

CONSOLIDATED BUDGET TO ACTUAL REPORT

June 2016 Final Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
TENANT INCOME																
Rental Income																
Tenant Rent	0.00	0.00	0.00	0.00	8,645.04	4,232.00	106,241.00	129,452.00	0.00	0.00	0.00	0.00	8,724.00	0.00	123,610.04	133,684.00
Dwelling Rent-Negative	0.00	0.00	0.00	0.00	(529.00)	0.00	(2,193.00)	(2,961.00)	0.00	0.00	0.00	0.00	0.00	0.00	(2,722.00)	(2,961.00)
Bad Debt	0.00	0.00	0.00	0.00	0.00	0.00	700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	700.00	0.00
Total Rental Income	0.00	0.00	0.00	0.00	8,116.04	4,232.00	104,748.00	126,491.00	0.00	0.00	0.00	0.00	8,724.00	0.00	121,588.04	130,723.00
Other Tenant Income																
Damages	0.00	0.00	0.00	0.00	247.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	247.00	0.00
Late Charges	0.00	0.00	0.00	0.00	160.00	27.00	1,230.00	640.00	0.00	0.00	0.00	0.00	0.00	0.00	1,390.00	667.00
Legal Fees - Tenant	0.00	0.00	0.00	0.00	0.00	0.00	505.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	505.00	0.00
Tenant Owed Utilities	0.00	0.00	0.00	0.00	0.00	0.00	487.26	502.00	0.00	0.00	0.00	0.00	0.00	0.00	487.26	502.00
Misc.Tenant Income	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(117.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(117.00)
Total Other Tenant Income	0.00	0.00	0.00	0.00	407.00	27.00	2,222.26	1,025.00	0.00	0.00	0.00	0.00	0.00	0.00	2,629.26	1,052.00
NET TENANT INCOME	0.00	0.00	0.00	0.00	8,523.04	4,259.00	106,970.26	127,516.00	0.00	0.00	0.00	0.00	8,724.00	0.00	124,217.30	131,774.00
GRANT INCOME																
HUD Operating/HAP-SRA/TRA/NewPlatt/SBHCV	0.00	0.00	0.00	0.00	119,726.00	9,060.00	170,220.00	157,430.00	0.00	0.00	0.00	0.00	0.00	0.00	289,946.00	166,490.00
Family Self-Sufficiency Grant	137,424.68	102,636.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	137,424.68	102,636.00
Section 8 HAP Earned	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,490,751.00	10,289,158.00	881,052.51	0.00	0.00	0.00	11,371,803.51	10,289,158.00
MI0420 PSH Individual-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	117,016.00	0.00	0.00	0.00	117,016.00	0.00
MI0422 RRH Tier 1-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	548,270.76	0.00	0.00	0.00	548,270.76	0.00
MI0423 PSH Family-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,898.00	0.00	0.00	0.00	73,898.00	0.00
MI0424 RRH Tier 2-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	76,500.26	0.00	0.00	0.00	76,500.26	0.00
MI0451 PSH Bonus HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,884.08	0.00	0.00	0.00	84,884.08	0.00
S8 Admin Fee-SRA/TRA/SBHCV	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,209,133.00	1,244,000.00	52,038.23	0.00	0.00	0.00	1,261,171.23	1,244,000.00
MI0420 PSH Individual-Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	45,502.47	0.00	0.00	0.00	45,502.47	0.00
MI0422 RRH Tier 1-Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	108,079.50	0.00	0.00	0.00	108,079.50	0.00
MI0423 PSH Family-Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,283.24	0.00	0.00	0.00	10,283.24	0.00
MI0424 RRH Tier 2-Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,876.32	0.00	0.00	0.00	6,876.32	0.00
MI0451 PSH Bonus-Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23,472.41	0.00	0.00	0.00	23,472.41	0.00
COC-Admin Fee-AAHC portion	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,378.87	0.00	0.00	0.00	80,378.87	0.00
Section 8 Port-In Admin Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,287.99	0.00	0.00	0.00	0.00	0.00	1,287.99	0.00
MI0420 PSH Individual-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	591,586.67	0.00	0.00	0.00	591,586.67	0.00
MI0422 RRH Tier 1-supportive services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	719,716.58	0.00	0.00	0.00	719,716.58	0.00
MI0423 PSH Family-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	129,356.70	0.00	0.00	0.00	129,356.70	0.00
MI0424 RRH Tier 2-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	77,463.07	0.00	0.00	0.00	77,463.07	0.00
MI0451 PSH Bonus-Supp Svces	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,856.51	0.00	0.00	0.00	150,856.51	0.00
Port In HAP Earned	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	30,358.00	0.00	0.00	0.00	0.00	0.00	30,358.00	0.00
Section 8 VASH Program Income	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	165,210.00	75,000.00	0.00	0.00	0.00	0.00	165,210.00	75,000.00
MI0420 PSH Individual-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48,461.92	0.00	0.00	0.00	48,461.92	0.00
MI0422 RRH Tier 1-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	65,886.19	0.00	0.00	0.00	65,886.19	0.00
MI0423 PSH Family-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,098.25	0.00	0.00	0.00	13,098.25	0.00
RAD PBV HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	724,578.00	576,000.00	0.00	0.00	0.00	0.00	724,578.00	576,000.00
Other Government Grants	10,500.00	7,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,500.00	7,200.00

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	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
City CD Grant Revenue	0.00	60,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60,000.00
City General Fund Revenue	119,796.00	67,000.00	0.00	0.00	107,000.00	0.00	0.00	101,087.00	113,200.00	200,000.00	0.00	0.00	0.00	0.00	339,996.00	368,087.00
TOTAL GRANT INCOME	267,720.68	236,836.00	0.00	0.00	226,726.00	9,060.00	170,220.00	258,517.00	12,734,517.99	12,384,158.00	3,904,678.54	0.00	0.00	0.00	17,303,863.21	12,888,571.00
Investment Income - Unrestricted	3,989.12	5,250.00	0.00	0.00	0.00	0.00	2.18	0.00	18.04	25.00	0.00	0.00	101.62	0.00	4,110.96	5,275.00
Investment Income - Restricted	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.17	0.00	0.00	0.00	0.00	0.00	6.17	0.00
Management Fee Income	271,465.19	314,024.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	271,465.19	314,024.00
Management Fee-from Tax Credit Entity	123,405.14	92,309.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	123,405.14	92,309.00
Fraud Recovery-Admin Fee	0.00	0.00	0.00	0.00	1,043.00	0.00	0.00	0.00	4,378.53	2,500.00	0.00	0.00	0.00	0.00	5,421.53	2,500.00
Fraud Recovery-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,378.53	2,500.00	0.00	0.00	0.00	0.00	4,378.53	2,500.00
Miscellaneous Other Income	1,419.46	0.00	500,549.50	0.00	0.00	0.00	0.00	0.00	91.50	0.00	124,704.13	0.00	1,200.00	0.00	627,964.59	0.00
Other Income-Earned Discounts	54.29	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54.29	0.00
TOTAL INCOME	668,053.88	648,419.00	500,549.50	0.00	236,292.04	13,319.00	277,192.44	386,033.00	12,743,390.76	12,389,183.00	4,029,382.67	0.00	10,025.62	0.00	18,464,886.91	13,436,954.00
EXPENSES																
ADMINISTRATIVE																
Administrative Salaries																
Administrative Salaries	87,882.21	94,670.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,780.64	0.00	0.00	0.00	96,662.85	94,670.00
Compensated Absences	1,459.53	3,000.00	0.00	0.00	(949.62)	0.00	(325.84)	0.00	2,006.74	3,000.00	0.00	0.00	0.00	0.00	2,190.81	6,000.00
Employee Benefit Contribution-Admin	44,525.27	47,149.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,201.55	0.00	0.00	0.00	48,726.82	47,149.00
Employee Benefit-Education	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,791.00	5,000.00	0.00	0.00	0.00	0.00	6,791.00	5,000.00
Temporary Help	2,549.39	4,000.00	0.00	0.00	0.00	374.00	123.03	6,317.00	18,803.90	20,000.00	0.00	0.00	0.00	0.00	21,476.32	30,691.00
Contract Employees-Admin	108,065.87	67,435.00	0.00	0.00	0.00	0.00	0.00	2,512.00	909,678.56	904,463.00	15,163.35	0.00	0.00	0.00	1,032,907.78	974,410.00
Contract Employees-Admin-OT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,815.97	25,000.00	0.00	0.00	0.00	0.00	22,815.97	25,000.00
Contract Employees-FSS	138,076.48	148,080.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	138,076.48	148,080.00
Contract Employees-FSS-OT	126.57	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	126.57	1,000.00
Contract-Property Management	2,443.73	0.00	0.00	0.00	5,650.82	17,535.00	31,506.06	44,714.00	0.00	0.00	0.00	0.00	0.00	0.00	39,600.61	62,248.00
Contract Property Management-OT	0.00	0.00	0.00	0.00	240.08	155.00	6,890.20	1,359.00	0.00	0.00	0.00	0.00	0.00	0.00	7,130.28	1,514.00
Retiree Insurance Benefits	48,135.00	45,000.00	0.00	0.00	0.00	0.00	0.00	0.00	28,881.00	22,356.00	0.00	0.00	0.00	0.00	77,016.00	67,356.00
Total Administrative Salaries	433,264.05	410,334.00	0.00	0.00	4,941.28	18,064.00	38,193.45	54,901.00	988,977.17	979,819.00	28,145.54	0.00	0.00	0.00	1,493,521.49	1,463,118.00
Legal Expense																
Criminal Background Checks	217.50	0.00	0.00	0.00	0.00	2.00	0.00	28.00	2,960.00	2,389.00	0.00	0.00	0.00	0.00	3,177.50	2,418.00
Tenant Screening	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00	0.00	0.00	0.00	100.00
General Legal Expense	0.00	3,000.00	50.00	0.00	1,243.59	43.00	1,602.25	424.00	7,541.39	7,850.00	0.00	0.00	0.00	0.00	10,437.23	11,317.00
Hearing Officer Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,083.75	10,000.00	0.00	0.00	0.00	0.00	5,083.75	10,000.00
Total Legal Expense	217.50	3,000.00	50.00	0.00	1,243.59	45.00	1,602.25	452.00	15,585.14	20,339.00	0.00	0.00	0.00	0.00	18,698.48	23,836.00
Other Admin Expenses																
Staff Training	3,351.01	8,000.00	0.00	0.00	202.44	31.00	376.09	725.00	8,431.32	3,272.00	0.00	0.00	0.00	0.00	12,360.86	12,028.00
Staff Training-FSS	199.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	199.00	0.00
Commissioner Training	0.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00
Travel	2,140.88	1,500.00	13.25	0.00	426.07	10.00	512.47	718.00	286.58	100.00	0.00	0.00	0.00	0.00	3,379.25	2,328.00
Auditing Fees	1,601.00	900.00	0.00	0.00	5,220.00	228.00	5,220.00	3,854.00	5,220.00	5,220.00	0.00	0.00	0.00	0.00	17,261.00	10,201.00
Port Out Admin Fee Paid	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11,713.10	18,700.00	0.00	0.00	0.00	0.00	11,713.10	18,700.00
Management Fee	16,331.32	13,846.00	0.00	0.00	2,142.00	1,374.00	22,864.05	37,255.00	241,826.60	248,800.00	0.00	0.00	590.04	0.00	283,754.01	301,275.00

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	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
Bookkeeping Fees	0.00	0.00	0.00	0.00	465.00	0.00	3,487.50	0.00	0.00	0.00	0.00	0.00	90.00	0.00	4,042.50	0.00
Mgt Fee-outside	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,600.00	0.00	0.00	0.00	0.00	0.00	4,600.00
MI0420 PSH Individual-Avalon-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48,461.92	0.00	0.00	0.00	48,461.92	0.00
MI0422 RRH Tier 1-IHN/SOS-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	65,886.19	0.00	0.00	0.00	65,886.19	0.00
MI0423 PSH Family-Avalon-HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,098.25	0.00	0.00	0.00	13,098.25	0.00
Office Rent	1,480.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,744.00	3,280.00	0.00	0.00	0.00	0.00	4,224.78	3,280.00
Office Security Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	59.00	0.00	0.00	0.00	0.00	0.00	59.00
Office Janitorial Expense	2,217.80	300.00	0.00	0.00	67.34	33.00	0.00	152.00	5,427.90	3,465.00	640.00	0.00	0.00	0.00	8,353.04	3,951.00
Consultants	67,576.41	2,000.00	46,324.41	0.00	2,335.20	3.00	3,930.00	0.00	4,050.00	995.00	6,825.00	0.00	0.00	0.00	131,041.02	2,998.00
Inspections	0.00	0.00	0.00	0.00	0.00	93.00	0.00	0.00	54,275.00	100,000.00	0.00	0.00	0.00	0.00	54,275.00	100,093.00
Total Other Admin Expenses	94,898.20	28,546.00	46,337.66	0.00	10,858.05	1,773.00	36,390.11	42,704.00	333,974.50	388,491.00	134,911.36	0.00	680.04	0.00	658,049.92	461,514.00
Miscellaneous Admin Expenses																
Membership and Fees	5,238.75	5,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,600.00	0.00	0.00	0.00	0.00	5,238.75	6,800.00
Publications	414.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	603.75	700.00	0.00	0.00	0.00	0.00	1,017.75	1,200.00
Advertising	70.64	200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	70.64	200.00
Office Supplies	2,985.19	900.00	38,741.20	0.00	527.36	106.00	144.46	1,301.00	19,702.43	5,500.00	262.78	0.00	0.00	0.00	62,363.42	7,807.00
Computer Parts	108.95	0.00	0.00	0.00	0.00	0.00	24.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.61	0.00
Telephone	3,793.93	3,200.00	0.00	0.00	118.26	53.00	3,144.62	3,635.00	10,107.51	8,800.00	0.00	0.00	0.00	0.00	17,164.32	15,688.00
Postage	3,626.19	200.00	0.00	0.00	127.93	73.00	348.50	1,288.00	12,378.88	16,000.00	0.00	0.00	0.00	0.00	16,481.50	17,562.00
Software License Fees	49,760.40	62,000.00	653.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50,413.40	62,000.00
Copiers	1,020.89	900.00	0.00	0.00	51.51	19.00	95.42	165.00	3,215.35	4,000.00	0.00	0.00	0.00	0.00	4,383.17	5,084.00
Printer Supplies	0.00	300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00	0.00	0.00	0.00	400.00
Software	0.00	0.00	0.00	0.00	0.00	0.00	0.00	28.00	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00	1,028.00
Printing Expenses	842.86	100.00	0.00	0.00	9.92	5.00	187.43	118.00	1,721.05	2,000.00	0.00	0.00	0.00	0.00	2,761.26	2,223.00
Cell Phones/Pagers	0.00	0.00	0.00	0.00	0.00	23.00	0.00	396.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	420.00
Small Office Equipment	39.99	0.00	1,099.97	0.00	0.00	0.00	0.00	0.00	0.00	200.00	0.00	0.00	0.00	0.00	1,139.96	200.00
Late Fees/Lost Discounts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50.00	0.00	0.00	0.00	0.00	0.00	50.00	0.00
Bank Fees	1,213.71	1,000.00	480.92	0.00	0.00	3.00	0.00	55.00	4,247.18	6,000.00	0.00	0.00	0.00	0.00	5,941.81	7,059.00
Other Misc Admin Expenses	1,860.78	4,500.00	95.57	0.00	3.32	5.00	35.28	82.00	655.92	2,000.00	2,400.00	0.00	0.00	0.00	5,050.87	6,587.00
Total Miscellaneous Admin Expenses	70,976.28	79,000.00	41,070.66	0.00	838.30	288.00	3,980.37	7,070.00	52,682.07	47,900.00	2,662.78	0.00	0.00	0.00	172,210.46	134,258.00
TOTAL ADMINISTRATIVE EXPENSES	599,356.03	520,880.00	87,458.32	0.00	17,881.22	20,169.00	80,166.18	105,128.00	1,391,218.88	1,436,549.00	165,719.68	0.00	680.04	0.00	2,342,480.35	2,082,726.00
TENANT SERVICES																
Other Tenant Svcs.	0.00	700.00	0.00	0.00	0.00	2.00	0.00	41.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	744.00
Tenant Services Support	120,699.06	120,000.00	92,193.15	0.00	1,003.66	0.00	523.55	0.00	0.00	0.00	87.46	0.00	0.00	0.00	214,506.88	120,000.00
Tenant Support Services-FSS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93.28	0.00	0.00	0.00	0.00	0.00	93.28	0.00
Tenant Services Contract Costs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,770.07	0.00	0.00	0.00	2,770.07	0.00
Application Fees	0.00	0.00	274.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	274.00	0.00
Other Set-Up Fees	0.00	0.00	874.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	874.80	0.00
Moving Company Expenses	98.00	0.00	44,461.94	0.00	96.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	44,655.94	0.00
Packers Stipends	0.00	0.00	(2,283.00)	0.00	0.00	0.00	678.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,605.00)	0.00
Dislocation Fee	0.00	0.00	200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00	0.00
Sr Nutrition Program Expenses	7,065.35	6,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,065.35	6,000.00
MI0420 PSH Individual-Avalon-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	591,586.67	0.00	0.00	0.00	591,586.67	0.00
MI0422 RRH Tier 1-IHN/SOS-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	719,716.58	0.00	0.00	0.00	719,716.58	0.00

CONSOLIDATED BUDGET TO ACTUAL REPORT

June 2016 Final Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
MI0423 PSH Family-Avalon-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	129,356.70	0.00	0.00	0.00	129,356.70	0.00
MI0424 RRH Tier 2-SOS-Supportive Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	77,463.07	0.00	0.00	0.00	77,463.07	0.00
MI0451 PSH Bonus-Supp Svces	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,856.51	0.00	0.00	0.00	150,856.51	0.00
TOTAL TENANT SERVICES EXPENSES	127,862.41	126,700.00	135,720.89	0.00	1,099.66	2.00	1,201.55	41.00	93.28	0.00	1,671,837.06	0.00	0.00	0.00	1,937,814.85	126,744.00
Water	50.94	0.00	0.00	0.00	1,491.92	1,912.00	16,861.11	14,017.00	0.00	0.00	0.00	0.00	885.28	0.00	19,289.25	15,928.00
Electricity	26.35	0.00	0.00	0.00	1,446.37	219.00	5,448.86	6,595.00	0.00	0.00	0.00	0.00	0.00	0.00	6,921.58	6,814.00
Vacant Unit-Electricity	16.18	0.00	0.00	0.00	314.43	0.00	3,602.90	2,570.00	0.00	0.00	0.00	0.00	0.00	0.00	3,933.51	2,570.00
Tenant Owed-Electricity	0.00	0.00	0.00	0.00	0.00	0.00	366.70	7.00	0.00	0.00	0.00	0.00	0.00	0.00	366.70	7.00
Gas	0.00	0.00	0.00	0.00	14.70	0.00	713.05	1,759.00	0.00	0.00	0.00	0.00	0.00	0.00	727.75	1,759.00
Vacant Unit-Gas	10.83	0.00	0.00	0.00	522.34	0.00	3,389.37	4,579.00	0.00	0.00	0.00	0.00	(46.26)	0.00	3,876.28	4,579.00
Tenant Owed-Gas	0.00	0.00	0.00	0.00	0.00	0.00	289.01	514.00	0.00	0.00	0.00	0.00	0.00	0.00	289.01	514.00
Garbage/Trash Removal	0.00	0.00	0.00	0.00	0.00	0.00	158.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	158.23	0.00
TOTAL UTILITY EXPENSES	104.30	0.00	0.00	0.00	3,789.76	2,131.00	30,829.23	30,041.00	0.00	0.00	0.00	0.00	839.02	0.00	35,562.31	32,172.00
General Maint Expense																
Maintenance - Temporary Labor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	490.00
Compensated Absences	0.00	0.00	0.00	0.00	(846.50)	0.00	(880.77)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,727.27)	0.00
Inter-dept billings	0.00	0.00	0.00	0.00	0.00	(8.00)	0.00	(132.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(140.00)
Contract Employees Maintenance	0.00	0.00	0.00	0.00	18,515.57	3,397.00	39,821.46	81,203.00	0.00	0.00	0.00	0.00	2,476.95	0.00	60,813.98	84,600.00
Contract Employees-Maint-OT	0.00	0.00	0.00	0.00	373.21	87.00	1,716.15	4,578.00	0.00	0.00	0.00	0.00	48.15	0.00	2,137.51	4,665.00
Maintenance Uniforms	0.00	0.00	0.00	0.00	180.99	16.00	478.52	274.00	0.00	0.00	0.00	0.00	0.00	0.00	659.51	290.00
Safety Supplies	52.06	0.00	0.00	0.00	127.78	47.00	322.29	846.00	0.00	350.00	0.00	0.00	0.00	0.00	502.13	1,243.00
Vehicle Gas, Oil, Grease	0.00	0.00	0.00	0.00	343.08	4.00	995.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,339.02	4.00
Maintenance Facility Rent	0.00	0.00	0.00	0.00	897.71	203.00	1,695.68	1,525.00	0.00	0.00	0.00	0.00	0.00	0.00	2,593.39	1,728.00
Total General Maint Expense	52.06	0.00	0.00	0.00	19,591.84	3,747.00	44,149.27	88,784.00	0.00	350.00	0.00	0.00	2,525.10	0.00	66,318.27	92,882.00
Materials																
Grounds Supplies	0.00	0.00	1,731.00	0.00	4.75	12.00	0.00	186.00	0.00	0.00	0.00	0.00	0.00	0.00	1,735.75	199.00
Appliance Parts Supplies	23.85	0.00	0.00	0.00	1,115.37	83.00	99.01	2,375.00	0.00	0.00	0.00	0.00	0.00	0.00	1,238.23	2,458.00
Window Treatment Supplies	0.00	0.00	0.00	0.00	89.25	65.00	29.66	1,172.00	44.70	0.00	0.00	0.00	0.00	0.00	163.61	1,237.00
Electrical Supplies	9.54	0.00	71,757.18	0.00	103.27	100.00	445.67	1,745.00	0.00	0.00	0.00	0.00	107.24	0.00	72,422.90	1,845.00
Exterminating Supplies	0.00	0.00	0.00	0.00	61.84	2.00	133.22	38.00	0.00	0.00	0.00	0.00	0.00	0.00	195.06	40.00
Janitorial/Cleaning Supplies	40.36	0.00	0.00	0.00	349.87	54.00	638.77	900.00	2,946.03	700.00	450.65	0.00	0.00	0.00	4,425.68	1,654.00
Plumbing Supplies	46.51	0.00	1,349.10	0.00	1,532.41	86.00	1,307.64	1,655.00	0.00	0.00	0.00	0.00	0.00	0.00	4,235.66	1,741.00
Tools and Equipment	388.24	0.00	0.00	0.00	264.86	38.00	263.16	546.00	0.00	0.00	0.00	0.00	50.45	0.00	966.71	584.00
Paint Supplies	0.00	0.00	0.00	0.00	904.24	27.00	428.85	1,793.00	0.00	0.00	0.00	0.00	0.00	0.00	1,333.09	1,820.00
Hardware Supplies	85.30	0.00	0.00	0.00	1,130.60	111.00	1,743.07	2,359.00	0.00	0.00	70.04	0.00	0.00	0.00	3,029.01	2,470.00
HVAC Supplies	14.66	0.00	0.00	0.00	70.83	47.00	735.38	824.00	0.00	0.00	0.00	0.00	0.00	0.00	820.87	871.00
Vehicle Supplies	9.36	0.00	0.00	0.00	27.42	45.00	59.05	765.00	0.00	0.00	0.00	0.00	0.00	0.00	95.83	810.00
Locks & Keys	36.04	0.00	0.00	0.00	356.83	43.00	461.66	950.00	0.00	0.00	0.00	0.00	0.00	0.00	854.53	993.00
Flooring Supplies	0.00	0.00	0.00	0.00	0.00	8.00	0.00	140.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	149.00
Unit Turn Supplies	0.00	0.00	0.00	0.00	274.19	12.00	101.75	774.00	0.00	0.00	0.00	0.00	0.00	0.00	375.94	786.00
Miscellaneous Supplies	90.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	90.58	0.00
Total Materials	744.44	0.00	74,837.28	0.00	6,285.73	734.00	6,446.89	16,222.00	2,990.73	700.00	520.69	0.00	157.69	0.00	91,983.45	17,656.00
Contract Costs																
Fire Extinguisher Contract Costs	0.00	0.00	0.00	0.00	0.00	0.00	283.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	283.30	0.00
Appliance Contract Costs	0.00	0.00	0.00	0.00	1,265.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,265.91	0.00

CONSOLIDATED BUDGET TO ACTUAL REPORT

June 2016 Final Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
Building Repairs Contract Costs	0.00	0.00	4,248.50	0.00	6,265.40	1,087.00	0.00	140,380.00	0.00	0.00	0.00	0.00	2,175.00	0.00	12,688.90	141,466.00
Building Repair-setup Industrial Maintenance Facil	0.00	0.00	0.00	0.00	0.00	638.00	0.00	4,921.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,559.00
Carpet Cleaning Contract Costs	50.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00	0.00	0.00	0.00	0.00	0.00	250.00	0.00
Decorating/Painting Contract Costs	0.00	0.00	1,825.00	0.00	0.00	0.00	1,110.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,935.00	0.00
Electrical Contract Costs	0.00	0.00	59,447.00	0.00	800.00	0.00	0.00	2,689.00	0.00	0.00	0.00	0.00	502.50	0.00	60,749.50	2,689.00
Pest Control Contract Costs	0.00	0.00	0.00	0.00	464.29	0.00	0.00	1,067.00	0.00	0.00	0.00	0.00	0.00	0.00	464.29	1,067.00
Pest Control-budgeted	0.00	0.00	0.00	0.00	809.60	3,382.00	2,340.00	7,831.00	0.00	0.00	0.00	0.00	0.00	0.00	3,149.60	11,214.00
Floor Covering Contract Costs	0.00	0.00	0.00	0.00	3,075.60	0.00	2,584.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,659.74	0.00
Grounds Contract Costs	0.00	0.00	0.00	0.00	7,667.63	0.00	2,540.01	0.00	0.00	0.00	0.00	0.00	3,100.00	0.00	13,307.64	0.00
Janitorial/Cleaning Contract Costs	50.00	100.00	2,125.00	0.00	927.00	27.00	60.00	1,895.00	0.00	250.00	0.00	0.00	0.00	0.00	3,162.00	2,272.00
Janitorial-Monthly Contract	268.52	0.00	0.00	0.00	0.00	0.00	8,860.79	8,745.00	0.00	0.00	0.00	0.00	0.00	0.00	9,129.31	8,745.00
Plumbing Contract Costs	0.00	0.00	650.00	0.00	0.00	0.00	2,735.29	1,601.00	0.00	0.00	0.00	0.00	0.00	0.00	3,385.29	1,601.00
Windows-Contract Costs	0.00	0.00	37,925.00	0.00	2,958.29	0.00	0.00	106.00	0.00	0.00	0.00	0.00	0.00	0.00	40,883.29	106.00
HVAC Contract Costs	0.00	0.00	0.00	0.00	13,755.00	101.00	400.24	2,912.00	0.00	0.00	0.00	0.00	6,111.50	0.00	20,266.74	3,013.00
Vehicle Maintenance Contract Costs	41.50	0.00	0.00	0.00	147.09	20.00	447.01	399.00	0.00	0.00	0.00	0.00	0.00	0.00	635.60	419.00
Equipment Rental Contract Costs	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00
Alarm Monitoring Contract Costs	0.00	0.00	0.00	0.00	29.24	2.00	0.00	0.00	273.56	225.00	0.00	0.00	0.00	0.00	302.80	227.00
Trash Disposal Contract Costs	0.00	0.00	200.00	0.00	1,317.60	0.00	1,470.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,988.20	0.00
Sewer Backups Emergency	0.00	0.00	0.00	0.00	0.00	0.00	351.00	2,735.00	0.00	0.00	0.00	0.00	0.00	0.00	351.00	2,735.00
Equipment Repair Contract Costs	0.00	0.00	0.00	0.00	0.00	25.00	79.02	432.00	0.00	0.00	0.00	0.00	0.00	0.00	79.02	457.00
Vehicle Towing Contact Costs	0.00	0.00	0.00	0.00	0.00	3.00	0.00	59.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	63.00
Unit Turn Contract Costs	0.00	0.00	7,590.00	0.00	312.00	0.00	2,276.00	15,145.00	0.00	0.00	0.00	0.00	0.00	0.00	10,178.00	15,145.00
Lawn Care Contract	0.00	0.00	0.00	0.00	1,655.00	1,724.00	3,295.00	7,923.00	0.00	0.00	0.00	0.00	325.00	0.00	5,275.00	9,647.00
Lawn Care Contract-Budget for Mowing	0.00	0.00	0.00	0.00	0.00	0.00	1,936.69	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,936.69	0.00
Snow Plow Contract	0.00	0.00	0.00	0.00	2,510.00	1,873.00	13,440.00	18,069.00	0.00	0.00	0.00	0.00	810.00	0.00	16,760.00	19,942.00
Asbestos Removal-Contract Costs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	438.00	0.00	0.00	0.00	0.00	850.00	0.00	850.00	439.00
Section 3 Contractor Expense	0.00	0.00	120.00	0.00	0.00	0.00	246.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366.00	0.00
Tenant Stipends	0.00	0.00	1,687.00	0.00	836.00	0.00	1,800.00	1,800.00	0.00	0.00	0.00	0.00	200.00	0.00	4,523.00	1,800.00
Total Contract Costs	410.02	100.00	115,817.50	0.00	44,795.65	8,889.00	46,255.09	219,146.00	473.56	475.00	0.00	0.00	14,074.00	0.00	221,825.82	228,610.00
TOTAL MAINTENANCE EXPENSES	1,206.52	100.00	190,654.78	0.00	70,673.22	13,371.00	96,851.25	324,152.00	3,464.29	1,525.00	520.69	0.00	16,756.79	0.00	380,127.54	339,148.00
GENERAL EXPENSES																
Property Insurance	0.00	0.00	0.00	0.00	3,923.39	466.00	10,448.00	7,555.00	0.00	0.00	0.00	0.00	315.85	0.00	14,687.24	8,021.00
Casualty Loss	0.00	0.00	0.00	0.00	91,314.74	0.00	85.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	91,400.68	0.00
Liability Insurance	0.00	475.00	0.00	0.00	809.86	224.00	3,204.09	3,840.00	9,209.63	8,000.00	0.00	0.00	47.90	0.00	13,271.48	12,539.00
Workers Comp Insurance	0.00	254.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	254.00
Insurance Proceeds-Credit	0.00	0.00	0.00	0.00	(56,223.62)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(56,223.62)	0.00	
Misc. Taxes/Liscenses/Insurance	475.00	0.00	3,269.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,744.94	0.00
Security/Law Enforcement	0.00	0.00	0.00	0.00	843.47	0.00	5,894.02	6,060.00	0.00	0.00	0.00	0.00	0.00	0.00	6,737.49	6,060.00
TOTAL GENERAL EXPENSES	475.00	729.00	3,269.94	0.00	40,667.84	690.00	19,632.05	17,455.00	9,209.63	8,000.00	0.00	0.00	363.75	0.00	73,618.21	26,874.00
HOUSING ASSISTANCE PAYMENTS																
HAP Payments-SRA/TRA/Newplatt/S8 HCV	0.00	0.00	0.00	0.00	97,454.00	0.00	9,600.00	0.00	11,027,876.85	10,942,658.00	118,751.13	0.00	0.00	0.00	11,253,681.98	10,942,658.00
MI0420 PSH Individual-Avalon-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	117,016.00	0.00	0.00	0.00	117,016.00	0.00
MI0422 RRH Tier 1-IHN/SOS-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	547,285.76	0.00	0.00	0.00	547,285.76	0.00

CONSOLIDATED BUDGET TO ACTUAL REPORT

June 2016 Final Report

	COCC	COCC	DEVELOPMENT	DEVELOPMENT	WEST	WEST	EAST	EAST	SECTION 8	SECTION 8	COC	COC	GARDEN	GARDEN	TOTAL	TOTAL
	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:	As of:	Budget As of:
	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016	06/2016
MI0423 PSH Family-Avalon-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	72,806.00	0.00	0.00	0.00	72,806.00	0.00
MI0424 RRH Tier 2-SOS-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	76,500.26	0.00	0.00	0.00	76,500.26	0.00
MI0451 PSH Bonus-HAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,584.08	0.00	0.00	0.00	84,584.08	0.00
Tenant Utility Payments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	201,988.00	0.00	5,953.00	0.00	0.00	0.00	207,941.00	0.00
Portable Out HAP Payments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	149,188.96	0.00	0.00	0.00	0.00	0.00	149,188.96	0.00
FSS Escrow Payments	0.00	0.00	0.00	0.00	13,277.99	0.00	301.00	172.00	121,144.05	0.00	0.00	0.00	0.00	0.00	134,723.04	172.00
FSS Escrows-Forfeited	0.00	0.00	0.00	0.00	0.00	0.00	(132.00)	0.00	(19,103.86)	0.00	0.00	0.00	0.00	0.00	(19,235.86)	0.00
Security Deposit Assistance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,392.00	0.00	0.00	0.00	1,392.00	0.00
VASH HAP Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	372.00	0.00	0.00	0.00	0.00	0.00	372.00	0.00
MI0420 PSH Individual-Avalon-Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	45,502.47	0.00	0.00	0.00	45,502.47	0.00
MI0422 RRH Tier 1-IHN/SOS-Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	103,374.09	0.00	0.00	0.00	103,374.09	0.00
MI0423 PSH Family-Avalon-Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,283.24	0.00	0.00	0.00	10,283.24	0.00
MI0424 RRH Tier 2-SOS-Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,876.32	0.00	0.00	0.00	6,876.32	0.00
MI0451 PSH Bonus Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23,472.41	0.00	0.00	0.00	23,472.41	0.00
SPC HAP-Sponsor Based	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	597,336.83	0.00	0.00	0.00	597,336.83	0.00
SPC HAP-Tenant Based	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	283,715.68	0.00	0.00	0.00	283,715.68	0.00
SPC Admin Fee-Sponsor Based	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35,151.46	0.00	0.00	0.00	35,151.46	0.00
SPC Admin Fee-Tenant Based	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,938.53	0.00	0.00	0.00	16,938.53	0.00
TOTAL HOUSING ASSISTANCE PAYMENTS	0.00	0.00	0.00	0.00	110,731.99	0.00	9,769.00	172.00	11,481,466.00	10,942,658.00	2,146,939.26	0.00	0.00	0.00	13,748,906.25	10,942,830.00
NON-OPERATING ITEMS																
Depreciation -Buildings	0.00	0.00	0.00	0.00	1,150.66	0.00	37,206.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	38,357.15	0.00
Depreciation -Furn,Equip,Machinery-Dwellings	0.00	0.00	0.00	0.00	1,063.26	0.00	3,159.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,222.58	0.00
Depreciation -Furn,Equip,Machinery-Admin.	10,583.80	0.00	0.00	0.00	4,802.14	0.00	0.00	0.00	0.00	0.00	684.26	0.00	0.00	0.00	16,070.20	0.00
Depreciation-Leashold Improvements	951.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	951.16	0.00
Operating Transfers OUT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	28,500.00	0.00	0.00	0.00	28,500.00	0.00
Operating Transfers-IN	(28,500.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(28,500.00)	0.00
Prior Period Adjustments Affecting RR	(704.86)	0.00	0.00	0.00	(245,126.12)	0.00	(84,433.63)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(330,264.61)	0.00
Gain/Loss on Sale of Fixed Assets	0.00	0.00	0.00	0.00	623,025.78	0.00	98,072.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	721,097.88	0.00
TOTAL NON-OPERATING ITEMS	(17,669.90)	0.00	0.00	0.00	384,915.72	0.00	54,004.28	0.00	0.00	0.00	29,184.26	0.00	0.00	0.00	450,434.36	0.00
TOTAL EXPENSES	711,334.36	648,409.00	417,103.93	0.00	629,759.41	36,364.00	292,453.54	476,988.00	12,885,452.08	12,388,732.00	4,014,200.95	0.00	18,639.60	0.00	18,968,943.87	13,550,493.00
NET INCOME	(43,280.48)	10.00	83,445.57	0.00	(393,467.37)	(23,045.00)	(15,261.10)	(90,956.00)	(142,061.32)	451.00	15,181.72	0.00	(8,613.98)	0.00	(504,056.96)	(113,539.00)
NET INCOME-ADMIN FEE	(32,450.38)		83,445.57		(8,551.65)		38,743.18		(75,877.02)		15,181.72		(8,613.98)		11,877.44	
NET INCOME-HAP or Capital Investment related	(10,830.10)		0.00		(384,915.72)		(54,004.28)		(66,184.30)		0.00		0.00		(515,934.40)	
BEGINNING UNRESTRICTED EQUITY	157,826.00		0.00		20,980.00		0.00		75,938.00		44,591.00		198,957.65		498,292.65	
ADD CURRENT YEAR INCOME(LOSS)	(32,450.38)		83,445.57		(8,551.65)		38,743.18		(75,877.02)		15,181.72		(8,613.98)		11,877.44	
<i>Adjust for Development</i>	<i>83,445.57</i>															
PURCHASE OF FIXED ASSETS					(9,884.00)		(2,415.00)				(2,683.48)				(14,982.48)	
PROJECTED YEAR-END UNRESTRICTED EQUITY	208,821.19		0.00		2,544.35		36,328.18		60.98		57,089.24		190,343.67		495,187.61	
4 months operating reserve	237,111.45				81,614.56		97,484.51		467,995.36						884,205.89	
BEGINNING NRA-HAP EQUITY									156,515.00							
ADD CURRENT YEAR INCOME(LOSS)									(66,184.30)							
PROJECTED YEAR-END NRA-HAP EQUITY									90,330.70							