## A<sup>2</sup>ZERO TOP IDEAS

| #       | Idea   |
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| ADAPT-1 | Conduct a Needs Mapping of Neighborhoods Based on Specific Support Residents Require   |
|         | Includes working with neighborhoods to identify what assets and needs exist in the area and then creating a plan to leverage the assets to fill the      |
|         | needs. Assumes that the exercise will lead to the identification of safe gathering points in neighborhoods when events happen such as power              |
|         | outages and natural disasters. Also assumes that some physical spaces, such as homes, might be activated as shelters during necessary times.             |
| ADAPT-2 | Assist in Preparing and Distributing Emergency Preparedness Kits   |
|         | Includes education and physical events where we work with residents to create emergency preparedness kits.   |
| ADAPT-3 | Implement/Leverage Sensors and Data to Monitor Heat, Air Quality, Waterways, and Flooding  |
|         | Focuses on collecting data and using sensors to proactively understand risks and mitigate vulnerabilities. Includes the usage of drones and              |
|         | sensors to collect data and to respond, when necessary.  |
| ADAPT-4 | Reduce Impervious Surfaces   |
|         | Fully implementing the City's green streets policy, encourage use of pervious pavements and materials, and increase penalties for impervious             |
|         | surfaces. Also includes designing roads with greater flexibility so that highly networked active and public transit is prioritized and that street trees |
|         | and stormwater management are the emphasis. This also includes ensuring our design standards are integrating projections of future rainfall and          |
|         | temperature.   |
| ADAPT-5 | Design for Increased Urban Density and Walk/Bike-Ability   |
|         | Includes updating the zoning code to allow for greater density in key corridors. A few strategies to achieve this goal are identified in the mobility    |
|         | sector.  |
| ADAPT-6 | Increase Affordable Housing Near Employment Hubs/Transit Corridors   |
|         | Develop transit corridors and prioritize the placement of new affordable housing units in these areas. Also includes redeveloping vacant land so         |
|         | that is supports housing, community centers, and green spaces. Somewhat covered in mobility.   |
| ADAPT-7 | Carbon Sequestration – Specifically Understanding the Value of, Preserving, and Enhancing Local Tree Canopy  |
|         | Includes conducting an analysis of sharing/inventory/update of master plan; incentivizing private tree planting; lowering the cost of tree planting;     |
|         | selecting resilient tree species; safely placing trees away from power lines; and capturing the greenhouse gas sequestration potential of existing       |
|         | and future trees   |
| ADAPT-8 | Youth Ambassador Program   |
|         | Working with youth through education, engagement, and an ambassador program to elevate their voices and ownership of the work                            |
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| MOB-1   | Significantly Increase EV Charging Infrastructure:   |
|         | Significantly increase electric vehicle charging infrastructure at: Parking lots / street parking / parking garages (public); Park and ride lots; Ride   |
|         | hailing locations (which includes creating new ride hailing spots with fast chargers); and at city facilities  |
| MOB-2   | Increased Public Transit Service   |

|        | 95% of residents have access to transit (within a 10 minute walk) with 20 minutes frequencies or better. This leads to residents taking transit for   |
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|        | 40% of their journeys to work. Assumes an upgrade to electric buses and improving transit first and most on routes that serve transit-dependent       |
|        | communities.  |
| MOB-3  | Electrify All Buses   |
|        | Includes TheRide and UM bus fleets  |
| MOB-4  | Implement Non-Motorized Plan  |
|        | Implement the City's non-motorized transportation plan to ensure an interconnected network of options to achieve 25% of in-city trips through         |
|        | non-motorized transit. This strategy assumes more sidewalks, road crossings, separated bike lanes, traffic devices, and lighting upgrades.            |
| MOB-5  | Require 50% Fleet Electrification   |
|        | Includes public, commercial, and private fleets (e.g., FedEx, UPS, Ride hailing). Assumes charging infrastructure is powered with renewables.         |
| MOB-6  | Reset Parking Fare Structure  |
|        | Have a sliding parking fee structure that dramatically increases the cost to park during peak hours, but has lower rates for EV owners, and low-      |
|        | income residents. Includes eliminating all free on-street parking.  |
| MOB-7  | Allow Duplex, Triplexes, and Quadplexes in Residential Zoning   |
|        | Allows for up to 4-unit residential and ADUs by right. Focuses on increasing the walkability and livability of neighborhoods while creating more      |
|        | accessible housing to a wider array of community members  |
| MOB-8  | Increase Park and Rides   |
|        | Increase park and rides so that we have 10x (up to 20x more) more parking available, tied with EV charging. Integrate expanded transit services       |
|        | to get people out of cars in the City   |
| MOB-9  | Dedicates Bus Lanes with Rapid Transit Technology on High-Throughput Corridors  |
|        | Assumes that 50% of all major arterials provide transit services that are fast and convenient (as convenient if not more than driving a car). Transit |
|        | operates at a frequency of 20 minutes or less. Services park and rides.   |
| MOB-10 | Expand the Demand Management Program (Get Downtown) to City Wide  |
|        | Expand the current Get Downtown program citywide. Require participation for employers above 10 individuals  |
| MOB-11 | Consistently Prioritize Pavement Use for Transit, Pedestrian, and Bicycle Users   |
|        | Assumes the full implementation of the Complete Streets Policy with preference given to improvements for public transit and active transit            |
| MOB-12 | Invest in Regional Rail   |
|        | Regional rail service to connect surrounding municipalities to Ann Arbor. Specifically focused on connecting Plymouth, Jackson, Detroit, and          |
|        | Brighton to Ann Arbor.  |
| MOB-13 | Changing Zoning Laws to Allow for Mixed Use in Neighborhoods  |
|        | Allows for the updating of zoning laws to allow for mixed uses such as bakeries, grocery stories, breweries, coffee shops, etc. in neighborhoods.     |
|        | This increases walkability and reduces vehicular miles  |
| MOB-14 | Bulk Buy Purchasing Opportunities for EVs, Charging Infrastructure, and Solar   |
|        | Involves bulk buy with community members to reduce the cost of EVs. Also involves EV low-income car sharing program (and scaling-up current           |
|        | EV car sharing programs).   |
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| NRG-1  | Community Choice Aggregation:   |

|        | Work with state legislators to pass community choice aggregation that allows the City to purchase renewable energy for all residents and          |
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|        | businesses. This would be an opt-out program that would help acquire new, (additional) renewable energy resources and retire the RECs from        |
|        | those resources. The renewable energy would need to displace fossil fuel generation.  |
| NRG-2  | Bulk Buy / Purchasing of Energy Efficiency Equipment  |
|        | Negotiate and enable bulk/group-buy discounts for residents and commercial entities. This includes education and marketing to the target          |
|        | groups and supporting energy efficiency improvements at scale.  |
| NRG-3  | Energy Disclosure/Benchmarking Policies – Rental /Single-family /Commercial/Institutional   |
|        | Pass ordinances which require energy use disclosure and work towards energy performance standards.  |
|        | a. Rental: have an energy efficiency audit requirement for landlords during their inspections and necessitate that all buildings meet a           |
|        | baseline energy performance standard. This is part of the green rental efficiency program   |
|        | b. Residential: Require a Home Energy Audit and associated energy use disclosure at time of sale, creating pressure on buyers to choose           |
|        | homes with lower energy usage. Support the disclosure with targeted programs to help new homebuyers make improvements                             |
|        | c. Commercial: Commercial energy disclosure leads to awareness of energy savings in buildings and builds towards a commercial energy              |
|        | performance standard. This work is supported with services (through green business challenge and 2030 district) to help commercial                |
|        | tenants make improvements in their buildings  |
| NRG-4  | New/More Stringent Building Code Requirements – EE/Renewables   |
|        | Work with state to adopt the 2021 building codes and the zero code appendix that would allow the city to require buildings to be net zero energy  |
|        | both for new construction and during larger renovations   |
| NRG-5  | Electrification Policies and Support  |
|        | Require all existing appliances and HVAC systems be electrified. Work with vendors to only carry electric appliances and advertise their value to |
|        | consumers. Educate the public about using electric and the health benefits from switching away from natural gas. Work with weatherization         |
|        | partners to expand programs to include electrification and explore legality of requiring electric appliances and the transition from natural gas  |
|        | (this is a precursor to a requirement)  |
| NRG-6  | Bulk Buy / Purchasing With Renewables/Battery Storage   |
|        | Negotiate and enable bulk/group-buy discounts for residents and commercial entities to install solar and geothermal, along with battiers.         |
|        | Includes education and marketing to target groups.  |
| NRG-7  | Create Community Solar Program  |
|        | The City, in partnership with our utility, creates and supports a robust community solar program which allows solar installations on public       |
|        | properties as well as some UM properties. This strategy necessitates working with state to create enabling legislation for community solar. The   |
|        | program also has a mechanism to support low-income residents in participating (specific mechanism TBD)  |
| NRG-8  | Create Loan Loss Reserve  |
|        | This loan loss reserve opens provides financial backing to low-income residents with accessing the funding needed to invest in energy efficiency  |
|        | improvements and renewable energy installations at their homes  |
| NRG-9  | Provide Renewable Energy (Solar, Geothermal) incentives   |
|        | Mostly focuses on legislative changes that would support renewable energy adoption such as changing state legislation to make net metering        |
|        | more attractive; changing state cap to allow more residential solar installations; supporting community choice aggregation legislation, and       |
|        | allowing islanding.   |
| NRG-10 | LED Smart Streetlights, Crosswalks, and Outdoor Lighting  |

|        | Assumes that the City purchases and owns all streetlights and crosswalks and converts them to 100% LED (or most efficient system on the          |  |
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|        | market). To the fullest extent possible, these streetlights are powered with renewable energy  |  |
| NRG-11 | Offset Programs  |  |
|        | Assumes that any portion of energy usage not completely reduced will be offset through the investment in renewable energy credits.               |  |
| NRG-12 | Create Carbon Neutral Districts/ Zero-Energy Zones (like 2030 District)  |  |
|        | These are special zones that are energy efficient, powered with renewable energy, and potentially over-generators of renewables                  |  |
| NRG-13 | Landfill Solar   |  |
|        | Assumes the City develops the landfill and the land in Pittsfield Township as a 24MW solar installation. This installation would provide roughly |  |
|        | 22MW of solar for the City of Ann Arbor (roughly 2 MW for Pittsfield Township)   |  |
| NRG-14 | Net Zero Energy Affordable Housing   |  |
|        | Renovate existing low income housing so it is or approaches net zero and require all new City-affiliated low income housing be net zero.         |  |
| NRG-15 | Energy Concierge   |  |
|        | Hire City staff/contract service to provide expert consulting services to city residents, property owners, and business owners to navigate the   |  |
|        | myriad energy opportunities.   |  |
| NRG-16 | Community Education  |  |
|        | Create information sessions on EE/Electrification/Renewables/EVs for different sectors.  |  |
| NRG-17 | Electrification Requirement for all City Buildings   |  |
|        | The City passes a requirement that all City buildings become net zero energy by 2030   |  |
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| RR-1   | Scale Community Garden / Local Food Production   |  |
|        | Expand all Farmers Markets to year round and enclosed to ensure more residents frequent the markets and encourage/allow growing food on          |  |
|        | lawns, parks, schools to expose more residents and schools to locally grown food   |  |
| RR-2   | Scale Food Recovery – Create Comprehensive Compost Strategy  |  |
|        | Focuses on eliminating food waste from going into the landfill by salvaging usable foods and distributing them through food pantries, moving to  |  |
|        | year round composting, supporting compost application in local farms and gardens and supporting food businesses with a robust composting         |  |
|        | program.   |  |
| RR-3   | Leverage Partners to Achieve Objectives  |  |
|        | Partner with WRRMA, UM, WRRA, NGOs, and others to remove the current ban on banning single use plastics and promote product stewardship          |  |
|        | in Michigan.   |  |
| RR-4   | Waste Reduction Ordinance  |  |
|        | Create/enforce purchasing policies, guidelines, and incentives that reduce the amount of waste being generated. Includes organizing a bulk buy   |  |
|        | campaign and associated program for businesses   |  |
| RR-5   | Expand Commercial Recycling  |  |
|        | Involves requiring that all commercial enterprises recycle and compost. Enforcement is included in assumptions                                   |  |
| RR-6   | Require Sustainable Materials in New and Existing Developments   |  |
|        | Involves implementation of existing, draft City plan for Construction and Demolition waste to ensure 100% of debris is captured and repurposed   |  |
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| RR-7 | Implement City Waste Strategy  |
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|      | Focuses on moving towards a circular economy. Includes actions to the right as well as promotion of resource reduction projects, pilots, and           |
|      | initiatives. Also includes working with peer municipalities to create tools that allow for more transparency, traceability, embedded GHGs, etc. for    |
|      | different materials, goods, and services. Includes things such as repair centers for bicycles, appliances, etc. that are promoted as first choice as   |
|      | opposed to replacement; supporting toy, book and tool libraries; supporting thrift stories, and having curbside textile collection.                    |
| RR-8 | Supporting a Plant Rich Diet   |
|      | Conduct outreach and education, including possibly including a GHG footprint disclosure on food (similar to calorie counts) to help educate the        |
|      | public about the footprint of the food we consume  |
| RR-9 | Create Refrigerant Recycling and Reuse Program   |
|      | 90% of refrigerant emissions happen at end of life so effective disposal of those currently in circulation is essential. After being carefully removed |
|      | and stored, refrigerants can be purified for reuse or transformed into other chemicals that do not contribute to climate change.                       |