relocation
UT-WS-18-22 Ann (Glen to Zina Pitcher) Water Main Replacement
UT-WS-18-23 Water Main Distribution System Valve Replacements
UT-WS-18-24 Creal Cres., Creal Ct., Helen St., & Argyle Cres. Water Main Replacement
UT-WS-18-25 Chaucer, Ascot, & Wembley Water Main Replacement
UT-WS-18-26 Page Ave (King George south to end) Water Main Replacement
UT-WS-18-27 Northside STEAM to Barton Water Main Connection
UT-WS-18-28 Stadium Service Drive Water Main Replacement
UT-WS-18-29 Soule (Liberty to Eberwhite School) Water Main Replacement
UT-WS-18-30 Dams: Superior Dam Gate Painting
UT-WS-18-31 WTP: Architectural and Structural Improvements Ph. 3
UT-WS-18-32 WTP: Metering of Pressure Districts
UT-WS-18-33 Main St (Huron to RR Bridge) Water Main Replacement
UT-WS-18-34 Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement
UT-WS-18-35 Summit (Daniel to Main) Water Main Replacement
UT-WS-18-36 Springwater Phase IV Water Main Replacement
UT-WS-18-37 Nixon (Traver to Plymouth) Water Main Upsizing
UT-WS-18-38 Stadium Blvd (Hutchins to Main) Raw and Domestic Water Mains
UT-WS-18-39 Lutz/Eberwhite/Elder/Crest Raw Water Main 30" Upgrade
UT-WS-18-40 State St (Ellsworth to I-94) Raw Water Main 30" Upgrade
UT-WS-18-41 State St (I-94 to Eisenhower) Raw Water Main 30" Upgrade
UT-WS-18-42 State St (Eisenhower to UM Tennis Ct Entrance) Raw Water Main 30" Upgrade
UT-WS-18-43 State St (UM Tennis Ct Entrance to Railroad ROW) Raw Water Main 30" Upgrade
UT-WS-18-44 UM Golf Course (State to Stadium) Raw Water Main 30" Upgrade
UT-WS-18-45 Arlington (Geddes to Heatherway) Water Main Improvements
UT-WS-18-46 Church (Geddes to S University) Water Main Upsizing
UT-WS-18-47 8th (Liberty to Jefferson) Water Main
UT-WS-18-48 Madison (Soule to end) Water Main Replacement
UT-WS-18-49 Arbordale St, Sherwood St and Sherwood Ct Water Main Replacement
UT-WS-18-50 Hill St (Adams to Fifth) Water Main Upsizing
UT-WS-18-51 Medford (Manchester to Dorchester & Needham to St. Frances) Water Main
UT-WS-18-52 WTP: Ammonia Building Improvements
UT-WS-18-53 Barton (Northside to Pontiac Trail) Water Main Replacement
UT-WS-18-54 Ivydale Ave, Ivywood Dr and Peppermill Way Water Main Replacement
UT-WS-18-55 Scio Church (Winsted to Welch) and Waltham to Covington Abandonment
UT-WS-18-56 State St (S University to Hill) Water Main Abandonment
```

UT-WS-18-57 South University (State to E University) Water Main Abandonment

UT-WS-18-58 Springwater Phase V Water Main Replacement

### FY2018-FY2023 CIP: Completed Projects FY2016 and FY2017\* \* Includes projects to be completed by June 30, 2017

	Municipal Capilities, City Owned Buildings
	Municipal Facilities: City Owned Buildings
MF-CB-10-04	Guy C. Larcom Municipal Building: Environmental Controls
MF-CB-12-04	Guy C. Larcom Municipal Building: Freight Elevator Replacement
MF-CB-14-04	Fire Stations 1 and 6 Rehabilitation Program
MF-CB-16-08	Guy C. Larcom Municipal Building: 2nd Floor/Council Chamber Renovation
	Municipal Facilities: Parks and Recreation
MF-PR-08-07	Tennis & Basketball Court Renovations :
	S Maple Park
	Sugarbush Park
	Woodbury Park
MF-PR-10-01	Playgrounds and Neighborhood Park Improvements:
	Burr Oak Park
	Gallup Park West Playground
MF-PR-10-09	Picnic Shelters:
	Wooden shelter at Gallup Park
MF-PR-12-06	Historic Park Structures Repair/Restoration:
	Cobblestone Farms
	Leslie Homestead
MF-PR-12-03	Farmers Market Winter Enclosure and Infrastructure Improvements
MF-PR-16-03	Dog Park at Broadway
	Municipal Facilities: Solid Waste
MF-SW-10-03	Methane Gas Recovery Project
MF-SW-16-01	Biodigester Alternatives and Partners Study
MF-SW-17-01	Organics Management Study
	Transportation: Alternative Transportation
TR-AT-10-20	Major Midblock Crossings:
IN-A1-10-20	Geddes/Fuller/S.University (3)
	Green Rd. west of Kilburn Park (1)
	Stadium Blvd. (3)
	Fuller Rd @ VA Hospital (2)
	Huron Parkway @ Huron High North Entrance (1)
	Stadium at Edgewood (1)
TR-AT-10-29	ADA Ramp Replacements (consent judgment work)
TR-AT-13-01	Annual Sidewalk Repair (completed initial repairs citywide; ongoing)
TR-AT-16-01	Ann Arbor - Saline Rd Pedestrian Safety Crossings (2 btwn W Oakbrook and S Main
	Transportation: Alternative Transportation
TR-NS-10-06	Termination of Public Street Dead Ends (ongoing for functional turnaround; first 3 done):
TK N3 10 00	Russell St.
	Woodmanor Ct.
	Upland Dr.
	Transportation: Other Transportation
TR-OT-16-05	Nixon Corridor Traffic Study
IV 01-10-03	Timon cornuor munic study
	Transportation: Parking Facilities
TR-PF-15-01	4th and William Parking Structure Stairs, Elevators, and Lobby
15 01	andan ranking of details often by Elevators, and Essay

TR-PF-15-03	Bike House #2 (at Ann Ashley Parking Structure)						
TR-PF-16-02	Ann Ashley Parking Structure Capital Maintenance Phase 1						
TR-PF-16-05	4th and William Parking Structure Capital Maintenance Phase 1						
	Transportation: Streets						
TR-SC-10-09	Geddes Ave (Huntington to Hickory) Road Reconstruction						
TR-SC-12-16	ASRP - Observatory (Geddes to Ann)						
TR-SC-12-10	Annual Street Resurfacing:						
IN-3C-13-07	FY 2016:						
	Brentwood Ct (King George to End)						
	Brierwood (Arborview to Linwood)						
	Burgundy (Andover to End)						
	Duncan (Miller to Alice)						
	Lawrence (Division to State)						
	Pepper Pike (Vintage Valley to End)						
	Sussex Ct (Tacoma Circle to End)						
	Tacoma Circle( King George to King George)						
	Vintage Valley (Green to Burgundy)						
	Wexford (King George to End)						
	Depot (Main to Broadway)						
	Devonshire, Belmont, Londonderry						
	Jewett (S Industrial to Packard)						
	Linwood (Doty to Revena)						
	Pine Valley (Packard to Esch)						
	Revena S (Huron to End)						
	Thayer (Huron to Kingsley)						
	Wilton (Arborview to Linwood)						
	FY 2017 (completed through Fall 2016)						
	Crack Sealing -Major: 23.4 miles						
	Crack Sealing -Local: 14.7 miles						
	Hill (5th to State) Patching						
	Huron River (Main to Bird) CPM						
	Pontiac (Skydale to John R Woods) CPM						
	Beaconsfield (Pebble Creek to N Baylis)						
	Birch Hollow (Stone School to Chelsea)						
	Baylis (Beaconsfield west to End)						
	Page (King George to End)						
	Pebble Creek( Birch Hollow to Stone School)						
	Quail Hollow (Pebble Creek to End)						
	Ticknor Ct (Stone School to End)						
TR-SC-14-02	Stone School Rd (I-94 to Ellsworth) Road Reconstruction						
TR-SC-14-10	ASRP - Green Rd (Nixon to Burbank)						
TR-SC-14-22 TR-SC-16-17	Springwater Subdivision (Ph. 1-3 ) Street Reconstruction W Huron River Drive Sloughing Correction						
TR-SC-17-01	FY2016 County Millage Improvements:						
TN-3C-17-01	Eisenhower (Ann Arbor Saline to Boardwalk)						
	Ellsworth (State to Platt)						
	Newport [Miller to Sunset]						
	State (Eisenhower to I-94)						
	Dexter (Maple to City Limits)						
	Pauline (Maple to Stadium)						
	Dhu Varren (Pontiac Trail to RR)						
TR-SC-17-03	Colony/Essex/Manchester Concrete Repairs						

#### **Utilities: Sanitary**

UT-WS-17-02

	Utilities: Sanitary
UT-SN-08-05	Geddes Ave (Huntington to Hickory) Sanitary Sewer
UT-SN-12-03	Stone School (I-94 to Ellsworth) Sanitary
UT-SN-16-02	Zina Pitcher/Huron/Washtenaw Area Sanitary Rehabilitation
UT-SN-16-03	Huron/West Park Sanitary: SSWWEP Project Area A
UT-SN-16-04	High Level/1st Street Sanitary: SSWWEP Project Area B
UT-SN-16-05	High Level/State & Hoover: SSWWEP Project Area C
UT-SN-16-06	Pittsfield Valley Sanitary: SSWWEP Project Area D
UT-SN-16-07	Glen Leven Sanitary: SSWWEP Project Area E
UT-SN-16-10	WWTP Bridge Capital Maintenance
	Utilities: Stormwater
UT-ST-10-04	Springwater Subdivision (Ph. 1-3) Storm Sewer Replacement
UT-ST-10-17	West Park Fairgrounds Drain Improvements
UT-ST-10-18	McKinley/White/Arch Storm Vault
UT-ST-10-20	Geddes Ave (Huntington to Hickory) Stormwater Improvements
UT-ST-10-21	Stone School Rd (I-94 to Ellsworth) Storm Improvements
UT-ST-13-01	Traver St/AARR Culvert Replacement
UT-ST-16-07	Ferdon to Wells Crosslot Strom Pipe Relocation
UT-ST-16-20	State Street Outlet Strom Sewer
	Utilities: Water
UT-WS-02-19	Manchester Elevated Water Tank Paint Project
UT-WS-08-10	Barton Electrical Upgrades & S Industrial PS
UT-WS-08-20	Devonshire/Belmont/Londonderry Water Quality Improvements
UT-WS-10-15	Russet, Russell & Redeemer Water Main Replacement
UT-WS-12-04	Duncan Water Main Replacement
UT-WS-13-04	Stone School Rd (I-94 to Ellsworth) Water Main Replacement
UT-WS-14-01	Plant 1 Replacement Study
UT-WS-14-11	Lawrence Water Main Upsizing
UT-WS-14-14	Orchard Hills Water Main Extension
UT-WS-14-18	Springwater Subdivision (Ph. 1-3) Water Main Replacement
UT-WS-16-07	Summit (Wheeler Park) Transmission Water Main Replacement
UT-WS-16-25	WTP: East High Service Pump Variable Frequency Drive Replacement
UT-WS-16-38	Division Ave (Jefferson to William) Water Main Improvements
UT-Ws-16-39	Observatory (Geddes to Ann) 12" Water Main

Geddes Ave (Huntington to Hickory) Water Stubs

2016	SCORING	Low ← High										
1	Sustainability Framework Goals	O Contributes to meeting 1 or less of the City's Sustainability Framework Goals		contributes to commeeting two to comments		7 Significantly contributes to meeting to of the City's Sustainability Framework modestly contributes to meeting four the City's Sustainability Framework go			rk goals	vo or three significantly contributes to meeting 4 or more		
2	Safety/Compliance/Emergency Preparedness	safety, reduced or safety or safety or safety or safety not i		odestly contributes to ducing a public health safety hazard, but is trequired for smpliance		to con goveri servic emerg will eli risk pu	Will assist in ability to continue governmental services during emergencies OR will eliminate a low risk public health or safety hazard  8  Necessary to meet recommended regulatory compliance OR will reduce exposure to a high risk public healtor or safety expos		high risk public health or safety hazard OR is necessary to assure continuance of governmental services			
3	Funding	Has no potential funding source(s) (e.g., Special Assessment, General Fund) OR has anticipated funding from low-interest loan source (e.g., SRF, DWRF, Energy Fund) with no loan forgiveness		source(s) secial nent, Fund) ed from low- oan e.g., VRF, Fund) oan	from stan City fundi sources ( utility rate millage, e has antic funding fr interest lo source (e DWRF, S Energy F with high	funding non-loading reces (e.g., ty rates, road age, etc.) OR anticipated ding from low-rest loan arce (e.g., PRF, SRF, ergy Fund) an high ential for loan		cipated partial project <50%) from outside source(s)		Has anticipated substantial project funding (≥50%) from outside non-loan sources (e.g., STP, grant funding, developer, Township financed)		
4	Coordination with Other Projects	planned projects that should be coordinated with this Project another street with ut OR no be real with an minimited should be coordinated aligning another street with ut OR no be real with an minimited should be coordinated aligning another street with ut OR no be real with an minimited should be coordinated aligning another street.		Costs careduced aligning another street re with utilition OR no cobe realiz with ano	reduction ity replacement) cost savings will zeed but aligning other project es disruption to		8 Costs can be significantly reduced (≥20%) by aligning project with another project (e.g. street reconstruction with utility replacement)		high- must	Schedule is driven by other high-priority improvements that must be completed within the next two fiscal years		
5	Master Plan Objectives	meeting any of the City's master plan or other strategic planning document goals meeting any of the City'		Modestly meeting City's ma			Significantly contributes to meeting one of the City's master plan or other strategic planning document goals OR modestly contributes to meeting two or more of the City's master plan or other strategic planning document goals		meet City's strate	Significantly contributes to meeting two or more of the City's master plan or other strategic planning document goals		
6	User Experience (Level of Service)			Modestly	Level of Service rebe		<b>7</b> Provides a new service requested by and that benefits a small segment of the community		Significantly improves existing Level of Service OR provides a new service which is requested by and benefits a large segment of the community			
7	Innovation	O Does not include any innovative measures or items		Modestly promotes or incorporates a single innovative technique, funding strategy, material, or BMP		ile ie,	Modestly promotes or incorporates more than one innovative technique, funding strategy, material, or BMP		Significantly promotes or incorporates multiple known innovative techniques, funding strategies, materials, or BMPs			
8	Partnerships	O Does not provide opportunity for partnerships		nity for	3 Promotes regional planning and coor public/private parti		dination OR and coord		es regional or interagency planning rdination OR public/private hip AND provides for shared resources			
9	System Influence/Capacity	I		_	d dema		esses immediate user and that benefits a small nent of the user lation		10 Addresses immediate user demand that benefits a large segment of the user population			
10	O&M (Operations & Maintenance)	Will cause increase OR have a neutral effect on O&M costs		3 Makes modest contribution to O&M cost reduction		Makes modest contribution to O&M cost reduction AND creates opportunities to improve operational flexibility, use of technology, or extends asset life		Makes significant contribution to O&M cost reduction AND creates opportunities to maximize operational flexibility, use of technology, or extends asset life, or utilizes materials or techniques that provide lowest overall lifecycle costs				

#### **CLIMATE AND ENERGY**

<u>Sustainable Energy</u> – Improve access to and increase use of renewable energy by all members of our community

<u>Energy Conservation</u> – Reduce energy consumption and eliminate net greenhouse gas emissions in our community

<u>High Performance Buildings</u> – Increase efficiency in new and existing buildings within our community

#### COMMUNITY

**Engaged Community** - Ensure our community is strongly connected through outreach, opportunities for engagement, and stewardship of community resources

<u>Diverse Housing</u> - Provide high quality, safe, efficient, and affordable housing choices to meet the current and future needs of our community, particularly for homeless and low-income households

<u>Human Services</u> - Provide services that meet basic human needs of impoverished and disenfranchised residents to maximize the health and well-being of the community

<u>Safe Community</u> - Minimize risk to public health and property from manmade and natural hazards

<u>Active Living and Learning</u> - Improve quality of life by providing diverse cultural, recreational, and educational opportunities for all members of our community

**Economic Vitality** - Develop a prosperous, resilient local economy that provides opportunity by creating jobs, retaining and attracting talent, supporting a diversity of businesses across all sectors, and rewarding investment in our community

#### LAND USE AND ACCESS

<u>Transportation Options</u> - Establish a physical and cultural environment that supports and encourages safe, comfortable and efficient ways for pedestrians, bicyclists, and transit users to travel throughout the city and region

<u>Sustainable Systems</u> - Plan for and manage constructed and natural infrastructure systems to meet the current and future needs of our community

<u>Integrated Land Use</u> - Encourage a compact pattern of diverse development that maintains our unique sense of place, preserves our natural systems, and strengthens our neighborhoods, corridors, and downtown

#### **RESOURCE MANAGEMENT**

<u>Clean Air and Water</u> - Eliminate pollutants in our air and water systems

<u>Healthy Ecosystems</u> - Conserve, protect, enhance, and restore our aquatic and terrestrial ecosystems

<u>Responsible Resource Use</u> - Produce zero waste and optimize the use and reuse of resources in our community

<u>Local Food</u> - Conserve, protect, enhance, and restore our local agriculture and aquaculture resources