

Annual Report FY 2013

Michigan's SmartZones[™]



- Created by PA 248 (2000)
- Specially created
 "technology parks" designed
 to spur growth of
 technology-related or
 research-oriented
 businesses and employment
 opportunities
- Provide services to facilitate commercialization of technologies emerging from Michigan universities and private companies

Ann Arbor/Ypsilanti SmartZone[™]

- Received SmartZoneSM status on April 11, 2001
- Adoption of resolutions (AA and Ypsi) creating LDFA in June, 2002
- Appointment of LDFA Board
- LDFA Plan for AA/Ypsi SmartZoneSM adopted in November, 2002
 - TIF Boundaries essentially the existing DDA boundaries in each city
 - Financing mechanism allows "capture" of the <u>incremental</u> taxes for reinvestment within the boundaries of the authority

 - Capture of DDA increment takes precedence over the LDFA
 - LDFA does not capture AAPS debt service nor enhancement millage in AA AAPS remains whole with school property tax redistribution
 - STATE funds distributed <u>locally</u>.
 - Funding distribution LDFA funds used <u>exclusively</u> in the community in which they are generated
- LDFA Duration: 2003-2018

LDFA: Legal Authority

State of Michigan PA 248 (2000), PA 281(1986)

Rights and obligations of cities and AA/Ypsi SmartZone Authority to facilitate commercialization of high tech activities.

Agreement between AA and Ypsilanti Creating LDFA

Governs representation, proceedings, budget and financial records and dissolution of Authority.

AA/Ypsi LDFA
Development
and TIF Plan/

Describes District boundaries, tax capture, source and use of tax revenues, persons receiving benefit, staging and timeliness.

By--aws Descr includ

Describes governance of Authority including membership, officers, records, meetings, and contracts.

LDFA: Board Members

- Board (9 members = 6 Ann Arbor + 3 Ypsilanti)
 - Carrie Leahy (Attorney) CHAIR
 - Dick Beedon (Entrepreneur, Investor)
 - Stephen Rapundalo (Bio-Industry Assoc., CEO)
 - □ **Eric Jacobson** (Entrepreneur, CFO) TREASURER
 - Sally Hart Petersen (Council Member)
 - Ned Staebler (Wayne State University, Executive)
 - Vince Chmielewski (Entrepreneur)
 - Bilal Saeed (Entrepreneur)
 - □ [TBD]
 - Tom Crawford (City of Ann Arbor) ex officio RECORDING SECRETARY
 - □ Skip Simms (AA Spark) ex officio
 - Paula Sorrell (MEDC) ex officio

City of Ann Arbor

City of Ypsilanti

SmartZonesSM: Acceleration and Incubation

Business accelerator services include, but not limited to:

- Networking events
- Entrepreneurial training
- Business feasibility and planning
- Technology assessments and protection support
- SBIR/STTR assistance; grant writing
- Management and talent recruitment
- Incubator and business accelerator space w/ shared services
- Product development support
- Business and executive management mentoring
- Venture capital and angel investor preparation and introductions
- Micro-loan program

LDFA: Contracted Services by SPARK

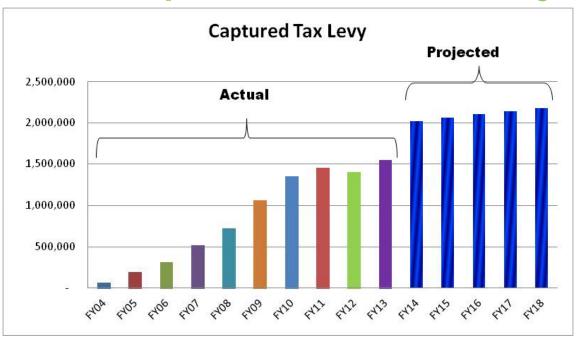
- Business accelerator services
- Incubator space for 14 start-up tenants and "location" for virtual companies (SPARK Central, 330 E. Liberty)
 - Subsidized leases
 - Administrative support; internet services
 - Utilities and property taxes; insurance; maintenance
 - Meeting space
- Accounting services to support agreement
- Marketing services plan that addresses public relations, collateral materials and internet initiatives that support LDFA funded programs and objectives

LDFA: Business Accelerator Services

Investigative Pre-Seed Seed Early Stage Mid-Late Stage Exit

- Phase I initial contact and screening of business/technology proposition for programmatic fit, review by advisors/consultants and referral to Phase II services
- Phase II in-depth evaluation of prospective client to determine capability of business for consulting help in Phase III; 50% outsourced to qualified subcontractors
- Phase III substantial involvement to advance firms beyond start-up phase to seed stage; addressing strategic issues, development of business plan/schedule/budget, implementation of milestone plan; 100% outsourced to qualified subcontractors
- Microloans for working capital and expenses related to attracting customers, product partners, and investors.
- Education
 - Entrepreneurs Boot Camp
 - Business networking events

LDFA: Tax Capture (Actual & Projected)



Base Taxable Value Taxable Value Captured Taxable Value

Total Captured Tax Levy

Actual	PROJECTED										
FY 2013	FY 2014*	FY 2015	FY 2016	FY 2017	FY 2018						
248,052,105	248,052,105	248,052,105	248,052,105	248,052,105	248,052,105						
396,717,365	437,775,061	446,530,562	455,461,173	464,570,397	473,861,805						
148,665,260	189,722,956 28%	198,478,457 5%	207,409,068 4%	216,518,292 4%	225,809,700 4	1%					
1,546,577	2,017,835	2,058,192	2,099,356	2,141,343	2,184,169						

NOTE:

Projections include changes in State law related to personal property exemptions.

LDFA: FY2013 Financials

	FY 2012			FY 2013			
		Actual		Budget		Actual	
REVENUES							
Tax Revenue	\$	1,437,146	\$	1,563,019	\$	1,546,577	
Investment Income		16,971		12,357		(4,359)	
Total Revenue	\$	1,454,117	\$	1,575,376	\$	1,542,218	
EXPENDITURES							
Business Accelerator Support Services		763,361		862,000		977,893	
Micro Loan		275,000		150,000		-	
Business Networking Events		25,748		50,000		47,090	
Entreprenuer Education		60,129		120,000		68,870	
SPARK Central Incubator Operating Exp		164,672		170,000		165,892	
Internship Support & Talent Training				100,000		55,851	
Business Software Access for Clients				20,000		7,330	
SPARK Indirect Services:							
SPARK Accounting		63,191		65,086		65,086	
Marketing		65,180		71,663		64,433	
City of Ann Arbor Legal & Admin Support		39,338		50,000		29,030	
Total Operating Expenditures	\$	1,456,619	\$	1,658,749	\$	1,481,475	
Net Increase/(Decrease)	\$	(2,502)	\$	(83,373)	\$	60,743	
RESERVES:							
Beginning Fund Balance	\$	591,264	\$	588,762	\$	588,762	
Surplus (deficit)		(2,502)		(83,373)		60,743	
Ending Fund Balance	\$	588,762	\$	505,389	\$	649,505	

LDFA: FY2013 Metrics

- 70 companies rec'd Business Accelerator services
 - □ 213 retained jobs → 238 current FTEs = 25 new jobs
- 24 companies utilized Entrepreneurial Boot Camp
 - □ 35 retained jobs → 46.5 current FTEs = 11.5 new jobs
- 45 companies were incubator tenants
 - 17 companies seated tenants, 2 graduated and stayed in the city
 - 72.5 retained jobs

 → 105 current FTEs = 32.5 new jobs
- 2 companies received loans totaling \$75,000
 - 6 retained jobs
- 88 educational programs and events hosted
 - 2,973 attendees (1,146 entrepreneurs)

LDFA: Planning for the Future

- LDFA strategic priorities for business growth
 - Analyze effectiveness
 - Capital development
 - Determine priorities for future LDFA funds
 - Grow culture of entrepreneurship
 - Capital Infrastructure Needs