Ann Arbor Area Transportation Authority
Financial Report of Operations - Unaudited
For the Five Months Ended February 28, 2017

| For the Five Months Ended February 28, 2017 |  |  |  |  | Comparison to Prior Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 2/28/2017 } \\ \text { Year to Date } \end{gathered}$ | $\begin{gathered} 2 / 28 / 2017 \\ \text { Year to Date } \end{gathered}$ | Favorable (Unfavorable) Variance |  | 2/28/2016 Year to Date | Favorable (Unfavorable) |  |
| Revenues: | Budget | Actual | Variance | Percent | Actual | Variance | Percent |
| Passenger Fare Revenue | \$926,575 | \$932,251 | \$5,676 | 0.6\% | \$907,332 | \$24,919 | 2.7\% |
| Subcontracted Fare Revenue | 775,315 | 772,304 | $(3,011)$ | -0.4\% | 745,506 | 26,798 | 3.6\% |
| Special Fares (EMU,UofM,go!Pass) | 1,082,574 | 1,221,107 | 138,533 | 12.8\% 1 | 943,254 | 277,853 | 29.5\% |
| Advertising, Interest, and Other | 117,077 | 114,270 | $(2,807)$ | -2.4\% | 134,999 | $(20,729)$ | -15.4\% |
| Local Property Tax Revenue | 6,355,223 | 6,354,561 | (662) | 0.0\% | 5,738,285 | 616,276 | 10.7\% |
| Purchase of Service Agreements | 842,241 | 814,376 | $(27,865)$ | -3.3\% | 554,535 | 259,841 | 46.9\% |
| State Operating Assistance | 5,532,440 | 5,053,400 | $(479,040)$ | -8.7\% 2 | 4,473,242 | 580,158 | 13.0\% |
| Federal Operating Assistance | 1,891,879 | 1,902,979 | 11,100 | 0.6\% | 2,050,054 | $(147,075)$ | -7.2\% |
| Total Revenues | 17,523,324 | 17,165,248 | $(358,076)$ | -2.0\% | 15,547,207 | 1,618,041 | 10.4\% |
| Expenses: |  |  |  |  |  |  |  |
| Operations Wages | 4,784,732 | 4,639,759 | 144,973 | 3.0\% 3 | 4,176,490 | $(463,269)$ | -11.1\% |
| Maintenance Wages | 1,299,103 | 1,147,980 | 151,123 | 11.6\% 3 | 1,088,233 | $(59,747)$ | -5.5\% |
| Administrative Wages | 1,412,409 | 1,224,309 | 188,100 | 13.3\% 3 | 1,223,815 | (494) | 0.0\% |
| Total Wages | 7,496,244 | 7,012,048 | 484,196 | 6.5\% 3 | 6,488,538 | $(523,510)$ | -8.1\% |
| Fringe Benefits: |  |  |  |  |  |  |  |
| Payroll Taxes | 545,406 | 512,790 | 32,616 | 6.0\% | 478,883 | $(33,907)$ | -7.1\% |
| Pension | 567,259 | 561,899 | 5,360 | 0.9\% | 480,078 | $(81,821)$ | -17.0\% |
| Medical Insurance | 1,153,417 | 1,096,461 | 56,956 | 4.9\% | 1,130,327 | 33,866 | 3.0\% |
| Post-Retirement Benefits \& HCSP | 221,555 | 208,600 | 12,955 | 5.8\% | 192,745 | $(15,855)$ | -8.2\% |
| Other Fringe Benefits | 427,892 | 393,069 | 34,823 | 8.1\% 4 | 383,368 | $(9,701)$ | -2.5\% |
| Fringe Benefits | 2,915,529 | 2,772,819 | 142,710 | 4.9\% 4 | 2,665,401 | $(107,418)$ | -4.0\% |
|  | 38.9\% | 39.5\% |  |  |  |  |  |
| Purchased Services: |  |  |  |  |  |  |  |
| Contracted Maintenance | 369,070 | 254,396 | 114,674 | 31.1\% 5 | 201,163 | $(53,233)$ | -26.5\% |
| Consulting Fees | 224,742 | 174,723 | 50,019 | 22.3\% 5 | 54,556 | $(120,167)$ | -220.3\% |
| Security Services | 140,075 | 152,013 | $(11,938)$ | -8.5\% | 143,252 | $(8,761)$ | -6.1\% |
| Other Purchased Services A | 351,114 | 235,741 | 115,373 | 32.9\% 5 | 272,679 | 36,938 | 13.5\% |
| Purchased Services | 1,085,001 | 816,873 | 268,128 | 24.7\% | 671,650 | $(145,223)$ | -21.6\% |
| Materials and Supplies: |  |  |  |  |  |  |  |
| Diesel Fuel and Gasoline | 700,800 | 584,588 | 116,212 | 16.6\% 6 | 475,681 | $(108,907)$ | -22.9\% |
| Fuel Futures (Gains) or Losses | 0 | $(29,089)$ | 29,089 | 100.0\% 6 | 228,724 | 257,813 | 112.7\% |
| Bus Parts | 492,000 | 274,466 | 217,534 | 44.2\% 7 | 316,522 | 42,056 | 13.3\% |
| Printing | 100,730 | 34,222 | 66,508 | 66.0\% | 34,909 | 687 | 2.0\% |
| Other Materials and Supplies B | 495,621 | 421,902 | 73,719 | 14.9\% 7 | 494,888 | 72,986 | 14.7\% |
| Materials and Supplies | 1,789,151 | 1,286,089 | 503,062 | 28.1\% | 1,550,724 | 264,635 | 17.1\% |
| Utilities C | 230,317 | 190,564 | 39,753 | 17.3\% 8 | 181,229 | $(9,335)$ | -5.2\% |
| Casualty \& Liability Insurance | 345,000 | 298,081 | 46,919 | 13.6\% | 293,127 | $(4,954)$ | -1.7\% |
| Purchased Transportation: |  |  |  |  |  |  |  |
| ARide and Good as Gold | 1,851,250 | 1,839,284 | 11,966 | 0.6\% | 1,292,113 | $(547,171)$ | -42.3\% |
| Night Ride | 229,165 | 221,510 | 7,655 | 3.3\% | 228,416 | 6,906 | 3.0\% |
| Air Ride | 495,565 | 516,977 | $(21,412)$ | -4.3\% | 515,702 | $(1,275)$ | -0.2\% |
| WWAVE, Northfield, MyRide, GRH | 674,578 | 678,131 | $(3,553)$ | -0.5\% | 577,436 | $(100,695)$ | -17.4\% |
| Purchased Transportation | 3,250,558 | 3,255,902 | $(5,344)$ | -0.2\% | 2,613,667 | $(642,235)$ | -24.6\% |
| Other Expenses D | 321,356 | 217,421 | 103,935 | 32.3\% 9 | 201,344 | $(16,077)$ | -8.0\% |
| Local Depreciation | 175,000 | 175,000 | 0 | 0.0\% | 169,750 | $(5,250)$ | -3.1\% |
| Total Expenses | 17,608,156 | 16,024,797 | 1,583,359 | 9.0\% | 14,835,430 | $(1,189,367)$ | -8.0\% |
| Gain (Loss) from Operations | $(\$ 84,832)$ | \$1,140,451 | \$1,225,283 |  | \$711,777 | 428,674 |  |

## Variances:



A: Other Purchased Services Variances:

| Management \& Agency Fees | 19,562 |
| :--- | ---: |
| Physical Exam Fees | 7,182 |
| Legal Fees | 17,905 |
| Collection Fees | 0 |
| IT Services | 24,872 |
| Custodial Services | 1,331 |
| Internet Services | 39,366 |
| Towing | 1,955 |
| Admin Fee - Benefit Source | 3,200 |

B: Other Materials and Supplies Variances:

| Lubricants | 5,627 |
| :--- | ---: |
| Tires, Tubes and Wheels | $(25,043)$ |
| Tools and Equipment | $(6)$ |
| Equipment Repair | 3,758 |
| Other Materials and Supplies | 67,131 |
| Computer Software | 22,252 |
|  | 73,719 |

C: Utilities Variances:

| Natural Gas | 7,988 |
| :--- | ---: |
| Electricity | 5,687 |
| Water | 2,880 |
| Telephone | 23,198 |
|  | 39,753 |

D: Other Expenses Variances:

| Uniform Expense | 10,113 |
| :--- | ---: |
| Postage | 6,730 |
| Dues and Subscriptions | 7,751 |
| Conference and Travel | 18,497 |
| Media costs | 17,671 |
| Employee Development | 15,282 |
| Wellness \& Appreciation | 6,536 |
| Recruitment and Hiring | 13,935 |
| Equipment Rental | 7,420 |
|  | 103,935 |

2700 S. Industrial Highway
Ann Arbor, MI 48104
734.973.6500 Phone
734.973.6338 Fax

TheRide.org Online

# MEMO 

To: Board of Directors, Ann Arbor Area Transportation Authority
From: Philip Webb, Controller/Manager of Finance
Date: March 24, 2017
Re: Notes to the Financial Report of Operations - Five Months Ended February 28, 2017

Message: The following are the explanations and notes for budget to actual variances for the AAATA's year-to-date unaudited financial report of operations, generally $+/-5.0 \%$ and $\$ 20,000$.

OVERALL - The Report of Operations reflects a $\mathbf{\$ 1 , 1 4 0 , 5 0 0}$ surplus for the first five months of the fiscal year.

## REVENUES: Total Revenues are $\mathbf{2 . 0 \%}$ under budget (unfavorable).

1. Special Fares are over budget due to the UofM billing for the reconciliation for the contract year that ended July 31,2016 that was billed in this fiscal year and go!pass revenue is higher than budgeted.
2. State operating assistance is under budget by $\$ 479,000$, because eligible expenses (which are lower than budgeted) are calculated using the formula percentage of $32.2 \%$ (urban).

## EXPENSES: Total Expenses are 9.0\% under budget (favorable).

3. Wages are under budget for operations, maintenance and administration due to a few vacant positions, which mostly were budgeted from the first day of the fiscal year. The vacant positions include call center supervisor (recently filled), 2 vehicle mechanics, parts clerk, service crew supervisor (recently filled), facilities manager, CFO and an administrative assistant.
4. Fringe Benefits are under budget due to overall wages being under budget. The largest savings in fringes are health care benefits, due to a few vacant positions to start the year. Overall fringes are $39.4 \%$ of wages compared to the budgeted amount of $38.4 \%$.
5. Contracted maintenance is under budget due to timing differences for projects. Many disbursements in October \& November are recorded back into September to ensure proper cutoff between FY 2016 and FY 2017 expenses. Some monthly expenses are estimated, such as custodial, security, etc. where we can reasonably estimate the monthly amounts. Other expenses, such as legal fees, contracted maintenance and towing, are not estimated, due to their variable nature. So far, snow removal expenses are under budget.
6. Fuel and fuel futures expenses are under budget by $\$ 145,300,20.7 \%$, after consideration of the loss on fuel futures. We have averaged $\$ 1.59$ per gallon for fuel deliveries, compared to the budget of $\$ 2.00$ per gallon.
7. Other materials and supplies are under budget. There have not been as many hybrid engine replacements so far this year, which has kept bus parts below budget by $\$ 217,500$.
8. Utilities are under budget by $\$ 39,700$ due to timing of the bills received and we are using less electricity and natural gas due to the milder temperature.
9. Other Expenses are under budget primarily due to lower media costs and conference \& travel.

Ann Arbor Area Transportation Authority
Report to the Treasurer: Summary Operating Statement by Mode
For the Five Months Ended February 28, 2017

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues (except Property Tax): | Fixed Route | Demand Response | NonUrban | Express Ride | AirRide | N/S Rail, GDT, UrbanCore,Van | Total Actual |
| Passenger Revenue | \$855,075 | \$77,176 | \$0 | \$0 | \$0 | \$0 | \$932,251 |
| Subcontracted Revenue | \$0 | \$237,243 | \$43,500 | \$0 | \$466,708 | \$24,853 | \$772,304 |
| Special Fares (EMU,UofM,go!Pass) | \$1,169,926 | \$3,994 | \$0 | \$47,187 | \$0 | \$0 | \$1,221,107 |
| Advertising, Interest, and Other | \$113,121 | \$0 | \$0 | \$0 | \$0 | \$1,149 | \$114,270 |
| Purchase of Service Agreements | \$482,602 | 108,976 | \$191,071 | \$11,250 | \$0 | \$20,477 | \$814,376 |
| State Operating Assistance | \$3,720,182 | \$885,767 | \$262,571 | \$33,907 | \$150,973 | \$0 | \$5,053,400 |
| Federal Operating Assistance | \$1,314,817 | \$30,000 | \$112,848 | \$12,891 | \$0 | \$432,423 | \$1,902,979 |
| Total Revenues | \$7,655,724 | \$1,343,156 | \$609,990 | \$105,234 | \$617,681 | \$478,902 | \$10,810,687 |

## Expenses: <br> Wages

Fringe Benefits
Purchased Services
Diesel Fuel, Net of Futures
Materials and Supplies
Utilities

|  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $6,332,990$ | 345,586 | 21,962 | 59,309 | 47,396 | 204,806 | $\$ 7,012,048$ |
| $2,512,134$ | 132,667 | 8,431 | 22,768 | 18,195 | 78,623 | $2,772,819$ |
| 642,782 | 1,267 | 2,451 | 6,085 | 0 | 164,289 | 816,873 |
| 551,361 | 0 | 0 | 4,138 | 0 | 0 | 555,499 |
| 705,725 | 14,614 | 1,461 | 5,442 | 0 | 3,348 | 730,590 |
| 180,040 | 8,594 | 0 | 1,929 | 0 | 0 | 190,564 |
| 263,189 | 23,846 | 2,236 | 2,220 | 6,590 | 0 | 298,081 |
| 0 | $2,153,408$ | 572,580 | 0 | 516,977 | 12,937 | $3,255,902$ |
| 167,590 | 3,500 | 870 | 2,040 | 28,523 | 14,899 | 217,421 |
| 173,696 | 0 | 0 | 1,304 | 0 | 0 | 175,000 |
| $11,529,507$ | $2,683,483$ | 609,990 | 105,234 | 617,681 | 478,902 | $16,024,797$ |

Net Local Property Tax Applied
Percent of Total
Local Property Taxes
Authority Wide Surplus (Loss)

| Service Hours | 115,724 |  | 49,066 |  |  | 862 |  |  | 3,745 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost per Service Hour | \$ | 99.63 | \$ | 54.69 |  | \$ | 122.08 | \$ | 164.93 |
| Passengers |  | 1,403 |  | 71,298 |  |  | 10,911 |  | 38,804 |
| Cost per Passenger | \$ | 4.10 | \$ | 37.64 |  | \$ | 9.64 | \$ | 15.92 |
| Percent of Expenses Paid by Riders |  | 17.6\% |  | 11.9\% | 7.1\% |  | 44.8\% |  | 75.6\% |
| Percent of Expenses Paid by Local Tax |  | 33.6\% |  | 49.9\% | 0.0\% |  | 0.0\% |  | 0.0\% |


| Balance Sheets | Unaudited | Unaudited |
| :---: | :---: | :---: |
| Assets: | 2/28/2017 | 2/28/2016 |
| Cash \& Investments | \$13,936,360 | \$13,705,139 |
| Accounts Receivables | 827,691 | 470,805 |
| Grants Receivables | 994,087 | 1,519,076 |
| Other Receivables | 6,393,283 | 6,296,589 |
| Inventory (Parts, Fuel) | 803,042 | 873,045 |
| Prepaid Expenses | 835,424 | 699,170 |
| Total Current Assets | 23,789,887 | 23,563,824 |
| Land \& Buildings | 36,308,508 | 36,103,440 |
| Equipment | 70,427,206 | 66,296,141 |
| Accum Depreciation | $(51,196,005)$ | $(48,446,566)$ |
| Net Capital Assets | 55,539,709 | 53,953,015 |
| Total Assets | \$79,329,596 | \$77,516,839 |
| Liabilities: |  |  |
| Accounts payable | \$1,059,162 | \$628,671 |
| Accrued Payroll | 471,443 | 360,205 |
| Accrued Sick/Vacation | 1,635,136 | 1,413,254 |
| Other Accruals | 295,937 | 329,232 |
| Unearned Revenue | 223,921 | 678,519 |
| Post-Retire Benefits | 258,984 | 237,900 |
| Total Liabilities | 3,944,583 | 3,647,781 |
| Net Position: |  |  |
| Unrestricted (GASB 31) | 11,441,502 | 11,087,523 |
| Unrestrctd (Fuel Savings) | 223,964 | 239,517 |
| Unrestricted (Available) | 8,179,838 | 8,589,003 |
| Total Unrestricted | 19,845,304 | 19,916,043 |
| Invested in Capital Assets | 55,539,709 | 53,953,015 |
| Total Net Position | 75,385,013 | 73,869,058 |
| Total Liab \& Net Position | 79,329,596 | 77,516,839 |
| Total FY 2017 Expenses* | \$42,924,546 | \$38,655,850 |
| Increase from FY 2016 | \$4,268,696 |  |
| Months in Unrestricted <br> Net Assets (Min 2.5) | 2.29 | 2.67 |
| Amount below Minimum | $(\$ 762,776)$ | \$535,701 |
| *Expenses do not include |  |  |
| R\&D projects | \$889,000 |  |

