

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

City Administrator

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
	\$ 1,097,144	\$ 1,119,769	\$ 1,172,471

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring
					(Y/N)
2430	011	National Citizen Survey	\$ 30,000		N
2100	011	Professional Services - reduction of legislative services consultant	\$ (43,000)	\$ (43,000)	Y
2430	011	Contracted Services - reduction of annual facilitation services	\$ (6,000)	\$ (6,000)	Y
2950	011	Governmental Services	\$ (7,000)	\$ (7,000)	Y
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (26,000)	\$ (56,000)	

PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
1,2,3,5,5,6	1,2,3,4,5,6
6	2,3,5,6
6	1,2,3,4,5,6
6	1,2,3,4,5,6

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 1,093,769 \$ 1,116,471

NOTES:

- 1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
- 2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

City Clerk

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	1,534,511	\$ 1,253,200	\$ 1,590,701

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # -	Strategic Plan Goal
						see key to the right	# (if applicable)-see key to the right
Revenue	0010	Additional Medical Marijuana License Revenue	\$ (35,000)	\$ (35,000)	Y	5	8
Administration	0010	Reduction in Governmental Services - for incidentals & supplies of A2 Community Academy	\$ (1,500)	\$ (1,500)	Y	1, 2, & 6	1, 2, & 5
Administration	0010	Reduction in Transfer to IT Fund - Cancellation of eComment	\$ (2,831)	\$ (2,831)	Y	1 & 6	2 & 5
Administration	0010	Reduction in Overtime Paid-Permanent - No Scheduled Elections in FY2022	\$ (15,000)		N	6	3
Election	0010	Reduction in Election Telecommunications - No Scheduled Elections in FY2022	\$ (1,000)		N	6	3
Election	0010	Reduction in Election Contracted Services - No Scheduled Elections in FY 2022	\$ (7,329)		N	6	3
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (62,660)	\$ (39,331)			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (62,660)	\$ (62,660)			
Over/ (Under) Required			\$ -	\$ (23,329)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 1,190,540 \$ 1,551,370

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

Fleet & Facilities - General Fund

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	3,504,066	\$ 3,486,576	\$ 3,542,600

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Municipal Center - Temporary Pay	0010	Reduction in available staff hours for repair and maintenance of City facilities.	\$ (5,000)	\$ (5,000)	N	6	3
Municipal Center - Professional Services	0010	Require Units that request building renovations to fund any required professional services (engineering, architectural, etc.) from their operating budgets.	\$ (5,000)	\$ (5,000)	Y	6	3
Municipal Center & Fire - Contracted Services	0010	Eliminate any building improvements (painting, flooring, new electrical circuits, etc.) unless funded by the requesting Unit. Reduce use of outside contracted services where possible.	\$ (75,000)	\$ (75,000)	N	6	3
Municipal Center & Fire - Materials/Supplies	0010	Reduction in M/S based on changes requiring building improvements to be funded by the requesting Unit.	\$ (4,000)	\$ (4,000)	Y	6	3
NEW SERVICES/PROJECTS							
Municipal Center - Contracted Services	0010	City Hall HVAC Modernization - The HVAC system on floors 2-5 of City Hall are partially controlled by constant air volume (CAV) boxes that are original to the building. These 96 boxes (24 on each floor) control the air flow to the outside perimeter of each of these floors. The boxes are controlled by old pneumatic thermostats and a pneumatically controlled damper. Many have failed (they are nearly 60 years old) and all should be switched to an electronically controlled actuator tied into the Building Control Management System. When they fail, they default to providing 100% heat even if they rest of the system is calling for air conditioning. It makes the building uncomfortable for occupants and creates a significant inefficiency for the building's HVAC system. This project was identified as a PBB Insight and included in the City's CIP.	\$ 200,000	\$ -	N	3, 4, 6	2, 3, 4
Municipal Center - Contracted Services	0010	City Hall Air Duct Cleaning - The ducts which provide tempered air throughout City Hall have not been cleaned in decades (if ever). The project would result in improved indoor air quality for the building occupants and visitors. The funding proposed under this project includes only the overhead ducts in City Hall and not the in floor ducts. Staff is exploring how to access and clean	\$ 35,000	\$ -	N	3, 6	2
Municipal Center - Professional Services	0010	City Hall Exterior Shell Energy Improvement Study - The exterior shell of the City Hall is poorly insulated and not energy efficient. The original windows are single pane with an interior stormwindow added later. There is little insulation in the exterior walls because of supply and return air ducts located in them. A new building exterior shell was proposed when the Justice Center was constructed but funding was not available at the time. This request would hire an energy/architectural professional to review the building and provide options and proposed costs to improve the building's energy efficiency. These improvements would reduce building energy costs, improve comfort and move towards our A2Net Zero goals.	\$ 50,000	\$ -	N	3, 4, 6	2, 3
Fire Station - Contracted Services	0010	Fire Station #1 Fire Alarm Replacement - The existing 40+ year old fire alarm system, original to the building, is failing and needs replacement. The existing system uses wireless heads which is technology no longer used in modern fire alarm systems due to reliability issues, especially in buildings with a lot of steel. The City has consulted with multiple fire alarm companies regarding the condition of the current system. A replacement hardwired system will require a new control panel, new wiring/conduit throughout all floors of the building, new sensors and other materials.	\$ 75,000	\$ -	N	1, 4, 6	2, 3
TOTAL DOLLAR IMPACT IDENTIFIED			\$ 271,000	\$ (89,000)			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (90,716)	\$ (90,716)			
Over/ (Under) Required			\$ (361,716)	\$ (1,716)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 3,757,576 \$ 3,453,600

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

Fleet & Facilities - Airport Fund

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Airport - Structures & Improvements	0048	Heated Hangars - Construct a three or four hangar row of rectangular heated hangars to the east of the Echo row hangars. These hangars would be insulated and heated but with no other improvements such as water and sewer. Hangar door width would be the same as Echo row hangars which limits the size of the prospective aircraft to those that are currently based at the airport. With nearly 30 prospective tenants on the waiting list and by providing a weather tight heated hangar, these units would be in high demand. Construction costs, funded by airport fund balance, would be covered over time by hangar rental fees for these units. This would not reduce existing services but provide new, improved services.	\$ 500,000		N	4, 6	2, 3, 6
TOTAL DOLLAR IMPACT IDENTIFIED			\$ 500,000	\$ -			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 500,000 \$ -

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

Human Resources - General Fund

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 2,210,982	\$ 2,311,872	\$ 2,349,191

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring		
			FY2022	FY2023	
HR	0010	Move 10% of 4 HRSP positions to Risk Fund	\$ (60,018)	\$ (60,994)	Y
HR	0010	Move 20% of HR Director position to Risk Fund	\$ (39,694)	\$ (40,114)	Y

PBB Matrix # - see key to the right
 Strategic Plan Goal # (if applicable)-see key to the right

TOTAL DOLLAR IMPACT IDENTIFIED	\$ (99,712)	\$ (101,108)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (99,914)	\$ (99,914)
Over/ (Under) Required	\$ (202)	\$ 1,194

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 2,212,160 \$ 2,248,083

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

Human Resources - Risk Fund

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
HR	0057	10% of 4 HRSP positions moved to Risk Fund	\$ 60,018	\$ 60,994	Y
HR	0057	20% of HR Director position moved to Risk Fund	\$ 39,694	\$ 40,114	Y

PBB Matrix # - Strategic Plan Goal
 see key to the # (if applicable)-see
 right key to the right

TOTAL DOLLAR IMPACT IDENTIFIED \$ 99,712 \$ 101,108

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 99,712 \$ 101,108

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Administrator

SERVICE UNIT:

Safety - Risk Fund

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	627,890	\$ 619,108	\$ 632,437

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS			Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
			FY2022	FY2023			
Administration	0057	Reduce conference, training & travel budget	\$ (3,000)	\$ (3,000)	Y	6	3
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (3,000)	\$ (3,000)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 616,108 \$ 629,437

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:	City Administrator	FY2021	FY2022	FY2023
SERVICE UNIT:	Sustainability	BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*
		\$ 501,545	\$ 643,164	\$ 650,631

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS (FY22)	CHANGES FROM EXISTING SERVICE LEVELS (FY23)	FY2022	FY2023	Recurring (Y/N)
Professional Services	0010	Remove half of requested budget		(23,750)	(23,750)	N
Dues and Licenses	0010	Dues and Licenses		(8,500)	(8,500)	Y
Professional Services	0010	\$50,000 for legal fees for energy work; \$100,000 for professional services associated with energy improvements at City facilities (note: could be contracted services depending)	\$50,000 for legal fees with CCA; \$75,000 for professional services associated with energy improvements at City facilities	150,000	125,000	Y
Staffing / Time Worked	0010	Includes: hiring a new sustainability-focused person in facilities; bringing 10,000 Trees Coordinator into full-time positions; and hiring two new sustainability staffers	Includes: hiring a new sustainability-focused person in facilities; bringing 10,000 Trees Coordinator into full-time positions; and hiring two new sustainability staffers	391,278	397,379	Y
IT Charges	0010	Computers and internal charges	Computers and internal charges	24,453	24,507	Y
Contributed Capital	0010	\$400,000 to support incremental cost to electrify City's heavy fleet	\$600,000 to support incremental cost to electrify City heavy fleet	400,000	600,000	N
Contracted Services	0010	\$50,000 for support for energy concierge	\$75,000 for support for energy concierge	50,000	75,000	N
Software Purchase	0010	\$20,000 for benchmarking and disclosure software and reporting (including green rental housing); \$5,000 for equity work and volunteer coordination software; \$5,000 for software for sensors	\$20,000 for benchmarking and disclosure software and reporting (including green rental housing); \$5,000 for equity work and volunteer coordination software; \$5,000 for software for sensors	30,000	30,000	Y
Software Purchase	0010	\$20,000 for 10,000 Trees application; \$50,000 for sensors and software	\$50,000 for sensors and software	70,000	50,000	N
Conference Training and Travel	0010	\$15,000 in building code and energy training; \$10,000 for green rental efficiency training	\$10,000 for green rental efficiency training	25,000	10,000	N
Conference Training and Travel	0010	\$30,000 for staff professional development and training	\$30,000 for staff professional development and training	30,000	30,000	Y
Materials and Supplies	0010	\$5,000 for community solar outreach, marketing; \$5,000 for bulk EV marketing and outreach; \$5,000 for aging in place efficiently; \$5,000 for refrigerant recycling, composting, and sustainable materials education; \$5,000 for resilience; \$7,500 for Ambassadors; \$5,000 for neighborhood asset mapping	\$5,000 for community solar outreach, marketing; \$5,000 for bulk EV marketing and outreach; \$5,000 for aging in place efficiently; \$5,000 for refrigerant recycling; \$5,000 for resilience; \$7,500 for Ambassadors; \$7,500 for neighborhood asset mapping	37,500	37,500	Y
Infrastructure (5130)	0010	\$225,000 for city building electrification and efficiency improvements; \$2,000,000 for EV charging infrastructure; \$150,000 for non-motorized plan implementation; \$50,000 for resilience hubs	\$225,000 for infrastructure to replace streetlights with LED and the technology for tracking; \$250,000 for non-motorized plan implementation; \$500,000 for resilience hubs	2,425,000	3,475,000	N
Infrastructure (5130)	0010		\$575,000 for landfill solar studies and first payment of landfill solar		575,000	Y

PBB Matrix # - see key to the right
3, 4, 5, 6
3, 4, 6, 6

Strategic Plan Goal # (if applicable)-see key to the right
2, 3
2, 3

TOTAL DOLLAR IMPACT IDENTIFIED	\$ 3,600,981	\$ 5,397,136
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (32,158)	\$ (32,158)
Over/ (Under) Required	\$ (3,633,139)	\$ (5,429,294)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 4,244,145 \$ 6,047,767

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

SERVICE UNIT:

Ann Arbor Housing Commission - 0010

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 3,450,762	\$ 4,026,966	\$ 4,136,802

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Voucher Program Administration	0010	Increased HUD Admin Fees, able to reduce general fund support from \$160,000 annually to \$90,000 annually	\$ (70,000)	\$ (70,000)	Y		
Staff salaries and benefits	0010	Staffing level increases over FY21 due to Acquisition of Lurie Terrace and increased vouchers from HUD. Staffing costs are reimbursed to the City by the AAHC - 5.0 FTEs	\$ 493,868 \$ (493,868)	\$ 601,062 \$ (601,062)	Y Y		
IT Support	0010	Increased staffing levels impact IT costs - 5 FTEs 5 FTE IT charges paid for by Ann Arbor Affordable Housing Corp for Lune staff \$8151/person FY22 and \$8,169/person FY23	\$ 40,755 \$ (40,755)	\$ 40,845 \$ (40,845)	Y Y		
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (70,000)	\$ (70,000)			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (106,625)	\$ (106,625)			
Over/ (Under) Required			\$ (36,625)	\$ (36,625)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 3,956,966 \$ 4,066,802

NOTES:

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BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*

SERVICE UNIT:

Ann Arbor Housing Commission - 0100

\$ 880,000	\$ 1,000,000	\$ 1,060,000
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SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Contracted Services Mental Health & Other Tenant Services	0100	In FY21 \$535,000 was allocated for mental health & other tenant services for AAHC properties and programs. \$300,000 came from the millage fund balance and \$235,000 was allocated from FY21 millage funds. Funds are contracted with local non-profits to provide direct services to AAHC tenants. Propose making these mental health and tenant service recurring funding from county mental health millage with 2% annual increase for a total of \$546,000 (FY22) & \$557,000 (FY23). New affordable housing millage is available for new housing development and services. Budget is \$250,000 so increasing by \$296,000 (FY22) and \$307,000 (FY23) and reducing transfer of other funds (development) - Community Action Network @ Hikone, Creekside, Green-Baxter \$132,600 - Peace Neighborhood Center @ West Arbor, Maple Meadows, Baker \$100,174 - Avalon Housing @ Miller Manor, West Arbor, State Crossing \$241,634 - Food Gatherers & Baker food program supplies \$5,639 - SOS Voucher Program Eviction Prevention \$55,753 - Ozone House Family Unification Program \$10,200	\$ 296,000	\$ 307,000	Y
Transfer to Other Funds	0100	Swift Lane & Lurie Terrace completed in FY21. Move to Mental Health Services from Transfer to Other funds for capital funding for affordable housing projects	\$ (296,000)	\$ (307,000)	Y
Transfer to Other Funds	0100	Balance of millage will be spent on capital projects Broadway Terrace, a 20 unit AAHC project. 8 units were renovated in FY20. Remaining 12 units need to be renovated. AAHC will apply for other funding sources to leverage millage funds	\$ (464,000) \$ 464,000	\$ (503,000)	
Transfer to Other Funds (Development)	0100	HHSAB/OCED application process Available for nonprofits to apply for funding		\$ 503,000	
Fund Balance	0100	PILOT Mental Health/Medical Response (this would be a use of fund balance)	\$ 234,000		
TOTAL DOLLAR IMPACT IDENTIFIED			\$ 234,000	\$ -	

PBB Matrix # - Strategic Plan Goal
see key to the right # (if applicable)-see key to the right

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Total Targeted Budget	\$ 1,234,000	\$ 1,060,000
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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

SERVICE UNIT:

Ann Arbor Housing Commission - 0103

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*
	\$ 6,502,056	\$ 6,671,109

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
	0103	Affordable Housing Levy	\$ (6,502,056)	\$ (6,671,109)	N
Staffing	0103	3 FTES. Development Director, Administrative Assistant, and a mid-level position.	\$ 329,917	\$ 338,495	Y
IT charges	0103	IT Charges for 3 new staff \$8151/person FY22 and \$8,169/person FY23	\$ 24,453	\$ 24,507	Y
Pre-Development Activities	0103	Pre-development activities such as surveys, environmental testing, legal title search, design, community engagement, market study, earnest deposit etc	\$ 400,000	\$ 400,000	Y
Transfer to Other Agencies (Development)	0103	Hickory Way Phase 2 & Phase 3 - Avalon Permanent Supportive Housing 36 units Phase 2 and 14 units Phase 3. \$15.6 Million Total Development Costs	\$ 300,000	\$ 250,000	N
Transfer to Other Agencies (Services)	0103	Hickory Way Tenant Supportive Services for 84 units Phase 1, 2, and 3 Leveraged \$221,850 annually in FY22 and FY23 from other funding sources	\$ 124,364	\$ 182,430	Y
Transfer to Other Agencies (Development)	0103	The Grove at Veridian (County Farm Park) - Avalon Permanent Supportive Housing 50 unit project with total development costs \$17.5 million	\$ 1,100,000	\$ -	N
Transfer to Other Agencies (Services)	0103	Veridian at County Farm Park Supportive Services \$304,118 starting in FY24 with 2% annual increase	\$ -	\$ -	
Transfer to Other Agencies (Development)	0103	121 Catherine Street New Construction - AAHC mixed-income up to 60% AMI 50 - 85 units \$16 - \$18 million total development costs	\$ 1,200,000	\$ -	N
Transfer to Other Agencies (Services)	0103	121 Catherine Street Tenant Supportive Services \$250,000 starting in FY24 with 2% annual increase	\$ -	\$ -	
Transfer to Other Agencies (Development)	0103	Acquisition & Renovation - AAHC 11-15 units affordable housing. AAHC will leverage additional funding for renovations	\$ 1,875,000	\$ -	N
Transfer to Other Agencies (Services)	0103	Acquisition and Renovation Supportive Services	\$ 25,000	\$ 25,500	Y
Transfer to Other Agencies (Development)	0103	350 S 5th Avenue Development of Affordable Housing - AAHC mixed-income 400 - 416 units including PSH, affordable up to 60% AMI and market-rate \$100 million total development costs	\$ 1,123,322	\$ 4,000,000	N
Transfer to Other Agencies (Services)	0103	350 S 5th Supportive Services \$700,000 annually starting in FY24 with 2% annual increase	\$ -	\$ -	
Transfer to Other Agencies (Development)	0103	353 S Main New Construction - AAHC mixed-income up to 60% AMI 50 - 85 units \$16 - \$18 million total development costs		\$ 1,450,177	N
Transfer to Other Agencies (Services)	0103	353 S Main Street Tenant Supportive Services \$250,000 starting in FY25 with 2% annual increase			
TOTAL DOLLAR IMPACT IDENTIFIED			\$ -	\$ (0)	

PBB Matrix # - Strategic Plan Goal
see key to the right # (if applicable)-see key to the right

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Total Targeted Budget \$ 6,502,056 \$ 6,671,109

NOTES:

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City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

SERVICE UNIT:

Community Development

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	1,599,746	\$ 1,606,740	\$ 1,609,278

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring (Y/N)		PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
			FY2022	FY2023		
Professional Services	0010	Professional Services to Facilitate Plan Development to Increase Diversity of Ann Arbor Residents	\$ 100,000		N	
TOTAL DOLLAR IMPACT IDENTIFIED			\$ 100,000	\$ -		
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ -	\$ -		
Total Targeted Budget			\$ 1,706,740	\$ 1,609,278		

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

SERVICE UNIT:

Building

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	1,363,597	\$ 1,301,332	\$ 1,424,106

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Housing Bureau	0010	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ (22,131)	\$ (22,534)	Y
	0010	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ (10,890)	\$ (11,281)	Y
	0010	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ (18,786)	\$ (19,152)	Y
	0010	Employee Allocation Adjustment: 0.2 FTE to Fund 0010	\$ 26,155	\$ 26,499	Y
	0010	Ticket Administration Fee (revenue) (250 per ticket)	\$ (7,500)	\$ (10,000)	Y
	0010	Short-Term Rental Registration Fee (revenue) (100 per registration)	\$ (100,000)	\$ (100,000)	Y
	0010	Contracted Service reduction (Bamcade)	\$ (78,000)	\$ (83,000)	Y
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (211,152)	\$ (219,468)	
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (65,067)	\$ (65,067)	
Over/ (Under) Required			\$ 146,085	\$ 154,401	

PBB Matrix # - see key to the right
 Strategic Plan Goal # (if applicable)-see key to the right

1	2
2	2
6	2
6	1 & 2
1	2
6	2
6	1 & 2

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Services

SERVICE UNIT:

Building

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$	4,752,916	

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS			Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
			FY2022	FY2023			
Construction Services	0026	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ 22,131	\$ 22,534	Y	6	1 & 2
	0026	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ 10,890	\$ 11,281	Y	6	1 & 2
	0026	Employee Allocation Adjustment: 0.15 FTE to Fund 0026	\$ 18,786	\$ 19,152	Y	6	1 & 2
	0026	Employee Allocation Adjustment: 0.2 FTE to Fund 0010	\$ (26,155)	\$ (26,499)	Y	6	1 & 2
	0026	New Plan Reviewer Position 100% Construction Fund	\$ 124,630	\$ 126,312	Y	6	1 & 2
	0026	Add New DSI for Dangerous Buildings and Hoarding Full Time 100% Construction Fund	\$ 105,688	\$ 111,509	Y	1 & 6	1 & 2
TOTAL DOLLAR IMPACT IDENTIFIED			\$ 255,970	\$ 264,289			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 255,970 \$ 264,289

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Service

SERVICE UNIT:

Parks

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
\$	8,836,952	\$ 9,185,946	\$ 9,155,224

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring	
			FY2022	FY2023 (Y/N)
Snow & Ice Control	0010	Fleet Maintenance & Repair - rate adjustment	\$ (2,925)	\$ (3,013) Y
Snow & Ice Control	0010	Fleet Replacement cost - rate adjustment	\$ (2,418)	\$ (2,418) Y
Snow & Ice Control	0010	Fleet Management - rate adjustment	\$ (387)	\$ (387) Y
Park & Public Space Maintenance	0010	Transfer to Maintenance Facility (Wheeler) Increase	\$ 635	\$ 2,308 Y
Community Centers	0010	Increase Community Action Network contract amount	\$ 4,835	\$ 9,409 Y
Farmers Market	0010	Increase seasonal staffing levels due to pandemic	\$ 13,664	\$ 13,664 Y
Farmers Market	0010	Decrease printed marketing	\$ (2,000)	\$ (2,000) Y
Farmers Market	0010	Increase in stall rental fees of 10 to 15%, effective 2022 season	\$ (15,154)	\$ (15,154) Y
Administration	0010	Eliminate printed brochure	\$ (6,000)	\$ (6,000) Y
Argo and Gallup Liveryes	0010	Increase in boat rental fees of \$2-3 per boat	\$ (99,000)	\$ (99,000) Y
Gallup Livery	0010	Increase in meeting room rental from \$40 to \$50 per hour	\$ (6,000)	\$ (6,000) Y
Swimming Pools	0010	Increase in Masters program fees approximately 15%	\$ (14,468)	\$ (14,468) Y
Swimming Pools	0010	Increase daily admission by \$1 from \$5 to \$6 for adults and \$4 to \$5 for children and seniors	\$ (46,179)	\$ (46,179) Y
Swimming Pools	0010	Increase swim lesson program fees approximately 20%	\$ (16,743)	\$ (16,743) Y
Swimming Pools	0010	Increase season pass rate or move to punch passes only for the 2022 season	\$ (12,000)	\$ (12,000) Y
Senior Center	0010	Increase in private rental fee of approximately 20%	\$ (5,351)	\$ (5,351) Y
Senior Center	0010	Change in seasonal staffing model	\$ (6,967)	\$ (6,967) Y
Ice Arenas	0010	Increase public skate fees by \$2 adults, \$1 for youth/seniors	\$ (26,190)	\$ (26,190) Y
Ice Arenas	0010	Increase skating lesson program fees approximately 15%	\$ (11,744)	\$ (11,744) Y
Administration	0010	On-line store for merchandise	\$ (5,000)	\$ (5,000) Y
Golf	0010	Increase materials and supplies budget	\$ 12,000	\$ 12,000 Y
Golf	0010	Increase Weekend 18 fees from \$47 to \$55	\$ (20,000)	\$ (20,000) Y
Golf	0010	Adjust revenue budget projection to reflect increased demand	\$ (43,787)	\$ (43,787) Y
Formal Athletic Fields	0010	Raise hourly rental fee 15 - 20%	\$ (10,000)	\$ (10,000) Y
Cobblestone	0010	Raise rental fee and restructure operations	\$ (15,000)	\$ (15,000) Y
Rec & Ed	0010	Eliminate additional weekly mowing of Rec & Ed field space	\$ (19,840)	\$ (19,840) Y
Staffing	0010	Reallocate a portion of Recreation Supervisors cost to Fund 71	\$ (103,078)	\$ (109,437) Y
Professional Services	0010	Professional Services to Develop and Adopt Capital Replacement Plan Including Recommended Future Funding Plan	\$ 250,000	\$ - N
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (209,297)	\$ (459,297)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (459,297)	\$ (459,297)
Over/ (Under) Required			\$ (250,000)	\$ -

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

1, 2, 8		2
1, 2, 5, 6		2
5		3
5, 6		3
5		3
5		3
5		3
5		3
5		3
5		3
5		3
5, 6		2, 3
1		3
5		3
5		3
5		3
5, 6		2, 3
5		3
5		3

- FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
- Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Service

SERVICE UNIT:

Parks - Millage Fund (0071)

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
\$	8,836,952	\$ 9,185,946	\$ 9,155,224

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Park Forestry	0071	Decrease standing contracted services amount for Park Forestry work	\$ (103,078)	\$ (109,437)	Y
Recreation Facility Maintenance	0071	Allocate a portion of recreation supervisor staff time to maintenance to better reflect practice	\$ 103,078	\$ 109,437	Y

PBB Matrix # - Strategic Plan Goal
see key to the right # (if applicable)-see key to the right

4, 5	2, 3
4, 5	2, 3

TOTAL DOLLAR IMPACT IDENTIFIED	\$ -	\$ -
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* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget	\$ 9,185,946	\$ 9,155,224
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NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Community Service

SERVICE UNIT:

Planning

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 1,406,930	\$ 1,495,466	\$ 1,522,580

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
<i>Adjust Fees</i>	0010	<i>Amend numerous application fees to reflect actual or estimated cost of petition review</i>			
Annexation Fees	0010	Increase Fee based on projected cost of reviews	\$ (280)	\$ (280)	Y
Site Plans	0010	Increase Fee based on projected cost of reviews	\$ (11,945)	\$ (11,945)	Y
Zoning Fees	0010	Increase Fee based on projected cost of reviews	\$ (543)	\$ (543)	Y
Site Plan/Admin Amendment	0010	Increase Fee based on projected cost of reviews	\$ (4,915)	\$ (4,915)	Y
Land Division	0010	Increase Fee based on projected cost of reviews	\$ (2,249)	\$ (2,249)	Y
Planned Project Petitions	0010	Eliminate Fee	\$ 1,990	\$ 1,990	Y
Planned Unit Development	0010	Increase Fee based on projected cost of reviews	\$ (3,198)	\$ (3,198)	Y
Sign Permits	0010	Projected Sign Permit Fees	\$ (8,300)	\$ (8,300)	Y
Fence Permits	0010	Projected Fence Permit Fees	\$ (11,000)	\$ (11,000)	Y
Site Compliance	0010	Eliminate Fee	\$ 705	\$ 705	Y
Brownfield Plan Review/Revision	0010	Amend projected Brownfield Plan Review Revenue to provide budget allocation for technical support as needed	\$ (17,800)	\$ (17,800)	Y
Staffing Adjustments	0010	Restructure Department converting two City Planner Positions to newly created Associate Planner Positions	\$ (83,662)	\$ (76,811)	Y
Temporary Pay	0010	Addition of Temporary Pay to support internship positions.	\$ 3,000	\$ 3,000	Y
Grant Support	0010	Match Funds to Grant Application to Support Historic District Study Committee Analysis of proposed Historic District - Hayden House	\$ 2,500	\$ -	N
Professional Services	0010	Add Professional Services Support to Support Historic District Study Committee Analysis of proposed Historic District - Hayden House	\$ 2,990	\$ -	N
Professional Services	0010	Professional Services Planning Support (For Brownfield Plan Review as Needed and for consultant assistance on planning/zoning initiatives)	\$ 49,094	\$ 49,236	Y
Professional Services	0010	Community Conversation on equity, race, and zoning/land use	\$ 100,000		N
Professional Services	0010	Professional Services to Coordinate Update of Master Plan, including incorporation of A2Zero, Transportation Plan impacts on land use.		\$ 800,000	N

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

TOTAL DOLLAR IMPACT IDENTIFIED	\$ 16,387	\$ 717,890
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (74,773)	\$ (74,773)
Over/ (Under) Required	\$ (91,160)	\$ (792,653)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 1,511,853 \$ 2,240,470

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Accounting

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 862,661	\$ 888,900	\$ 905,466

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Accounting	0010	Reduce Tuition Reimbursement	\$ (5,000)	\$ (5,000)	Y
Accounting	0010	Reduce Materials & Supplies	\$ (500)	\$ (500)	Y
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (5,500)	\$ (5,500)	

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

6	3
6	3

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 883,400 \$ 899,966

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Admin/Budget

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 1,112,166	\$ 1,074,585	\$ 1,089,174

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring (Y/N)		PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right	
			FY2022	FY2023			
Admin	0010	MSC Study		\$ 21,470	N	6	3
State of Michigan PA 289 funding	0010	FY22 and 23 use of State of Michigan PA 289 fire protection grant funding for Fire positions instead of fire stations.	\$ (325,000)	\$ (270,000)	N	6	3
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (325,000)	\$ (248,530)			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ -	\$ -			
Total Targeted Budget			\$ 749,585	\$ 840,644			

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Assessor

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	1,124,066	\$ 1,147,124	\$ 1,170,701

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS			Recurring (Y/N)
			FY2022	FY2023	
Assessor	0010	Reduce legal fees	\$ (2,500)	\$ (2,500)	Y
Assessor	0010	Potential layoff or retirement	\$ (85,768)	\$ (90,360)	Y

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

6	3
6	3

TOTAL DOLLAR IMPACT IDENTIFIED \$ (88,268) \$ (92,860)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 1,058,856 \$ 1,077,841

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Information Technology

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
\$	9,521,795	\$ 10,408,924	\$ 10,519,154

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
IT	0014	Reduce temporary pay	\$ (76,000)	\$ (76,000)	Y
IT	0014	Reduce conference training & travel	\$ (30,000)	\$ (30,000)	Y
IT	0014	Conference Room Upgrades - Do not collect \$5K	\$ (5,000)	\$ (5,000)	Y
IT	0014	Wireless Project - Extend maintenance agreement and hold off replacement till FY2024	\$ (20,000)	\$ (20,000)	Y
IT	0014	Eliminate 1.0 FTE	\$ (155,944)	\$ (158,741)	Y
IT	0014	Eliminate 1.0 FTE	\$ (119,410)	\$ (121,782)	Y
IT	0014	Valimail App - Reduce from \$20K to \$10K	\$ (10,000)	\$ (10,000)	Y
IT	0014	Office 365 back-ups - reduce from \$20,000 to \$0	\$ (20,000)	\$ (20,000)	Y

PBB Matrix # - Strategic Plan Goal
see key to the right # (if applicable)-see key to the right

4	4
4	4
4	4
4	4
4	4
4	4
4	4
4	4

TOTAL DOLLAR IMPACT IDENTIFIED	\$ (436,354)	\$ (441,523)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ -	\$ -
Total Targeted Budget	\$ 9,972,570	\$ 10,077,631

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Procurement

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 161,023	\$ 158,584	\$ 161,088

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Procurement	0010	Reduce Materials & Supplies	\$ (2,000)	\$ (2,000)	Y
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (2,000)	\$ (2,000)	

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see
 key to the right



* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 156,584 \$ 159,088

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Finance

SERVICE UNIT:

Treasury

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	974,718	\$ 950,328	\$ 968,703

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring		
			FY2022	FY2023	
Treasury	0010	Reduce Collection Costs	\$ (1,000)	\$ (1,000)	Y
Treasury	0010	Reduce Legal Fees	\$ (4,000)	\$ (4,000)	Y
Treasury	0010	Reduce Materials & Supplies	\$ (500)	\$ (500)	Y
Treasury	0010	Reduce Contingency	\$ (2,500)	\$ (2,500)	Y

PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
6	3
6	3
6	3
6	3

TOTAL DOLLAR IMPACT IDENTIFIED \$ (8,000) \$ (8,000)

* These numbers for General Fund should come from the General Fund Target sheet

Total Targeted Budget \$ 942,328 \$ 960,703

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Non-Departmental

SERVICE UNIT:

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	16,427,898	\$ 15,370,821	\$ 16,442,283

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Administration	0010	Reduction for Materials and Supplies that was Customer Service Grants to departments that have not been given out in several years.	\$ (10,000)	\$ (10,000)	Y
Administration	0010	Reduction in postage	\$ (24,000)	\$ (24,000)	Y
Administration	0010	Reduction in dues & licenses	\$ (10,000)	\$ (10,000)	Y
Capital Sinking Fund Transfer	0010	Eliminate Transfer to Capital Sinking Fund	\$ (400,000)	\$ (400,000)	N

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

6	3
6	3
6	3
6	3

TOTAL DOLLAR IMPACT IDENTIFIED \$ (444,000) \$ (444,000)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 14,926,821 \$ 15,998,283

NOTES:

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Safety Services

SERVICE UNIT:

Fire

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
\$	16,868,001	\$ 17,823,002	\$ 18,492,965

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Eliminate fire inspector position	0010	Prior anticipated reduction without major impact. This position is currently vacant. This will lengthen time between inspections and impact our ability to conduct fire investigations	\$ (155,796)	\$ (160,343)	Y	6	3
Elimination of Fire Inspector position due to retirement	0010	This position will be vacated due to retirement no later than December 4, 2021; there is a retention agreement in place.	\$ (97,738)	\$ (208,657)	Y	6	3
Eliminate fire recruit position	0010	We will only hire staff who have certifications. Training takes one year before the employee counts as staffing. This will have a direct impact on diversity efforts.	\$ (62,682)	\$ (64,056)	Y	6	3
Eliminate fire academy for recruits	0010	Fire academy costs \$5,000 per person. We planned to send three recruits to the fire academy in FY22 and potentially two in FY23.	\$ (10,000)	\$ (10,000)	Y	6	3
Eliminate firefighter position	0010	This firefighter position was being held for a fire recruit position. This position is currently vacate. This will have a direct impact on diversity efforts. This will drive shift staffing on one shift from 24 to 23, which will increase overtime. This position is currently vacant.	\$ (94,313)	\$ (103,033)	Y	6	3
Eliminate firefighter position	0010	This firefighter position was being held for a fire recruit position. This position is currently vacate. This will have a direct impact on diversity efforts. This will drive shift staffing on one shift from 24 to 23, which will increase overtime. This position is currently vacant.	\$ (94,313)	\$ (103,033)	Y	6	3
Replacement for Rescue 1-1.	0010	This unit is the busiest fire apparatus in the entire City. It will be a pick-up chassis with utility box, which will allow for better compartmentation for equipment and turnout gear. This is not a transporting ambulance. Cost represents difference in budgeted replacement. Total cost is \$140,000. Current vehicle budgeted replacement is \$29,369. This is \$100,000 less than a Move 1073 and 1074 to reserve status. Purchase two, identical engines, which were originally scheduled for FY27 replacement. Cost represents pull ahead difference for both apparatus. The current spare apparatus are 16 years old are not projected to last until FY27.	\$ 110,361	\$ -	N	1	2
Replace reserve fire apparatus	0010		\$ -	\$ 251,899	N	1	2
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (404,481)	\$ (397,223)			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (891,150)	\$ (891,150)			
Over/ (Under) Required			\$ (486,669)	\$ (493,927)			

* These numbers for General Fund should come from the General Fund Target sheet.

1. FY23 Expenditure Budget Projections do not assume a flowthrough of items from FY22. If you are making a one-time change in FY22, you would list in FY22. Otherwise, please list the impact in both columns.
2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Safety Services

SERVICE UNIT:

Police

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*
\$ 30,706,948	\$ 32,538,680	\$ 33,299,497

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Special Services	0010	Retirement Savings	\$ (65,167)	\$ (52,158)	Y	1	3
DB	0010	Retirement Savings	\$ (67,170)	\$ (62,462)	Y	1	3
Special Services	0010	Retirement Savings	\$ (70,330)	\$ (65,728)	Y	1	3
Patrol	0010	Officer Resignation	\$ (27,483)	\$ (22,522)	Y	1	3
Special Services	0010	Retirement Savings	\$ (53,324)	\$ (47,680)	Y	1	3
Patrol	0010	Reduce Overtime - do not take planned 3% increase	\$ (43,402)	\$ (43,402)	Y	1	3
Detective Bureau	0010	Reduction in Transcription Services	\$ (4,000)	\$ (4,000)	Y		
Community Standards	0010	Reduction in Bank Services Fees	\$ (5,000)	\$ (5,000)	Y		
Detective Bureau	0010	Fleet Maintenance & Repair - rate adjustment	\$ (1,256)	\$ (1,294)	Y		
Detective Bureau	0010	Fleet Fuel- rate adjustment	\$ (496)	\$ (501)	Y		
Detective Bureau	0010	Fleet Management - rate adjustment	\$ (129)	\$ (129)	Y		
Special Services	0010	Fleet Management - rate adjustment	\$ (129)	\$ (129)	Y		
Special Services	0010	Fleet Fuel - rate adjustment	\$ (229)	\$ (232)	Y		
Detective Bureau	0010	Eliminate vehicle 313	\$ (1,712)	\$ (1,745)	Y		
Detective Bureau	0010	Eliminate vehicle 167	\$ (6,421)	\$ (6,501)	Y		
Patrol/Detective Bureau	0010	Eliminate 11 police officer positions (severe reduction of services)	\$ (1,175,394)	\$ (1,287,781)	Y		
Patrol, non-sworn	0010	Eliminate 1 PSS position	\$ (84,161)	\$ (88,720)	Y		
Patrol	0010	Bomb Dog + k-9 vehicle (community policing + terrorism threats)	\$ 55,000		N		
Patrol	0010	Replacement of Tasers: Axon contract for replacement	\$ 70,000	\$ 70,000	Y		
Administration	0010	Chief Strategy Executive - (monitoring and execution of strategic community policing plan)	\$ 158,458	\$ 160,337	Y		
Patrol/Community Policing	0010	Electric Bikes - 4	\$ 2,500		N		

TOTAL DOLLAR IMPACT IDENTIFIED	\$ (1,319,845)	\$ (1,459,647)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (1,626,934)	\$ (1,626,934)
Over/ (Under) Required	\$ (307,089)	\$ (167,287)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 31,218,835 \$ 31,839,850

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Public Services

SERVICE UNIT:

Administration

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
\$	118,349	\$ 126,644	\$ 128,633

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Recurring (Y/N)		
			FY2022	FY2023	
Public Art Support	0010	Reduction in resources available to support Public Art efforts	\$ (6,332)	\$ (6,332)	N

PBB Matrix # - Strategic Plan Goal
 see key to the # (if applicable)-see
 right key to the right

TOTAL DOLLAR IMPACT IDENTIFIED	\$	(6,332)	\$	(6,332)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$	(6,332)	\$	(6,332)
Over/ (Under) Required	\$	-	\$	-

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 120,312 \$ 122,301

NOTES:

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2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Public Services

SERVICE UNIT:

Engineering - GF

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 4,652,261	\$ 4,667,717	\$ 4,788,627

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # - see key to the right	Strategic Plan Goal # (if applicable)-see key to the right
Streetlight Replacement	0010	Reduce Annual Streetlight Replacement Allocation in General Fund - will be paid for from the County Mental Health Millage	\$ (126,732)	\$ (126,732)	N		
Engineering - New FTE Streetlight Technician	0010	A new FTE to assist with the City's increasing responsibilities surrounding streetlights (installation, After the Environmental Assessment is complete, there has been talk of preparing a referendum to be considered by the population to determine support.	\$ 97,796	\$ 103,225	Y		
Engineering - Ann Arbor Station Referendum	0010	Anticipated increased electricity costs from new Streetlights installs. (estimated 90 new streetlights per year)		\$ 100,000	N		
Streetlight - Increased Electricity/New Streetlights Installs	0010	Transfer In from the County Mental Health Millage to offset the cost of the increased electricity for streetlights	\$ 29,760	\$ 59,520	Y		
Streetlight - Increased Electricity/New Streetlights Installs Offset	0010		\$ (29,760)	\$ (59,520)	N		
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (28,936)	\$ 76,493			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (126,732)	\$ (126,732)			
Over/ (Under) Required			\$ (97,796)	\$ (203,225)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 4,638,781 \$ 4,865,120

NOTES:

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2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

PUBLIC SERVICES AREA

SERVICE UNIT:

WTSU - GF

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*		Projected Expenditures*	Projected Expenditures*
	\$ 409,494	\$ 400,394	\$ 408,041

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Telecom and Hydro Electric Dam Admin		Eliminate conference travel and training for telecom and hydro dams. These are rapidly and highly regulated industries that require up-to-date expertise that would be lost	\$ (5,020)	\$ (5,020)	Y
Hydro legal services		Legal Services, should legal issues need funding, this would need to be appropriated	\$ (15,000)	\$ (15,000)	Y
Operations Professional Services	0010	Engineering technical services for 1-4 Dioxane	\$ 15,000	\$ 15,000	Y
Barton Dam Professional Services	0010	Additional regulatory compliance requirements by Federal Energy Regulatory Commission for dam and hydro	\$ 50,000	\$ 50,000	Y
Barton Dam Contracted Services	0010	Embankment maintenance, grading, tree removal, and buoy line relocation	\$ 26,000	\$ 21,000	Y
Barton Dam Contracted Services	0010	Diving and Instrumentation Services for hydroelectric system operation and maintenance	\$ 30,000	\$ 30,000	Y
Superior Dam Professional Services	0010	Additional regulatory compliance requirements by Federal Energy Regulatory Commission for dam and hydro	\$ 16,924	\$ 16,924	Y
Superior Dam Contracted Services	0010	Diving and Instrumentation Services for hydroelectric system operation and maintenance and embankment grading	\$ 40,000	\$ 40,000	Y
Superior Dam Capital	0010	Superior Dam Coating and Steel Repairs - Construction	\$ 250,000	\$ -	N
Barton Dam Capital	0010	Barton Dam Embankment Rehabilitation - Design	\$ -	\$ 250,000	N
Barton Pond Capital	0010	New US Geological Services Gauging Station upstream of Barton Pond	\$ -	\$ 160,000	N
Hydro Administration	0010	Professional services additional regulatory requirements by FERC	\$ 40,000	\$ 40,000	Y

PBB Matrix # - Strategic Plan Goal
see key to the right # (if applicable)-see key to the right

4		2
4		2
4		2
4		2
4		2
4		2
4		2
4		4

TOTAL DOLLAR IMPACT IDENTIFIED	\$ 447,904	\$ 622,924
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (20,020)	\$ (20,020)
Over/ (Under) Required	\$ (467,924)	\$ (642,944)

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 848,298 \$ 1,030,965

NOTES:

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- Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Public Services

SERVICE UNIT:

Systems Planning

FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*
\$ -	\$ 11,621	\$ 11,784

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Public Engagement	0010	Reduction in Public Engagement support/allocation for General Fund projects i.e. Treeline Trail 1% allocation reduction (21 hours annually)	\$ (581)	\$ (581)	N

PBB Matrix # - see key to the right
 Strategic Plan Goal # (if applicable)-see key to the right

TOTAL DOLLAR IMPACT IDENTIFIED	\$ (581)	\$ (581)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (581)	\$ (581)
Over/ (Under) Required	\$ -	\$ -

NOTES:

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2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

Mayor's Office

SERVICE UNIT:

Mayor's Office

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
\$	492,262	\$ 531,251	\$ 534,122

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)	PBB Matrix # -	Strategic Plan Goal
						see key to the right	# (if applicable)-see key to the right
City University Dinner	0010	one time non-recurring event		\$ 3,500	N	6	5
Mayoral Coin re-order	0010	recurring expense	\$ 569	\$ 569	Y	2	
City Flag redesign and order of 6 flags	0010	one time non-recurring expense		\$ 1,680	N	4	
Conference Training and Travel	0010	recurring expense	\$ (4,500)	\$ (4,500)	Y	2	3
Telecommunications	0010	recurring expense	\$ (1,000)	\$ (1,000)	Y	2	3
TOTAL DOLLAR IMPACT IDENTIFIED			\$ (4,931)	\$ 249			
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *			\$ (26,563)	\$ (26,563)			
Over/ (Under) Required			\$ (21,632)	\$ (26,812)			

* These numbers for General Fund should come from the General Fund Target sheet.

Total Targeted Budget \$ 526,320 \$ 534,371

NOTES:

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2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

SERVICE AREA:

City Attorney

SERVICE UNIT:

City Attorney

	FY2021	FY2022	FY2023
BUDGET for Ongoing Operations*	Projected Expenditures*	Projected Expenditures*	Projected Expenditures*
	\$ 2,561,961	\$ 2,642,228	\$ 2,676,493

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Administration	0010	Decrease Dawn Bagozzi's position from 1.0 FTE to 0.80 FTE	\$ (15,336)	\$ (15,425)	Y
Administration	0010	Decrease Stephanie Brink's position from 1.0 FTE to 0.75 FTE	\$ (18,031)	\$ (18,136)	Y
Administration	0010	Increase Jennifer Richards position from 0.50 FTE to 1.0 FTE	\$ 55,985	\$ 56,311	Y
Administration	0010	Decrease Betsy Blake's position from 0.75 FTE to 0.70 FTE	\$ (7,477)	\$ (8,120)	Y
Administration	0010	Decrease Professional Services (Outside Counsel)	\$ (80,000)	\$ (80,000)	Y
Administration	0010	Decrease Printing Costs	\$ (1,500)	\$ (1,500)	Y
Administration	0010	Decrease Materials and Supplies	\$ (2,500)	\$ (2,500)	Y
Administration	0010	Decrease Conference Training and Travel	\$ (5,000)	\$ (5,000)	Y

PBB Matrix # - Strategic Plan Goal
 see key to the right # (if applicable)-see key to the right

6	3
6	1
6	3
6	3
6	3
6	3

TOTAL DOLLAR IMPACT IDENTIFIED	\$ (73,859)	\$ (74,370)
TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *	\$ (132,111)	\$ (132,111)
Over/ (Under) Required	\$ (58,252)	\$ (57,741)

NOTES:

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2. Please list additional requested expenditures as a positive number. If you are using revenue to offset it, please list a negative number.

City of Ann Arbor
BUDGET IMPACT ANALYSIS

		FY2021	FY2022	FY2023
SERVICE AREA:	Court		Projected Expenditures*	Projected Expenditures*
SERVICE UNIT:	Court	\$ 4,975,589	\$ 5,136,152	\$ 5,206,622

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY2022	FY2023	Recurring (Y/N)
Administration	0010	Eliminate Equipment Allowance	\$ (1,260)	\$ (1,260)	Y
Administration		Reduction in Conference, Travel and Training (one-time for budget cycle)	\$ (1,000)	\$ (1,000)	N
Administration		Reduction in Contracted Security Services* (one-time for budget cycle)	\$ (38,000)	\$ (38,000)	N
		*The above is contingent upon SCAO approval of a reduction in public service hours.			
Administration		Maintain 1 FTE Vacancy for 3 Months (Estimated salary/benefit saving) (one-time)	\$ (34,603)	\$ -	N
Judicial & Direct Support	0010	Reduction in Conference, Travel and Training (one-time for budget cycle)	\$ (6,000)	\$ (6,000)	N
Judicial & Direct Support		Reduction of Two FTE Bailiffs' Work Hours by 5 hours/week for FY (one-time for budget cycle)	\$ (10,500)	\$ (10,500)	N
Judicial & Direct Support		Reduction in Equipment Allowance (over-budgeted)	\$ (1,260)	\$ (1,260)	Y
Case Processing	0010	Reduction in Overtime Paid-Permanent	\$ -	\$ (5,000)	Y
Case Processing		Reduction in Temporary Pay	\$ (14,440)	\$ (19,188)	Y
Case Processing		Reduction in Professional Services (Contingent upon MIDC grant fund availability)	\$ (36,000)	\$ (36,000)	Y
Case Processing		Maintain 1 Court Clerk II FTE Vacancy for 4 Months	\$ -	\$ (23,620)	N
Probation	0010	Reduction in Materials & Supplies	\$ (2,000)	\$ (2,000)	Y
Probation		Reduction in Overtime Paid-Permanent	\$ (2,000)	\$ (2,000)	Y
Probation		Reduction in Conference, Travel and Travel	\$ (2,000)	\$ (2,000)	N
Probation		Eliminate 1 FTE	\$ (99,745)	\$ (101,278)	Y
Probation		Reduction in IT Costs due to FTE Reduction	\$ (9,260)	\$ (9,322)	Y
Probation		Eliminate Equipment Allowance	\$ -	\$ (780)	Y

PBB Matrix # - Strategic Plan Goal
 see key to the # (if applicable)-see
 right key to the right

* These numbers for General Fund should come from the General Fund Target sheet

Total Targeted Budget \$ 4,878,084 \$ 4,947,414

NOTES:

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