

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
TENANT INCOME																
Rental Income																
Tenant Rent	0.00	0	0.00	0	5,161.04	3,174	79,650.00	97,089	0.00	0	0.00	0	6,543.00	0	91,354.04	100,263
Dwelling Rent-Negative	0.00	0	0.00	0	-519	0	-1,568.00	-2,221	0.00	0	0.00	0	0.00	0	-2,087.00	-2,221
Total Rental Income	0.00	0	0.00	0	4,642.04	3,174	78,082.00	94,868	0.00	0	0.00	0	6,543.00	0	89,267.04	98,042
Other Tenant Income																
Damages	0.00	0	0.00	0	322	0	0.00	0	0.00	0	0.00	0	0.00	0	322	0
Late Charges	0.00	0	0.00	0	180	20	950	480	0.00	0	0.00	0	0.00	0	1,130.00	500
Legal Fees - Tenant	0.00	0	0.00	0	0.00	0	321	0	0.00	0	0.00	0	0.00	0	321	0
Tenant Owed Utilities	0.00	0	0.00	0	0.00	0	396.33	376	0.00	0	0.00	0	0.00	0	396.33	376
Misc.Tenant Income	0.00	0	0.00	0	0.00	0	0.00	-88	0.00	0	0.00	0	0.00	0	0.00	-88
Total Other Tenant Income	0.00	0	0.00	0	502	20	1,667.33	769	0.00	0	0.00	0	0.00	0	2,169.33	789
NET TENANT INCOME	0.00	0	0.00	0	5,144.04	3,194	79,749.33	95,637	0.00	0	0.00	0	6,543.00	0	91,436.37	98,831
GRANT INCOME																
HUD Operating/HAP-SRA/TRA/NewPlatt/SBHCV	0.00	0	0.00	0	113,726.00	6,795	133,604.00	118,072	0.00	0	0.00	0	0.00	0	247,330.00	124,868
Family Self-Sufficiency Grant	102,924.68	76,977	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	102,924.68	76,977
Section 8 HAP Earned	0.00	0	0.00	0	0.00	0	0.00	0	7,618,616.00	7,716,868	649,658.33	0	0.00	0	8,268,274.33	7,716,868
MI0420 PSH Individual-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	96,500.00	0	0.00	0	96,500.00	0
MI0422 RRH Tier 1-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	375,523.43	0	0.00	0	375,523.43	0
MI0423 PSH Family-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	57,945.00	0	0.00	0	57,945.00	0
MI0424 RRH Tier 2-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	53,967.77	0	0.00	0	53,967.77	0
MI0451 PSH Bonus HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	28,754.51	0	0.00	0	28,754.51	0
S8 Admin Fee-SRA/TRA/SBHCV	0.00	0	0.00	0	0.00	0	0.00	0	866,775.00	933,000	40,735.22	0	0.00	0	907,510.22	933,000
MI0420 PSH Individual-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	28,018.37	0	0.00	0	28,018.37	0
MI0422 RRH Tier 1-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	78,798.81	0	0.00	0	78,798.81	0
MI0423 PSH Family-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	6,472.59	0	0.00	0	6,472.59	0
MI0424 RRH Tier 2-Admin	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	3,495.09	0	0.00	0	3,495.09	0
MI0451 PSH Bonus-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	9,594.81	0	0.00	0	9,594.81	0
COC-Admin Fee-AAHC portion	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	80,378.87	0	0.00	0	80,378.87	0
Section 8 Port-In Admin Fees	0.00	0	0.00	0	0.00	0	0.00	0	181.81	0	0.00	0	0.00	0	181.81	0
MI0420 PSH Individual-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	417,255.81	0	0.00	0	417,255.81	0
MI0422 RRH Tier 1-supportive services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	481,169.60	0	0.00	0	481,169.60	0
MI0423 PSH Family-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	80,390.28	0	0.00	0	80,390.28	0
MI0424 RRH Tier 2-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	41,789.24	0	0.00	0	41,789.24	0
MI0451 PSH Bonus-Supp Svces	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	69,968.30	0	0.00	0	69,968.30	0
Port In Admin Fee Earned	0.00	0	0.00	0	0.00	0	0.00	0	2,917.00	0	0.00	0	0.00	0	2,917.00	0
Section 8 VASH Program Income	0.00	0	0.00	0	0.00	0	0.00	0	126,699.00	56,250	0.00	0	0.00	0	126,699.00	56,250
MI0420 PSH Individual-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	24,193.99	0	0.00	0	24,193.99	0
MI0422 RRH Tier 1-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	31,201.37	0	0.00	0	31,201.37	0
MI0423 PSH Family-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	6,550.50	0	0.00	0	6,550.50	0
RAD PBV HAP	0.00	0	0.00	0	0.00	0	0.00	0	643,307.00	432,000	0.00	0	0.00	0	643,307.00	432,000
Other Government Grants	2,250.00	5,400	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	2,250.00	5,400
City CD Grant Revenue	0.00	45,000	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	45,000

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
City General Fund Revenue	106,997.00	50,250	0.00	0	92,000.00	0	0.00	75,815	56,000.00	150,000	0.00	0	0.00	0	254,997.00	276,065
DDA Revenue	0.00	0	0.00	0	0.00	0	200,000.00	0	0.00	0	0.00	0	0.00	0	200,000.00	0
TOTAL GRANT INCOME	212,171.68	177,627	0.00	0	205,726.00	6,795	333,604.00	193,888	9,314,495.81	9,288,119	2,662,361.89	0	0.00	0	12,728,359.38	9,666,428
Investment Income - Unrestricted	4,911.40	3,938	0.00	0	0.00	0	1.09	0	12.15	19	0.00	0	63.81	0	4,988.45	3,956
Investment Income - Restricted	0.00	0	0.00	0	0.00	0	0.00	0	3.31	0	0.00	0	0.00	0	3.31	0
Management Fee Income	197,787.00	235,518	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	197,787.00	235,518
Management Fee-from Tax Credit Entity	90,872.79	69,232	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	90,872.79	69,232
Fraud Recovery-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	3,320.00	1,875	0.00	0	0.00	0	3,320.00	1,875
Fraud Recovery-HAP	0.00	0	0.00	0	0.00	0	0.00	0	3,320.00	1,875	0.00	0	0.00	0	3,320.00	1,875
Miscellaneous Other Income	1,419.46	0	277,179.20	0	0.00	0	0.00	0	91.5	0	92,143.13	0	1,200.00	0	372,033.29	0
Other Income-Earned Discounts	43.83	0	0.00	0	17.44	0	0.00	0	0.00	0	0.00	0	0.00	0	61.27	0
TOTAL INCOME	507,206.16	486,314	277,179.20	0	210,887.48	9,989	413,354.42	289,524	9,321,242.77	9,291,887	2,754,505.02	0	7,806.81	0	13,492,181.86	10,077,715
EXPENSES																
ADMINISTRATIVE																
Administrative Salaries																
Administrative Salaries	69,362.04	69,182	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	69,362.04	69,182
Compensated Absences	0.00	2,250	0.00	0	0.00	0	0.00	0	0.00	2,192	0.00	0	0.00	0	0.00	4,442
Employee Benefit Contribution-Admin	34,167.10	34,455	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	34,167.10	34,455
Employee Benefit-Education	0.00	0	0.00	0	0.00	0	0.00	0	0.00	3,654	0.00	0	0.00	0	0.00	3,654
Temporary Help	2,549.39	3,000	0.00	0	0.00	280	123.03	4,616	13,011.90	14,615	0.00	0	0.00	0	15,684.32	22,512
Contract Employees-Admin	87,740.93	49,279	0.00	0	0.00	0	0.00	1,836	640,801.43	660,954	0.00	0	0.00	0	728,542.36	712,069
Contract Employees-Admin-OT	0.00	0	0.00	0	0.00	0	0.00	0	17,277.61	18,269	0.00	0	0.00	0	17,277.61	18,269
Contract Employees-FSS	100,685.17	108,212	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	100,685.17	108,212
Contract Employees-FSS-OT	126.57	731	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	126.57	731
Contract-Property Management	1,847.70	0	0.00	0	4,257.72	13,151	21,349.70	32,675	0.00	0	0.00	0	0.00	0	27,455.12	45,826
Contract Property Management-OT	0.00	0	0.00	0	240.08	117	6,140.52	993	0.00	0	0.00	0	0.00	0	6,380.60	1,109
Retiree Insurance Benefits	36,101.25	32,885	0.00	0	0.00	0	0.00	0	21,660.75	16,337	0.00	0	0.00	0	57,762.00	49,222
Total Administrative Salaries	332,580.15	299,994	0.00	0	4,497.80	13,548	27,613.25	40,120	692,751.69	716,022	0.00	0	0.00	0	1,057,442.89	1,069,684
Legal Expense																
Criminal Background Checks	176	0	0.00	0	0.00	1	0.00	21	2,440.00	1,792	0.00	0	0.00	0	2,616.00	1,814
Tenant Screening	0.00	0	0.00	0	0.00	0	0.00	0	0.00	75	0.00	0	0.00	0	0.00	75
General Legal Expense	0.00	2,250	75	0	1,235.58	32	1,071.00	318	6,917.39	5,888	0.00	0	0.00	0	9,298.97	8,488
Hearing Officer Expense	0.00	0	0.00	0	0.00	0	0.00	0	3,876.25	7,500	0.00	0	0.00	0	3,876.25	7,500
Total Legal Expense	176	2,250	75	0	1,235.58	34	1,071.00	339	13,233.64	15,254	0.00	0	0.00	0	15,791.22	17,877
Other Admin Expenses																
Staff Training	2,463.01	6,000	0.00	0	202.44	23	376.09	544	5,350.62	2,454	0.00	0	0.00	0	8,392.16	9,021
Staff Training-FSS	199	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	199	0
Commissioner Training	0.00	1,500	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	1,500
Travel	1,563.78	1,125	13.25	0	422.79	8	452.29	538	0.00	75	0.00	0	0.00	0	2,452.11	1,746
Auditing Fees	1,601.00	675	0.00	0	5,220.00	171	5,220.00	2,890	5,220.00	3,915	0.00	0	0.00	0	17,261.00	7,651
Port Out Admin Fee Paid	0.00	0	0.00	0	0.00	0	0.00	0	9,803.41	14,025	0.00	0	0.00	0	9,803.41	14,025
Management Fee	11,451.44	10,384	0.00	0	2,328.00	1,030	21,681.00	27,941	173,355.00	186,600	0.00	0	423	0	209,238.44	225,956

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
Mgt Fee-outside	0.00	0	0.00	0	0.00	0	0.00	0	0.00	3,450	0.00	0	0.00	0	0.00	3,450
MI0420 PSH Individual-Avalon-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	24,235.99	0	0.00	0	24,235.99	0
MI0422 RRH Tier 1-IHN/SOS-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	31,201.37	0	0.00	0	31,201.37	0
MI0423 PSH Family-Avalon-HMIS	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	6,550.50	0	0.00	0	6,550.50	0
Office Rent	0.00	0	0.00	0	0.00	0	0.00	0	1,860.00	2,460	0.00	0	0.00	0	1,860.00	2,460
Office Security Expense	0.00	0	0.00	0	0.00	0	0.00	0	0.00	44	0.00	0	0.00	0	0.00	45
Office Janitorial Expense	1,425.10	225	0.00	0	67.34	25	0.00	114	4,096.80	2,599	0.00	0	0.00	0	5,589.24	2,963
Consultants	13,407.37	1,500	44,607.70	0	5,316.46	2	1,329.11	0	4,050.00	746	6,825.00	0	0.00	0	75,535.64	2,248
Inspections	0.00	0	0.00	0	0.00	70	0.00	0	44,360.00	75,000	0.00	0	0.00	0	44,360.00	75,070
Total Other Admin Expenses	32,110.70	21,410	44,620.95	0	13,557.03	1,330	29,058.49	32,028	248,095.83	291,368	68,812.86	0	423	0	436,678.86	346,136
Miscellaneous Admin Expenses																
Membership and Fees	5,238.75	3,900	0.00	0	0.00	0	0.00	0	0.00	1,200	0.00	0	0.00	0	5,238.75	5,100
Publications	349	375	0.00	0	0.00	0	0.00	0	603.75	525	0.00	0	0.00	0	952.75	900
Advertising	70.64	150	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	70.64	150
Office Supplies	1,718.87	675	20,774.99	0	410.65	79	124	976	15,654.90	4,125	0.00	0	0.00	0	38,683.41	5,855
Telephone	2,689.45	2,400	0.00	0	106.22	40	2,356.93	2,726	7,627.20	6,600	0.00	0	0.00	0	12,779.80	11,766
Postage	2,085.94	150	0.00	0	127.93	55	348.5	966	8,849.02	12,000	0.00	0	0.00	0	11,411.39	13,171
Software License Fees	38,310.81	46,500	653	0	79.94	0	0.00	0	0.00	0	0.00	0	0.00	0	39,043.75	46,500
Copiers	615.59	675	0.00	0	39.72	14	61.67	124	2,069.65	3,000	0.00	0	0.00	0	2,786.63	3,813
Printer Supplies	0.00	225	0.00	0	0.00	0	0.00	0	0.00	75	0.00	0	0.00	0	0.00	300
Software	0.00	0	0.00	0	0.00	0	0.00	21	0.00	750	0.00	0	0.00	0	0.00	771
Printing Expenses	842.86	75	0.00	0	9.92	4	187.43	89	1,556.65	1,500	0.00	0	0.00	0	2,596.86	1,667
Cell Phones/Pagers	0.00	0	0.00	0	0.00	18	0.00	297	0.00	0	0.00	0	0.00	0	0.00	315
Small Office Equipment	39.99	0	0.00	0	0.00	0	0.00	0	0.00	150	0.00	0	0.00	0	39.99	150
Late Fees/Lost Discounts	0.00	0	0.00	0	0.00	0	0.00	0	50	0	0.00	0	0.00	0	50	0
Bank Fees	1,213.71	750	480.92	0	0.00	2	0.00	41	4,247.18	4,500	0.00	0	0.00	0	5,941.81	5,294
Other Misc Admin Expenses	1,027.52	3,375	95.57	0	417.32	4	204.28	61	422.8	1,500	2,400.00	0	0.00	0	4,567.49	4,940
Total Miscellaneous Admin Expenses	54,203.13	59,250	22,004.48	0	1,191.70	216	3,282.81	5,303	41,081.15	35,925	2,400.00	0	0.00	0	124,163.27	100,693
TOTAL ADMINISTRATIVE EXPENSES	419,069.98	382,904	66,700.43	0	20,482.11	15,127	61,025.55	77,790	995,162.31	1,058,569	71,212.86	0	423	0	1,634,076.24	1,534,390
TENANT SERVICES																
Other Tenant Svcs.	0.00	525	0.00	0	0.00	2	0.00	31	0.00	0	0.00	0	0.00	0	0.00	558
Tenant Services Support	80,965.33	90,000	88,769.95	0	1,003.66	0	138	0	0.00	0	0.00	0	0.00	0	170,876.94	90,000
Tenant Services Contract Costs	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	1,974.32	0	0.00	0	1,974.32	0
Application Fees	0.00	0	364	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	364	0
Other Set-Up Fees	0.00	0	954.8	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	954.8	0
Moving Company Expenses	98	0	41,098.63	0	661	0	98	0	0.00	0	0.00	0	0.00	0	41,955.63	0
Packers Stipends	0.00	0	1,017.00	0	0.00	0	462	0	0.00	0	0.00	0	0.00	0	1,479.00	0
Dislocation Fee	0.00	0	200	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	200	0
Sr Nutrition Program Expenses	5,074.35	4,500	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	5,074.35	4,500
MI0420 PSH Individual-Avalon-Supportive Service:	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	417,255.81	0	0.00	0	417,255.81	0
MI0422 RRH Tier 1-IHN/SOS-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	481,169.60	0	0.00	0	481,169.60	0
MI0423 PSH Family-Avalon-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	80,390.28	0	0.00	0	80,390.28	0
MI0424 RRH Tier 2-SOS-Supportive Services	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	41,789.24	0	0.00	0	41,789.24	0
MI0451 PSH Bonus-Supp Svcs	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	69,968.30	0	0.00	0	69,968.30	0

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
TOTAL TENANT SERVICES EXPENSES	86,137.68	95,025	132,404.38	0	1,664.66	2	698	31	0.00	0	1,092,547.55	0	0.00	0	1,313,452.27	95,058
Water	44.85	0	0.00	0	1,337.08	1,434	11,178.80	10,512	0.00	0	0.00	0	700.65	0	13,261.38	11,946
Electricity	26.35	0	0.00	0	1,507.53	164	4,224.66	4,946	0.00	0	0.00	0	0.00	0	5,758.54	5,110
Electricity-Vacant Units	16.18	0	0.00	0	329.62	0	2,992.45	1,928	0.00	0	0.00	0	0.00	0	3,338.25	1,928
Electricity-Tenant Owed	0.00	0	0.00	0	0.00	0	245.97	5	0.00	0	0.00	0	0.00	0	245.97	5
Gas	0.00	0	0.00	0	14.7	0	564.47	1,319	0.00	0	0.00	0	0.00	0	579.17	1,319
Gas-Vacant Units	10.83	0	0.00	0	515.16	0	2,706.88	3,434	0.00	0	0.00	0	-46.26	0	3,186.61	3,434
Gas-Tenant Owed	0.00	0	0.00	0	0.00	0	240.15	385	0.00	0	0.00	0	0.00	0	240.15	385
Garbage/Trash Removal	0.00	0	0.00	0	0.00	0	158.23	0	0.00	0	0.00	0	0.00	0	158.23	0
TOTAL UTILITY EXPENSES	98.21	0	0.00	0	3,704.09	1,598	22,311.61	22,531	0.00	0	0.00	0	654.39	0	26,768.30	24,129
General Maint Expense																
Maintenance - Temporary Labor	0.00	0	0.00	0	0.00	0	0.00	367	0.00	0	0.00	0	0.00	0	0.00	367
Inter-dept billings	0.00	0	0.00	0	0.00	-6	0.00	-99	0.00	0	0.00	0	0.00	0	0.00	-105
Contract Employees Maintenance	209.16	0	0.00	0	16,082.24	2,483	31,056.54	59,341	0.00	0	0.00	0	2,340.46	0	49,688.40	61,823
Contract Employees-Maint-OT	0.00	0	0.00	0	243.88	63	1,033.84	3,346	0.00	0	0.00	0	0.00	0	1,277.72	3,409
Maintenance Uniforms	0.00	0	0.00	0	180.99	12	389.8	205	0.00	0	0.00	0	0.00	0	570.79	217
Safety Supplies	52.06	0	0.00	0	119.26	35	246.64	635	0.00	263	0.00	0	0.00	0	417.96	933
Vehicle Gas, Oil, Grease	0.00	0	0.00	0	256.26	3	551.95	0	0.00	0	0.00	0	0.00	0	808.21	3
Maintenance Facility Rent	0.00	0	0.00	0	720.94	152	1,281.32	1,144	0.00	0	0.00	0	0.00	0	2,002.26	1,296
Total General Maint Expense	261.22	0	0.00	0	17,603.57	2,743	34,560.09	64,939	0.00	263	0.00	0	2,340.46	0	54,765.34	67,945
Materials																
Grounds Supplies	0.00	0	0.00	0	0.00	9	0.00	140	0.00	0	0.00	0	0.00	0	0.00	149
Appliance Parts Supplies	0.00	0	0.00	0	5,056.93	62	53.68	1,781	0.00	0	0.00	0	0.00	0	5,110.61	1,843
Window Treatment Supplies	0.00	0	0.00	0	-94.27	49	98.67	879	44.7	0	0.00	0	0.00	0	49.1	928
Electrical Supplies	4.83	0	64,106.44	0	4,033.80	75	128.41	1,309	0.00	0	0.00	0	107.24	0	68,380.72	1,383
Exterminating Supplies	0.00	0	0.00	0	61.84	2	133.22	29	0.00	0	0.00	0	0.00	0	195.06	30
Janitorial/Cleaning Supplies	0.00	0	0.00	0	515.79	40	513.99	675	2,012.78	525	265.46	0	0.00	0	3,308.02	1,241
Plumbing Supplies	46.51	0	0.00	0	7,902.38	65	680.44	1,242	0.00	0	0.00	0	0.00	0	8,629.33	1,306
Tools and Equipment	183.72	0	0.00	0	393.21	29	343.16	409	0.00	0	0.00	0	0.00	0	920.09	438
Paint Supplies	0.00	0	0.00	0	1,944.70	20	679.95	1,345	0.00	0	0.00	0	0.00	0	2,624.65	1,365
Hardware Supplies	26.44	0	0.00	0	1,736.14	83	1,117.19	1,769	0.00	0	0.00	0	0.00	0	2,879.77	1,852
HVAC Supplies	14.66	0	0.00	0	191.23	35	303.24	618	0.00	0	0.00	0	0.00	0	509.13	653
Vehicle Supplies	0.00	0	0.00	0	27.42	34	59.05	574	0.00	0	0.00	0	0.00	0	86.47	607
Locks & Keys	36.04	0	0.00	0	1,146.01	32	226.5	712	0.00	0	0.00	0	0.00	0	1,408.55	745
Cabinet Supplies	0.00	0	0.00	0	2,943.00	0	0.00	0	0.00	0	0.00	0	0.00	0	2,943.00	0
Flooring Supplies	0.00	0	0.00	0	0.00	6	0.00	105	0.00	0	0.00	0	0.00	0	0.00	112
Unit Turn Supplies	0.00	0	0.00	0	274.19	9	0.00	580	0.00	0	0.00	0	0.00	0	274.19	590
Miscellaneous Supplies	90.58	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	90.58	0
Total Materials	402.78	0	64,106.44	0	26,132.37	551	4,337.50	12,166	2,057.48	525	265.46	0	107.24	0	97,409.27	13,242
Contract Costs																
Fire Extinguisher Contract Costs	0.00	0	0.00	0	0.00	0	124.35	0	0.00	0	0.00	0	0.00	0	124.35	0
Appliance Contract Costs	0.00	0	0.00	0	1,265.91	0	0.00	0	0.00	0	0.00	0	0.00	0	1,265.91	0
Building Repairs Contract Costs	0.00	0	1,499.86	0	8,080.00	815	0.00	105,285	0.00	0	0.00	0	2,175.00	0	11,754.86	106,100
Building Repair-setup Industrial Maintenance Facil	0.00	0	0.00	0	0.00	479	0.00	3,691	0.00	0	0.00	0	0.00	0	0.00	4,169
Carpet Cleaning Contract Costs	50	0	0.00	0	0.00	0	0.00	0	200	0	0.00	0	0.00	0	250	0

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
Decorating/Painting Contract Costs	0.00	0	0.00	0	5,345.00	0	1,585.00	0	0.00	0	0.00	0	0.00	0	6,930.00	0
Electrical Contract Costs	0.00	0	48,871.00	0	-197.5	0	0.00	2,017	0.00	0	0.00	0	502.5	0	49,176.00	2,017
Pest Control Contract Costs	0.00	0	0.00	0	464.29	0	0.00	800	0.00	0	0.00	0	0.00	0	464.29	800
Pest Control-budgeted	0.00	0	0.00	0	718.52	2,537	1,755.00	5,873	0.00	0	0.00	0	0.00	0	2,473.52	8,410
Floor Covering Contract Costs	0.00	0	0.00	0	12,832.12	0	2,584.14	0	0.00	0	0.00	0	0.00	0	15,416.26	0
Grounds Contract Costs	0.00	0	0.00	0	2,989.26	0	2,363.63	0	0.00	0	0.00	0	3,100.00	0	8,452.89	0
Janitorial/Cleaning Contract Costs	50	75	186	0	1,863.00	21	0.00	1,421	0.00	187	0.00	0	0.00	0	2,099.00	1,704
Janitorial-Monthly Contract	268.52	0	0.00	0	0.00	0	6,846.83	6,558	0.00	0	0.00	0	0.00	0	7,115.35	6,558
Plumbing Contract Costs	0.00	0	0.00	0	3,642.61	0	2,355.23	1,201	0.00	0	0.00	0	0.00	0	5,997.84	1,201
Windows-Contract Costs	0.00	0	6,500.00	0	0.00	0	0.00	79	0.00	0	0.00	0	0.00	0	6,500.00	79
HVAC Contract Costs	0.00	0	0.00	0	13,755.00	76	400.24	2,184	0.00	0	0.00	0	6,111.50	0	20,266.74	2,260
Vehicle Maintenance Contract Costs	41.5	0	0.00	0	138.47	15	288.96	299	0.00	0	0.00	0	0.00	0	468.93	315
Equipment Rental Contract Costs	0.00	0	0.00	0	0.00	4	0.00	0	0.00	0	0.00	0	0.00	0	0.00	4
Alarm Monitoring Contract Costs	0.00	0	0.00	0	29.24	1	0.00	0	200.51	169	0.00	0	0.00	0	229.75	170
Trash Disposal Contract Costs	0.00	0	200	0	1,317.60	0	1,470.60	0	0.00	0	0.00	0	0.00	0	2,988.20	0
Sewer Backups Emergency	0.00	0	0.00	0	0.00	0	351	2,051	0.00	0	0.00	0	0.00	0	351	2,051
Equipment Repair Contract Costs	0.00	0	0.00	0	0.00	19	79.02	324	0.00	0	0.00	0	0.00	0	79.02	343
Vehicle Towing Contact Costs	0.00	0	0.00	0	0.00	3	0.00	44	0.00	0	0.00	0	0.00	0	0.00	47
Unit Turn Contract Costs	0.00	0	8,298.00	0	1,182.00	0	2,078.00	11,359	0.00	0	0.00	0	0.00	0	11,558.00	11,359
Lawn Care Contract	0.00	0	0.00	0	1,600.00	1,293	3,295.00	5,942	0.00	0	0.00	0	300	0	5,195.00	7,235
Snow Plow Contract	0.00	0	0.00	0	2,510.00	1,405	13,440.00	13,552	0.00	0	0.00	0	810	0	16,760.00	14,956
Asbestos Removal-Contract Costs	0.00	0	0.00	0	0.00	0	0.00	329	0.00	0	0.00	0	850	0	850	329
Section 3 Contractor Expense	0.00	0	168	0	0.00	0	246	0	0.00	0	0.00	0	0.00	0	414	0
Tenant Stipends	0.00	0	1,687.00	0	996	0	1,350.00	1,350	0.00	0	0.00	0	0.00	0	4,033.00	1,350
Contract Costs-Other	0.00	0	0.00	0	1,450.00	0	0.00	0	0.00	0	0.00	0	0.00	0	1,450.00	0
Total Contract Costs	410.02	75	67,409.86	0	59,981.52	6,667	40,613.00	164,359	400.51	356	0.00	0	13,849.00	0	182,663.91	171,458
TOTAL MAINTENANCE EXPENSES	1,074.02	75	131,516.30	0	103,717.46	9,961	79,510.59	241,464	2,457.99	1,144	265.46	0	16,296.70	0	334,838.52	252,644
GENERAL EXPENSES																
Property Insurance	0.00	0	0.00	0	6,559.25	349	7,850.99	5,666	0.00	0	0.00	0	236.47	0	14,646.71	6,015
Casualty Loss	0.00	0	0.00	0	91,310.05	0	340,859.20	0	0.00	0	0.00	0	0.00	0	432,169.25	0
Liability Insurance	0.00	356	0.00	0	1,383.16	168	2,410.77	2,880	6,898.88	6,000	0.00	0	36.14	0	10,728.95	9,404
Workers Comp Insurance	0.00	191	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	191
Insurance Proceeds-Credit	0.00	0	0.00	0	-32,434.86	0	-340,859.20	0	0.00	0	0.00	0	0.00	0	-373,294.06	0
Misc. Taxes/Liscenses/Insurance	475	0	3,269.94	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	3,744.94	0
Security/Law Enforcement	0.00	0	0.00	0	843.47	0	4,343.52	4,545	0.00	0	0.00	0	0.00	0	5,186.99	4,545
TOTAL GENERAL EXPENSES	475	547	3,269.94	0	67,661.07	518	14,605.28	13,091	6,898.88	6,000	0.00	0	272.61	0	93,182.78	20,155
HOUSING ASSISTANCE PAYMENTS																
HAP Payments-SRA/TRA/Newplatt/S8 HCV	0.00	0	0.00	0	97,454.00	0	9,600.00	0	8,143,237.60	8,206,994	100,680.13	0	0.00	0	8,350,971.73	8,206,994
MI0420 PSH Individual-Avalon-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	88,107.00	0	0.00	0	88,107.00	0
MI0422 RRH Tier 1-IHN/SOS-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	375,648.43	0	0.00	0	375,648.43	0
MI0423 PSH Family-Avalon-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	51,312.00	0	0.00	0	51,312.00	0
MI0424 RRH Tier 2-SOS-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	54,004.77	0	0.00	0	54,004.77	0
MI0451 PSH Bonus-HAP	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	28,454.51	0	0.00	0	28,454.51	0

CONSOLIDATED BUDGET TO ACTUAL REPORT

March 2016 Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016	03/2016
Tenant Utility Payments	0.00	0	0.00	0	0.00	0	0.00	0	152,459.00	0	5,029.00	0	0.00	0	157,488.00	0
Portable Out HAP Payments	0.00	0	0.00	0	0.00	0	0.00	0	125,869.96	0	0.00	0	0.00	0	125,869.96	0
FSS Escrow Payments	0.00	0	0.00	0	13,277.99	0	301	129	90,054.02	0	0.00	0	0.00	0	103,633.01	129
FSS Escrows-Forfeited	0.00	0	0.00	0	0.00	0	-132	0	-2,516.24	0	0.00	0	0.00	0	-2,648.24	0
Security Deposit Assistance	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	1,392.00	0	0.00	0	1,392.00	0
VASH HAP Expense	0.00	0	0.00	0	0.00	0	0.00	0	372	0	0.00	0	0.00	0	372	0
MI0420 PSH Individual-Avalon-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	27,976.37	0	0.00	0	27,976.37	0
MI0422 RRH Tier 1-IHN/SOS-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	74,093.40	0	0.00	0	74,093.40	0
MI0423 PSH Family-Avalon-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	6,472.59	0	0.00	0	6,472.59	0
MI0424 RRH Tier 2-SOS-Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	3,495.09	0	0.00	0	3,495.09	0
MI0451 PSH Bonus Admin Fee	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	9,594.81	0	0.00	0	9,594.81	0
SPC HAP-Sponsor Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	432,757.00	0	0.00	0	432,757.00	0
SPC HAP-Tenant Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	217,562.68	0	0.00	0	217,562.68	0
SPC Admin Fee-Sponsor Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	27,999.09	0	0.00	0	27,999.09	0
SPC Admin Fee-Tenant Based	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	13,950.14	0	0.00	0	13,950.14	0
TOTAL HOUSING ASSISTANCE PAYMENTS	0.00	0	0.00	0	110,731.99	0	9,769.00	129	8,509,476.34	8,206,994	1,518,529.01	0	0.00	0	10,148,506.34	8,207,122
NON-OPERATING ITEMS																
Construction in Progress-RAD	0.00	0	0.00	0	0.00	0	200,000.00	0	0.00	0	0.00	0	0.00	0	200,000.00	0
TOTAL NON-OPERATING ITEMS	0.00	0	0.00	0	0.00	0	200,000.00	0	0.00	0	0.00	0	0.00	0	200,000.00	0
TOTAL EXPENSES	506,854.89	478,550	333,891.05	0	307,961.38	27,206	387,920.03	355,036	9,513,995.52	9,272,706	2,682,554.88	0	17,646.70	0	13,750,824.45	10,133,499
NET INCOME	351.27	7,764.00	(56,711.85)	0.00	(97,073.90)	(17,217.00)	25,434.39	(65,512.00)	(192,752.75)	19,181.00	71,950.14	0.00	(9,839.89)	0.00	(258,642.59)	(55,784.00)
NET INCOME-ADMIN FEE	351.27		(56,711.85)		(97,073.90)		25,434.39		(75,221.72)		71,950.14		(9,839.89)		(141,111.56)	
NET INCOME-HAP	0.00		0.00		0.00		0.00		(117,531.03)		0.00		0.00		(117,531.03)	
BEGINNING UNRESTRICTED EQUITY	237,264.00		0.00		20,980.00		0.00		75,938.00		50,529.26		198,957.65		583,668.91	
ADD CURRENT YEAR INCOME(LOSS)	351.27		(56,711.85)		(97,073.90)		25,434.39		(75,221.72)		71,950.14		(9,839.89)		(141,111.56)	
PURCHASE OF FIXED ASSETS															0.00	
PROJECTED YEAR-END UNRESTRICTED EQUITY	237,615.27		(56,711.85)		(76,093.90)		25,434.39		716.28		122,479.40		189,117.76		442,557.35	
4 months operating reserve					338,250.00		330,282.00		329,600.00							
BEGINNING NRA-HAP EQUITY									156,515.00							
ADD CURRENT YEAR INCOME(LOSS)									(117,531.03)							
PROJECTED YEAR-END NRA-HAP EQUITY									38,983.97							