

MEMORANDUM

DATE: January 18, 2022
TO: Milton Dohoney Jr., Interim City Administrator
FROM: Craig Hupy, Public Services Area Administrator
RE: Prevailing Wage Compliance Report for 2021

This memorandum provides the fifth-year update on the implementation of administrative policies related to compliance with the City's prevailing wage policies, as described in Council Resolution [R-16-469](#).

Background

On December 5, 2016, City Council passed Resolution No. [R-16-469](#), which directed the City Administrator to develop new administrative policies surrounding the communication and enforcement of the City's prevailing wage requirements. The City Administrator issued a [memorandum dated February 14, 2017](#) that outlined these administrative policies. This document is attached for your convenience.

Resolution [R-16-469](#) also directed the City Administrator to report back to Council one year after implementation of the foregoing policies regarding contractor prevailing wage compliance. Additional reports were also submitted to summarize the data collected from the 2018, 2019 and 2020 calendar years; and the following report is being submitted for the 2021 calendar year.

Results

As outlined in the City Administrator's February 14, 2017 memo, City staff required the submittal of certified payroll records for all applicable contracts throughout the 2021 construction season. City staff and/or consultants reviewed these records for compliance with the appropriate prevailing wage rates.

In order to further verify that these records were correct, staff also conducted wage rate interviews. Wage rate interviews are interviews conducted by City staff and/or consultants directly with the contractor's employees, in which they are asked what their hourly pay rate is, as well as what type of work they are performing (in order to verify their correct labor classification).

Payroll information was reviewed for 18 contracts in 2021, which included all prime contractors and "first tier" subcontractors, resulting in 28 contractors in total. Based on staff's review of the certified payroll records and wage rate interviews, there were no instances where a company paid their employees incorrect wages.

Also as referenced in the Administrator's memo, City Procurement staff reviewed sign-in lists for pre-bid meetings and identified attendees who subsequently chose not to submit a bid. City procurement staff surveyed these entities on a confidential basis to determine if the requirement to provide the required payroll records was a factor in their decisions not to pursue the contract.

None of the potential bidders who attended a pre-bid meeting cited the City Prevailing Wages requirements as one of the factors for them ultimately deciding not to submit a bid. Common reasons cited for not submitting a bid after attending the pre-bid meeting included being a subcontractor on another primary contractor's bid, the City's schedule requirements, and that they attended the pre-bid meeting as a material supplier looking to work with or partner with a primary contractor for the project. Based on the survey performed, the City's Prevailing Wage requirements were not an impediment to any of the potential bidders.

Costs

As part of the process of tracking prevailing wage compliance, City staff also tracked the cost of implementing these procedures. This was done in two ways as described below.

The first cost that was tracked was additional costs by the contractor for providing the required documentation. Typically, if a contractor had extra costs for providing such documentation, it would be rolled into the cost for another item of work in the contract. In order to attempt to separate out these costs, an additional item of work was added to many of the contracts titled "Certified Payroll Compliance and Reporting". A compilation of the bid prices for this item of work indicated a range of \$0 to \$10,255.00. This represented an increase in the contract costs of 0.0 to 0.3%.

The second cost that was tracked was the cost of staff and consultant time to train, collect documents for all projects, review certified payroll reports and wage rate interview forms, and report back on prevailing wage compliance. Throughout 2021, approximately 308.2 staff/consultant hours were spent on this effort, resulting in a cost to the City of \$ 18,632.95.

Conclusion

For the 2021 construction season, the contracts reviewed met the prevailing wage requirements. In five years of collecting data, contractors who have consistently worked in the City have had virtually no major problems and have been found to be paying proper prevailing wages. Based on the data collected, staff plans to discontinue this data collection in 2022, as previous efforts have not identified any significant problems, and will also discontinue this annual report.

Attachment

Project Name	Project ID	Week Ending	Checked By	Prime Contractor	Subcontractor	Total Violation Amount	Number of Employees Involved	Number of Complaints Received by Employees	Number of Complaints Received by Others	Violation Resolved	Staff Hours	Interpreter Cost
Geddes Road Water Main	2018-040	12/18/2021	AWright	FONSON INC	NA	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	12/18/2021	AWright	CADILLAC ASPHALT, LLC	P.K. Contracting	0	0	0	0	0 NA	0.5	0
2021 Miscellaneous Utilities	2021-005	12/18/2021	AWright	BAILEY EXCAVATING INC	NA	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2020-004	12/11/2021	AWright	CADILLAC ASPHALT, LLC	NA	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	11/27/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
Street Resurfacing Project	2020-004	11/27/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.25	0
S Industrial CPR Improvements	2020-024	11/27/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	11/27/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.25	0
2021 Miscellaneous Utilities	2021-005	11/27/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	0 NA	0.25	0
Sidewalk Gap Elimination	2021-007	11/27/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	11/27/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	11/21/2021	awatza	DOAN COMPANIES		0	0	0	0	0 NA	0.25	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	11/20/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
Street Resurfacing Project	2020-004	11/20/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	0 NA	0.5	0
S Industrial CPR Improvements	2020-024	11/20/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	11/20/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.5	0
2021 Miscellaneous Utilities	2021-005	11/20/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination	2021-007	11/20/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	11/20/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	11/13/2021	jdykman	FONSON INC	N/A	0	0	0	0	0 NA	0.25	0
Geddes Road Water Main	2018-040	11/13/2021	jdykman	FONSON INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	11/13/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2020-004	11/13/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	0 NA	0.5	0
S Industrial CPR Improvements	2020-024	11/13/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	11/13/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination	2021-007	11/13/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	11/13/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
2021 Annual Sidewalk Cutting Project	2021-021C	11/12/2021	AWright	DOAN COMPANIES	Precision Concrete Cutting	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	11/7/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	0 NA	0.25	0
Geddes Road Water Main	2018-040	11/6/2021	jdykman	FONSON INC	PK Contracting, Inc.	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	11/6/2021	jdykman	FONSON INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	11/6/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
S Industrial CPR Improvements	2020-024	11/6/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
Street Resurfacing Project	2021-004	11/6/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	11/6/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.5	0
2021 Miscellaneous Utilities	2021-005	11/6/2021	jdykman	BAILEY EXCAVATING INC	T&D Concrete Construction LLC	0	0	0	0	0 NA	0.5	0
2021 Miscellaneous Utilities	2021-005	11/6/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination	2021-007	11/6/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	11/6/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	10/31/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	0 NA	0.25	0
DWWH Water Main Replacement	2018-033	10/30/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	10/30/2021	jdykman	FONSON INC	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	10/30/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
Street Resurfacing Project	2020-004	10/30/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	0 NA	0.5	0
S Industrial CPR Improvements	2020-024	10/30/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
Street Resurfacing Project	2021-004	10/30/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.25	0
2021 Miscellaneous Utilities	2021-005	10/30/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination	2021-007	10/30/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	10/30/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	10/30/2021	AWright	DOAN COMPANIES	Precision Concrete Cutting	0	0	0	0	0 NA	0.5	0
Pavement Marking Maintenance	2021-022	10/30/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	10/24/2021	AWright	FONSON INC	People Ready a Trueblue Company	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	10/24/2021	AWright	FONSON INC	People Ready a Trueblue Company	0	0	0	0	0 NA	0.5	0
Geddes Road Water Main	2018-040	10/24/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	0 NA	0.25	0
DWWH Water Main Replacement	2018-033	10/23/2021	jdykman	BAILEY EXCAVATING INC	PK Contracting, Inc.	0	0	0	0	0 NA	0.25	0
Geddes Road Water Main	2018-040	10/23/2021	jdykman	FONSON INC	N/A	0	0	0	0	0 NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	10/23/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2020-004	10/23/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	0 NA	0.5	0
S Industrial CPR Improvements	2020-024	10/23/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	10/23/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	10/23/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	0 NA	0.5	0
Street Resurfacing Project	2021-004	10/23/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	0 NA	0.5	0

2021 Miscellaneous Utilities	2021-005	10/23/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	10/23/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Healthy Streets	2021-009	10/23/2021	AWright	P.K. CONTRACTING INC	NA	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	10/23/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	10/23/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/17/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/17/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	10/17/2021	jdykman	FONSON INC	Traffic Management, Inc.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/16/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.25	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	10/16/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	10/16/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2020-004	10/16/2021	Awright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	10/16/2021	jdykman	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	10/16/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	10/16/2021	jdykman	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	10/16/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	10/16/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	10/16/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	10/16/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	10/16/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	10/10/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/10/2021	jdykman	FONSON INC	Traffic Management, Inc.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/10/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	10/9/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	10/9/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	10/9/2021	jdykman	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	10/9/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/9/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/9/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/9/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/9/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	10/9/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	10/9/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	10/9/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	10/3/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	10/3/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	10/2/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.25	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	10/2/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	10/2/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	10/2/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/2/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/2/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/2/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	10/2/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	10/2/2021	jdykman	BAILEY EXCAVATING INC	M & K Jetting & Televising	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	10/2/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	10/2/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Pavement Marking Maintenance	2021-022	10/2/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/26/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	9/26/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/25/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	9/25/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2020-004	9/25/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	9/25/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	9/25/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	9/25/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	9/25/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	9/25/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	9/25/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	9/25/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/21/2021	jdyman	FONSON INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/19/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	9/19/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	9/18/2021	jdykman	FONSON INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/18/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.25	0

Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	9/18/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	9/18/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	9/18/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	9/18/2021	jdykman	P.K. CONTRACTING INC	Doan Companies	0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	9/18/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	9/18/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	9/18/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	9/18/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	9/18/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	9/17/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/12/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	9/12/2021	jdykman	FONSON INC	PeopleReady, Inc.	0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	9/12/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/11/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	9/11/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2020-004	9/11/2021	AWright	CADILLAC ASPHALT, LLC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	9/11/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	9/11/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	9/11/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	9/11/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.25	0
Sidewalk Gap Elimination	2021-007	9/11/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.25	0
Pavement Marking Maintenance	2021-022	9/11/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	9/4/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	9/4/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	9/4/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	9/4/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2020-004	9/4/2021	AWright	CADD MICROSYSTEMS INC	Michael Andrews Concrete	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	9/4/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	9/4/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	9/4/2021	jdykman	CADILLAC ASPHALT, LLC	Doan Companies	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	9/4/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	9/4/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	9/4/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Healthy Streets	2021-009	9/4/2021	AWright	P.K. CONTRACTING INC	NA	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	9/4/2021	jdykman	DOAN COMPANIES	N/A	0	0	0	0	NA	0.5	0
Pavement Marking Maintenance	2021-022	9/4/2021	jdykman	P.K. CONTRACTING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	8/29/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	8/28/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	8/28/2021	jdykman	FONSON INC	N/A	0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	8/28/2021	awright	FONSON INC	N/A	0	0	0	0	NA	1	0
S Industrial CPR Improvements	2020-024	8/28/2021	AWright	DOAN COMPANIES	N/A	0	0	0	0	NA	1	0
Street Resurfacing Project	2021-004	8/28/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/28/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/28/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/28/2021	jdykman	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/28/2021	awright	CADILLAC ASPHALT, LLC	doan	0	0	0	0	NA	1	0
2021 Miscellaneous Utilities	2021-005	8/28/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Healthy Streets	2021-009	8/28/2021	AWright	P.K. CONTRACTING INC	NA	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	8/25/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	8/21/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	8/21/2021	awright	DOAN COMPANIES	NA	0	0	0	0	NA	1	0
2020 Bridge CIP Maintenance Repairs	2020-025	8/21/2021	jdykman	Z CONTRACTORS INC	Scodeller Construction, Inc.	0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	8/21/2021	AWright	Z CONTRACTORS INC	N/A	0	0	0	0	NA	1	0
Street Resurfacing Project	2021-004	8/21/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/21/2021	jdykman	CADILLAC ASPHALT, LLC	N/A	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/21/2021	jdykman	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/21/2021	awright	CADILLAC ASPHALT, LLC	Doan	0	0	0	0	NA	1	0
2021 Miscellaneous Utilities	2021-005	8/21/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	8/21/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination	2021-007	8/21/2021	AWright	DOAN COMPANIES	NA	0	0	0	0	NA	1	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	8/21/2021	awright	DOAN COMPANIES	N/A	0	0	0	0	NA	1	0
2021 Annual Sidewalk Cutting Project	2021-021C	8/21/2021	jdykman	PRECISION CONCRETE INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	8/15/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	8/15/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	8/14/2021	awright	BAILEY EXCAVATING INC	NA	0	0	0	0	NA	1	0

Geddes Road Water Main	2018-040	8/14/2021	awatza	FONSON INC	0	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	8/14/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	8/14/2021	jdykman	Z CONTRACTORS INC	Scodeller Constructio, Inc.	0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	8/14/2021	Awright	Z CONTRACTORS INC	NA	0	0	0	0	NA	1	0
Street Resurfacing Project	2021-004	8/14/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/14/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/14/2021	awright	CADILLAC ASPHALT, LLC	P.K. Contracting	0	0	0	0	NA	1	0
Street Resurfacing Project	2021-004	8/14/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/14/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	8/14/2021	jdykman	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	8/14/2021	jdykman	BAILEY EXCAVATING INC	N/A	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk Cutting Project	2021-021C	8/14/2021	jdykman	PRECISION CONCRETE INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	8/8/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	8/7/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	8/7/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	8/7/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	8/7/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	8/7/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	8/7/2021	awatza	CADILLAC ASPHALT, LLC	PK Contracting, Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	8/7/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	8/7/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	8/7/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	8/7/2021	jdykman	PRECISION CONCRETE INC	N/A	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	8/1/2021	jdykman	FONSON INC	Traffic Management, INC.	0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	8/1/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	7/31/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	7/31/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	7/31/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	7/31/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	7/31/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/31/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	7/31/2021	jdykman	CADILLAC ASPHALT, LLC	Miller Bros. Const. Inc.	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	7/31/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/31/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.75	0
2021 Miscellaneous Utilities	2021-005	7/31/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	7/31/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
2021 Annual Sidewalk Cutting Project	2021-021C	7/31/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	7/24/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	7/24/2021	awatza	BAILEY EXCAVATING INC	T & D Concrete Construction	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	7/24/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	7/24/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	7/24/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/24/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/24/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers Construction	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/24/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/24/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0.82	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	7/24/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	7/24/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
2021 Annual Sidewalk Cutting Project	2021-021C	7/24/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/21/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/18/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	7/17/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	7/17/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	7/17/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.75	0
2020 Bridge CIP Maintenance Repairs	2020-025	7/17/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	7/17/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/17/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers Construction	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/17/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/17/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/17/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	7/17/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	7/17/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
2021 Annual Sidewalk Leveling Project	2021-021B	7/17/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	7/17/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	7/11/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0

Geddes Road Water Main	2018-040	7/11/2021	awatza	FONSON INC	Traffic Management Inc.	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	7/11/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	7/10/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	7/10/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	7/10/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	7/10/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/10/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/10/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers	0	0	0	0	NA	0.75	0
Street Resurfacing Project	2021-004	7/10/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/10/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/10/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/10/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/10/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	7/10/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	7/10/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	7/10/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	7/4/2021	awatza	FONSON INC	Traffic Management Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/4/2021	awatza	CADILLAC ASPHALT, LLC	Advance II	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	7/3/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	7/3/2021	awatza	FONSON INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	7/3/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/3/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/3/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/3/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	7/3/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/3/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	7/3/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	7/3/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	7/3/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	7/3/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
Geddes Road Water Main	2018-040	6/27/2021	awatza	FONSON INC	Traffic Management Inc.	0.82	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	6/27/2021	awatza	DOAN COMPANIES	Manticore Construction Services	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	6/27/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	6/26/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	6/26/2021	awatza	FONSON INC		0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	6/26/2021	awatza	FONSON INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	6/26/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/26/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/26/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/26/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers Construction	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/26/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/26/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	6/26/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.5	0
2021 Miscellaneous Utilities	2021-005	6/26/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	6/26/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	6/26/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
2021 Miscellaneous Utilities	2021-005	6/21/2021	jdykman	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	6/20/2021	awatza	DOAN COMPANIES	Manticore Construction Services	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/20/2021	awatza	CADILLAC ASPHALT, LLC	Advance II	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	6/19/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	6/19/2021	awatza	FONSON INC	Spartan Barricading & Traffic Control	0	0	0	0	NA	0.5	0
Geddes Road Water Main	2018-040	6/19/2021	awatza	FONSON INC		0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	6/19/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	6/19/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/19/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/19/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.75	0
Street Resurfacing Project	2021-004	6/19/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/19/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	6/19/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	6/19/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	6/19/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
Pavement Marking Maintenance	2021-022	6/19/2021	awatza	P.K. CONTRACTING INC		0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	6/13/2021	awatza	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/13/2021	awatza	CADILLAC ASPHALT, LLC	Advance II	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	6/12/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0

S Industrial CPR Improvements	2020-024	6/12/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	6/12/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/12/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/12/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.75	0
Street Resurfacing Project	2021-004	6/12/2021	awatza	CADILLAC ASPHALT, LLC	Miller Brothers	0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/12/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	6/12/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	6/12/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
Pavement Marking Maintenance	2021-022	6/12/2021	awatza	P.K. CONTRACTING INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	6/10/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	6/5/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	6/5/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	6/5/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	6/5/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/5/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	6/5/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	6/5/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	6/5/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Leveling Project	2021-021B	6/3/2021	awatza	CLI CONCRETE LEVELING INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/30/2021	awatza	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	5/30/2021	awatza	DOAN COMPANIES	Manticore Construction Services	0	0	0	0	NA	0.5	0
DWWH Water Main Replacement	2018-033	5/29/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	5/29/2021	awatza	DOAN COMPANIES	American Pavement Sawing, LLC	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	5/29/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	5/29/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/29/2021	awatza	CADILLAC ASPHALT, LLC	Michael Andrews Concrete LLC	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/29/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/29/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/29/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.5	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	5/29/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	5/29/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/22/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	5/22/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
Sidewalk Gap Elimination Washtenaw & Jackson	2019-034	5/22/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	5/22/2021	awatza	DOAN COMPANIES	American Pavement Sawing, LLC	0	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	5/22/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	5/22/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	5/22/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/22/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/22/2021	awatza	CADILLAC ASPHALT, LLC	Doan Construction Company	0	0	0	0	NA	0.75	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	5/22/2021	awatza	DOAN COMPANIES		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk Cutting Project	2021-021C	5/22/2021	awatza	PRECISION CONCRETE INC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/15/2021	AO'Connor	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
S Industrial CPR Improvements	2020-024	5/15/2021	awatza	DOAN COMPANIES	American Pavement Sawing, LLC	0.82	0	0	0	NA	0.25	0
S Industrial CPR Improvements	2020-024	5/15/2021	AO'Connor	DOAN COMPANIES		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	5/15/2021	awatza	CADILLAC ASPHALT, LLC	POCO Inc.	0	0	0	0	NA	0.25	0
Street Resurfacing Project	2021-004	5/15/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
2021 Annual Sidewalk and Ramp Repair Project	2021-021A	5/15/2021	AO'Connor	DOAN COMPANIES		0	0	0	0	NA	0.75	0
DWWH Water Main Replacement	2018-033	5/8/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	5/8/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
Street Resurfacing Project	2021-004	5/8/2021	awatza	CADILLAC ASPHALT, LLC		0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/2/2021	awatza	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/2/2021	awatza	BAILEY EXCAVATING INC	Mid-Michigan Concrete Cutting	0	0	0	0	NA	0.25	0
DWWH Water Main Replacement	2018-033	5/1/2021	awatza	BAILEY EXCAVATING INC		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	5/1/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.25	0
2020 Bridge CIP Maintenance Repairs	2020-025	4/30/2021	awatza	Z CONTRACTORS INC	Sommerset	0.82	2	0	0	Yes	0.75	0
DWWH Water Main Replacement	2018-033	4/24/2021	awatza	BAILEY EXCAVATING INC	Spartan Barricading & Traffic Control Inc.	0	0	0	0	NA	0.75	0
2020 Bridge CIP Maintenance Repairs	2020-025	4/24/2021	awatza	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	4/17/2021	AWright	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	4/10/2021	AWright	Z CONTRACTORS INC		0	0	0	0	NA	0.5	0
2020 Bridge CIP Maintenance Repairs	2020-025	4/3/2021	awright	Z CONTRACTORS INC		0	0	0	0	NA	1	0
Pavement Marking Maintenance	2021-022	3/28/2021	awright	P.K. CONTRACTING INC		0	0	0	0	NA	1	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/27/2021	awright	Z CONTRACTORS INC		0	0	0	0	NA	1	0
Pavement Marking Maintenance	2021-022	3/27/2021	AWright	P.K. CONTRACTING INC		0	0	0	0	NA	1	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/20/2021	awright	Z CONTRACTORS INC		0	0	0	0	Yes	2	0

2020 Bridge CIP Maintenance Repairs	2020-025	3/20/2021 Awright	Z CONTRACTORS INC		52.5	1	0	0 No	1	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/13/2021 AWright	Z CONTRACTORS INC		0	0	0	0 NA	1	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/13/2021 AWright	Z CONTRACTORS INC	CHOP	0	3	0	0 Yes	3	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/6/2021 awright	Z CONTRACTORS INC		0	0	0	0 Yes	3	0
2020 Bridge CIP Maintenance Repairs	2020-025	3/6/2021 AWright	Z CONTRACTORS INC		46.5	1	0	0 No	1	0
WTP Ozone Generation Building Chiller Replacement	ITB 4550	1/30/2021 ESCHLANDERER	ERIE WELDING & MECHANICAL CONTRACTORS, INC.		0	0	0	0 NA	1	0
WTP Ozone Generation Building Chiller Replacement	ITB 4550	1/17/2021 ESCHLANDERER	ERIE WELDING & MECHANICAL CONTRACTORS, INC.		0	0	0	0 NA	1	0
WTP Ozone Generation Building Chiller Replacement	ITB 4550	1/10/2021 ESCHLANDERER	ERIE WELDING & MECHANICAL CONTRACTORS, INC.		0	0	0	0 NA	1	0
WTP Ozone Generation Building Chiller Replacement	ITB 4550	12/27/2020 ESCHLANDERER	ERIE WELDING & MECHANICAL CONTRACTORS, INC.		0	0	0	0 NA	1	0
2018 Architectural and Structural Repairs	ITB 4553	12/27/2020 ESCHLANDERER	RAM CONSTRUCTION SERVICES		0	0	0	0 NA	1	0
WTP Ozone Generation Building Chiller Replacement	ITB 4550	12/20/2020 ESCHLANDERER	ERIE WELDING & MECHANICAL CONTRACTORS, INC.		0	0	0	0 NA	1	0
2018 Architectural and Structural Repairs	ITB 4553	12/20/2020 ESCHLANDERER	RAM CONSTRUCTION SERVICES		0	0	0	0 NA	1	0
Filter Backwash Improvements	ITB 4607	12/19/2020 ESCHLANDERER	GOYETTE MECHANICAL CO, INC.	Huron Valley Electric	0	0	0	0 NA	1	0
Filter Backwash Improvements	ITB 4607	12/19/2020 ESCHLANDERER	GOYETTE MECHANICAL CO, INC.		0	0	0	0 NA	1	0
2018 Architectural and Structural Repairs	ITB 4553	12/13/2020 ESCHLANDERER	RAM CONSTRUCTION SERVICES		0	0	0	0 NA	1	0
Street Resurfacing 2019	2019-004	12/12/2020 awatza	CADILLAC ASPHALT, LLC		0	0	0	0 NA	0.2	0
Filter Backwash Improvements	ITB 4607	12/12/2020 ESCHLANDERER	GOYETTE MECHANICAL CO, INC.	Huron Valley Electric	0	0	0	0 NA	1	0
Filter Backwash Improvements	ITB 4607	12/12/2020 ESCHLANDERER	GOYETTE MECHANICAL CO, INC.		0	0	0	0 NA	1	0
2018 Architectural and Structural Repairs	ITB 4553	12/6/2020 ESCHLANDERER	RAM CONSTRUCTION SERVICES		0	0	0	0 NA	1	0
Filter Backwash Improvements	ITB 4607	12/5/2020 ESCHLANDERER	GOYETTE MECHANICAL CO, INC.		0	0	0	0 NA	1	0
Totals:	18		18	19	102.28	7	0	0	185.2	0

Administrative Hours:	
Andrea Wright	97
Anne Watza	26
Total Staff Time:	308.2