



Equal Opportunity Employer

E.T. MacKenzie Company - Ann Arbor

One of The MacKenzie Companies

6400 Jackson Road

Ann Arbor, MI 48103

Phone: (734) 761.5050 Fax: (734) 761.5323

www.mackenzieco.com



RFP-914 FIELD OPERATIONS UNIT ON-CALL CONSTRUCTION SERVICES

E.T. MacKenzie Company

6400 Jackson Road

Ann Arbor, MI 48103

(734) 761.5050 (P)

(734) 761.5323 (F)

COPY

I. Professional Qualifications

a.) Corporate Office:

E.T. MacKenzie Company
4248 West Saginaw
Grand Ledge, MI 48837
Phone: (517) 627.8408
Fax: (517) 627.4470
www.mackenzieco.com

E.T. MacKenzie Company and all of its divisions are a Michigan Corporation, licensed by and in the State of Michigan.

b.) Regional Office - Ann Arbor Division:

E.T. MacKenzie Company
6400 Jackson Road
Ann Arbor, MI 48103
Phone: (734) 761.5050
Fax: (734) 761.5323

(E.T. MacKenzie Company Ann Arbor Division will be the subordinate element entering into the construction services contract with the City of Ann Arbor.)

c.) History:

E.T. MacKenzie Company was founded in 1982 in Grand Ledge, Michigan. It has now grown to include offices in Lansing, Ann Arbor and Bradenton (FL). Having several different entities under the MacKenzie Company umbrella provides us with a broad spectrum of knowledge, resources and experience. We have been recognized locally and nationally for innovation, project designs, safety records, and our ability to perform within budget and on schedule.

E.T. MacKenzie Company specializes in large and small scale earthwork operations, public utility construction, road construction, landfill construction, wastewater treatment facility construction, rehabilitation of sewerage infrastructure, site demolition, material recycling, soil and groundwater remediation, environmental consulting, site concrete construction, landscaping and bridge construction. Our large and broad equipment inventory allows us to perform deep and difficult utility construction that most other contractors are not equipped to handle. All of these services are offered throughout our regional divisions and are self-performed.

The Ann Arbor Division of E.T. MacKenzie Company has been in operation since 1992 and has successfully completed many project within the City limits; both private and public in nature. We maintain an excellent working relationship with the Project Management Unit and Field Service Unit and strive to complete all projects on time and within budget.

E.T. MacKenzie Company is considered to be an extremely safe company by industry standards. Through the implementation of our safety policy (see

attached), and constant field training by our Corporate Safety Officer we continually have EMR ratings well below 1.0.

Providing comprehensive and regional services gives E.T. MacKenzie more control to reach a profitable and timely outcome for the owner. Benefits include:

- Expedited response and dispatch
- Value engineering
- Risk management
- Regional familiarity
- Aggressive scheduling
- Minimized work disruptions

d.) Key Personnel:

1. John Niemiec, Ann Arbor Division Manager (Project Management, Coordination, Supervision and Administration)
2. Eric Evans, Ann Arbor Project Manager (Project Management, Coordination and Supervision)
3. Chuck Kipke, Ann Arbor Project Manager (As Above)
4. Denny McNamara, Ann Arbor Superintendent (Field Management, Coordination and Supervision)
5. Russ Curby, Ann Arbor Utility Forman (Field Management and Construction)
6. Daryl Kempher, Ann Arbor Road Construction Forman (Field Management and Construction)

Please find the attached resume information in “EXHIBIT 1”.

In addition to the staff listed above, E.T. MacKenzie Company will draw upon the vast experience of its field and executive personnel (additional information available upon request). As a result, if a specific site condition dictates specialized knowledge that is not possessed by the Ann Arbor Staff, we have the ability to have experts on-site within twenty four hours (in most cases less than three hours).

II. Past Involvement with Similar Projects

- a.) Please find the attached list of project experience in “EXHIBIT 2”.
- b.) Please find the attached list of company equipment in “EXHIBIT 3”.

III. Proposed Work Plan

E.T. MacKenzie Company and the family of MacKenzie Companies have a distinct advantage to most other contractors because of our ability to self-perform a large quantity of work scopes. Our management structure will include one lead project manager that will draw upon the resources of the MacKenzie Companies, allowing our specialized project managers and superintendents to provide timely and effective implementation of the project schedule and goals. This system of management provides the owner a singular contact for the project while allowing MacKenzie to utilize our vast resources and expertise at all times.

a.) Availability

The Division Manager, Division Superintendent and Scope Forman are on call twenty four hours a day and can be reached via mobile phone when necessary. The Ann Arbor Division is fully staffed year round and, unlike most, we offer our full range of services during all times of the year.

b.) Mobilization

In common situations, E.T. MacKenzie Company can mobilize most of its equipment and work force within twenty four hours of notice to proceed. In emergent situations, equipment and crews will be immediately pulled from non-emergent projects and allocated to the specific issue; most crews and equipment can be mobilized in one to two hours, with a primary response team on-site within one half hour. Specialized situations requiring large equipment may require more time to mobilize due to permitting issues. Please note that we are required to contact the MISS Dig system and have all utilities properly located prior to performing any underground or site related work; typical utility marking takes three business days from the request, emergent situations are usually addressed within a few hours.

c.) Estimate Preparation

Most situations regarding a firm estimate can be prepared within twenty four hours of project description. In most cases, estimates will be submitted the same business day as requested.

d.) Emergent Scenarios

Upon notification, the Division Manager will be immediately dispatched to the site to assess the conditions and project requirements. The Division Manager will coordinate the necessary forces and oversee the work until the situation is considered non-emergent.

e.) Site Investigation

In typical situations, the Division Manager will respond to service calls within a four hour time frame. Once the Division Manager is on-site, he will prepare the necessary action plan to perform the work requested.

f.) Situation 1; Storm Sewer Replacement

The Division Manager will be dispatched to determine the exact scope of work involved in the storm sewer repair. The site investigation will consist of determining the following project requirements:

- 1.) Permitting
- 2.) Road and Traffic Impact
- 3.) Traffic Control
- 4.) Potential Safety Issues
- 5.) Surveying and Layout
- 6.) Site Access
- 7.) Soil Conditions
- 8.) Groundwater Conditions
- 9.) Current and Impending Weather Conditions
- 10.) Potential Utility Conflicts
- 11.) Homeowner / Residential Impact
- 12.) Clearing and Grubbing Requirement
- 13.) Materials Required
- 14.) Size and Type of Crew Required
- 15.) Estimated Project Time
- 16.) Restoration Requirements

Once the exact scope has been evaluated, the Division Manager will prepare an estimate to perform the requested work, a project schedule, list of required project equipment,

materials and labor. As most materials will be immediately available (in stock or common order), it is assumed that mobilizing the required materials will not be critical. Once a notice to proceed has been issued, the MISS Dig system will be contacted to locate all utilities in the impacted area. Equipment and crews will be mobilized based on the MISS Dig marking date provided and work will commence. For this specific example, we would clear any vegetation obstructing the work area, bulkhead and pump down any standing water or storm water that may impact the work area (including bypass pumping and dewatering as required), remove (or reconstruct) the collapsed storm manhole, remove and reconstruct the impacted storm sewer section, reconstruct or replace the flared end section and restore the impacted area as requested by the City. In this scenario with limiting site constraints or impediments, the storm sewer could be repaired in one working day. We would coordinate the work, with the permission of the City, to minimize the impact on the site, residents or specific utility.

g.) **Situation 2; Emergent Sanitary Manhole Reconstruction**

In this situation, the project evaluation and construction will take place in much the same way as the previous example, with the following exceptions:

1. The Division Manager will be dispatched to the site upon notification. In route he will determine the diameter of the impacted sanitary sewer and make provisions to have the required bypass pumping system (including labor) immediately delivered to the site. Once on-site, the Division Manager will determine what traffic control is required and make arrangements to provide the necessary controls from our local inventory as required to operate the bypass pumping system.
2. While the system is being installed, the Division Manager will begin the immediate investigation of the potential cause and corrective action required (as listed above). All efforts will be coordinated on-site and the City will be provided ongoing updates regarding mobilization schedule and the projected work schedule. An emergent MISS Dig request will be made and the Division Manager will oversee the coordination of utility locating. Once the bypass system is in operation and the existing utilities have been located work will proceed to correct the failed sewer system. In most cases, E.T. MacKenzie Company will have the necessary materials in stock for immediate use.

IV. Fee

- a.) Please find the attached fee schedule, under separate cover.

V. Authorized Negotiator

- a.) John Niemiec, Eric Evans and Chuck Kipke are named as Authorized Negotiators for the Construction Service Contract. All three individuals can be contacted at the Ann Arbor Division Office, as necessary.

VI. Attachments

- a.) Please find the attached Exhibits and City Attachments following this proposal.

EXHIBIT 1

JOHN W. NIEMIEC

PROFESSIONAL EXPERIENCE

E.T. MacKenzie Company
Division Manager

2005 - present

- Responsible for all operations of the Ann Arbor Division of E.T. MacKenzie Company including administration, estimating, employee management, purchasing, contract negotiations, and project management

E.T. MacKenzie Company
Project Manager/Estimator

1998 - 2005

- Estimated and managed residential, municipal, commercial and industrial civil construction projects.
- Developed software applications for project management, estimating and bidding.

Bartlett Nuclear, FERMI 1 Nuclear power plant
Radwaste Shipping Technician

1998

- Developed software applications for characterization and classification of low-level radioactive waste.
- Managed planning and preparation of hazardous material shipments.
- Participated in asbestos abatement and decommissioning efforts.

Detroit Edison, FERMI 2 Nuclear power plant
Radwaste Shipping Technician

1994 - 1997

- Developed software applications for characterization and classification of low-level radioactive waste.
- Prepared hazardous and radioactive waste shipments.

EDUCATION

Lawrence Technological University
B.S. Civil Engineering, Civil Concentration

1998

ERIC A. EVANS

AREA OF EXPERTISE

Project Management and Estimating.

PROFESSIONAL EXPERIENCE

E.T. MacKenzie Company
Project Manager/Estimator

Ann Arbor office

2005 to Present

- Responsibilities include estimating various excavating projects, creating project schedules, supervision of project superintendents and foreman, establish and oversee project budgets, negotiating and awarding subcontracts, coordinating with subcontractors, quantifying and purchasing of materials

Bailey Excavating, Inc
Project Manager/Estimator

2002 - 2005

- Responsibilities included estimating various excavating projects, creating project schedules, supervision of field employees and equipment, establish and overseeing project budgets, negotiating and awarding subcontracts, coordinating and supervision of subcontractors

R.W. Mercer Company
Project Manager/Estimator

2000 - 2002

- Responsibilities included estimating various excavating projects, creating project schedules, supervision of field employees and equipment, establish and overseeing project budgets, negotiating and awarding subcontracts, coordinating and supervision of subcontractors

Yoxheimer Tile
Assistance Office Manager

1998

- Responsibilities included scheduling of crews, estimating, ordering and preparing materials for each job

EDUCATION

Ferris State University
Big Rapids, MI
Bachelor of Science – Construction Management

CHARLES E. KIPKE II, PE

AREA OF EXPERTISE

Project manager and estimator for site development and underground utility projects.

PROFESSIONAL EXPERIENCE

E.T. MacKenzie Company

Project Manager

1995 – 2000 and 2006 - Present

- Oversee and coordinate construction projects including underground, road, and mass grading projects, and prepare proposals and bids.

Washtenaw Engineering

Director of Engineering

2000 - 2006

Brady Sand & Gravel

Vice President

1980 - 1995

EDUCATION

Tri-State University

Bachelor of Science, Civil Engineering

1979

CERTIFICATIONS AND MEMBERSHIPS

- Certified Storm Water Operator, License #01710
- Professional Engineer, 2003

DENNIS J. MCNAMARA

AREA OF EXPERTISE

Managing large site development projects, including coordination of subcontractors and scheduling.

PROFESSIONAL EXPERIENCE

MacKenzie Companies **Foreman/Superintendent**

1992 - present

- Michigan and Florida Divisions - Supervisor for site development. Responsibilities include construction site layout and planning, equipment and labor coordination, procurement of materials, contracting with subcontractors, scheduling and coordinating of subcontractors, coordination with local municipalities, site safety, creating and maintaining field documents, inspections, and coordination with owners to assure finished project will meet or exceed needs and expectations.

J&D Construction **Superintendent/Field Supervisor**

1989 - 1992

Den-Ron, Inc.

Part Owner

1981 - 1989

Delta Construction

Field Supervisor

1978 - 1981

American Excavators

Heavy Equipment Operator

1975 - 1978

ADDITIONAL QUALIFICATIONS

- CPR/First Aid Certificate
- OSHA & MIOSHA Training
- Confined Space Training
- Competent Person Excavation Training

RUSSELL J. CURBY

PROFESSIONAL EXPERIENCE

E.T. MacKenzie Company

Foreman

1994 – present

- Responsibilities include scheduling and coordinating jobs, scheduling trucking and equipment and assisting with the bidding process.

E.T. MacKenzie Company

Pipe Layer

1991 - 1994

D.N. Higgins Company

Pipe Layer

1991

Saline Construction

Pipe Layer, Equipment Operator, Truck Driver

1984 - 1991

United States Marine Corp.

1980 - 1984

EDUCATION

Eastern Michigan University

Course concentration in Construction Management

1984 - 1990

Central Michigan University

Course concentration in Industrial Technology

1976 - 1980

Pioneer High School

Graduate

1972 - 1976

DARYL B. KEMPHER

PROFESSIONAL EXPERIENCE

E.T. MacKenzie Company

Grading Foreman

2007 – present

Responsibilities include grading operations, consulting with inspectors, ordering materials, blueprint reading, multiple machine operating, finish grading sewer crew work

E.T. MacKenzie Company

Equipment Operator

1998 - 2007

G&W Construction

Equipment Operator

1996 - 1998

Chie Contracting

Equipment Operator

1994 - 1995

L & K Construction

Labor/Equipment Operator

1991 - 1994

EDUCATION

Clinton High School

Graduate

1990

ADDITIONAL QUALIFICATIONS

Class A Commercial Drivers License

EXHIBIT 2

EXHIBIT 2
E.T. MacKenzie Company - Select Completed Projects Profile

<u>Project Name</u>	<u>Owner</u>	<u>Engineer</u>	<u>Date Completed</u>	<u>Contract Amount</u>	<u>Reference</u>
CSO 034B Sewer Separation Project City of Lansing	City of Lansing Public Service Department 732 City Hall 124 W. Michigan Ave. Lansing, MI 48933	Tetra Tech MPS 1921 East Miller Road, Suite A Lansing, MI 48911 517-394-7900	July 2011	Original	Mr. Brad Fraker Tetra Tech MPS 1921 East Miller Road, Suite A Lansing, MI 48911
				Ending	517-394-7900
Forest Ave. Improvements Site work, underground utilities, road reconstruction Ann Arbor, MI	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107 734-794-6410	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107 734-794-6410	October 2013	Original	Igor Kotlyar City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107
				Ending	734-794-6410
Dean Dr. & Morgan Rd. Site work, road construction, storm sewer, site restoration Ypsilanti Twp., MI	Paint Creek North & South, LLC 28860 Southfield Road, Ste. 262 Southfield, MI 48076 248-663-3000	Wolverine Engineers & Surveyors 312 North Street Mason, MI 48854 517-676-9200	July 2011	Original	Josh Grenadier Paint Creek North & South, LLC 28860 Southfield Road, Ste. 262 Southfield, MI 48076
				Ending	248-663-3000
South Fourth Ave. Improvements underground utilities, road work Ann Arbor, MI	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107 734-794-6410	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107 734-794-6410	July 2013	Original	Igor Kotlyar City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107
				Ending	734-794-6410
Water Main Extension and Perimeter Road Improvements Lansing, MI	Capital Region Airport Authority 4100 Capital City Blvd. Lansing, MI 48906 517-886-3716	C2AE 725 Prudden Street Lansing, MI 48906 517-371-1200	July 2012	Original	Bradley Stover Walter Toebe Construction Company 29001 Wall Street, PO Box 930129 Wixom, MI 48393
				Ending	248-349-7500
South Fifth Ave. Improvements Underground utilities Ann Arbor, MI	Ann Arbor DDA 150 South Fifth Ave, Ste 301 Ann Arbor, MI 48104 734-994-6697	Park Avenue Consultants, Inc. 116 East Washington Street Ann Arbor, MI 48104-1938 734-769-6030	March 2010	Original	Adrian Iraola Ann Arbor DDA 150 South Fifth Ave, Ste 301 Ann Arbor, MI 48104
				Ending	734-994-6697
Jeffords Street Construction Site work, underground utilities Dexter, MI	Village of Dexter DDA 8123 Main Street, 2nd Floor Dexter, MI 48130 734-426-8303	Beckett & Raeder, Inc. 535 West William, Ste 101 Ann Arbor, MI 48103 734-663-2622	December 2009	Original	Heath Hartt Beckett & Raeder, Inc. 535 West William, Ste 101 Ann Arbor, MI 48103
				Ending	734-663-2622
Huron Sanitary Sewer Rehab Underground utilities Huron Township	Huron Charter Township 22950 Huron River Drive New Boston, MI 48164 734-753-4466	Orchard Hiltz & McClimment, Inc. 34000 Plymouth Road Livonia, MI 48150	June 2010	Original	Huron Charter Township 22950 Huron River Drive New Boston, MI 48164
				Ending	734-753-4466
Willard St. Permeable Pavement Project Ann Arbor, MI	City of Ann Arbor 301 East Huron Street Ann Arbor, MI 48107	City of Ann Arbor 301 East Huron Street Ann Arbor, MI 48107	July 2012	Original	Homayoon Pirooz City of Ann Arbor 301 East Huron Street Ann Arbor, MI 48107
				Ending	Ann Arbor, MI 48107
AAYSA Platt Road Parking Lot Construction Pittsfield Twp., MI	Damien Wetzel Pittsfield Township 6201 West Michigan Ave. Ann Arbor, MI 48108 734-822-3101	Stantec Consulting Michigan, Inc. 3754 Ranchero Drive Ann Arbor, MI 48108 734-761-1010	August 2013	Original	Phil Maly Stantec Consulting Michigan, Inc. 3754 Ranchero Drive Ann Arbor, MI 48108
				Ending	734-761-1010
2000 Dhu Varren Sanitary and Water Service Ann Arbor, MI	USA Mission, Inc. 425 North Wedel Ave. Moundridge, KS 67107 330-428-0480	Metro Consulting Associates 6001 Schooner Drive Belleville, MI 48111 734-483-1427	October 2011	Original	Pat Turner Tanner Excavating, Inc. PO Box 2386 Ann Arbor, MI 48106
				Ending	734-747-6773
Tuebingen Sanitary Sewer Repair Ann Arbor, MI	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107-8647	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107-8647	March 2012	Original	City of Ann Arbor 100 North Fifth Ave. Ann Arbor, MI 48107-8647
				Ending	Ann Arbor, MI 48107-8647

EXHIBIT 3

E.T. MacKenzie Company
EXHIBIT 3
 Select Equipment Inventory

<u>Equipment No.</u>	<u>Equipment Description:</u>	<u>Identification No.</u>
564	Sweepster 6' Broom bucket-mntd	870271
565	Sweepster 6' Broom bucket-mntd	
566	Sweepster 6' Broom bucket-mntd	DM-121987
567	1984 Sweepster 7' S32 Broom	943691
602	FMC Sweeper	993-1804
603	1986 Self-propelled Sweeper	
644	Steiger ST325 Tractor	123-0159382
647	1993 John Deere 8870 Tractor	RW8870H001444
649	Sunflower 4232-21 Chisel Plow	4298-252
650	Sunflower 4212-6 Chisel Plow	4291-189
653	Rome TRCW-12 Disc	6TRCW-107R
654	Rome Disc 30"	
655	John Deere 210 Disc	
656	Wilbeck 1638 Disc 14" blade	3364
657	2000 Bush Hog 3610-02	1200-435
671	1967 Austin Western 99 Grader	99L210
672	1963 Gallion T500 Grader	G02055
701	Pavemore Concrete Paver	
703	Screed Gas Powered 5section	
706	Finn B-50 Mulcher	31-956
707	Finn MS-23 Mulcher	1623
708	Finn BCG2 Mulcher	F616
713	2005 McLaughlin Moling Machine	031005116W5
717	1990 Mitsubishi Tree Spade	JW6AHC1FXLL001936
726	1986 Ford L8000 Tac Truck	1FDXR80U7GVA28974
729	Cyclone Breaker	6828
730	Arrow G400 Concrete Breaker	X440
733	Balderson BBBP Brush Burner	J00428J
738	Terramite screed w/BS Engine	3440799
742	Sheeting Driver Hair Pin	
766	Seeder Spreader RTRY HW80#	70569961126Z10113
935	Massey Ferguson MF204 Forklift	342169
1412	Allied Hoepack 9700C	
1413	Hed Hoepack	
1415	Allied Hoepack 8700C	8025
1416	Allied Hoepack 9800 or 5800	6223
1418	Cat CVP75 Hoepack CWTSA/AP	2055901
1423	Allied Hoepack 9800	08714 (ID No: CM702005)
1426	Cat CVP75 Hoepack	CSG00276
10204	2005 Cat 314CLCR Excavator	PCA00680
10205	2008 Cat 314CL Excavator	PCA01823
10214	1986 Cat 215BLC Excavator	9YB01504
10215	1986 Cat 215BLC Excavator	9YB01358
10218	1995 Cat M318 Mobile Excavator	8AL02448
10221	2007 Cat 320CL excavator	CPPAB04779
10225	2013 Cat 321D Excavator	MPG00792
10226	2014 Cat 329EL Excavator	ZCD00312
10227	2000 Cat 325BL Excavator	2JR02775
10232	2003 Cat 330CL Excavator	DKY01110

E.T. MacKenzie Company
EXHIBIT 3
Select Equipment Inventory

<u>Equipment No.</u>	<u>Equipment Description:</u>	<u>Identification No.</u>
10233	2004 Cat 330CL Excav. w/couplr	CAP01484
10237	2013 Cat 336EL Excavator	FJH00511
10238	2014 Cat 336E Excavator	FJH01032
10239	2014 Cat 336E Excavator	FJH01198
10246	2001 Cat 345BII Hydraulic Excavator	AGS00403
10248	2005 Cat 345CL Excavator	DHP00277
10250	1997 Cat 350L Excavator *EXEMPT*	9FL00918
10275	1995 Cat 375L Excavator	1JM00184
10276	2000 Cat 375L Excavator	1JM00502
10287	2006 Terex American Crane	AC4135
10289	1997 Vermeer V-1350 Trencher	1VRT051G9Y1001157
10290	1980 Bucyrus Erie 60XC Crane	139297
10291	1960 Northwest Crawler Crane	21860
10292	1978 Bucyrus Erie Crane	138814
10293	1969 American Mobil 5460 Crane	GS14218
10294	1974 Linkbelt Truck Crane	18HA456
10297	1992 Ditch Witch 7520DD Trencher	5H0130
10361	2014 Cat D6K2L Dozer	RST00498
10366	2002 Cat D8R Dozer	6YZ01209
10368	2003 Cat D6R Dozer	AAX00268
10374	2005 Cat D4G Dozer	HYD01547
10375	2005 Cat D4G Dozer	HYD01572
10376	2005 Cat D4G Dozer	HYD01641
10377	2006 Cat D4G Dozer	HYD01921
10379	2006 Cat D4G LGP	TLX00854
10380	2006 Cat D4GLGP Dozer	TLX01073
10381	2006 Cat D4GLGP Dozer	TLX00958
10382	2006 Cat D4GXL Dozer	HYD01996
10383	2006 Cat D4GXL Dozer	HYD02019
10384	2006 Cat D4G Dozer	HYD02023
10385	2006 Cat D4GLGP Dozer	HYD02094
10386	2007 Cat D4GLGP Dozer	TLX01286
10387	2007 Cat D4G Dozer	TLX01332
10389	2012 Cat D4K LGP Dozer	KRR00162
10390	2014 Cat D4K LGP Dozer	KRR00414
10391	2014 Cat D4K2 LGP Dozer	KRR00441
10400	1984 Raygo 400 Roller -smoothd	F1-E-550
10401	1997 Cat PS130 Roller	7ND00275
10403	2001 Cat 815F Compactor	CAT0815FK1GN01040
10404	1988 Sakai SV70TF Roller	SV70T30096
10405	1988 Sakai SV70TF Roller	SV70T30071
10406	1984 Raygo 420C Roller -S.Foot	14A517
10407	1996 Champion 840 Roller	100722
10408	1998 Cat CP563C Roller	5JW00811
10409	1973 Raygo 400 Roller Smooth Drum	01L-L949
10411	1986 Ingersoll DD56 Roller	7712S
10412	1997 Galion Dresser D784 Roller	V530011U452133
10414	Sakai SV500TF Roller	10592
10415	1997 Cat 815B Compactor	17Z01834

E.T. MacKenzie Company
EXHIBIT 3
Select Equipment Inventory

<u>Equipment No.</u>	<u>Equipment Description:</u>	<u>Identification No.</u>
10421	1998 Cat CS563C Roller	4KN01007
10424	Sakai TS-200-3 Roller	10079
10425	2002 Cat CS563D Roller	9MW01058
10580	1980 Case 580C Backhoe w/cab	9003430
10581	1980 Case 580C Backhoe w/o cab	9011562
10582	1988 Case 580K Backhoe w/o cab	JJ0009813 or JJG0009813
10585	1993 Cat 416B Backhoe 4x4 cab	8ZK02401
10586	1997 Cat 416C Backhoe 4x4 cab	5YN00262
10587	1987 Case 580E Backhoe 4x4 cab	17033230
10589	1999 Cat 416C Backhoe 4x4 cab	4ZN08380
10590	2001 Cat 420D Backhoe 4x4 cab	FDP00453
10592	1999 Cat 426C Backhoe 4x4 w/cab	6XN03713
10593	2002 Cat 420D Backhoe 4x4	FDP08498
10596	2007 Cat 420E 4x4 Backhoe/loaders	HLS01897
10600	1992 Mobil M9A Sweeper	1A9C23DR6MR059061
10601	1986 Mobil M8 Sweeper	1A9A24DB0GR059044
10604	2003 Freightliner Sweeper Truck	1FVABTBV13HK38121
10608	Cat Eject SC17U Pull Scraper	442F
10609	Cat Eject SC172T Pull Scraper	443R
10616	2000 Cat 615CII Scraper	9XG01356
10617	1996 Cat 615 CII	9XG00825
10623	2007 Challenger MT965B Tractor	C0965VNTTF1014
10642	2006 Reynolds Pan 17E10.5	35095
10643	2006 Reynolds Pan 17E10.5	35194
10645	1982 JD 8650 Tractor 4x4	RWH8650H001675
10651	DMI Chisel Plow	6157
10652	2005 DMI 2500 Chisel Plow	722414
10660	2014 Cat 730 Off Road Truck	TFF00266
10661	2014 Cat 730 Off Road Truck	TFF00291
10662	2014 Cat 740B Off Road Truck	T4R02147
10663	2014 Cat 740B Off Road Truck	T4R02712
10664	2014 Cat 740B Off Road Truck	T4R02720
10673	1984 Cat 12G Grader	61M10405
10674	1971 Cleveland D680 Grader	70-680A-83-3776
10675	John Deere 770 Grader	5285
10676	Champion 740 Grader	740-127-585-20707
10677	1998 Cat 143H Grader	1AL00554
10678	2005 Cat 143H Grader	APN00700
10680	1999 Cat 12H Grader	4XM02249
10681	E-Ject 17E Pan (rear) (696)	399R
10682	E-Ject 17E Pan (front) (696)	398F
10683	E-Ject 17E Pan (rear) (695)	395R
10684	E-Ject 17E Pan (front) (695)	394F
10685	E-Ject 17E Pan (rear) (694)	403R
10686	E-Ject 17E Pan (front) (694)	402F
10693	CAT MT865 Challenger	40708
10694	CAT MT875B - Challenger	SLF1002
10695	CAT MT875B - Challenger	SLF1001 4612
10696	CAT MT875B - Challenger	SLF1005 4671

E.T. MacKenzie Company
EXHIBIT 3
Select Equipment Inventory

<u>Equipment No.</u>	<u>Equipment Description:</u>	<u>Identification No.</u>
10700	2003 Miller M1000 Curb Machine	1275
10702	Gomaco C-350 Paver	7829
10704	2005 Finn T90TII Hydroseeder	SD2865
10705	Finn Straw Blower B260	SL3001
10709	M-1 Core Drill w/ Meka motor	0701927-01
10736	1995 Morbark 30/36 Chipper *EXEMPT*	466-1045
10737	Morbark Wood Hog Shredder *EXEMPT*	185-1017
10740	H&M H-75A Vibro unit	8041
10741	H&M H1700 Vibro Unit driver ex	231067 or 09ZR02524
10743	Delmag D-12 Pile Hammer	6925
10744	Delmag D-19 Pile Hammer	K987 and HS-0702
10745	PileCo D30-32 Pile Driver	535
10925	2013 Cat 938K Loader	SWL02182
10927	2013 Cat 950K Loader	R4A02129
10928	2013 Cat 950 K Loader	R4A02080
10929	2013 Cat 950K Loader	R4A01365
10932	2004 Cat 938G Loader	RTB00480
10933	2005 Cat 257B Skidsteer, Rubber track	SLK03746
10934	2003 Cat 247 Skid Steer - Rubber Track	CML01303
10936	2011 Cat 259B3 Skidsteer	YYZ00828
10937	2004 Cat 950G Series II Loader	AXX01194
10938	2005 Cat 950G Series II Loader	AXX1425
10939	Allis-Chalmers Forktruck	ABH114967
10940	2004 JD 250 II Skid Steer	T00250A931203
10941	Yale 8,000lb Forklift	N428446
10943	John Deere CA25 Auger	TOCA25X600115
10946	Cat V50C Fork Lift	02400731
10949	JD 12' Boom for Skid Steer	101174
10950	1989 Cat 950E Loader	22Z04301
10951	1987 Cat 950B Loader	22Z02795
10952	Snorkel Articulated Boom Lift	993308
10953	1985 Cat 966D Loader *EXEMPT*	99Y03780
10959	1992 Cat 980F Loader *EXEMPT*	5XJ00378
10962	1994 Cat 966F Loader *EXEMPT*	9YJ01198
10963	2014 Cat 980K Loader *EXEMPT*	0W7K02421
10964	2008 Cat 950H Loader	K5K01959
10965	2008 Cat 950H Loader	K5K01960
10969	2013 Cat 980K Loader *EXEMPT*	W7K01620
10970	1998 Cat TH83 Telehandler - Loader	3RN01314
10972	2010 Cat A19B Auger	SMR08876
10973	2001 Cat 226 Skid Steer Loader, Rubber tires	5FZ05231
10975	1998 Cat TH83 Telehandler	3RN01837
10977	2000 Cat TH83 Telehandler - Loader	3RN02629
10978	2005 Cat TH83 Telehandler	3RN01616

Minor equipment and small tools are not listed due to proposal length limits.
Additional information can be provided upon request.

ATTACHMENT A

LEGAL STATUS OF RESPONDENT

(The Respondent shall fill out the appropriate form and strike out the other two.)

By signing below the authorized representative of the Respondent hereby certifies that:

The Respondent is:

- A corporation organized and doing business under the laws of the state of Michigan, for whom Michael Marks bearing the office title of VPO, whose signature is affixed to this proposal, is authorized to execute contracts on behalf of Respondent.*

~~If not incorporated in Michigan, please attach the corporation's Certificate of Authority~~

- A limited liability company doing business under the laws of the state of _____ whom _____ bearing the title of _____ whose signature is affixed to this proposal, is authorized to execute contract on behalf of the LLC.

- A partnership organized under the laws of the state of _____ and filed with the county of _____, whose members are (attach list including street and mailing address for each.)

- An individual, whose signature with address, is affixed to this RFP.

Respondent has examined the basic requirements of this RFP and its scope of services, including all Addendum (if applicable) and hereby agrees to offer the services as specified in the RFP

[Signature] Date: 09.03.14
Signature

(Print) Name Michael Marks Title Vice President of Operations

Firm: E.T. Mackenzie Company

Address: 6400 Jackson Rd, Ann Arbor, MI 48103

Contact Phone 734-761-5050

Fax 734-761-5323

Email mmarks@mackenzieco.com

**CITY OF ANN ARBOR PROCUREMENT OFFICE
HUMAN RIGHTS CONTRACT COMPLIANCE FORM**
Entire Organization (Totals for All Locations where applicable)

Name of Company/Organization E.T. Mackenzie Co. Date Form Completed 9.2.14
 Name and Title of Person Completing this Form Heather Hufnagel, HR Name of President Erdmen T. Mackenzie
 Address 4248 W. Saginaw Hwy. Grand Ledge MI 48837 County Eaton Phone # 517.627.8408
 (Street address) (City) (State) (Area Code)
 Fax # 517.627.4470 Email Address h@emackenzie.co.com
 (Area Code)

EMPLOYMENT DATA

Job Categories	Number of Employees (Report employees in only one category)											TOTAL COLUMNS A-L				
	Male						Female									
	White A	Black or African American B	Asian C	Hispanic or Latino D	Native Hawaiian or Other Pacific Islander E	American Indian or Alaska Native F	White G	Black or African American H	Asian I	Hispanic or Latino J	Native Hawaiian or Other Pacific Islander K		American Indian or Alaskan Native L			
Exec./Sr. Level Officials	3															
Supervisors	16															
Professionals	9					2										
Technicians	1															
Sales																
Admin. Support	7					5										
Craftspeople	40			4												
Operatives	36			3												
Service Workers	9	1														
Laborers/Helper	13	1				1										
Apprentices																
Other																
TOTAL	134	2		9		8										153
PREVIOUS YEAR TOTAL	119	2		5		6										132

**CITY OF ANN ARBOR PROCUREMENT OFFICE
HUMAN RIGHTS CONTRACT COMPLIANCE FORM**

Local Office (Only those employees that will do local or on-site work, if applicable)

Name of Company/Organization: E. T. Mackenzie Co. Date Form Completed: 9.2.14
 Name and Title of Person Completing this Form: Heather Hufnagel, HR Name of President: Erdmen T. Mackenzie
 Address: 6400 Jackson Rd., Ann Arbor MI 48103 County: Washtenaw Phone #: 734.761.5050
 (Street address) (City) (State) (Zip) (Area Code)
 Fax#: 734.761.5323 Email Address: hh@mackenzieco.com
 (Area Code)

EMPLOYMENT DATA

Job Categories	Number of Employees (Report employees in only one category)														
	Male							Female							
	White A	Black or African American B	Asian C	Hispanic or Latino D	Native Hawaiian or Other Pacific Islander E	American Indian or Alaska Native F	White G	Black or African American H	Asian I	Hispanic or Latino J	Native Hawaiian or Other Pacific Islander K	American Indian or Alaska Native L	TOTAL COLUMNS A-L		
Exec/Sr. Level Officials															
Supervisors	2														2
Professionals	1														1
Technicians															
Sales															
Admin. Support															
Craftspeople	2														2
Operatives	3														3
Service Workers															
Laborers/Helper	2														2
Apprentices															
Other															
TOTAL	10														10
PREVIOUS YEAR TOTAL	10														10

Questions about this form? Call Procurement Office: (734) 794-6576

City of Ann Arbor Procurement Office

INSTRUCTIONS FOR CONTRACTORS

For Completing **CONTRACT COMPLIANCE FORM**

City Policy

The "non discrimination in contracts" provision of the City Code, (Chapter 112, Section 9:161) requires contractors/vendors/grantees doing business with the City not to discriminate on the basis of actual or perceived race, color, religion, national origin, sex, age, condition of pregnancy, marital status, physical or mental limitations, source of income, family responsibilities, educational association, sexual orientation, gender identity or HIV status against any of their employees, any City employee working with them, or any applicant for employment. It also requires that the contractors/vendors/grantees include a similar provision in all subcontracts that they execute for City work or programs.

This Ordinance further requires that each prospective contractor/vendor submit employment data to the City showing current total employee breakdown by occupation, race and gender. This allows the Procurement Office to determine whether or not the contractor/vendor has a workforce that is reflective of the availability of women and under-represented minorities within the contractor's labor recruitment area (the area where they can reasonably be expected to recruit employees). ***This data is provided to the City on the Human Rights Contract Compliance Forms (attached).***

To complete the form:

1) If a company has more than one location, then that company must complete 2 versions of the form.

- Form #1 should contain the employment data for the **entire corporation**.
- Form #2 should contain the employment data for those employees:
 - who will be working on-site;
 - in the office responsible for completing the contract; or,
 - in the case of non-profit grantees, those employees working on the project funded by the City grant(s).

2) If the company has only one location, fill out Form #1 only.

3) Complete all data in the upper section of the form including the name of the person who completes the form and the name of the company/organization's president.

4) Complete the Employment Data in the remainder of the form. Please be sure to complete all columns including the Total Columns on the far right side of the form, and the Total row and Previous Year Total row at the bottom of the form.

5) Return the completed form(s) to your contact in the City Department for whom you will be conducting the work.

For assistance in completing the form, contact:
Procurement Office of the City of Ann Arbor
734/794-6576

If a contractor is determined to be out of compliance, the Procurement Office will work with them to assist them in coming into compliance.

**CITY OF ANN ARBOR
LIVING WAGE ORDINANCE**

RATE EFFECTIVE APRIL 30, 2014 - ENDING APRIL 29, 2015

\$12.70 per hour

If the employer provides health
care benefits*

\$14.18 per hour

If the employer does **NOT**
provide health care benefits*

Employers providing services to or for the City of Ann Arbor or recipients of grants or financial assistance from the City of Ann Arbor for a value of more than \$10,000 in a twelve-month period of time must pay those employees performing work on a City of Ann Arbor contract or grant, the above living wage.

ENFORCEMENT

The City of Ann Arbor may recover back wages either administratively or through court action for the employees that have been underpaid in violation of the law. Persons denied payment of the living wage have the right to bring a civil action for damages in addition to any action taken by the City.

Violation of this Ordinance is punishable by fines of not more than \$500/violation plus costs, with each day being considered a separate violation. Additionally, the City of Ann Arbor has the right to modify, terminate, cancel or suspend a contract in the event of a violation of the Ordinance.

* Health Care benefits include those paid for by the employer or making an employer contribution toward the purchase of health care. The employee contribution must not exceed \$.50 an hour for an average work week; and the employer cost or contribution must equal no less than \$1/hr for the average work week.

The Law Requires Employers to Display This Poster Where Employees Can Readily See It.

**For Additional Information or to File a Complaint Contact
Mark Berryman at 734/794-6500 or mberryman@a2gov.org**

**ATTACHMENT D
CITY OF ANN ARBOR
LIVING WAGE ORDINANCE
DECLARATION OF COMPLIANCE**

The Ann Arbor Living Wage Ordinance (Section 1:811-1:821 of Chapter 23 of Title I of the Code) requires that employers providing services to the City or recipients of grants for financial assistance (in amounts greater than \$10,000 in a twelve-month period of time) pay their employees who are working on the City project or grant, a minimum level of compensation known as the **Living Wage**. This wage must be paid to the employees for the length of the contract/project.

Companies employing fewer than 5 persons and non-profits employing fewer than 10 persons are exempt from the Ordinance. If this exemption applies to your firm, please check below:

- This **company** is exempt due to the fact that we employ or contract with fewer than 5 individuals.
 This **non-profit agency** is exempt due to the fact that we employ or contract with fewer than 10 employees.

The Ordinance requires that all contractors/vendors and/or grantees agree to the following terms:

- a) To pay each of its employees performing work on any covered contract or grant with the City, no less than the living wage, which is defined as \$12.70/hour when health care is provided, or no less than \$14.18/hour for those employers that do *not* provide health care. It is understood that the Living Wage will be adjusted each year on April 30, and covered employers will be required to pay the adjusted amount thereafter. The rates stated above include any adjustment for 2014.
 - b) Please check the boxes below which apply to your workforce:
 - Employees who are assigned to *any covered* City project or grant will be paid at or above the applicable living wage without health benefits Yes _____ No _____
- OR**
- Employees who are assigned to *any covered* City project or grant will be paid at or above the applicable living wage with health benefits Yes No _____
- c) To post a notice approved by the City regarding the Living Wage Ordinance in every work place or other location in which employees or other persons contracting for employment are working.
 - d) To provide the City payroll records or other documentation as requested; and,
 - e) To permit access to work sites to City representatives for the purposes of monitoring compliance, investigating complaints or non-compliance.

The undersigned authorized representative hereby obligates the contractor/vendor or grantee to the above stated conditions under penalty of perjury and violation of the Ordinance.

E.T. Mackenzie Co.
 Company Name
Heather Hufnagel
 Signature of Authorized Representative
Heather Hufnagel
 Type or Print Name and Title
9.2.14
 Date signed

6400 Jackson Rd., Ann Arbor MI 48103
 Address, City, State, Zip
734.761.5050
 Phone (area code)
hh@mackenzieco.com
 Email address

**Questions about this form? Please contact:
 Procurement Office City of Ann Arbor
 Phone: 734/794-6500**



Vendor Conflict of Interest Disclosure Form

All vendors interested in conducting business with the City of Ann Arbor must complete and return the Vendor Conflict of Interest Disclosure Form in order to be eligible to be awarded a contract. Please note that all vendors are subject to comply with the City of Ann Arbor's conflict interest policies as stated within the certification section below.

If a vendor has a relationship with a City of Ann Arbor official or employee, an immediate family member of a City of Ann Arbor official or employee, the vendor shall disclose the information required below.

Certification: I hereby certify that to my knowledge, there is no conflict of interest involving the vendor named below:

- 1. No City official or employee or City employee's immediate family member has an ownership interest in vendor's company or is deriving personal financial gain from this contract.
2. No retired or separated City official or employee who has been retired or separated from the City for less than one (1) year has an ownership interest in vendor's Company.
3. No City employee is contemporaneously employed or prospectively to be employed with the vendor.
4. Vendor hereby declares it has not and will not provide gifts or hospitality of any dollar value or any other gratuities to any City employee or elected official to obtain or maintain a contract.
5. Please note any exceptions below:

Table with 2 columns: Vendor Name, Vendor Phone Number. Vendor Name: E.T. MacKenzie Company, Vendor Phone Number: 734-761-5050. Section: Conflict of Interest Disclosure * with checkboxes for relationship to employee, interest in vendor's company, and other.

*Disclosing a potential conflict of interest does not disqualify vendors. In the event vendors do not disclose potential conflicts of interest and they are detected by the City, vendor will be exempt from doing business with the City.

I certify that the information provided is true and correct by my signature below:

Signature of Vendor Authorized Representative (Handwritten signature)

Date: 09.03.14

Printed Name of Vendor Authorized Representative: Michael S. Marks

PROCUREMENT USE ONLY

- Yes, named employee was involved in Bid / Proposal process.
No, named employee was not involved in procurement process or decision.


**Addendum 1
to the
Request for Proposals**

Field Operations Unit On-Call Construction Services

RFP No.914

Wednesday, September 3, 2014

No Questions were received on this Request for Proposal.

Noted

09.03.14