

**BUDGET TRACKING SHEET - GENERAL FUND**

	FY 2011		
	Revenues	Expenditures	Net
<b>Projected</b>	<b>\$ 76,147,147</b>	<b>\$ (81,351,839)</b>	<b>\$ (5,204,692)</b>
<b>BUDGET IMPACTS</b>			
<b>Community Services</b>			
• Reallocate CD staff time to Federal Funds	-	\$ 44,673	\$ 44,673
• Reallocate Service Area Overhead Staff to CD	-	389	389
• Eliminate Affordable Housing Trust transfer	-	100,000	100,000
• A2D2 Costs not budgeted (\$40,000 will be use of fund balance, \$43,529 is reallocated staff)	-	(83,529)	(83,529)
• Reallocate Service Area Overhead Staff to Planning Development including elimination of Mgmt	-	130,214	130,214
• Increase for unplanned retirement/severance expenses	-	(37,500)	(37,500)
• Redistribute staff to Planning projects that were originally outsourced	-	27,753	27,753
• Eliminate Planning & Development Manager position (40% General Fund)	-	62,310	62,310
• Reallocation of Rental Housing Staff including retaining Administrative Support Specialist	-	30,758	30,758
• Additional Revenue due to revised fee structure	70,171	-	70,171
• Reinstate Mack Pool, implementing Task Force recommendations	136,750	-	136,750
• Reinstate Mack Pool, implementing Task Force recommendations	-	(192,513)	(192,513)
• Reduce marketing budgets for all Parks facilities shifting to Web advertising	-	20,000	20,000
• Reallocate Service Area Overhead Staff to Parks	-	63,466	63,466
• Decrease IT charge by reducing number of computer work stations and applications; no service	-	34,983	34,983
• Receive Funding from Community Development Block Grant for Community Action Networks	40,000	-	40,000
• Redeploy Recreation Facility Supervisor Position to Volunteer Outreach Coordinator Position. Volunt	-	88,196	88,196
• Hockey Rink Rental Fee Increases 10% at Buhr and Veteran's Ice Arena	24,512	-	24,512
• Institute a 3rd person fee for Canoe Rentals	25,000	-	25,000
• Decrease in Instructional Skating (Net)	(32,350)	-	(32,350)
• Fee Increases at renovated Fuller and Olson Athletic Fields	15,000	-	15,000
• Swimming Pass Fee Increases 10% at Outdoor Pools	10,000	-	10,000
• Revenues for Parking at Allmendinger and Frisinger Parks During UM Football Games	36,750	-	36,750
• Expenses for Parking at Allmendinger and Frisinger Parks During UM Football Games	-	(2,750)	(2,750)
• Riverside Park UM Parking Agreement	10,620	-	10,620
• Master's Swim Class Fee Increases 25% at Fuller Pool	4,000	-	4,000
• Misc. Other Parks Related Expense Reductions (energy, reduced supplies, professional services)	-	32,833	32,833
• Lower temporary budgets at Buhr and Vets-no service impact	-	15,000	15,000
• Reinstate Senior Center location	118,964	-	118,964
• Reinstate Senior Center location	-	(162,500)	(162,500)
<b>Financial and Administrative Services</b>			
• Re-allocate portion of accounting manager to project for installation of new financial system	-	82,248	82,248
• Evaluate if allocation of support for Risk Fund for staff support is correct	-	30,814	30,814
• Limit use of professional services to Auditor, fraud hotline, & minor studies	-	65,000	65,000
• Printing, Conferences, Training & Travel and Attorney Fees	-	30,000	30,000
• Reduce centralized telephone and postage costs	-	86,862	86,862
<b>Public Services</b>			
• Eliminate two (2) Vacant Field Operations Tech positions increasing mowing from 19 to 23 days	-	130,000	130,000
• Allocate Tree Planting and Appropriate Cost for Stump removal to the Stormwater Fund	-	142,441	142,441
• Increase revenue for Loading Zone permits	20,000	-	20,000
• Institute Street Light Districts	370,000	-	370,000
• Remove meter revenue implementation on service drives (excluding Depot Lot)-use of Fund Balance	(525,733)	-	(525,733)
• Remove remaining meter expenditure implementation on service drives (excluding Depot Lot)-use of	-	76,980	76,980
• Defer preventative maintenance on Hydropower dams	-	49,917	49,917
• Energy Savings	-	4,900	4,900
• Leave Facilities Maintenance position vacant for the first 4 months of FY11	-	12,000	12,000
• Eliminate annual lease at NE corner of Ann and Fifth	-	16,580	16,580
• Eliminate non-essential charges for Fire and City Hall	-	30,700	30,700
• Reductions in elevator maintenance and other general contracted service expenses as a result	-	20,000	20,000
• Reduction in utility costs for new building	-	24,138	24,138
<b>Safety Services</b>			
• Police Personnel Reductions (3 FTEs are vacancies & 14 FTEs are layoffs)	-	1,608,317	1,608,317
• Reduced miscellaneous line items	-	91,675	91,675
• Police Vehicle changes	-	279,877	279,877
• Fire -Eliminate an additional 6 FTEs	-	653,080	653,080
• Reduction due to wage concession and reduced OT	-	258,040	258,040
• Other reductions to Fleet, Supplies, Dues and Equipment	-	86,325	86,325
<b>District Court</b>			
• Reduce 2.0 FTEs	-	120,000	120,000
• Increased contracted services for security	-	(120,000)	(120,000)
• Decrease rent for FY11- must be out by December 31, 2010	-	200,000	200,000
<b>City Attorney</b>			
• Miscellaneous expense reductions	-	100,503	100,503
• Eliminate .5 FTE	-	37,000	37,000
<b>City Administrator</b>			
• Reduce Materials & Supplies, Printing and Other	-	52,137	52,137
<b>Human Resources</b>			
• Reduce all non-personnel lines	-	25,588	25,588
• Reduce 1.0 FTE	-	75,440	75,440
<b>City Administrator-Clerk</b>			
• Eliminate Conference and Training	-	3,000	3,000
• Eliminate publication costs by using Washtenaw Legal News	-	23,500	23,500
• Revenue increases from liquor license renewals	5,900	-	5,900
• Elimination of May Election - AAPS moves election date to November.	-	50,000	50,000
• Elimination of May Election - AAPS moves election date to November.	(50,000)	-	(50,000)
• Reduce temporary time for pollworkers by redeploying Election Coordinator	-	25,000	25,000
• Reduce overtime for permanent and temporary staff by closing to the public on Fridays during electic	-	17,300	17,300
• Misc. Expense reductions in Clerk's Office (equipment maintenance)	-	3,500	3,500
<b>Total Impacts</b>	<b>\$ 279,584</b>	<b>\$ 4,564,645</b>	<b>\$ 4,844,229</b>
<b>Projections Net of All Impacts Listed Above</b>	<b>\$ 76,426,731</b>	<b>\$ (76,787,194)</b>	<b>\$ (360,463)</b>

**BUDGET TRACKING SHEET - GENERAL FUND**

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Projections Net of All Impacts Listed Above	\$ 76,426,731	\$ (76,787,194)	\$ (360,463)

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Ann Arbor Housing Commission

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<u>FY 2010 - SUMMARY</u>				
<u>FY 2010 - BUDGET RECOVERY ACTIONS</u>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ -</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
SERVICE UNIT: Ann Arbor Housing Commission

Capital  
X

**CHANGES FROM EXISTING SERVICE LEVELS**

SERVICE ACTIVITY	FUND	Capital X
<b>FY 2011 - ALREADY PLANNED</b>		
Implementation of Reorganization		
Make Executive Director and Deputy Director regular full time positions		\$ (44,000)
Make Site Managers regular full time position and upgrade financial clerk position to financial analyst		\$ (38,000)
Add Section 8 Manager and Section 8 financial analyst positions		\$ (146,000)
City of Ann Arbor City Council Commitment	0010	\$ 90,000
<b>Total FY 2011 - Already Planned</b>		<b>\$ (138,000)</b>
<b>FY 2011 - PROPOSED CHANGES</b>		
<b>Options for Additional Funding</b>		
Postpone second financial analyst position until mid-Year FY11		\$ 36,500
Request funding from affiliate nonprofit (Ann Arbor Housing Development Corporation)		\$ 71,500
Use Housing Commission reserves (further review needed)		\$ 10,000
Receive funding from the Ann Arbor Affordable Housing Trust Fund within Community Development		\$ 20,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>		<b>\$ 138,000</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>		<b>\$ 138,000</b>
<b>Over / (Under) Required</b>		<b>\$ -</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Community Development

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital	
			X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Administration	0010	Eliminate vacant GIS Specialist position	\$	3,230
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
Housing	0010	Eliminate FY10 Ann Arbor Housing Trust Fund Contribution	\$	100,000
Human Services	0010	Eliminate FY10 JIF Contribution	\$	250,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$</b>	<b><u>353,230</u></b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Community Development

Capital  
 X

**CHANGES FROM EXISTING SERVICE LEVELS**

SERVICE ACTIVITY	FUND			
<b>FY 2011 - ALREADY PLANNED</b>				
Administration	0010	Eliminate vacant GIS Specialist position	\$	3,230
Human Services	0010	Reduce Human Service Funding	\$	260,000
<b>Total FY 2011 - Already Planned</b>			<b>\$</b>	<b>263,230</b>

<b>FY 2011 PROJECTED</b>
<b>\$ 1,941,027</b>

**FY 2011 - PROPOSED CHANGES**

Administration	0010	Reallocate CD staff time to Federal Funds. Washtenaw County, as the fiduciary for the urban county, now receives the City's share of CDBG, CDBG-R, NSP and HOME federal grants. A share of the service unit administration and service unit overhead will be billed to these federal funds.		44,673
	0010	Reallocate Service Area Overhead Staff (including Management Assistant position elimination)		389
Housing	0010	Eliminate FY11 Ann Arbor Housing Trust Fund Contribution	\$	100,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$</b>	<b>145,062</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>\$</b>	<b>145,062</b>
<b>Over / (Under) Required</b>			<b>\$</b>	<b>-</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Community Services Area  
**SERVICE UNIT:** Community Services Area Service Area Overhead

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Administration	0010	Eliminate GIS Specialist position - \$76,052 - savings reflected in service unit budgets		
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ -</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Community Services Area Service Area Overhead

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Administration	0010	Eliminate GIS Specialist position - \$ 78,334 - savings reflected in service unit budgets	-
<b>Total FY 2011 - Already Planned</b>			\$ -
<b>FY 2011 - PROPOSED CHANGES</b>			
Administration	0010	Eliminate Management Assistant position - \$65,768 - savings reflected in service unit budgets	(83,529)
A2D2	0010	A2D2 costs not budgeted for in FY11, including 0.3 Planner, 0.1 FTE Planning Manager and consultant costs Personnel \$43,529 Consulting \$40,000 Total Budget \$83,529	
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			\$ (83,529)
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			\$ -
<b>Over / (Under) Required</b>			\$ (83,529)

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Community Services Area  
**SERVICE UNIT:** Planning and Development Services Unit

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Administration	0010	Reduce Professional Consulting Services		\$ 4,747
	0010	Eliminate vacant GIS specialist position		\$ 18,080
Planning	0010	Eliminate Historic District contract		\$ 24,000
Rental Housing Inspection	0010	Reduce overtime and temporary services		\$ 15,200
Planning and Rental Housing Inspection	0010	Reduce travel and training		\$ 6,878
Rental Housing Fees	0010	Increase Fees for Rental Housing		\$ 19,620
Planning Fees	0010	Increase Fees for Planning		\$ 20,000
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
Planning and Rental Housing Inspection	0010	Decrease in Conference, Training and Travel		\$ 1,500
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 110,025</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Community Services Area  
**SERVICE UNIT:** Planning and Development Services Unit

<b>SERVICE ACTIVITY</b>	<b>FUND</b>	<b>CHANGES FROM EXISTING SERVICE LEVELS</b>	<b>Capital X</b>
<b><u>FY 2011 - ALREADY PLANNED</u></b>			
Administration	0010	Reduce Professional Consulting Services	\$ 4,747
	0010	Eliminate vacant GIS specialist position	\$ 18,080
	0010	Reduce overtime and temporary services	\$ 15,200
Planning and Development Administration	0010	Eliminate 1.00 Administrative Support Specialist	\$ 71,137
Planning and Rental Housing Inspection	0010	Reduce travel and training	\$ 6,878
Planning	0010	Eliminate Historic District contract	\$ 24,000
Planning	0010	Eliminate .50 Planner	\$ 45,760
Rental Housing Fees	0010	Increase Fees for Rental Housing	\$ 39,829
Planning Fees	0010	Additional revenue from fees for services	\$ 20,000
<b>Total FY 2011 - Already Planned</b>			<b>\$ 245,631</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Planning and Development Services Unit

FY 2011 PROJECTED
\$ 2,910,439

<b>FY 2011 - PROPOSED CHANGES</b>		
Administration	0010 Decrease allocations for Service Area Overhead staff (includes elimination of Management Assistant)	\$ 130,214
	0010 Known unplanned retirement expenses	\$ (37,500)
	0010 Eliminate Planning and Development Manager position (40% General Fund and 60% Construction Code Fund)	\$ 62,310
Planning	0010 Incur savings by redeployment of 0.2 Planner to Master Plan work	\$ 20,284
	0010 Incur savings by redeployment of 0.1 Planner to Corridor Design Standards work	\$ 10,650
	0010 Incur savings by redeployment of 0.3 Planner and 0.1 FTE Planning Manager on A2D2 work.	\$ 43,529
	0010 Reallocation of Planning work activities including retaining 0.5 FTE Planner position (\$45,760)	\$ (46,710)
Rental Housing	0010 Reallocation of Rental Housing staff including retaining 1.00 Administrative Support Specialist	\$ 30,758
	0010 Additional Revenue due to revised fee structure	\$ 70,171
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>		<b>\$ 283,706</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>		<b>217,511</b>
<b>Over / (Under) Required</b>		<b>\$ 66,195</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

<u>SERVICE ACTIVITY</u>	<u>FUND</u>	<u>CHANGES FROM EXISTING SERVICE LEVELS</u>	<u>Capital X</u>	<u>FY 2010</u>
<b><u>FY 2010 - SUMMARY</u></b>				
Administration	0010	Allocate P&R Manager time to reflect areas worked (6% Golf, 13% Capital Projects), allocate Deputy Manager to reflect areas worked (7% Golf, 4% Market, 2% Facility Maintenance, 3% capital, and 5% Parks Memorials and Contributions.)		48,398
Administration	0010	Eliminate vacant GIS Specialist position		6,460
Administration	0010	Move 1.00 FTE Administrative Support Specialist from Parks and Recreation to Accounting in Finance Service Area accounting functions to Finance to gain accounting efficiencies, shift in costs of \$75,188 in FY10 and \$82,820 in FY11 from Parks and Recreation Services to Accounting. The Parks and Recreation Customer Service Center will need to hire temporary staff to fill customer service needs at a cost of \$11,000 per year.		(11,000)
Civic Band	0010	Eliminate General Fund contribution to Civic Band		7,000
Project Grow	0010	Eliminate General Fund contribution to Project Grow		7,000
Concession Contract	0010	Establish new vending contract with new terms for increased revenue or decreased expenses		5,000

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

All recreation facilities	0010	Establish marketing budgets for all facilities at 3% of total operating budgets to increase market presence and participation rates (have decreased the amount given due to proposed closing of Mack & Senior Center)	(47,877)
All recreation facilities	0010	Increased revenue from increased advertising	25,000
Veterans Memorial Facility	0010	Reduce operating hours of fitness room to better coincide with operating hours of the rink. Current Fitness Center Hours - 8am-8pm (summer) & 6am-12am (winter); Ice Rink 8am-12am; Pool 12pm-8pm with swim lessons beginning at 9am. New Fitness Center hours would be: 8am to 8pm (summer) and 10am to 12am (winter).	9,000
Argo Livery	0010	Expand teen camp that was piloted successfully in 2008	2,350
Argo & Gallup Livery	0010	Readjust revenue target to match actuals from last 3 years	8,375
Fuller Pool	0010	Increased revenue for rental of Fuller parking lots to UM	1,590
Facility Rentals	0010	Fee increases for shelter use and park rental	24,081
Mack Option 4	0010	Exercise Option 4 in FY10 (closing Mack Pool Memorial Day to Labor Day)	16,401

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>			
Golf Courses	0010	Lower than budgeted losses for Golf	235,000
Veterans	0010	Lower Temporary Budget at Vets	5,000
Administration	0010	Decrease in conference training and travel	5,375
Recreation Facilities	0010	Recreation Facility Energy Savings	28,000
Revenue	0010	Impact of February 16, 2010 Council Resolution will result in fee increases at renovated Fuller and Olson Athletic Fields	10,000
Administration	0010	Eliminate vacant Park Planner - allocation to general fund	8,556
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 393,709</b>

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

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Administration	0010	Allocate P&R Manager time to reflect areas worked (6% Golf, 13% Capital Projects), allocate Deputy Manager to reflect areas worked (7% Golf, 4% Market, 2% Facility Maintenance, 3% capital, and 5% Parks Memorials and Contributions.)		50,401
Administration	0010	Eliminate vacant GIS Specialist		6,460
Administration	0010	Move 1.00 FTE Administrative Support Specialist from Parks and Recreation to Accounting in Finance Service Area accounting functions to Finance to gain accounting efficiencies, shift in costs of \$75,188 in FY10 and \$82,820 in FY11 from Parks and Recreation Services to Accounting. The Parks and Recreation Customer Service Center will need to hire temporary staff to fill customer service needs at a cost of \$11,000 per year.		(11,000)
Civic Band	0010	Eliminate General Fund contribution to Civic Band		7,000
Project Grow	0010	Eliminate General Fund contribution to Project Grow		7,000
LSNC	0010	LSNC becomes fully independent from the City in regards to General fund contribution		28,350
Concession Contract	0010	Establish new vending contract with new terms for increased revenue or decreased expenses		5,000

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

All recreation facilities	0010	Establish marketing budgets for all facilities at 3% of total operating budgets to increase market presence and participation rates (have decreased the amount given due to proposed closing of Mack & Senior Center)	(46,877)
All recreation facilities	0010	Increased revenue from increased advertising	25,000
Veterans Memorial Facility	0010	Reduce operating hours of fitness room to better coincide with operating hours of the rink. Current Fitness Center Hours - 8am-8pm (summer) & 6am-12am (winter); Ice Rink 8am-12am; Pool 12pm-8pm with swim lessons beginning at 9am. New Fitness Center hours would be: 8am to 8pm (summer) and 10am to 12am (winter).	9,000
Argo Livery	0010	Expand teen camp that was piloted successfully in 2008	2,350
Argo & Gallup Livery	0010	Readjust revenue target to match actuals from last 3 years	8,375
Fuller Pool	0010	Increased revenue for rental of Fuller parking lots to UM	1,590
Facility Rentals	0010	Fee increases for shelter use and park rental	24,081
Mack Option 1 or 2		Exercise Option 4 in FY10 (closing Mack Pool Memorial Day to Labor Day) and exercise option 1 or 2 in FY 11 (turn over operations to AAPS or close facility and retain FTE).	59,000
Various Recreation Facilities	0010	Eliminate 30 hours per week of Seasonal Assistant facility Supervisor for 8 months due to reassigned FTE's (this assumes retaining Mack's FTE)	11,760

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

Senior Center	0010	Close existing Senior Center location, eliminate FTE, and over a period of 3 months transition seniors to other like resources within the community. The FTE would be eliminated July 1, while, if Mack Pool is closed or transferred to AAPS, the retained FTE from the closing of Mack would coordinate transition. Current facility would then be used for rentals and special events but it would not be open for regular hours or programming.	141,492
<b>Total FY 2011 - Already Planned</b>			<b>\$ 328,982</b>

<b>FY 2011 PROJECTED</b>
<b>\$ 3,504,947</b>

<b>FY 2011 - PROPOSED CHANGES</b>			
Service Area Overhead	0010	Decreased allocations for Service Area Overhead staff	63,466
Administration/ Facility Expenses	0010	Shift focus from print advertising to web advertising	20,000
	0010	Decrease IT charge by reducing number of computer work stations and applications; no service impact	34,983
	0010	Decrease Professional Consulting, Supplies, and Printing	12,500
	0010	Decrease Canoe/Kayak Purchases	12,500
	0010	Recreation Facility Energy Savings	7,833
	0010	Receive Funding from Community Development Block Grant to help offset expenses associated with Community Action Network's management of Bryant Community Center. Funding for Community Centers will be maintained at current levels.	40,000

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

Staff Changes	0010	Lower Temporary Budget at Buhr Ice Rink resulting from scheduling adjustments - no service impact	5,000
	0010	Lower Temporary Budget at Veterans Memorial Ice Rink resulting from scheduling adjustments - no service impact	10,000
	0010	Redeploy 1.00 Recreation Facility Supervisor Position (funded in general fund) to 1.00 Volunteer Outreach Coordinator Position (funded in parks millage). Volunteer Outreach Coordinator Position replacing vacant Park Planner position that is funded from millage. Volunteer Outreach Coordinator position would be responsible for coordinating volunteers to help maintain parks system. This is consistent with shift in emphasis from park capital to park maintenance. Reassign 1.00 Recreation Facility Supervisor from Veterans Memorial Pool to manage Buhr Park Pool. Canoe Livery Facility Supervisor to manage Buhr Park Ice Arena.	88,196
	0010	Reinstate Mack Pool, implementing Task Force recommendations, reducing net operating loss to \$55,763 Expenses Revenue	(192,513) 136,750
	0010	Reinstate Senior Center, including reinstating 1.00 Recreation Facility Supervisor position, implementing Task Force recommendations, reducing net operating loss to \$43,536 Expenses Revenue	(162,500) 118,964
Revenue	0010	Impact of February 16, 2010 Council Resolution regarding Fee Increases at renovated Fuller and Olson Athletic Fields	15,000

**SERVICE AREA: Community Services Area**  
**SERVICE UNIT: Parks and Recreation Services**

0010	Swimming Pass Fee Increases 10% at Outdoor Pools	10,000
0010	Hockey Rink Rental Fee Increases 10% at Buhr and Veteran's Ice Arena	24,512
0010	Institute a 3rd person fee for Canoe Rentals	25,000
0010	Decrease in Instructional Skating Revenue	(32,350)
0010	Master's Swim Class Fee Increases 25% at Fuller Pool	4,000
0010	Instituting parking at Allmendinger and Frisinger Parks During UM Football Games, resulting in \$25,000 in net revenue to general fund Expenses (\$2,750 in Parks and Recreation Services and \$9,000 in Park Operations) Revenue	(2,750) 36,750
0010	Impact of Implementing February 16, 2010 Council Resolution - Riverside Park UM Parking Agreement	10,620
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>		<b>\$ 285,961</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>		<b>261,941</b>
<b>Over / (Under) Required</b>		<b>\$ 24,020</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: Safety Services**  
**SERVICE UNIT: Fire**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Fire Operations		<b>Personnel Cost Reductions:</b> - Overtime and Reduction in forecasted amount for Annual Sick Pay		\$ 203,370
Fire Operations		<b>Other Reductions:</b> - Professional Consulting - Building Maintenance - Equipment Maintenance - Contracted Services - Materials & Supplies - EMT Supplies - Property, Plant & Equipment < 2500 - Equipment > 2500		\$ 35,475 \$ 20,250 \$ 7,625 \$ 15,947 \$ (8,286) \$ 5,244 \$ 1,250
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
Fire Operations		<b>Personnel Cost Reductions:</b> - Costs savings negotiated for last 6 months of FY		\$ 396,803
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 677,678</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: Safety Services**  
**SERVICE UNIT: Fire**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b><u>FY 2011 - ALREADY PLANNED</u></b>			
Fire Operations		<b>Personnel Reductions:</b> <b>Vacancy</b> - 1 Firefighter position <b>Layoffs</b> - 13 Firefighter positions	\$ 1,391,190
<b>Total FY 2011 - Already Planned</b>			<b>\$ 1,391,190</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Safety Services  
 SERVICE UNIT: Fire

FY 2011 PROJECTED
\$ 13,346,495

Capital  
X

FY 2011 - PROPOSED CHANGES		
Fire Operations	<p><b>Personnel Reductions:</b></p> <p><b>Layoffs</b></p> <ul style="list-style-type: none"> <li>- 6 Firefighter positions</li> <li>- This will result in the closing of fire sub stations, resulting in increased response times due to crews responding from the remaining fire districts.</li> <li>- Service reduction may impact regional response agreement talks and may void response agreement draft with Ypsilanti.</li> <li>- Takes daily staffing levels below national models to effectively staff for and safely fight an average sized home fire, not a high rise building fire.</li> <li>- Would trigger a community survey request from ISO, which recommends fire insurance rates.</li> </ul> <p><b>Personnel Cost Reductions:</b></p> <ul style="list-style-type: none"> <li>- Overtime</li> <li>- 3% Wage decrease</li> </ul> <p><b>Other Reductions:</b></p> <ul style="list-style-type: none"> <li>- Fleet corrections after rates were determined</li> <li>- Materials &amp; Supplies</li> <li>- Dues &amp; Licenses</li> <li>- Equipment &gt; 2500</li> </ul> <p><b>Other Changes:</b></p> <p>Increase Contracted Services by \$110,000 for HVA dispatch (reduced additional FTE above to cover)</p>	<p>\$ 653,080</p> <p>\$ 258,040</p> <p>\$ 17,753</p> <p>\$ 40,000</p> <p>\$ 12,536</p> <p>\$ 16,036</p>
	<p><b>TOTAL DOLLARS (\$) IDENTIFIED</b></p> <p><b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b></p> <p>Over / (Under) Required</p>	<p>\$ 997,445</p> <p>\$ 997,445</p> <p>\$ -</p>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Safety Services  
 SERVICE UNIT: Police

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b>FY 2010 - SUMMARY</b>				
Support Services & Patrol		<b>Personnel Reductions:</b> <b>Vacancies</b> - 1 Lieutenant, 1 Teamster's Supervisor, 1 Police Professional Assistant, 1 Dispatcher, 1 Police Services Specialist, 2 Community Standards Officers, 2 Police Officers <b>Early Out Vacancies Equal to Plan</b> -18 positions <b>Other Reductions:</b> - IT charges related to personnel reductions - Vehicle reductions - Reduce K-9 Unit by one - Additional revenue for 3rd School Resource Officer - Decrease in liability insurance		\$ 2,406,562
Information Technology Fleet K-9 School Resource Officers Other Charges				\$ 42,470 \$ 117,567 \$ 3,325 \$ 95,000 \$ 45,557
<b>FY 2010 - BUDGET RECOVERY ACTIONS</b>				
Support Services & Patrol		<b>Personnel Reductions:</b> <b>Early Out Vacancies Above the Plan</b> - 5 positions (includes pay differential for planned layoffs v. higher paid positions that left during EOP)		\$ 811,475
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 3,521,956</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Safety Services  
 SERVICE UNIT: Police

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Support Services & Patrol		<b>Personnel Reductions:</b> <b>Vacancies</b> - 1 Lieutenant, 1 Teamster's Supervisor, 1 Police Professional Assistant, 1 Dispatcher, 1 Police Services Specialist, 2 Community Standards Officers, 2 Police Officers <b>Early Out Vacancies Equal to Plan</b> -18 positions <b>Other Reductions:</b> - IT charges related to personnel reductions - Vehicle reductions - Reduce K-9 Unit by one - Additional revenue for 3rd School Resource Officer - Decrease in liability insurance	\$ 2,484,325
Information Technology			\$ 42,470
Fleet			\$ 117,567
K-9			\$ 3,325
School Resource Officers			\$ 95,000
Other Charges			\$ 47,835
Support Services & Patrol		<b>Personnel Reductions:</b> <b>Early Out Vacancies Above the Plan</b> - 5 positions (includes pay differential for planned layoffs v. higher paid positions that left during EOP)	\$ 1,015,450
<b>Total FY 2011 - Already Planned</b>			<b>\$ 3,805,972</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Safety Services  
 SERVICE UNIT: Police

<b>FY 2011 PROJECTED</b>
<b>\$ 26,469,264</b>

Capital  
X

<b>FY 2011 - PROPOSED CHANGES</b>		
Support Services & Patrol		\$ 1,608,317
Information Technology		
Fleet		\$ 8,806
Fleet		\$ 9,073
Fleet		\$ 17,810
Fleet		\$ 208,000
Professional Consulting & Contracted Services		\$ 44,994
Printing		\$ 1,037
Software Purchase		\$ 9,900
Educational Reimbursement		\$ 3,250
Governmental Functions		\$ 5,000
Employee Recognition		\$ 2,806
Property, Plant & Equipment		\$ 2,026
Equipment > 2500		\$ 36,850
		\$ 22,000
		\$ 1,979,869
		\$ 1,978,170
		\$ 1,699

**Personnel Reductions:**

**Vacancies**

- 2 Community Standards positions
- 1 Management Assistant position

**Layoffs or Bump Backs**

- 9 Police Officer positions
- 3 Community Standards positions
- 1 Community Standards Supervisor position
- 1 Community Standards Admin Support Specialist position

**Other Reductions:**

- IT charges related to personnel reductions
- Eliminate Community Standards vehicles
- Eliminate SIU/Lawnet vehicles
- Use of Fleet Fund balance accumulated from future replacement costs collected but not expended as a result of vehicle reductions over past several years. (Non-recurring)
- Two cars moved to motor pool last year and fuel charges
- Reduce to \$60,000
- Reduce to \$10,000
- Reduce to \$0
- Reduce to \$25,000
- Reduce to \$15,000
- Reduce to \$8,850, which is the required \$50 per employee
- Reduce to \$0
- Reduce to \$0

**TOTAL DOLLARS (\$) IDENTIFIED**

**TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION**

**Over / (Under) Required**

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Financial and Administrative Services  
**SERVICE UNIT:** Admin, Accounting, Assessing, Treasury, Procurement

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Accounting & Treasury	10	Eliminate 1.0 FTE (Banker / Accounting Support). Efficiency delivered by re-allocating work to existing Deputy Treasurer and other Accounting staff		\$ 66,972
All Areas	10	Reduce Materials & Supplies, Printing and Other		\$ 42,868
Procurement	10	Reduce centralized telephone costs due to new VOIP system		\$ 165,000
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
Budget	10	Tax Refunds Budgeted for Pfizer but settled in the prior year		\$ 500,000
Budget	10	Pull-ahead planned FY 2011 elimination of 1.0 FTE (Senior Finance Specialist). Coordination of Budget added to Financial Manager position. Support for LDFA and economic development spread across team members.		\$ 90,000

**TOTAL DOLLARS (\$) IDENTIFIED**

**\$ 864,840**

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Financial and Administrative Services  
**SERVICE UNIT:** Admin, Accounting, Assessing, Treasury, Procurement

Capital  
X

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	
<b>FY 2011 - ALREADY PLANNED</b>			
Accounting, Treasury & Budget	10	Flow-thru of elimination of 2.0 FTEs implemented in FY 2010.	\$ 161,972
Procurement	10	Reduce centralized telephone costs (flowthrough from FY10)	\$ 165,000
Accounting	10	Eliminate some temporary work by centralizing accounting activities with Community Services	\$ 20,000
All Areas	10	Reduce Materials & Supplies, Printing and Other	\$ 30,000
<b>Total FY 2011 - Already Planned</b>			<b>\$ 376,972</b>

			FY 2011 PROJECTED
			\$ 3,946,287
<b>FY 2011 - PROPOSED CHANGES</b>			
Assessing/Treasury	10	Printing, Conferences, Training & Travel and Attorney Fees	\$ 30,000
Accounting	10	Re-allocate portion of accounting manager to project for installation of new financial system	\$ 82,248
Treasury/Admin	10	Evaluate if allocation of support for Risk Fund for staff support is correct.	\$ 30,814
Admin	10	Limit use of professional services to Auditor, fraud hotline, & minor studies	\$ 65,000
Procurement	10	Postage and Phone	\$ 86,862
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 294,924</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>\$ 294,924</b>
<b>Over / (Under) Required</b>			<b>\$ -</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: City Administrator  
SERVICE UNIT: Administration**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
		Reduce Materials & Supplies, Printing and Other		\$ 18,704
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
		N/A		
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 18,704</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: City Administrator  
 SERVICE UNIT: Administration

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Reduce Materials & Supplies, Printing and Other			\$ 66,186
Total FY 2011 - Already Planned			\$ 66,186

FY 2011 PROJECTED
\$ 594,725

<b>FY 2011 - PROPOSED CHANGES</b>			
Professional Consulting			\$ 35,000
Printing			\$ 1,500
Conferences, Training & Travel			\$ 3,500
Contracted Services			\$ 12,137
TOTAL DOLLARS (\$) IDENTIFIED			\$ 52,137
TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION			\$ 51,906
Over / (Under) Required			\$ 231

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: City Administrator  
 SERVICE UNIT: City Clerk

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Elections/Clerk's Front Office	010	Eliminate vacant AFSCME clerical position - may result in lunchtime closing of front counter on sick and vacation days.		\$ 30,296
City Council Agendas	010	Eliminate publication of Council agenda in AANews. Requires change to Council Rules. Continue to publish on City website.		\$ 15,000
Elections	010	Budget assuming 2009 Primary in only 3 wards.		\$ 12,000
Greenbelt Advisory Commission	010	Transfer Admin Support Specialist's time for work (8 hours per month) on Greenbelt Advisory Commission to Greenbelt Millage Fund		\$ 4,314
		Did not budget full targeted amounts.		\$ 4,759
		Adjustment for Steps and Contract Settlements		7,133
		Election recruiter (budgeting error - not an increase)		(15,144)
		Reduce temp pay & OT for Chief Election Custodian - resignation		23,960
		Election Coordinator		(69,508)
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
N/A				
<b>TOTAL DOLLARS (\$ IDENTIFIED)</b>				<b>\$ 12,810</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: City Administrator  
 SERVICE UNIT: City Clerk

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Elections/Clerk's Front Office	010	Miscellaneous reductions	\$ 8,505
City Council Agendas	010	Eliminate publication of Council agenda in AANews. Requires change to Council Rules. Continue to publish on City website.	\$ 15,000
Elections	010	Offer pollworker recertification class on CD - eliminate in-person paid training class for experienced workers.	\$ 5,500
Elections	010	Reduce pollworkers from 7/precinct to 6/precinct in November 2010.	\$ 7,000
Greenbelt Advisory Commission	010	Transfer Admin Support Specialist's time for work (8 hours per month) on Greenbelt Advisory Commission to Greenbelt Millage Fund	\$ 4,586
<b>Total FY 2011 - Already Planned</b>			<b>\$ 40,591</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: City Administrator  
 SERVICE UNIT: City Clerk

FY 2011 PROJECTED
\$ 1,066,812

FY 2011 - PROPOSED CHANGES		
Elections/Clerk Front Office	010	12,300
<p>The Clerk's Office will reduce overtime for regular employees. To accomplish this, the office will close to walk-in customers on Fridays beginning September 10, 2010, ending October 22, 2010. This change will enable staff to process bulk numbers of Absent Voter ballot requests at an increased speed due to the lack of constant customer interruption. The Clerk's Office will provide alternative accommodations for residents requesting AV ballots such as a pick-up/drop-off area on the first floor of City Hall, as well as an opportunity to apply for AV ballots at the City Center Customer Service Office. The Clerk's Office is also asking for cooperation from the City Center Customer Service Office to assist in processing voter registrations.</p>		
Elections	010	5,000
<p>Eliminate overtime for all temporary employees. Election Coordinator will assume majority of duties.</p>		
Elections	010	25,000
<p>Reduce regular hours for all temporary employees working at Election warehouse and at City Hall. Election Coordinator will assume majority of duties at warehouse. Fewer clerical temps will be needed at City Hall due to Friday's closure.</p>		
Elections	010	8,500
<p>Change in vendor from AA News to Washtenaw Legal News.</p>		
Administration	010	15,000
<p>Change in vendor from AA News to Washtenaw Legal News.</p>		

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: City Administrator  
 SERVICE UNIT: City Clerk

Administration	010	Revenue earned from Liquor License Renewal Applications	5,900
Administration	010	Eliminate Conference/Training budget	3,000
Elections	010	Reduce equipment maintenance budget when State warranties are reimplemented.	3,500
Elections	010	Elimination of May Election - AAPS moves election date to November.	50,000
Elections	010	Elimination of May Election reimbursement - AAPS moves election date to November.	(50,000)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 78,200</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>\$ 78,026</b>
<b>Over / (Under) Required</b>			<b>174</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: Administrative Services Area**  
**SERVICE UNIT: Human Resources**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Administration		Eliminate one FTE		\$ 39,812
		Reduce Materials and Supplies, Organization Wide Training, etc.		\$ 88,017
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b><u>\$ 127,829</u></b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: Administrative Services Area**  
**SERVICE UNIT: Human Resources**

Capital  
 X

**CHANGES FROM EXISTING SERVICE LEVELS**

SERVICE ACTIVITY	FUND		
<b>FY 2011 - ALREADY PLANNED</b>			
Administration		Eliminate one FTE - Reallocate work within HR	\$ 69,812
		Reduce Materials and Supplies, Organization Wide Training, etc.	\$ 66,240
<b>Total FY 2011 - Already Planned</b>			<b>\$ 136,052</b>

<b>FY 2011</b>
<b>PROJECTED</b>
<b>\$ 1,351,827</b>

**FY 2011 - PROPOSED CHANGES**

Administration		Adjustments in Communications, Mileage, Training, Educational Reimbursement, Employee Recognition, Materials and Supplies and Dues & Licenses	\$ 25,588
		Eliminate Additional FTE Will Necessitate: -movement of some responsibility for temporary hiring back to Parks and Rec -outsourcing of management recruiting to vendors at cost of 30% of first year salary -return of recruiting/training responsibilities back to Police and Fire departments	\$75,440
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 101,028</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>\$ 101,028</b>
<b>Over / (Under) Required</b>			<b>\$ -</b>

## Budget Impact Statement – Attorney

### FY 2011

The Attorney's Office proposed the following reductions for FY 2011 when our budget was originally submitted. It was a 7.26 percent reduction to meet the original requested target figure.

	<u>2010</u>	<u>2011</u>	<u>Reduction</u>
Temporary pay	\$13,313	\$6,000	\$7,313
Professional/consulting services	\$70,000	\$0	\$70,000
Contracted temporary pay	\$10,000	\$0	\$10,000
½ FTE legal assistant	\$74,000	\$37,000	\$37,000
Total			\$124,313

The Attorney's Office proposes the following additional reductions for FY 2011 to meet our requested additional 7.4 percent reduction from the already reduced proposed FY 2011 budget.

½ FTE legal assistant	\$37,000
11 other miscellaneous reductions	\$100,503
Total Additional Reductions	\$137,503

**Originally Proposed Reductions and Total Additional Reductions for FY11** **\$261,816**

If outside counsel proves to be necessary (as is likely), those costs would need to be borne by the involved Service Area or through another budget adjustment. (If this arises in litigation, attorney costs are properly set aside in the Risk Fund reserve.) Currently, this office bears the costs of outside counsel, even though that counsel assists other service areas within the City. Should this be necessary in the future, those costs could be borne by the Service Areas rather than the Attorney's office. Otherwise, outside counsel fees should be left in this budget.

We are also reducing 1 FTE. The office manager/legal assistant retired in January (after 36 years) and her duties have been transitioned over the past year. The legal assistant in charge of easements will be retiring in February of 2010. The legal assistant in charge of collections will be retiring in April of 2010. Some of this collection function will be assumed by Financial Services for FY 2011. Basically the work of three FTE's will have been reallocated to two employees for FY 2011. By losing one FTE the office will lose efficiency and likely will generate more work backlogs. All of the other budget adjustments simply make it difficult to operate a professional office.

The elimination of outside counsel plus the other reductions would come to approximately \$261,816 in total reductions for FY 2011. This is a very significant reduction.

The amount I can reluctantly propose now for additional reduction in 2011 is \$137,503 or approximately 7.4%.

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICE  
SERVICE UNIT: FACILITIES**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Facility Admin - Wages/Benefits	0010	Modified F/F Manager wage allocation reflects work on the A2MC Project over the next two years. Cost will revert back to GF after project is completed.		\$ 19,600
City Hall - Contracted Services	0010	Reduce City Hall janitorial services from 5 days per week to 3 days per week. Weekend service for Police would be maintained.		54,000
City Hall - Struct/Improv	0010	Capital outlay for City Hall would be eliminated other than the projects listed separately as one time capital projects. This eliminates any capital contingency.		40,000
Fire Station - Struct/Improv	0010	Eliminate lawn maintenance and sidewalk snow removal contract due to construction project for next two years. Facilities staff would handle the small amount of work during construction.		4,500
City Hall - Contracted Services	0010	Reduce HVAC maintenance contract costs under new contract, no scope of work changes.		6,000
City Hall - Contracted Services	0010	Eliminate Security Corporation contract. This has been moved to IT budget.		9,500
Fire Station - Contracted Services	0010	Reduce contracted services by one-time project in FY09 budget.		18,000
Transfer to Other Funds	0010	Energy fund transfer ends in FY09. No impact in operations.		1,000
Facility Admin - Uniforms	0010	Reflect changes in new uniform policy. No impact in operations.		500
Dental Center - Struct/Improv	0010	Reduce capital outlay at the dental center. No projects were anticipated.		4,500
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
City Hall - Wages	0010	Leave position vacant for the last 3 months of FY10.		\$ 10,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 167,600</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICE  
SERVICE UNIT: FACILITIES**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b><u>FY 2011 - ALREADY PLANNED</u></b>			
Facility Admin - Wages/Benefits	0010	Modified F/F Manager wage allocation reflects work on the A2MC Project over the next two	19,900
City Hall - Contracted Services	0010	Reduce City Hall janitorial services from 5 days per week to 3 days per week. Weekend	54,000
City Hall - Struct/Improv	0010	Capital outlay for City Hall would be eliminated other than the projects listed separately as	40,000
Fire Station - Struct/Improv	0010	one time capital projects. This eliminates any capital contingency.	
City Hall - Contracted Services	0010	Eliminate lawn maintenance and sidewalk snow removal contract due to construction	4,500
City Hall - Contracted Services	0010	Reduce HVAC maintenance contract costs under new contract, no scope of work changes.	6,000
City Hall - Contracted Services	0010	Eliminate Security Corporation contract. This has been moved to IT budget.	9,500
Fire Station - Contracted Services	0010	Reduce contracted services by one-time project in FY09 budget.	18,000
Transfer to Other Funds	0010	Energy fund transfer ends in FY09. No impact in operations.	1,000
Facility Admin - Uniforms	0010	Reflect changes in new uniform policy. No impact in operations.	500
Dental Center - Struct/Improv	0010	Reduce capital outlay at the dental center. No projects were anticipated.	4,500
<b>Total FY 2011 - Already Planned</b>			<b>\$ 157,900</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: FACILITIES

		FY 2011 PROJECTED
		\$ 1,574,419
<b><u>FY 2011 - PROPOSED CHANGES</u></b>		
0010	City Hall - Wages	12,000
0010	City Hall - Utilities	24,138
0010	City Hall - Contracted Services	20,000
0010	City Hall - Rent	16,580
0010	City Hall - Materials & Supplies	19,750
0010	Courts/Police Addition	(9,100)
0010	Fire Station - Contracted Services	10,950
0010	S. Industrial - Utilities	14,000
<p>Leave Facilities Maintenance position vacant for the first 4 months of FY11. May result in delayed service response. Position will need to be filled prior to completion of Court/Police addition.</p> <p>Reductions in gas, electric and water consumption because of occupancy due to the construction project. Anticipated utility rates did not increase at level anticipated.</p> <p>Reductions in elevator maintenance and other general contracted service expenses as a result of the construction project.</p> <p>Elimination of gravel parking lot lease at 5th and Ann Street.</p> <p>Elimination of non-essential office layout changes and other upgrades. Reductions in Materials and Supplies related to occupancy fluctuations due to construction.</p> <p>Increase due to higher estimates for utilities based upon a better defined scope of mechanical/electrical/plumbing systems.</p> <p>Elimination of non-essential changes to the various fire stations.</p> <p>Reduction in utility costs based on actual usage data and utility rates did not increase at levels anticipated.</p>		
<p><b>TOTAL DOLLARS (\$) IDENTIFIED</b></p> <p><b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>  <b>Over / (Under) Required</b></p>		<p><b>\$ 108,318</b></p> <p><b>118,081</b></p> <p><b>\$ (9,763)</b></p>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE AREA  
 SERVICE UNIT: FIELD OPERATIONS

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b>FY 2010 - SUMMARY</b>				
Mowing Parks	0010	Eliminate contracted services. Demonstrated the ability to perform this work within the seasonal workforce. This reduction would eliminate the opportunity to hire outside contractors in times of high need or when appropriate mowing equipment is not available.		\$ 31,091
Tree Removals & Trimming	0010	Charge appropriate funds and projects for associated work. Costs will be incurred in the Sidewalk Program, Annual Street Resurfacing Project, and Storm Sewer Fund.		\$ 18,000
Planting	0010	Shift ROW Tree Planting to Storm		\$ 37,000
Athletic Field Rentals	0010	Receive Park Space Rental Fees as a pass thru from Ann Arbor Rec & Education for 3rd party use of ball fields.		\$ 10,000
<b>FY 2010 - BUDGET RECOVERY ACTIONS</b>				
Mowing Parks	0010	Change Mowing Cycle from 14 to 19 days		\$ 98,000
Mowing Parks	0010	Eliminate Hand Trimming with Mowing - Reduce Seasonal Work Force		\$ 45,360
Tree Removal	0010	Eliminate Temporary-Contracted Crews for Tree Removals Increased Risk of Tree Related Damage		\$ 36,200
Stump Removal/Planting	0010	Stump Removal & Tree Planting Expense moved to Storm Water		\$ 180,000
Contingencies	0010	Eliminate Contingencies		\$ 125,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 580,651</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICE AREA**  
**SERVICE UNIT: FIELD OPERATIONS**

SERVICE ACTIVITY		FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b><u>FY 2011 - ALREADY PLANNED</u></b>				
Mowing	0010		Change Mowing Cycle from 14 to 19 days - Unkempt Park Appearance	\$ 243,000
Mowing	0010		Eliminate Hand Trimming with Mowing - Reduce Seasonal Work Force Reduction of Trim Frequency - Unkempt Park Appearance	\$ 73,710
Tree Removal	0010		Eliminate Temporary-Contracted Crews for Tree Removals	\$ 10,000
Stump Removal/Planting	0010		Stump Removal & Tree Planting Expense moved to Storm Water	\$ 170,000
Contingencies	0010		Elimination of Contingencies - No Provisions for Storm Damages/Clean-Up	\$ 35,000
<b>Total FY 2011 - Already Planned</b>				<b>\$ 35,000</b>

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE AREA  
 SERVICE UNIT: FIELD OPERATIONS

FY 2011 PROJECTED
\$ 3,632,544

<b>FY 2011 - PROPOSED CHANGES</b>			
Mowing	0010	Eliminate two (2) Vacant Field Operations Tech positions This will increase the mowing cycle from 19 to 23 days Public will visually notice the difference in the aesthetic appearance of the Parks	130,000
Tree Planting	0010	Allocate Tree Planting and Appropriate Cost for Stump Removal to the Storm Water Fund	\$ 142,441
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			\$ 272,441
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			\$ 271,477
<b>Over / (Under) Required</b>			\$ 964

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: FIELD OPS- PARKING/STREETLIGHTING

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Streetlighting	0010	Energy & Maintenance Savings from LED Installations		\$ 28,800
Loading Zones	0010	Permit Revenue less Expenses		\$ 4,323
Football Parking	0010	Institute Football Parking at 2000 S. Industrial		\$ 8,000
Parking Meters	0010	Parking Meter Installation (Revenue less Expenses)		\$ 414,716
Residential Parking	0010	Increased Revenue Due to Increased Permit Costs (\$5 Per, Not Full-Recovery)		\$ 3,500
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
				\$ 459,339
				<u>\$ 459,339</u>

TOTAL DOLLARS (\$) IDENTIFIED

**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: FIELD OPS- PARKING/STREETLIGHTING

Capital  
 X

**CHANGES FROM EXISTING SERVICE LEVELS**

SERVICE ACTIVITY	FUND		
<b>FY 2011 - ALREADY PLANNED</b>			
Streetlighting	0010	Energy & Maintenance Savings from LED Installations	\$ 61,600
Loading Zones	0010	Permit Revenue	\$ 4,323
Parking Meters	0010	Parking Meter Installation (Revenue less Expenses)	\$ 498,003
Residential Parking	0010	Increased Revenue Due to Increased Permit Fee (\$5 Per, Not Full-Recovery)	\$ 3,500
		<b>Total FY 2011 - Already Planned</b>	<b>\$ 567,426</b>

<b>FY 2011</b>
<b>NET PROJECTED</b>
<b>\$ 1,327,102</b>

**FY 2011 - PROPOSED CHANGES**

Parking Meters	0010	Moratorium on Remaining Parking Meter Installation (12/2009) Expenditures: Avoided Collection Costs Revenue: Meter Revenue Loss	89,980 (551,733)
Parking Meters	0010	Depot Lot (Installed Prior to Moratorium) Collection Costs: Depot Lot Meter Revenue:	(13,000) 26,000
Loading Zones	0010	Increased Revenue Due to FY 2010 Experience	20,000
Street Lighting	0010	<b>Option I - Included - Revenue Estimates Only</b> Establish Streetlighting Districts (Total - \$370,000) Overlighting Only DDA Overlighting 30,000 Commercial (Non DDA) Overlighting 190,000 Residential Overlighting 150,000	
Street Lighting	0010	<b>Option II - Revenue Estimates Only</b> Establish Streetlighting Districts - (Total Energy \$1,410,000) DDA 50,000 Commercial (Non DDA) 560,000 Residential 800,000	

<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (428,753)</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>99,533</b>
<b>Over / (Under) Required</b>			<b>\$ (528,286)</b>

City of Ann Arbor  
BUDGET IMPACT ANALYSIS

SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: UTILITIES

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Hydro Power	0010	Eliminate Plant Replacement Contribution for Hydro power	X	\$ 30,000
Customer Service	0010	Allocation of FTE Changes in Customer Service		\$ 60,000
Safety Service Fee	0010	Institute 4% Safety Service Payment		\$ (787,000)
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ (697,000)</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: UTILITIES**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b><u>FY 2011 - ALREADY PLANNED</u></b>			
Hydro Power	0010	Eliminate Plant Replacement Contribution for Hydro Power A General Fund Appropriation would be required for Emergency Capital	X \$ 30,000
Customer Service	0010	Allocate FTE Changes in Customer Service	\$ 60,000
Safety Service Fee	0010	Institute 4% Safety Service Payment	\$ 813,750
<b>Total FY 2011 - Already Planned</b>			<b>\$ 903,750</b>

<b>FY 2011 PROJECTED</b>
<b>\$ 702,773</b>

<b><u>FY 2011 - PROPOSED CHANGES</u></b>			
Hydro Power	0010	Defer Preventative Maintenance Resulting in Higher Potential for Emergency Repairs & Potential for Negative Impact on General Fund Revenue Expense will appear in FY 2012 & beyond	\$ 49,917
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 49,917</b>
<b>TOTAL REQUIRED TO ACHIEVE 7.5% REDUCTION</b>			<b>\$ 52,708</b>
<b>Over / (Under) Required</b>			<b>\$ (2,791)</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Planning and Development Services Unit

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Administration	0026	Eliminate vacant GIS Specialist Position		16,764
	0026	Reduce training and associated travel	\$	1,700
Building Expenses	0026	Reduce use of temporary employees		49,768
Construction Fees	0026	Increase Construction Fees		50,000
	0026	Establish Soil Erosion Fees due to elimination of \$186,000 transfer per fiscal year from Public Services Area		79,180
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 197,412</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Community Services Area  
**SERVICE UNIT:** Planning and Development Services Unit

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Administration	0026	Eliminate vacant GIS Specialist Position	\$ 17,544
	0026	Reduce training and associated travel	\$ 1,700
Building Expenses	0026	Reduce use of temporary employees	\$ 49,768
	0026	Reduce Fleet charges due to reduced staff	\$ 5,000
	0026	Eliminate 1.00 vacant Inspector position	\$ 91,632
	0026	Eliminate 1.00 Inspector position	\$ 106,132
	0026	Eliminate 1.00 Administrative Support Specialist position	\$ 73,988
Construction Fees	0026	Additional revenue from fees for services	\$ 51,000
	0026	Increase Soil Erosion Permit Fees	\$ 93,765
<b>Total FY 2011 - Already Planned</b>			<b>\$ 490,529</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Community Services Area  
 SERVICE UNIT: Planning and Development Services Unit

<b>FY 2011 - PROPOSED CHANGES</b>			
Administration	0026	Eliminate Planning and Development Manager Position (40% General Fund and 60% Construction Code Fund)	93,210
	0026	Minor changes in benefits and reallocation of Service Area Overhead	(7,677)
Construction	0026	Reduction in Construction Staff	232,354
Planning	0026	Reduction/Reallocation of Planning staff assigned to Construction Code fund for planning and plan review activities	136,061
Appeals	0026	Reduction/Reallocation of staff for appeals boards	53,793
Revenue	0026	Decrease in revenue due to decrease in construction activities.	(787,665)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (279,924)</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Financial Services Area  
**SERVICE UNIT:** Information Technology

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
Applications and Infrastructure Support	0014	Elimination of .83 FTE (Senior Applications Specialist Position - Administrative & Financial Services) due to 9/1/2009 retirement.  Elimination of support for out of warranty printers  Elimination of PCHelps, outsourced applications support service  Elimination of on-demand (unplanned) equipment purchases and data center floor cleaning  Elimination of User Conferences and Technical/Application support training impact		99,878 14,400 42,000 45,000 12,000
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				NONE
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 213,278</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA:** Financial Services Area  
**SERVICE UNIT:** Information Technology

<b>SERVICE ACTIVITY</b>	<b>FUND</b>	<b>CHANGES FROM EXISTING SERVICE LEVELS</b>	<b>Capital X</b>
<b><u>FY 2011 - ALREADY PLANNED</u></b>			
Staffing	0014	Elimination of 1.0 Management FTE	\$ 126,085
		Loss of temporary (Manpower) staff	\$ 50,000
Infrastructure Support		Elimination of out of warranty server maintenance	\$ 15,000
<b>Total FY 2011 - Already Planned</b>			<b>\$ 191,085</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: Financial Services Area  
 SERVICE UNIT: Information Technology

FY 2011 PROJECTED \$ 5,224,007
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<b>FY 2011 - PROPOSED CHANGES</b>		
<b>Staffing</b>	<b>0014</b>	\$ 76,000
<b>Applications and Infrastructure Support</b>	Reduction of 1.0 FTE at Help Desk	\$ 134,000
	Elimination of all AMS license fees for support before implementation of new system (\$70,000 is non-reoccurring)	
	Elimination of AMS Replacement cost before implementation of new system (\$100,000 is non-reoccurring)	\$ 135,000
	Reduction of Ultipro costs due to fewer FTEs	\$ 20,000
	Reduction of IT charges for IT staff due to retiring old computers, and eliminating extra licenses	\$ 27,000
		\$ 392,000
		\$ 391,801
		\$ 199
		(\$100,040)
<b>Staffing</b>	<b>0014</b>	
		(Total Impact)
		Revised Over/(Under)
		291,960
		(99,841)

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICES  
SERVICE UNIT: FIELD OPERATIONS/MAJOR STREETS**

<b>SERVICE ACTIVITY</b>	<b>FUND</b>	<b>CHANGES FROM EXISTING SERVICE LEVELS</b>	<b>Capital X</b>	<b>FY 2010</b>
<b><u>FY 2010 - SUMMARY</u></b>				
Sweeping	0021	Eliminate 1200 Manhours - increased cycle from 5 to 8 weeks		\$ 123,000
Alternative Trans Allocation	0021	Reduce Major Street Alternative Transportation from 5% to 2.5%		\$ 166,745
Traffic Signals	0021	Reduce Installations & Maintenance		\$ 68,682
Base Repair	0021	Material Cost Increase		\$ (40,000)
Pothole Repair	0021	Material Cost Increase		\$ (14,000)
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 304,427</b>

**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICES**  
**SERVICE UNIT: FIELD OPERATIONS/MAJOR STREETS**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>			
Football/Special Events Sweeping	0021	Pursue Payment for the University of Michigan for Football Traffic Control	\$ 101,043
Alternative Trans Allocation	0021	Eliminate 1200 Manhours - increased cycle from 5 to 8 weeks	\$ 129,950
Traffic Signals	0021	Reduce Major Street Alternative Transportation from 5% to 2.5%	\$ 164,244
Base Repair	0021	Reduce Installations & Maintenance	\$ 70,742
Pothole Repair	0021	Material Cost Increase	\$ 44,000
		Material Cost Increase	\$ 18,000
<b>Total FY 2011 - Already Planned</b>			<b>\$ 527,979</b>

<b>FY 2011 PROJECTED</b>
<b>\$ 7,000,184</b>

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - PROPOSED CHANGES</b>			
Football/Special Events	0021	Eliminate Traffic Control for University of Michigan Football Games	\$ 101,043
		<b>OR</b>	
Football/Special Events	0021	Eliminate OT Costs Associated with Football Traffic Adjust Work Week Schedule to Tues - Saturday Emergency Response Only on Mondays - Potential OT for some Emergencies Monday - No Staff in Radio Shop or Sign Shop	45,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 101,043</b>
<b>TOTAL REQUIRED TO ACHIEVE TARGET</b>			<b>\$ 101,043</b>
<b>Over / (Under) Required</b>			<b>-</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICES  
 SERVICE UNIT: FLEET & FACILITIES**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X	FY 2010
<b><u>FY 2010 - SUMMARY</u></b>				
	0012	Eliminate Vacant Mechanic Position (1FTE)		\$ 100,783
<b><u>FY 2010 - BUDGET RECOVERY ACTIONS</u></b>				
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ 100,783</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

**SERVICE AREA: PUBLIC SERVICES**  
**SERVICE UNIT: FLEET & FACILITIES**

SERVICE ACTIVITY		FUND	CHANGES FROM EXISTING SERVICE LEVELS	Capital X
<b>FY 2011 - ALREADY PLANNED</b>				
Material & Supplies - Gasoline	0012		Small reduction in the estimate quantity used (185,750 to 180,000 gallons) but a larger then anticipated increase in the cost per gallon price. Original estimate of \$1.863 to new	\$ (45,135)
Material & Supplies - Diesel	0012		Small reduction in the estimate quantity used (276,300 to 268,000 gallons) but a larger then anticipated increase in the cost per gallon price. Original estimate of \$2.049 to new	\$ (73,850)
Fleet Services	0012		Utility Rate Increases, Parts, & Outside Repair Cost Increase	\$ (86,865)
Fleet Services	0012		Contracted Wage & Benefit Increases & Anticipated Retirement Payout	\$ (69,809)
<b>Total FY 2011 - Already Planned</b>				<b>\$ (275,659)</b>
<b>FY 2011 - PROPOSED CHANGES</b>				
Fleet Services	0012		Utility Rate Increases	(42,335)
Contracted Services	0012		Facility Maintenance & Wash Bay Repairs	(24,330)
Outside Repairs	0012		Increased Use of Contracted Outside Vehicle Repairs	(31,350)
Material & Supplies - Gasoline	0012		Small reduction in the estimate quantity used (185,750 to 180,000 gallons) but a larger then anticipated increase in the cost per gallon price. Original estimate of \$1.863 to new	(121,950)
Material & Supplies - Diesel	0012		Small reduction in the estimate quantity used (276,300 to 268,000 gallons) but a larger then anticipated increase in the cost per gallon price. Original estimate of \$2.049 to new	(143,440)
Repair Parts	0012		Increase Cost in Repair Parts	(46,945)
Vehicle Purchases - Capital	0012		Decrease reflects the variation in the type and quantity of vehicles and equipment anticipated to be replaced from year to year; including fleet optimization & downsizing	661,076
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>				<b>\$ (24,933)</b>
<b>TOTAL REQUIRED TO ACHIEVE TARGET</b>				<b>\$ (24,933)</b>
<b>Over / (Under) Required</b>				<b>-</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

SERVICE AREA: PUBLIC SERVICE  
 SERVICE UNIT: SOLID WASTE

FY 2011 PROJECTED
\$ 14,298,543

FY 2011 - PROPOSED CHANGES			
Leaf Collection - Field	0072	Pick-Up leaves that are bagged or in compost carts Eliminate Existing Loose Leaf Collection Program. Expendiutre Reduction, Equipment & Labor - Reduction in Storm Water Litter Increase Education Toward Citizen Mulching & Composting of Leaves	104,000
Leaf Collection - Field	0072	Compost Cart One-Time Subsidy	(125,000)
Christmas Tree Collection Field	0072	Elimination of Curbside Christmas Tree Collection Reductions in Equipment Costs and Employee OT	28,500
Compost Operations Field	0072	Transfer Operation to Merchant Operation (One-Time Recovery of Capital Investment \$480,000)	\$ 150,000
Solid Waste Coordination Systems Planning	0072	Elination of Vacant .75 FTE/Solid Waste Coordinator	\$ 103,598
Tip Fees	0072	Adjusted for FY 2010 Year-To-Date Experience	\$ 147,882
Solid Waste Financial Mgmt Administration	0072	Elimination of Vacant .25 FTE Financial Manger Position	30,092
		<b>TOTAL DOLLARS (\$) IDENTIFIED</b>	<b>\$ 439,072</b>
		<b>TOTAL REQUIRED TO ACHIEVE TARGET Over / (Under) Required</b>	<b>\$ 439,072</b>
			<b>\$ -</b>