

## Alanis, Sarah

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**From:** Hess, Raymond  
**Sent:** Thursday, July 21, 2022 12:51 PM  
**To:** Alanis, Sarah  
**Subject:** Raymond Hess' Resignation from AAATA Board of Directors

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Greetings,

Please accept this email as my notice of resignation from the AAATA Board of Directors effective August 15, 2022. I'm grateful for the opportunity to have served on this body. Thank you for your understanding.

Regards,

Raymond

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Raymond Hess, AICP-CTP (he, him, his) | Transportation Manager | Public Services  
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