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RMD Holdings, Ltd.
d/b/a Nationwide Construction Group
69951 Lowe Plank Road, Richmond, MI 48062
Phone: (586) 749-6900 Fax: (586) 749-6909

Sealed Bid

To: City of Ann Arbor, c/o Customer Services
301 East Huron Street,
Ann Arbor, MI 48107

For: RFP No. 22-33
On-Call Guard Rail and Fence Repairs

Bid Due: April 26, 2022 @ 10:00 a.m. (local time)

A. Qualifications, Experience and Accountability

1. Qualifications and experience of the bidder and of key persons, management, and supervisory personnel to be assigned by the bidder.

Andre DeMil – Project Manager

Andre has worked in the guardrail and fence industry for 21 years. Andre has worked all aspects of the guardrail and fence industry from working in the yard, to installing, to project management. Andre has been employed for nationwide Construction Group for 21 years. Andre has worked on and has managed both large and small projects across the county. Andre has been in project management for the last 12 years. Andre is ATSSA certified in traffic control.

Bryan Decker – Assistant Project Manager

Bryan has been employed for nationwide Construction Group for the last 6 years. Bryan has worked all aspects of the guardrail and fence industry from working in the yard, to installing, to assistant project management. Bryan has worked on and has assisted in managing projects of all sizes. Bryan has been in assistant project manager for the last 3 years. Bryan is ATSSA certified in traffic control and guardrail installation.

Rusty Dawson – Foreman

Rusty has been in the construction industry for 20 plus years. Rusty was self-employed building commercial and residential barns. Rusty has been employed with Nationwide Construction Group for the last 13 years. Rusty has worked on both large and small guardrail and fence projects across the county. Rusty is currently a foreman of a four to a six-man crew and has been for the last 9 years. Rusty is ATSSA certified in traffic control and guardrail installation.

William McNabb – Forman

William has been in the guardrail and fence industry for 20 years. William worked for Riteway Fence for 14 years as a guardrail foreman. William has been employed with Nationwide Construction Group for the last 6 years. William has worked on both large and small guardrail and fence projects across the county. William is currently a foreman of a four to a six-man crew and has been for the last 6 years. William is ATSSA certified in traffic control and guardrail installation

Joseph Block – Laborer

Joseph has been in the guardrail and fence industry for 15 years. Joseph worked for Riteway Fence for 9 years as a guardrail installer. Joseph has been employed with Nationwide Construction Group for the last 6 years. Joseph has worked on both large and small guardrail and fence projects across the county. Joseph is currently a guardrail

RMD Holdings, Ltd. d/b/a Nationwide Construction Group

and fence installer and has been for the last 6 years. Joseph is ATSSA certified in traffic control and guardrail installation

Josh Shpare – Laborer

Josh has been employed with Nationwide Construction Group for the last 3 years. Josh has worked on both large and small guardrail and fence projects across the county. Josh is currently a guardrail and fence installer and has been for the last 3 years. Josh is ATSSA certified in traffic control and guardrail installation

Daniel Dawson - Laborer

Daniel has been employed with Nationwide Construction Group for the last 6 years. Josh has worked on both large and small guardrail and fence projects across the county. Josh is currently a guardrail and fence installer and has been for the last 6 years. Daniel is ATSSA certified in traffic control and guardrail installation

Richard Glaser - Laborer

Rich has been employed with Nationwide Construction Group for the last 24 years. Rich has worked on both large and small guardrail and fence projects across the county. Rich is currently a guardrail and fence installer and has been for the last 24 years. Rich is ATSSA certified in traffic control and guardrail installation

Nathan Dawson – Laborer

Nathan has been employed with Nationwide Construction Group for the last 3 years. Nathan has worked on both large and small guardrail and fence projects. Nathan is currently a guardrail and fence installer and has been for the last 3 years.

Cyle Block - Laborer

Cyle has been in the guardrail and fence industry for 15 years. Joseph worked for Riteway Fence for 9 years as a guardrail installer. Cyle has been employed with Nationwide Construction Group for the last 6 years. Cyle has worked on both large and small guardrail and fence projects across the county. Cyle is currently a guardrail and fence installer and has been for the last 6 years. Cyle is ATSSA certified in traffic control.

See attached schedule of key employees

2. References from individuals or entities the bidder has worked for within the last five (5) years including information regarding records of performance and job site cooperation

See attached Project experience/ reference report and performance evaluations.

3. Evidence of any quality assurance program used by the bidder and the results of any such program on the bidder's previous projects.

NCG Quality Control Program Introduction

Our Quality Control Program (QCP) details the systems and controls that Nationwide Construction Group (NCG) has put in place so that the quality of the project will meet or exceed the requirements of each project. NCG provides definition and overall management of the quality approach to be followed by its contractors and consultants. NCG's appointed Quality Control Representative shall be responsible for the day-to-day maintenance and enforcement of the Quality Control Plan in the field. Job site superintendent, foreman or other appointed personal will be responsible implementing Quality Control Plan in the field.

Nationwide Construction Group, through the utilization of our Quality Control Program, will obtain a uniform, high level of quality workmanship throughout all phases of construction. The overall objective of our Quality Control is to verify that the completed work will meet or exceed the requirements of the construction drawings and specifications.

The results of our Quality Control Program (QCP) have been very positive and effective in assuring quality workmanship throughout all phases of construction.

See attached (2) examples of Inspection checklist used on one of our current guardrail project.

4. A statement from the bidder as to any major subcontractors it expects to engage including the name, work, and amount.

We do not intend to use any subcontractors. All work will be performed with our own forces.

RMD HOLDINGS, LTD. D/B/A NATIONWIDE CONSTRUCTION GROUP
SCHEDULE OF KEY EMPLOYEES

| NAME | PRESENT POSITION | LENGTH OF TIME WITH COMPANY | YEARS OF CONSTRUCTION EXPERIENCE | CONSTRUCTION EXPERIENCE |
|--|---|-----------------------------|----------------------------------|---|
| OFFICERS | | | | |
| Robert DeMii | Owner & President | 41 | 43 | Fence and Guardrail Installations, Highway and General Construction |
| PROJECT MANAGEMENT | | | | |
| Scott Keller | Treasurer/Chief Operating Officer/Sales Manager | 29 | 29 | Fence and Guardrail Installations, Highway and General Construction |
| Andre DeMii | Vice President/Project Manager/Estimator | 22 | 24 | Fence and Guardrail Installations, Highway and General Construction |
| Franco Amicucci | Secretary/Project Manager/Estimator | 27 | 29 | Fence and Guardrail Installations, Highway and General Construction |
| Melvin Kucway | Project Manager/Estimator | 32 | 32 | Fence and Guardrail Installations, Highway and General Construction |
| Joseph Carrier | Project Manager/Estimator | 25 | 29 | Fence and Guardrail Installations, Highway and General Construction |
| Brian Schultz | Project Manager/Estimator | 17 | 42 | Fence and Guardrail Installations, Highway and General Construction |
| Mike Carr | Project Manager/Estimator | 14 | 26 | Fence and Guardrail Installations, Highway and General Construction |
| Scott Gray | Project Manager/Estimator | 6 | 6 | Fence and Guardrail Installations, Highway and General Construction |
| Scott Wasik | Project Manager/Estimator | 4 | 5 | Fence and Guardrail Installations, Highway and General Construction |
| Adam Irish | Project Manager/Estimator | 1 | 7 | Fence Installations, Highway and General Construction |
| Bryan Decker | Assistant Project Manager | 5 | 5 | Fence and Guardrail Installations, Highway and General Construction |
| Austin Keeley | Assistant Project Manager | 1 | 1 | Guardrail Installations, Highway and General Construction |
| FIELD SUPERVISORS & FOREMEN | | | | |
| James Raines | Field Supervisor | 27 | 51 | Fence and Guardrail Installations, Highway and General Construction |
| Chad Fox | Safety Manager/QA and QC Manager | 14 | 20 | Fence and Guardrail Installations, Highway and General Construction |
| Steve Gonzales | Field Foreman | 17 | 38 | Fence and Guardrail Installations, Highway and General Construction |
| Rusty Dawson | Field Foreman | 12 | 32 | Fence and Guardrail Installations, Highway and General Construction |
| Miguel Sanchez | Field Foreman | 23 | 30 | Fence and Guardrail Installations, Highway and General Construction |
| Darrin Johnson | Field Foreman | 16 | 26 | Fence and Guardrail Installations, Highway and General Construction |
| Chris Behnke | Field Foreman | 8 | 18 | Fence and Guardrail Installations, Highway and General Construction |
| William McNabb Jr. | Field Foreman | 6 | 17 | Fence and Guardrail Installations, Highway and General Construction |
| Jeff Wellnau | Field Foreman | 10 | 15 | Fence and Guardrail Installations, Highway and General Construction |
| Brandon Kaul | Field Foreman | 8 | 9 | Fence and Guardrail Installations, Highway and General Construction |
| YARD EMPLOYEES | | | | |
| Jacob Cooke | Yard Manager | 6 | 6 | Fleet Manager, Yard Manager |
| Larry Furton | General Yard Laborer | 30 | 30 | Fleet Manager, Auto Mechanic & Highway and General Construction |
| Zackary Adamick | Yard Foreman | 4 | 4 | Yard Foreman |
| DeAndrew Lewis | Weider | 28 | 29 | Weider and Highway and General Construction |
| Dusten Crider | Mechanic | 4 | 12 | Auto Mechanic for Highway and General Construction |
| Christopher Bunc | Mechanic | 1 | 17 | Auto Mechanic for Highway and General Construction |
| OFFICE MANAGEMENT | | | | |
| Rogue Tyson | Corporate Attorney | 20 | 20 | General Construction |
| Robert Dray | Controller | 3 | 15 | General Construction |
| John Zuehlke | Assistant Controller | 30 | 30 | General Construction |
| Dora Osborne | Accountant | 9 | 9 | General Construction |
| Allan Reyes | Safety Director | 14 | 30 | General Construction and Military Construction |
| Paul Macker | Contract Administrator | 18 | 18 | General Construction |
| Bryan Muir | Subcontract Administrator & Project Manager | 30 | 30 | Fence Installation and Highway and General Construction |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|--|--|----------------|---------------------|--|----------------|
| Vichigan Department of Transportation | Various routes in Wayne County | Fence repair and maintenance | \$ 729,546 | Reginald Washington | Michigan DOT, Taylor TSC, 6510 Telegraph Road, Taylor, MI 48180 | (313) 375-2439 |
| Edsel and Eleanor Ford House/Frank Rewold and Son, Inc. | Edsel and Eleanor Ford House in Grosse Pointe Shores, MI | Provide and install temporary construction fence with windscreen and various gates. | \$ 100,032 | Gene Ferreira | Frank Rewold & Sons Inc., 303 East Third Street, Suite 300, Rochester, MI 48307 | (248) 651-7742 |
| Alpena County Board of Commissioners/J. Ranck Electric, Inc. | Alpena County Airport, MI | Remove and install temporary 7' high chainlink fence with barbed wire. Furnish and install (2) 10' high chainlink slide gates with barbed wire and electric gate operator. | \$ 74,150 | Ben Hopper | J. Ranck Electric, Inc., 1993 Gover Parkway, Mt. Pleasant, MI 48858 | (800) 792-3822 |
| Vibis North America/J.B. Donaldson Company | Mobis in Highland Park, MI | Furnish and install 1,076 lf of 8' high galvanized chainlink fence with bottom tension wire. Furnish and install (1) cantilevered slide gate. Furnish and install 85' of black vinyl chainlink fence with barbed wire. Other fence panels and swing gates. | \$ 174,316 | Scott Kreutzer | JB Donaldson, 37610 Hills Tech Drive, Farmington Hills, MI 48331 | (248) 344-9045 |
| -aurecia Automotive Seating, LLC/JB Donaldson Company | Faucets in Highland Park, MI | Remove existing fence and furnish and install new fence including slide gate with gate operator. | \$ 112,448 | Scott Kreutzer | JB Donaldson Company, 37610 Hills Tech Drive, Farmington Hills, MI 48331 | (248) 344-9045 |
| WS Royal Oak, LLC/ C.E. Gleeson Constructors, Inc. | Midtown Pointe Apartments in Royal Oak, MI | Furnish and install 4' high white vinyl screen fencing at 144 A/C units. 4' high black ornamental steel fence around pool including walk gate. (12) dumpster gates. | \$ 746,700 | Kevin Wilner | C.E. Gleeson Constructors, Inc., 984 Livernois, Troy, MI 48033 | (248) 918-5851 |
| Swartz Creek Community Schools/Wolgast Corporation | Swartz Creek High School Athletic Stadium and Field | Furnish and install ornamental metal fence, galvanized chainlink fence and vinyl chainlink fence. | \$ 143,317 | Maria Castellon | Wolgast Corporation, 4403 Cascade Road SE, Grand Rapids, MI 49546 | (616) 949-6868 |
| Michigan Department of Technology, Management and Budget | Cooper Correctional Facility, Womens's Huron Valley Correctional Facility, Parnall Correctional Facility, Macomb Correctional Facility, Detroit Re-Entry Center Facility and Cotton Correctional Facility. | Remove, furnish and install razor ribbon at (6) correctional facilities. | \$ 2,983,877 | Joe Sovis | Matrix Consulting Engineers, Inc., 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Michigan Department of Technology, Management and Budget | Parnall, Charles Egeler, Gus Harrison, Lakeland and Thumb Correctional Facilities | Furnish and install razor ribbon at (5) correctional facilities. | \$ 2,548,191 | Joe Sovis | Matrix Consulting Engineers, Inc., 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Michigan Department of Transportation/Nicol & Sons, Inc. | Saginaw Correctional Facility, Freeland, MI | Furnish and install materials for a Sally Port Gate. | \$ 461,384 | Joe Sovis | Matrix Consulting Engineers, Inc., 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Michigan Department of Transportation/Diponio Contracting, Inc. | Southbound Northwestern Highway in Southfield, MI | Furnish and install 4' high decorative fence | \$ 72,028 | Ben Spada | Diponio Contracting, Inc., 51251 Simone Industrial Drive, Shelby Township, MI 48316 | (586) 894-8499 |
| City of Sterling Heights | Various locations in Sterling Heights, MI | Removal of existing fence. Furnish and install various chainlink fence including gates. | \$ 119,310 | Josh Cole | City of Sterling Heights, Department of Public Works, 7200 18 Mile Road, Sterling Heights, MI 48334 | (586) 499-1166 |
| Michigan Department of Transportation/Nicol & Sons, Inc. | Hoppler Creek in Auburn, MI | Remove 9,870 lf of existing 4' high field fence. Furnish and install 9,870 lf of 4' high field fence. | \$ 78,560 | Jason Nicol | Nicol & Sons, Inc., 4300 Robinson Road, Cass City, MI 48726 | (589) 658-8257 |
| City of Detroit | Detroit Water & Sewerage Department- Various locations. | Various repairs to fence, gates, gate operators and turnstiles. | \$ 40,710 | Tony Thompson | DWSO-Central Services (213) 267-1452 | |
| Romeo Community Schools/Site Development, Inc. | Romeo High School, Washington Township, MI | Install approximately 7,000 lf of 6' high temporary fence including (8) gates. Furnish approximately 1,846 lf of 6' high black vinyl coated chainlink fence including (8) swing gates. | \$ 87,098 | Kevin Lampton | Site Development, Inc., 30850 Stephenson Highway, Madison Heights, MI 48071 | (248) 583-1200 |
| Michigan Department of Technology, Management and Budget | Richard Handlon Correctional Facility in Ionia, MI | Furnish and install 12' high chain link fence, razor ribbon including fence removal. | \$ 2,374,739 | Joe Sovis | Matrix Consulting Engineers, Inc., 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Dana Corporation | Warren, MI | Furnish and install 6' high aluminum fence and (8) gate operators. | \$ 418,490 | Brian Bulgarelli | Dana Corporation, 28201 Van Dyke Avenue, Warren, MI 48093 | (586) 467-1600 |
| Utica Community Schools/James P. Contracting, Inc. | Stevenson High School and Robert Elementary School | Remove existing chainlink fence and furnish and install new fence around tennis court and along roadway. | \$ 114,688 | Max G. Wiggins | James P. Contracting, Inc., 67222 Van Dyke, Romeo, MI 48095 | (586) 752-5605 |
| Utica Community Schools/Anglin Civil, L.L.C. | Eisenhower High School | Remove existing chainlink fence and furnish and install new fence around tennis court. | \$ 77,714 | Cody Blunt | Anglin Civil, L.L.C., 1300 Newburgh Road, Livonia, MI 48150 | (989) 621-2175 |
| Palm Beach County, FL | North Palm Beach County General Aviation Airport | Furnish and install perimeter fence | \$ 845,522 | George Santos | Palm Beach County Department of Airports, 846 Palm Beach International Airport, West Palm Beach, FL 33406-1470 | (561) 471-7413 |
| Fiat Chrysler Automotive/JB Donaldson Company | Fiat Chrysler Plant in Sterling Heights, MI | Furnish and install vinyl chainlink fence and ornamental aluminum fence. | \$ 94,750 | Scott Kreutzer | JB Donaldson Company, 37610 Hills Tech Drive, Farmington Hills, MI 48331 | (248) 344-9045 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|---|--|----------------|-----------------|--|----------------|
| Plymouth Canton Community Schools/McCarthy & Smith, Inc. | Plymouth High School, Salem High School and Canton High School | Furnish and install [3] crash barrier arm operators | \$ 392,400 | Bob Simpson | McCarthy & Smith, Inc., 24317 Indoplex Circle, Farmington Hills, MI 48335 | (248) 427-8400 |
| Royal Oak School District | Royal Oak High School and Oak Ridge Elementary | Furnish and install various fence including gates for baseball field. | \$ 153,596 | Patrick Murphy | Royal Oak Schools, Maintenance and Transport Center, 1601 North Campbell Road, Royal Oak, MI 48067 | (248) 435-8400 |
| Putnam County Airport Authority | Putnam County Regional Airport, IN | Furnish and install 5,000 lf of wildlife deterrent fence fabric with aggregate cover. 125 lf of vinyl coated chain link fence. 20' powered rolling cantilever vinyl coated gate, pedestrian vinyl coated gate and 20' manual double swing vinyl coated gate. | \$ 292,193 | Jeremy Books | Battler, Fairman & Seufert, Inc., 8450 Westfield Boulevard, Suite 300 Indianapolis, IN 46240 | (317) 713-4615 |
| Cranbrook Swim Club/Cranbrook Pavement Corporation | Cranbrook Swim Club in Southfield, MI | Furnish and install 872 lf of 10' tall vinyl coated chain link fence including (1) 4' wide walk gate for tennis courts. | \$ 52,000 | Nick Talmers | Cranbrook Pavement Corporation 16291 West 14 Mile Road Beverly Hills, MI 48025 | (248) 789-5847 |
| Anchor Bay School District/Asphalt Specialists, Inc. | Anchor Bay High School, Great Oaks Elementary and Early Childhood Center. | Remove and replace baseball backstop posts. Remove, salvage and reinstall existing fence fabric, rails and accessories. Furnish and install various chainlink fence. | \$ 219,683 | Tim Baugher | Asphalt Specialists Inc., 1780 East Highland, Pontiac, MI 48340 | (248) 334-4570 |
| Gerald R. Ford International Airport Authority | Gerald R. Ford International Airport in Grand Rapids, MI | Furnish and install 10' security chainlink fence. Remove temporary fence on barrier and remove permanent security fence. | \$ 108,386 | Jeremy Parks | Gerald R. Ford International Airport Authority, 5500 44th Street SE, Grand Rapids, MI 49512 | (734) 833-1192 |
| State of Michigan Department of Corrections/J. Ranck Electric, Inc. | WJ Maxey Juvenile Training Facility in Whitmore Lake, MI | Furnish and install approximately 4,000 lf of 30" razor wire on existing 20' tall fence, curved fence, at Sally Port area and above the building roof at the Administration Building. | \$ 132,614 | Gene Page | State of Michigan Department of Corrections, 206 East Michigan Avenue, Lansing, MI 48333 | (517) 749-7518 |
| Michigan Department of Technology, Management and Budget | The following [5] Correctional Facilities: Belchamy Creek in Ionia, E. C. Brooks in Muskegon, Ionia Maximum in Ionia, Muskegon Correctional and St. Louis Correctional. | Furnish and install razor ribbon. | \$ 2,586,515 | Joe Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Michigan Department of Technology, Management and Budget/J. Rank Electric, Inc. | Cooper Correctional Facility in Jackson, MI | Furnish and install 950 lf of 10' high chainlink fence including (9) gates. Also installed windscreen. | \$ 122,272 | Bill Diment | J. Rank Electric, Inc., 1913 Cass Parkway, Mt. Pleasant, MI 48858 | (800) 792-3822 |
| Schoolcraft College/DeAngelis Diamond Construction Company | Schoolcraft College Health Sciences Building, Livonia, MI | Furnish and install temporary fencing with wind screen and (4) double wide swing gates. | \$ 47,616 | Tyler Bassinger | DeAngelis Diamond Construction Company 26300 Sherwood, Warren, MI 48091 | (586) 519-1458 |
| Chippewa Valley School District | Various Chippewa Valley schools in Macomb County, MI | Various repairs to fences and gates as needed. | \$ 34,798 | Ken Hauer | Chippewa Valley School District, 19120 Cass Avenue, Clinton Township, MI 48038 | (586) 723-2252 |
| Chippewa Valley School District | Various Chippewa Valley schools in Macomb County, MI | Various repairs to fences and gates as needed. | \$ 21,165 | Ken Hauer | Chippewa Valley School District, 19120 Cass Avenue, Clinton Township, MI 48038 | (586) 723-2252 |
| Chippewa Valley School District | Various Chippewa Valley schools in Macomb County, MI | Various repairs to fences and gates as needed. | \$ 18,614 | Ken Hauer | Chippewa Valley School District, 19120 Cass Avenue, Clinton Township, MI 48038 | (586) 723-2252 |
| Eastwood Convalescent Center Inc./C.E. Gleeson Constructors, Inc. | Rebency at Chene Senior Living Center in Detroit | Furnish and install 4' and 6' high black light commercial ornamental steel fence with various gates and gate operators. | \$ 172,688 | Kevin Wilner | C.E. Gleeson Constructors, Inc., 984 Livenois, Troy, MI 48083 | (248) 918-5851 |
| Michigan Department of Technology Management and Budget/Blue Spader Contractors, Inc. | Women's Huron Valley Correctional Vocational Village in Ypsilanti, MI | Furnish and install temporary fence and permanent fence with razor wire. Install fence for the dumpster. Remove existing fence. | \$ 99,225 | Brad Barnes | Blue Spader, 20375 Northwestern Highway, Farmington Hills, MI 48334 | (734) 394-0923 |
| City of Detroit Department of Transportation | DDOT Bus Garage in Detroit, MI | Furnish and install electronic gate operator with openers | \$ 55,000 | Chuck Wood | City of Detroit, Coleman Young Municipal Center, 2 Woodward Avenue, Detroit, MI 48226 | (313) 833-7110 |
| US Signal Properties, LLC/DeAngelis Diamond Construction LLC | US Signal in Belleville, MI | Furnish and install temporary fencing around construction site. Furnish and install site fencing and gates including (2) gate operators. Furnish and install treated wood on steel dumpster. | \$ 234,631 | Jon Irby | DeAngelis Diamond Construction LLC, 6635 Willow Park Drive, Naples, FL 34109 | (239) 594-1994 |
| Wayne County Metropolitan Airport Authority/Toebe Construction LLC | Detroit Metropolitan Airport- North Terminal | Furnish and install blast deflector fence, ADA fence on permanent barrier wall. Removed existing fence and installed temporary fence. | \$ 585,575 | Jason Fowler | Toebes Construction LLC, 28590 South Wixom Road, Wixom, MI 48393 | (248) 349-7500 |
| DTE Energy | Belle River and Columbus Compressor Station in China Township, MI | Remove existing fence and furnish and install new fence. Furnish and install barbed wire on 6,808 lf of fence and gates. | \$ 106,862 | Tom Anderson | DTE Energy, Belle River Compression Station, 540 Putty/Gut Road, China Township, MI 48054 | (810) 300-0633 |
| Michigan Department of Transportation/Hoffman Bros., Inc. | St. Clair Power Plant in East China Township, MI | Furnish and install 7' high chain link fence with barbed wire at various locations including gates. Removal of existing fence. | \$ 56,971 | David Bushaw | DTE Energy, St. Clair Power Plant, 4801 Pointe Drive, China, MI 48054 | (619) 955-1207 |
| | Silver Lake Road in Livingston County | Remove 4,468 lf of existing fence. Furnish and install 1,132 lf of rustic split rail fence. Install chainlink fence. | \$ 121,295 | Mike Mallos | Hoffman Bros., Inc., 8574 Verona Road, Battle Creek, MI 49014 | |

RMD Holdings, Ltd. d/b/a Nationwide Construction Group
Project Experience / Reference Report

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|--|---|---|----------------|--------------------------|---|----------------|
| Woodhaven-Brownstown School District/McCarthy & Smith, Inc. | Woodhaven High School in Brownstown Township, MI | Furnish and install chain link fence and gates including temporary fence. | \$ 63,715 | Dean Chase | McCarthy & Smith, Inc., 24317 Indoplex Circle, Farmington Hills, MI 48335 | (248) 427-8400 |
| Rochester Community Schools/Frank Rewold & Son Inc. | Rochester Transportation Garage | Install temporary fence. Furnish and install 8' high vinyl coated chainlink fence including industrial gear driven gate operator. | \$ 119,975 | Ryan Schaller | Frank Rewold & Son Inc., 303 East Third Street, Rochester, MI 48307 | (248) 651-7242 |
| Troy School District | Various schools in Troy School District, MI | (3) Baseball backstop removals and football goal post installations at multiple locations. | \$ 46,396 | Rob Carson | Troy School District, 4400 Livernois Road, Troy, MI 48098 | (248) 823-4000 |
| City of Detroit/WH Canon Company | Rogell Park in Detroit, MI | Furnish and install various chain link fence including removal of existing fence. | \$ 175,450 | Patrick Dawson | WH Canon Company, 36700 Northline Road, Romulus, MI 48174 | (734) 941-3900 |
| Dick Huvaere's Richmond Chrysler Dealership | Dick Huvaere's Chrysler Dealership in Richmond, MI | Furnish and installed decorative aluminum fence, white PVC privacy fence and 31' sliding gate with gate operator around expanded parking lot. | \$ 175,667 | Scott Riddle | Dick Huvaere's Richmond Chrysler Dealership, 67567 South Main Street, Richmond, MI 48062 | (586) 623-5400 |
| Indianapolis Airport Authority | Indianapolis Airport, IN | Furnish and install 1,776 lf of chain link fence and (1) 16' double swing vehicle gate. | \$ 116,528 | Matt Harding | City Wide Paving Inc., 6341 West Minnesota Street, Indianapolis, IN 46241 | (317) 244-2000 |
| Michigan Department of Transportation | Wexford County Airport in Cadillac, MI | Furnish and install 10' high chain link perimeter fence including (2) 16' and 24' electric gates for the hangar. Also removed existing fence. | \$ 274,756 | Michael Borta | Qo! Consulting, PLC 4100 Capital City Boulevard, Floor 2, Lansing, MI 48906 | (517) 327-1980 |
| Chateaupoint Place Cooperative, Inc. | Chateaupoint Place in Detroit, MI | Remove all old wood fence. Furnish and install new 6' high cedar fence including (1) gate per yard. | \$ 160,620 | Jon Hague and Sue Hudnut | Majar Company, 22100 Woodward Avenue, Ferndale, MI 48220 | (313) 268-0352 |
| State of Michigan DTMB/Blue Spader Contractors, Inc. | GM Fisher Guide in Flint, MI | Remove existing fence. Install security chainlink fence. | \$ 153,384 | Dam Muszynski | Blue Spader, 30375 Northwestern Highway, Suite 101, Farmington Hills, MI 48334 | (734) 394-0923 |
| ZHN Jefferson Limited Dividend Housing Association Limited Partnership/O'Brien Construction Co., Inc. | Oak Park, MI | Furnish and install PVC Lattice Fencing, Wood and steel dumpster enclosure. | \$ 43,683 | Victoria Oldfield | O'Brien Construction Co., Inc. 966 Livernois Road, Troy, MI 48083 | (248) 334-2470 |
| City of West Bloomfield, MI | Drake Sports Park in West Bloomfield, MI | Removal and replacement of chainlink fence for (3) baseball diamonds. | \$ 158,470 | Joe Ketchum | West Bloomfield Parks and Recreation Commission, 4640 Walnut Lake Road, West Bloomfield, MI 48323 | (248) 451-1900 |
| Wayne County Airport Authority Budget | Detroit Metropolitan Airport, Romulus, MI /Angelo Iafrate Construction | Remove existing 13,050 lf of fence and gates. Furnish and install 5,153 lf of 6' high chain link and 5,558 lf of 8' high ornamental fence including gates. | \$ 681,819 | James Thompson | Angelo Iafrate Construction 26300 Sherwood Avenue Warren, MI 48091 | (586) 756-1070 |
| State of Michigan Department of Technology, Management & Special Alternative Incarceration Facility in Chelsea, MI | Special Alternative Incarceration Facility in Chelsea, MI | Furnish and install razor ribbon. Remove existing fence system around Unit C. Furnish and install 12' and 16' chain link fence. | \$ 658,013 | Joe Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| State of Michigan Department of Technology, Management & Clark Construction 2910 Inkster Road, Suite 150, Southfield, MI 48075 | Charles E. Egeler Correctional Facility in Jackson, MI | Furnish and install perimeter fence including razor ribbon. | \$ 287,420 | Joe Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Warren Woods Public Schools/Clark Construction Company Meadow Brook Hall in Rochester, MI | Warren Woods Middle School and Hawthorne Education Center in Warren, MI | Furnish and install various chain link fence including (1) walk gate. | \$ 60,902 | Elaine Hampstead | Clark Construction 2910 Inkster Road, Suite 150, Southfield, MI 48075 | (313) 920-6198 |
| Oakland University | Alpena Combat Readiness Training Center, MI | Furnish and install perimeter security fencing including a 25' double slide driveway gate with gate operators. | \$ 117,803 | Susan Riley | Oakland University, 318 Meadow Brook Road, Rochester, MI 48309 | (248) 370-4613 |
| United States Air Force/David J. Zolnierk, Inc. | Warren Woods Public Schools/Clark Construction Company | Furnish and install 6' high and 10' high chainlink fence including various gates including cantilever sliding gates and gate operator. install bollards. | \$ 485,533 | David Zolnierk | David J. Zolnierk, Inc., 25009 US 23 South, Presque Isle, MI 49777 | (989) 595-2092 |
| Royal Oak Consolidated Schools/Asphalt Specialists Inc. | Bus Transportation Garage | Remove existing fence. Furnish and install 2,949 lf of 6' high chainlink fence, 1,496 lf of 10' high chainlink fence. Furnish and install (1) 30' wide cantilever gate. | \$ 228,110 | Tim Baugher | Asphalt Specialists Inc., 1780 East Highwood, Pontiac, MI 48340 | (248) 334-4570 |
| Royal Oak School District | Various schools in the Royal Oak School District | Replace overhead slide gate with new Tymetal gate. | \$ 93,647 | Patrick Murphy | Royal Oak School District, 800 Devilin, Royal Oak, MI 48073 | (248) 435-8400 |
| Federal Express Corporation | FedEx location in Oak Park, MI | Furnish and install 260 lf of 8' high chain link fence with barbed wire. | \$ 31,431 | David Williams | Federal Express 21200 Greenfield Road, Oak Park, MI 48237 | (248) 285-8480 |
| St. Louis Center/A.Z. Shminina, Inc. | Chelsea, MI | Furnish and install 1,555 lf of 5' high chain link fence around the detention basin. Furnish and install 496 lf of 5' high ornamental fencing around (4) Childrens Homes. | \$ 83,387 | Jason Start | A.Z. Shminina, Inc. 11711 Grand River Avenue, Brighton, MI 48116 | (810) 227-5100 |
| Kentucky Trailer Services, LLC/Cunningham-Limp | Wixom, MI | Chain link fence including (2) 32' wide vehicle barrier gates; (2) 32' wide drive gates; (2) 32' wide cantilever slide gates. | \$ 32,982 | Jacob Gardner | Cunningham-Limp 28970 Cabot Drive Novi, MI 48377 | (248) 489-2300 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|--|---|--|----------------|-------------------------------------|--|----------------|
| City of Detroit/Michigan Recreational Construction, Inc. | Coleman Young Park in Detroit, MI | Furnish and install 400 lf of 10' high black vinyl coated chain link fence around tennis court. 170 lf of 6' high black vinyl coated chain link fence around pickleball court. Repaired softball field backstop, wide double drive gate. | \$ 28,436 | Ken Wilhansen | Michigan Recreational Construction, Inc., 1091 Victory Drive, Howell, MI 48843 | (810) 360-7551 |
| Facet Land in City of Rochester Hills, MI/HM Environmental Services, Inc. | Hamlin Road and Adams Road in Rochester, MI | Furnish and install 4,500 lf of 6' high temporary fence including a 24' wide double drive gate. | \$ 58,389 | Bob Borst | HM Environmental Services, Inc. 42826 North Walnut Street Mt. Clemens, MI 48043 | (586) 469-0041 |
| City of Allen Park, MI/J.S. Vig Construction Co. | Allen Park City Hall | Furnish and install [63] 6' high x 8' wide Ameristar Fence panels including (7) gates with gate operator. | \$ 99,983 | Justin Barringer | J.S. Vig Construction Co. 16650 Racho Road Taylor, MI 48180 | (248) 939-3016 |
| Zarroll County Airport Authority | Carroll County-Tolson Airport, OH | Furnish and install galvanized chainlink fence including green pvc-coated steel chainlink fence. | \$ 320,920 | John R. Cross | Carroll County Tolson Airport 253 Airport Road Carrollton, OH 44615 | (330) 627-5250 |
| Michigan Department of Transportation | Newport Road over M-14 in Ann Arbor, MI | Fence installation, repair and maintenance | \$ 29,450 | Jim Davavetta | Michigan DOT- University Brighton TSC 10321 East Grand River Avenue, Suite 500 Brighton, MI 48116 | (810) 397-6524 |
| Love's Travel Stops & Country Stores, Inc./Harman Construction, Inc. | Love's Store #701 in Capac, MI | Furnish and install various chainlink fence including gates. | \$ 109,813 | Leon Smith | Harman Construction, Inc., 1633 Rodgers Road, Fort Worth, TX 76107 | (601) 310-0800 |
| Melvindale-Northern Allen Park Public Schools | Melvindale High School in Melvindale, MI | Removal of existing baseball backstop and installation of 133 lf of 32' high fence and backstop including additional netting. | \$ 39,124 | Elfe Harvey | Melvindale-Northern Allen Park Public Schools 18530 Prospect Street Melvindale, MI 48122 | (313) 389-3300 |
| State of Michigan Department of Corrections/Midstate Security Co. LLC | Womens Huron Valley Correctional Facility | Furnish and install temporary fence & razor tape. Sally Port fence & gates. | \$ 297,854 | Christopher Jones | Midstate Security Co. LLC 5975 Crossroads Commerce SW Wyoming, MI 49519 | (616) 257-1157 |
| Millow Woods/Pamar Enterprises | Brighton, MI | Furnish and install 1,400 lf of 6' high aluminum fence. Furnish and install 551 lf of 4' high aluminum fence. | \$ 62,093 | Josh Hetterscheidt and Brian Olesky | Pamar Enterprises, Inc. 58021 Gratiot Avenue New Haven, MI 48048 | (586) 749-8593 |
| Georgia Department of Transportation | Interstate 85 in Dekalb County, GA | Furnish and install fence as required between mile markers 89 and 96.7 including maintenance. | \$ 994,272 | Tim Swink | Georgia Dept. of Transportation 600 West Peachtree Street NW Atlanta, GA 30308 | (404) 631-1367 |
| City of Detroit/Michigan Recreational Construction, Inc. | Stoepel Park | Furnish and install 1,500 lf of 10' high black vinyl coated chain link fence including 5 walk gates. | \$ 54,625 | Wayne Witinan | Michigan Recreational Construction, Inc., 1091 Victory Drive, Howell, MI 48843 | (810) 923-2278 |
| State of Michigan Department of Corrections/B & B Construction Services, LLC | Womens Huron Valley Correctional Facility | Furnish and install 12' high security fence, swing gates and razor ribbon. | \$ 77,872 | Tony Cattivera | B & B Construction Services, LLC 20816 Eleven Mile Road, Suite 202 St. Clair Shores, MI 48081 | (586) 552-5472 |
| Michigan Department of Transportation/Teebe Construction LLC | US-127 in Lansing, MI. | Remove 5,327 lf of existing fence. Furnish and install 521 lf of fence. | \$ 27,143 | Dave Fischer | Teebe Construction LLC, 28990 South Wixom Road, Wixom, MI 48393 | (248) 240-0781 |
| Michigan Department of Technology, Management & Budget/Service Disabled Veteran General Contractors Inc. | MDOT Warehouse in Dimondale, MI | Furnish and install 8' high chainlink fence including gates. | \$ 71,211 | Shawn Mills | Service Disabled Veteran General Contractors Inc., 5501 East Clinton Trail, Eaton Rapids, MI 48827 | (517) 663-5635 |
| Birmingham Public Schools/Clark Construction Company LLC | Birmingham Groves High School and Birmingham Seaholm High School. | Furnish and install fence and temporary fence. Reinstall gate at Seaholm Baseball Field. | \$ 25,643 | Rebecca Timberlak | Clark Construction Company 3535 Moores River Drive Lansing, MI 48901 | (517) 708-2034 |
| Michigan Department of Transportation | Various state routes in Wayne County, MI. | Furnish, install and repair fence per maintenance contract. | \$ 540,477 | Reginald Washington | Michigan Department of Transportation, Taylor 5510 Telegraph Road Taylor, MI 48180 | (313) 375-2400 |
| Georgia Department of Transportation | State Route 401 in Tift County, GA | Furnish and install fence including repair and maintenance between mile markers 58.4 and 64.6. | \$ 952,813 | Andy Gidden | Georgia Dept. of Transportation 321 Kind Bridge Road Lenox, GA 31637 | (229) 546-4436 |
| Mitchell Plastics/JB Donaldson Company | Sterling Heights, MI Plant | Furnish and install 1,500 lf of 8' high galvanized chainlink fence, 750 lf of 8' high black vinyl chainlink fence, 250 lf of 8' high industrial grade ornamental aluminum fence, (2) cantilever gates and (2) gate operators. | \$ 73,119 | Scott Kreutzer | JB Donaldson Company, 37610 Hills Tech Drive, Farmington Hills, MI 48331 | (248) 344-9045 |
| Corunna Public Schools/Wolgast Corporation | Corunna High School Tennis Courts | Furnish and install 10' high chain link fence around tennis courts. | \$ 57,648 | Tom Pieske | Wolgst Corporation, 4835 Towne Centre Road, Suite 203, Saginaw, MI 48604 | (589) 233-4648 |
| Georgia Department of Transportation | Interstate 75 and SR 401 in Tift County, GA | Remove existing 8' high woven wire fence and 8' high chain link fence including installation of same. Various maintenance as needed. | \$ 829,790 | Andy Gidden | Georgia Dept. of Transportation 321 Khard Bridge Road Lenox, GA 31637 | (229) 546-4436 |
| Memphis-Shelby County Airport Authority | Memphis-Shelby County Airport, TN | Furnish and install 22,640 lf of 10' high chain link fence including barbed and razor wire including various gates. Remove 22,640 lf of existing fence. | \$ 1,488,926 | David L. Webb | Parsons Transportation Group Inc., Aviation Division, 4225 Airways Boulevard, Memphis, TN 38116 | (901) 344-1651 |

| Owner/Customer | Location | Work scope | Contract Value | Contact Name | Address | Phone |
|--|--|---|----------------|---------------------|---|----------------|
| Oakland County Parks & Recreation | Groveland Oaks County Park, Holly, MI | Furnish and install 2,350 lf of 4' high farm fence, 300 lf of 6' high chain link fence. 2,650 lf of fence removal. | \$ 44,915 | Zach Crane | Oakland County Parks & Recreation, 2800 Watkins Lake Road, Waterford, MI 48328 | (248) 858-0906 |
| Michigan Department of Transportation/Z Contractors, Inc. | Gibraltar Road over I-75 and at West Road over I-75 in Flat Rock and Woodhaven, MI | Furnish and install 15,615 sq ft. of chainlink metal mesh panels. | \$ 169,049 | Dana Youmans | Z Contractors, Inc., 50500 Design Lane, Shelby Township, MI 48315-3124 | (586) 625-8899 |
| Wayne County Airport Authority/Ajax Paving Industries, Inc. | Wayne County Airport, Romulus, MI | Removal of 13,754 lf of 10' high temporary chainlink fence with barbed wire; removal of 1,364 lf of chainlink fence on concrete barrier; removal of (4) 20' double drive swing gates and (1) 30' double drive swing gate. | \$ 161,146 | Pete Mann | Ajax Paving Industries, Inc., 1957 Crooks Road, Suite A, Troy, MI 48084 | (248) 244-3300 |
| City of Detroit/Michigan Recreational Construction, Inc. | Boyer Park, 6203 West Vernor, Detroit, MI 48116 | Installed 489 lf of Ameristar ornamental fence. | \$ 30,712 | Craig Sheffer | Michigan Recreational Construction, Inc., 1091 Victory Drive, Howell, MI 48843 | (517) 545-7122 |
| Wayne County Airport Authority/Ajax Paving Industries, Inc. | Wayne County Airport, Romulus, MI | Furnish and install 13,754 lf of 10' high temporary chainlink fence with barbed wire. 1,364 lf of chainlink fence on concrete barrier. (4) 20' double drive swing gates and (1) 30' double drive swing gate. | \$ 349,176 | Pete Mann | Ajax Paving Industries, Inc., 1957 Crooks Road, Suite A, Troy, MI 48084 | (248) 244-3300 |
| City of Detroit/Michigan Recreational Construction, Inc. | Lipke Playfield in Detroit, MI | Furnish and install various fence including backstop, dugout fence, sideline fence and outfield fence for ball field. Perimeter fence near football field and other areas in the Park. | \$ 59,998 | Craig Sheffer | Michigan Recreational Construction, Inc., 1091 Victory Drive, Howell, MI 48843 | (313) 806-8406 |
| Oakland Hills Country Club | Oakland Hills Country Club in Bloomfield Hills, MI 48301 | 1,400 linear feet of temporary chain link fence including removal. | \$ 17,510 | Taylor Gray | Oakland Hills Country Club, 3951 West Maple Road, Bloomfield Hills, MI 48301 | (815) 218-6109 |
| University of Toledo/The Spieler Company | Toledo, OH | Furnish and install 8' Ameristar ornamental fence including 10 double swing gates and 1 walk gate. | \$ 74,260 | Matt Berg | The Spieler Company, 8350 Fremont Pike, Perryburg, OH 43551 | (419) 872-7000 |
| Michigan Department of Transportation/Nashville Construction Company | Village of Middleville in Barry County, MI | Installation of 1,060 lf of 42" high vinyl chain link fence. | \$ 41,202 | Kristoffer Hulsebos | Nashville Construction Company, 11205 Lawrence Highway, Nashville, MI 49073 | (517) 852-1536 |
| Michigan Department of Technology, Management and Budget | Carson City, MI Correctional Facility | Furnish and install 1,400 lf of 12' high perimeter fence with razor wire. Installation of 4' man gates and vehicle gate. | \$ 288,000 | Joe Sovis | Matrix Consulting Engineers, Inc., 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Michigan Department of Technology, Management and Budget | Richard Hamilton Correctional Facility in Ionia, MI | Furnish and install 450 lf of 12' high perimeter fence with razor wire and vehicle gate. | \$ 767,094 | Adam Doubblester | TowerPlinkster, 4 East Fulton Street, Suite 200, Grand Rapids, MI 49503 | (616) 456-9944 |
| DTE Gas Company | Lycaste Power Station, Detroit, MI | Furnish and install approximately 850' of 8' high commercial chainlink fence. Furnish and install 1,200' of commercial grade privacy slats. | \$ 90,977 | Ryan Scratch | DTE Gas Company, One Energy Plaza, Detroit, MI 48225 | (586) 651-5692 |
| Wayne County Airport Authority | Detroit Metropolitan Airport, Romulus, MI | Furnish and install chain link fence. | \$ 2,712,259 | Miguel D. Vargas | Wayne County Airport Authority, Fuel Facility Building 703, 9000 Middlebelt, Romulus, MI 48174 | (734) 942-3673 |
| Michigan Department of Transportation | Metro Region in Wayne County, MI | Repair various locations with 4' high chainlink fence including woven wire. | \$ 491,998 | Mike Gorman | Michigan Department of Transportation, Taylor Transportation Center 6510 Telegraph Road, Taylor, MI 48180 | (313) 218-3622 |
| Wisconsin Department of Administration | National Guard Military Affairs, Arcadia, WI | Furnish and install approximately 2,250 lf of 6' high perimeter chain link fence including gates. | \$ 51,746 | Jim McMillan | Wisconsin Department of Administration, 101 East Wilson Street, Madison, WI 53703 | (608) 266-3855 |
| Genesee County Land Bank Authority/L.A. Construction Corporation | Chevy Commons in Flint, MI | Remove and replace various types of fence and gates. | \$ 80,510 | Shari Bramlett | L.A. Construction Corporation, 4067 Commerce Drive, Flushing, MI 48433 | (810) 659-7555 |
| Michigan Department of Military and Veterans Affairs | Grand Ledge, MI | Install new fencing and gates. | \$ 41,165 | Brian Bushnell | Michigan Department of Military and Veteran Affairs, Stevens T. Mason Building 2nd Floor, P.O. Box 30026, Lansing, MI 48909 | (517) 481-7561 |
| Michigan Department of Transportation | Blodgett Memorial Airport in Houghton Lake, MI | Furnish and install 16,947 lf of 10' high chain link fence including seven gates. | \$ 772,747 | Clinton Neneth | QoE Consulting, PLC, 4100 Capital City Boulevard, Floor 2 Lansing, MI 48906 | (517) 327-1980 |
| Michigan Department of Transportation/Dan's Excavating, Inc. | I-275 in Romulus, MI | Furnish and install 24,975 lf of woven wire fence, 2,056 lf or 4' high chain link fence, 671 lf of 5' high chain link fence. Removal of 26,814 lf of existing fence. | \$ 140,377 | Justin Peyerk | Dan's Excavating, Inc., 12955 23 Mile Road, Shelby Township, MI 48315 | (586) 254-2040 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---------------------------------------|---|---|----------------|------------------------------|--|-----------------------------------|
| Georgia Department of Transportation | Districts 2, 3, 6 & 7 in Georgia | Maintenance contract for guardrail, cable barrier and attenuators. | \$ 2,778,568 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Georgia Department of Transportation | Districts 2, 3, 5, 6 & 7 in Georgia | Maintenance contract for guardrail, cable barrier and attenuators. | \$ 10,478,074 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Georgia Department of Transportation | Districts 2, 3, 5, 6 & 7 in Georgia | Maintenance contract for guardrail, cable barrier and attenuators. | \$ 9,749,882 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Georgia Department of Transportation | Districts 2, 3, 5 & 6 in Georgia | Maintenance contract for guardrail, cable barrier and attenuators. | \$ 4,121,662 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Iowa Department of Transportation | District 1 Area for Ames | Guardrail maintenance and replacement as required. | \$ 437,835 | Jenny Hopkins | Iowa Department of Transportation, Jefferson Construction Residency, 512 W. Clark St, Jefferson, IA 50129 | (515) 386-8166 |
| Iowa Department of Transportation | I-35 in Clarke, Decatur and Warren Counties | Guardrail maintenance and replacement as required. | \$ 129,379 | Todd Netley | Iowa Department of Transportation, 1440 Jeffreys Drive, Osceola, IA 50213 | (515) 250-3374 |
| Iowa Department of Transportation | Various locations in District 4 | Guardrail maintenance and replacement as required. | \$ 218,852 | Ien Strunk | Iowa Department of Transportation, Creston Construction, 701 East Taylor Street Creston, IA 50801 | (641) 782-4518 |
| Iowa Department of Transportation | I-80 in Iowa, Johnson, Cedar and Scott Counties & I-380 in Johnson, Linn and Benton Counties. | Guardrail maintenance and replacement as required. | \$ 501,897 | David Sperflsage | Iowa Department of Transportation, 545 Kirkwood Boulevard, SW Cedar Rapids, IA 52402 | (319) 365-6986 |
| Iowa Department of Transportation | I-80 in Adair County | Guardrail maintenance and replacement as required. | \$ 595,290 | Lance Starbuck | Iowa Department of Transportation, 57073 US Highway 30, Ames, IA 50010 | (515) 250-3379 |
| Iowa Department of Transportation | I-80, I-35 and I-235 in District 1 | Guardrail maintenance and replacement as required. | \$ 546,701 | Lance Starbuck | Iowa Department of Transportation, 57073 US Highway 30, Ames, IA 50010 | (515) 250-3379 |
| Michigan Department of Transportation | Metro Detroit Region for the Oakland, Macomb and Taylor Transportation Service Centers | Guardrail maintenance and replacement as required. | \$ 774,493 | Mike Budai | Michigan DOT, Taylor Transportation Service Center, 6510 Telegraph Road, Taylor, MI 48180 | (313) 375-2400 |
| Texas Department of Transportation | Navarro County, TX | Furnish and install 138,607 lf of cable barrier system, TI-A. | \$ 3,824,576 | Russell Ogburn | Texas Department of Transportation, 100 SW County Road 1000, Corsicana, TX 75110 | (903) 874-5361 |
| Texas Department of Transportation | I-20 in Howard County, TX | Furnish and install 169,812 lf of cable barrier system, TI-A. | \$ 4,949,272 | Neill Welch | Texas Department of Transportation, (432) 606-6152 | |
| Macomb County Department of Roads | Various locations in Macomb County | Repairs and maintenance on existing guardrail. | \$ 308,070 | Steve Morlette | Macomb County Department of Roads, 117 South Grossbeck Highway, Mt. Clemens, MI 48043 | (586) 463-8671 |
| Lapeer County Road Commission | Various locations in Lapeer County, MI | Repairs and maintenance on existing guardrail. | \$ 99,613 | Tom Carr | Lapeer County Road Commission, 820 David Lake Rd, Lapeer, MI 48446 | (810) 664-6272 |
| Ohio Department of Transportation | County Road 433 and State Road 126 in Hamilton County, OH | Furnish and install high tension cable guardrail | \$ 1,648,514 | Eric Young | Ohio Department of Transportation, District 8, 505 South State Route 741, Lebanon, OH 45036 | (513) 524-6116 |
| Texas Department of Transportation | US 67 in Runnels ETC. County, TX | Furnish and install 117,603 lf of cable barrier system (TI-4) | \$ 3,315,341 | Klinton Kuntz | Texas Department of Transportation, 2810 Armstrong Street, San Angelo, TX 76903 | (325) 486-3830 |
| Michigan Department of Transportation | US-223 and M-50 in Adrian, MI and Tecumseh, MI | 4.85 miles of enhanced guardrail delineation and enhanced concrete barrier delineation of existing guardrail and bridge barriers. | \$ 48,889 | Samuel Sorensen | Michigan DOT, Jackson TSC, 2750 North Elm Avenue, Jackson, MI 49201 | (517) 780-7540 |
| Michigan Department of Transportation | Various state routes in Wayne County, MI and Oakland County, MI | Repairs and maintenance on existing guardrail. | \$ 3,208,549 | Mike Budai and Wioletta Blan | Michigan DOT, Taylor TSC, 5510 Telegraph Road, Taylor, MI 48180 and Michigan DOT, Oakland TSC, 800 Vanguard Drive, Pontiac, MI 48341 | (313) 375-2400 and (248) 451-0001 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|--|---|----------------|------------------|---|----------------|
| Michigan Department of Transportation | (65) locations along I-96 from 5 Mile Road to I-696 and along M-5 from I-96 to Drake Road in Oakland and Wayne Counties. | Replacement of guardrail approaches at (65) locations. | \$ 283,591 | William Erben | Michigan DOT, Taylor TSC, 6510 Telegraph Road, Taylor, MI 48180 and Michigan DOT, Oakland TSC, 800 Vangard Drive, Pontiac, MI 48341 | (313) 375-2400 |
| St. Clair County Road Commission | Various bridges in St. Clair County, MI | Furnish and install guardrail, bridge anchorages and posts. | \$ 100,592 | William Hazelton | St. Clair County Road Commission, 21 Airport Road, St. Clair, MI 48079 | (810) 338-4026 |
| Michigan Department of Transportation | All MDOT Interstate, US and Michigan routes in Genesee County | Repair or furnish and install guardrail as needed. | \$ 123,300 | Ponce Esparza | Michigan Department of Road Division, MI 48423 | (810) 658-4029 |
| Texas Department of Transportation | I-20 in Eastland County, TX | Furnish and install 28,703 lf of cable barrier system [T-L-4] | \$ 812,942 | Robert Cochran | Texas Department of Transportation, 906 East Main Eastland, TX 76448 | (254) 629-3845 |
| Lapeer County Road Commission | Various locations in Lapeer County, MI | Repairs and maintenance on existing guardrail. | \$ 54,973 | Tom Carr | Lapeer County Road Commission, 820 David Lake Rd., Lapeer, MI 48446 | (810) 664-6272 |
| Mississippi Department of Transportation | District 2 in Mississippi | Repairs of highway cable barrier systems across (1) district in Mississippi. Maintenance orders are completed on an as needed basis. | \$ 363,603 | Brian Childs | Mississippi Department of Transportation, 9495 East Potter Road, Batesville, MS 38606 | (662) 563-4541 |
| Georgia Department of Transportation | I-85 and I-285 interchanges. | Furnish and install steel guardrail at (4) on/off expressway interchange ramps. | \$ 2,285,068 | Kelvin Wilson | Georgia Department of Transportation, 5025 New Peachtree Road, Chamblee, GA 30341 | (404) 558-0547 |
| Wayne County Metropolitan Airport Authority/Toebe Construction LLC | Detroit Metropolitan Airport- North Terminal | Furnish and install guardrail and bollards | \$ 585,575 | Jason Fowler | Toebe Construction LLC, 28990 South Wixom Road, Wixom, MI 48393 | (248) 349-7500 |
| Alabama Department of Transportation | I-20 in Talladega County, AL | Furnish and installed 45,629 lf of cable guardrail. | \$ 1,156,690 | Calvin Cook | Alabama Department of Transportation PO Box 1179 Alexander City, AL 35011 | (205) 215-5167 |
| Pennsylvania Department of Transportation | SR 222, Section 04S in Lehigh County, PA. | Furnish and install 17,904 lf of high tensioned cable barrier system (includes end treatment). | \$ 795,593 | Mike Kehler | Pennsylvania Department of Transportation, District 5-O, 1002 Hoffman Bros., Inc., 8574 Verona Road, Battle Creek, MI 49014 | (484) 225-9649 |
| Michigan Department of Transportation/Hoffman Bros., Inc. | Silver Lake Road in Livingston County | Furnish and install 3,083 lf of Type A and Type B guardrail | \$ 121,295 | Mike Mallos | City of Marshall, 323 West Michigan Avenue, Marshall, MI 49068 | (610) 533-1333 |
| City of Marshall, MI | South Marshall Avenue in Marshall, MI | Remove and replace guardrail over the South Marshall Avenue Bridge | \$ 45,315 | Jon Skiles | Pennsylvania Department of Transportation, District 5-O, 1002 Hamilton St., Allentown, PA 18101 | (269) 965-1207 |
| Pennsylvania Department of Transportation | SR 33, Section 07S in Northampton County, PA | Furnish and install 53,651 lf of cable barrier guardrail. | \$ 2,203,205 | Rich Zomerfield | Hamilton St., Allentown, PA 18101 | (269) 965-1207 |
| Michigan Department of Transportation/Pro-Line Asphalt Paving Corp. | Northwestern Highway Service Drive from Southfield Road to Lahser Road in Southfield, MI | Furnish and install guardrail | \$ 90,198 | Michelle | Pro-Line Asphalt Paving Corp., 11797 29 Mile Road, Washington, MI 48094 | (586) 752-7730 |
| Vacomb County Department of Roads | Various locations in Macomb County, MI | Repairs and maintenance of guardrail as needed. | \$ 226,694 | Steve Morissette | Macomb County Department of Roads, 117 South Groesbeck Highway, Mt. Clemens, MI 48043 | (586) 463-8671 |
| Genesee County Road Commission | All MDOT roadways throughout Genesee County, MI | Repair and install guardrail as instructed by Genesee County Road Commission | \$ 156,656 | Ponce Esparza | Michigan Department of Transportation, 9495 East Potter Road, MI 48423 | (810) 658-4029 |
| Alabama Department of Transportation | I-10 and I-65 in Baldwin and Conecuh Counties, AL | Furnish and installed 175,417 lf of cable barrier for 33.22 miles. | \$ 3,013,815 | Jay Davison, PE | Thompson Engineering, Jay Davison, 2970 Cottage Hill Road, Suite 190, Mobile, AL 36606 | (251) 378-6105 |
| Georgia Department of Transportation | I-16/SR 404 in District 2 and District 5 in Georgia comprising (7) counties. | Furnish and install 339,820 lf of cable barrier | \$ 7,340,361 | Brian Woods | Georgia Department of Transportation, 643 Highway 15, Tennille, GA 31089 | (478) 553-3340 |
| Friends of the Detroit River/Z Contractors, Inc. | Belle Isle State Park in Detroit, MI | Furnish and install approximately 132 lf of guardrail | \$ 30,100 | Noel Cruz | Z Contractors, Inc. 50500 Design Lane Shelby Township, MI 48315 | (586) 625-8899 |
| Mississippi Department of Transportation | District 2 in Mississippi | Repairs of highway cable barrier systems across (1) district in Mississippi. Maintenance orders are completed on an as needed basis. This is the fifth annual extension. | \$ 426,935 | Brian Childs | Mississippi Department of Transportation, 150 Highway 51, Batesville, MS 38606 | (662) 563-4541 |
| Mississippi Department of Transportation | Districts 6 and 7 in Mississippi | Repairs of highway cable barrier systems across (2) districts in Mississippi. Maintenance orders are completed on an as needed basis. This is the fifth annual extension. | \$ 402,557 | Scott White | Mississippi Department of Transportation, 6356 Highway 49 North, Hattiesburg, MS 39401 | (601) 554-9374 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|---|--|----------------|-------------------------|---|----------------|
| Washtenaw County Road Commission | Various locations in Washtenaw County, MI | Furnish and install various guardrail including removal of existing guardrail. | \$ 259,427 | Brent M. Schlick | Washtenaw County Road Commission, 555 North Zeeb Road Ann Arbor, MI 48103 | (734) 761-1500 |
| Tennessee Department of Transportation | (8) Counties in Tennessee | Maintenance and repairs of cable barrier. | \$ 346,136 | Jeremy Wilson | Tennessee DOT, Unit 2823, 2830 Old Nashville Highway McMinnville, TN 37110 | (931) 337-6352 |
| Tennessee Department of Transportation | Region 4, (11) Counties in Tennessee | Maintenance and repairs of cable barrier. | \$ 435,125 | Cassie Lindsey | Tennessee DOT, 3548 Windrow Road, Brownsville, TN 38012 | (731) 779-0064 |
| Pennsylvania Department of Transportation | I-90 in Erie County, PA | Furnish and install cable median barrier. | \$ 1,472,361 | Jeff M. Hummer, P.E. | Pennsylvania Department of Transportation, Engineering District 1-0, 255 Elm Street, Oil City, PA 16301 | (814) 678-7122 |
| Tennessee Department of Transportation | Region 3, (13) Counties in Tennessee | Maintenance and repairs of cable barrier. | \$ 933,877 | Austin May | Tennessee DOT, 10243 Highway 70 East, McEwen, TN 37101 | (931) 296-9621 |
| Genesee County Drain Commission/Ric-Man Construction, NC. | East Potter Road and North Irish Road in Davison Township, MI. | Furnish and install various guardrail including culvert posts. | \$ 62,549 | John Pung | Ric-Man Construction Inc. 42600 R. Marshall Drive, Sterling Heights, MI 48314 | (810) 459-0515 |
| Michigan Department of Transportation | Various state routes in Wayne County, MI | Repairs and maintenance on existing guardrail. | \$ 1,347,440 | Mike Budai | Michigan DOT, Taylor Transportation Service Center, 6510 Telegraph Road, Taylor, MI 48180 | (313) 375-2400 |
| Michigan Department of Transportation | Various state routes in Oakland County, MI | Repairs and maintenance on existing guardrail. | \$ 1,416,918 | Wioletta Bilan | Michigan DOT, 10000 Telegraph Service Center, 800 Vanguard Drive, Pontiac, MI 48341 | (248) 451-0001 |
| Mississippi Department of Transportation | Districts 1, 2 and 3 in Mississippi | Repairs of highway cable barrier systems across (3) districts in Mississippi. Maintenance orders are completed on an as needed basis. This is the fourth annual extension. | \$ 966,357 | Matt Dunn | Mississippi DOT, P.O. Box 1850, Jackson, MS 39215 | (662) 842-1122 |
| Mississippi Department of Transportation | Districts 5, 6 and 7 in Mississippi | Repairs of highway cable barrier systems across (3) districts in Mississippi. Maintenance orders are completed on an as needed basis. This is the fourth annual extension. | \$ 929,698 | Randall Copeland | Mississippi DOT, P.O. Box 90 Newton, MS 39345 | (601) 683-3341 |
| Alabama Department of Transportation | DeKalb County, AL | Furnish and installed 45,149 lf of cable guiderail. | \$ 840,283 | Jarod Jones | Alabama DOT, 3417 Alabama Highway 71, Dutton, AL 35744 | (205) 293-7761 |
| Michigan Department of Transportation | I-96 from Doan Creek to east of Dietz Road in Ingham County, MI. | Furnish and installed 8,491 lf of high tension cable barrier. | \$ 277,330 | Jason Early | Michigan DOT, Lansing Transportation Service Center, 2700 Port Lansing Road, Lansing, MI 48906 | (517) 342-4265 |
| Pennsylvania Department of Transportation | SR 70 in Fulton County, PA and SR 219 in Somerset County, PA | Furnish and install 106,308 lf of high tensioned cable barrier. | \$ 3,613,429 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-0, 1620 North Junata Street, Hollidaysburg, PA 16608 | (814) 696-7134 |
| Tennessee Department of Transportation | Bradley, Coffee, Cumberland, Grundy, Hamilton, Marion, Putnam and Sequatchie Counties in Tennessee. | Repairs and replacement of cable barrier systems in several counties per maintenance contract. | \$ 301,979 | Jeremy Wilson | Tennessee DOT, Unit 2823, 2830 Old Nashville Highway McMinnville, TN 37110 | (931) 337-6352 |
| Texas Department of Transportation | I-37 in Live Oak County, TX | Furnish and install 25,720 lf of cable barrier system including cable barrier terminals. | \$ 742,166 | Oscar Soliz | Texas Department of Transportation, 1071 North US 281, Relief route, Alice, TX 78332 | (361) 661-7050 |
| Wacomb County Department of Roads/Dan's Excavating, Inc. | Washington/Ray Townships, MI | Furnish and install guardrail. | \$ 62,728 | Kathy Powell | Dan's Excavating, Inc. 12955 23 Mile Road Shelby Township, MI 48315 | (586) 254-2040 |
| Georgia Department of Transportation | District 3 in Georgia. | Removal, repair and installation of cable barrier guardrail at various locations. | \$ 526,844 | Blake Jennings | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (678) 630-1271 |
| Georgia Department of Transportation | Cobb and Douglas Counties in GA. | Furnish and install 11,895 lf of guardrail, 45 guardrail terminal posts. Including removal of existing guardrail. | \$ 567,020 | Tynise Cameron | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (70) 833-4921 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|---|---|----------------|----------------------|---|----------------|
| Michigan Department of Transportation | Various locations in Washtenaw County, MI | Furnish and install various guardrail including removal of existing guardrail. | \$ 236,853 | Brent M. Schiack | Washtenaw County Road Commission, 555 North Zeeb Road Ann Arbor, MI 48103 | (734) 761-1500 |
| Michigan Department of Transportation/Z Contractors, Inc. | Burton, MI | Furnish and install guardrail. | \$ 21,132 | Jerry Jones | Z Contractors, Inc. 50500 Design Lane Shelby Township, MI 48315 | (586) 625-8899 |
| Georgia Department of Transportation | Clayton, DeKalb and Henry Counties in GA. | Furnish and install 3,325 lf of guardrail. | \$ 237,829 | Tynise Cameron | Georgia Department of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (770) 833-4921 |
| Georgia Department of Transportation | District 2 in Georgia | Removal, repair and installation of cable barrier guardrail at various locations. | \$ 587,866 | Rodney Way | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (706) 836-8093 |
| Pennsylvania Department of Transportation | I-81 in Franklin County, PA. | Furnish and install 118,862 lf of high tension cable barrier guardrail. | \$ 2,074,082 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-O, 1620 North Juniata Street, Hollidaysburg, PA 16608 | (814) 696-7134 |
| Georgia Department of Transportation | District 3 in Georgia | Removal, repair and installation of cable barrier guardrail at various locations. | \$ 1,508,566 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd, Thomaston, GA 30286 | (706) 646-7519 |
| Alabama Department of Transportation | I-65 in Limestone County, AL | Furnish and install 67,694 lf of cable guardrail. | \$ 924,356 | Vernon Box | Alabama DOT, North Region-Tuscumbia Area, Office of Operations Engineer, 295 Highway 20 East, Tuscumbia, AL 35674 | (256) 389-1400 |
| Georgia Department of Transportation | Effingham, Candler, Bulloch and Bryan Counties in Ga. | Furnish and install various guardrail including removal of existing guardrail. | \$ 752,068 | Samuel Williams | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (912) 424-9338 |
| Arkansas State Highway & Transportation Department. | Highway 82 and Highway 167 in Union County, AR | Remove and dispose of 4,000 lf of guardrail. Installed 24,217 lf of wire rope safety fence. Installed 8,600 lf of Type A Guardrail. Installed 28 Type B Guardrail terminals. Installed 8 Type 1 terminal anchor posts. Installed 20 thrie beam guardrail terminals. | \$ 1,959,978 | Todd Russell | Arkansas State Highway & Transportation Department, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Georgia Department of Transportation | Chatham County, GA | Furnish and install various guardrail including removal of existing guardrail. | \$ 5,478,833 | Anna G. Wilford | Georgia DOT, District 5, 630 West Boundary Street, Savannah, GA 31401 | (912) 424-9371 |
| Georgia Department of Transportation | Various locations in Chatham County, GA | Furnish and install 4,662 lf of Guardrail TP,W. Install 35' Guardrail Terminals. | \$ 289,474 | Stephanie Wilkins | Georgia DOT, 630 West Boundary Street, Savannah, GA 31401 | (912) 424-9359 |
| Alabama Department of Transportation | I-59 in Greene County, AL | Furnish and install 28.059 miles of cable guardrail. | \$ 1,404,323 | Michael Strawn | Alabama DOT, West Central Region-District 53, 20233 Highway 17 South, Carrollton, AL 35447 | (205) 367-8759 |
| Tennessee Department of Transportation | Various Interstate and State routes in 24 counties. | Repair and replace cable barrier guardrail as required. | \$ 713,976 | Francisco Javier Rey | Tennessee DOT, Construction Field Office Building C, 7366 Region Lane, Knoxville, TN 37914 | (865) 440-8605 |
| Alabama Department of Transportation | I-565 in Limestone and Madison Counties near Huntsville, Alabama. | Furnish and install 8.934 miles of cable guardrail. | \$ 680,020 | Shannon Hill | Alabama DOT, Tuscumbia Area, 295 Highway 20 East, Tuscumbia, AL 35674-0495 | (256) 389-1400 |
| Mississippi Department of Transportation | Various Districts, MS | Repairs of highway cable barrier systems across six districts in Mississippi. Maintenance orders are completed on an as needed basis. This is the third annual extension. | \$ 3,325,985 | Melinda L. McGrath | Mississippi DOT, P.O. Box 1850, Jackson, MS 39215 | (601) 359-7001 |
| Arkansas State Highway & Transportation Department. | Highway 226 - Highway 412 in Craighead and Lawrence Counties, AR | Installed 95,453 lf of cable guardrail. | \$ 2,525,067 | Shannon Luke | Arkansas State Highway & Transportation Department, District Ten, 2510 West King Highway, Paragould, AR 72451-0098 | (870) 239-9511 |
| Georgia Department of Transportation. | District 3 in Georgia | Removal, repair and installation of cable barrier guardrail at various locations. | \$ 2,107,640 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Mitchigan Dept of Transportation/Dan's Excavating, Inc. | Mussey Township, MI | Guardrail removal and installation. | \$ 25,214 | Clint McDonald | Dan's Excavating, Inc. | (586) 254-2040 |

| Owner/Customer | Location | Work scope | Contract Value | Contact Name | Address | Phone |
|---|--|--|----------------|------------------|---|----------------|
| International Transmission Company. | Freedom Road in Farmington Hills, MI | Various guardrail replacements including 210' of row fencing and 25' of 6' chain link fence. Furnish and install 65.151' of high tension cable guardrail. | \$ 74,528 | Robert Angell | ITC, 27175 Energy Way Novi, MI 48377 | (248) 910-5148 |
| Pennsylvania Department of Transportation. | Tioga County, PA | Guardrail repairs at (7) locations | \$ 1,405,673 | Jacob E. Shoup | Pennsylvania Department of Transportation, Engineering District 3-0, 715 Jordan Avenue, P.O. Box 218, Monroeville, PA 15148-4374 | (570) 419-6959 |
| Michigan Dept of Transportation/Erie Construction LLC | (7) locations in Oakland County | Install (28) Fleet 350 guardrail ends including reinstallation of existing guardrail and other repairs and maintenance. Furnish and installed 4,502 lf. of Guardrail, Type B including 21 Guardrail Approach Terminals, 2B. | \$ 53,928 | Jody Petit | Erie Construction LLC, 2051 Commerce Drive, Woodhaven, MI 48183 | (734) 676-8689 |
| TC Transmission Company. | Freedom Road in Farmington Hills, MI | Installation of guardrail including removal of existing guardrail. | \$ 119,352 | Erika Davis | ITC, 27175 Energy Way Novi, MI 48377 | (248) 910-5148 |
| Michigan Dept of Transportation. | Montcalm County, MI | | \$ 164,088 | Pat Denton | Michigan Department of Transportation, 619 West Main Street, Stanton, MI 48888 | (616) 835-6652 |
| City of Owosso, MI/Pyramid Paving & Contracting | Owosso, MI | | \$ 24,854 | Bruce Weiss | Pyramid Paving & Contracting, 1010 Adams Street, Bay City, MI 48708 | (989) 233-3147 |
| Texas Department of Transportation | I-20 in Howard County, TX | Excavation and grading along the mow strip. | \$ 4,949,272 | Neil Welch | Texas Department of Transportation, Big Spring Office, 1301 North Highway 350, Big Spring, TX 79720 | (432) 606-6152 |
| Ohio Department of Transportation | County Road 453 and State Road 126 in Hamilton County, OH | 1,994 cu yds of various excavation | \$ 1,648,514 | Eric Young | Ohio Department of Transportation, District 8, 505 South State Route 741, Lebanon, OH 45036 | (513) 564-6116 |
| Pennam County Airport Authority | Putnam County Regional Airport, IN | Drainage rehabilitation. | \$ 292,193 | Jeremy Books | Butler, Fairman & Seufert, Inc., 8450 Westfield Boulevard, Suite 300 Indianapolis, IN 46240 | (317) 713-4615 |
| Georgia Department of Transportation | I-16/SR 404 in District 2 and District 5 in Georgia comprising (7) counties. | Various grading including removal and construction of inlet sediment trap. | \$ 7,340,361 | Brian Woods | Georgia Department of Transportation, 643 Highway 15, Tennille, GA 31089 | (478) 553-3340 |
| Pennsylvania Department of Transportation | SR 70 in Fulton County, PA and SR 219 in Somerset County, PA | 8,200 cu yds of foreign borrow excavating and 84 catch basins for soil erosion. | \$ 3,613,429 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-Q, 1620 North University Street, Hollidaysburg, PA 16648 | (814) 696-7134 |
| Georgia Department of Transportation | Cobb and Douglas Counties in GA. | Various grading. | \$ 567,020 | Tynise Cameron | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (770) 833-4921 |
| Georgia Department of Transportation | Clayton, DeKalb and Henry Counties in GA. | Grading complete. | \$ 237,829 | Brian Johnston | Georgia Department of Transportation, 115 Transportation Blvd., Thomaston, GA 30286 | (706) 646-7519 |
| Georgia Department of Transportation | District 2 in Georgia | Grading complete. | \$ 587,866 | Rodney Way. | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (706) 835-8093 |
| Georgia Department of Transportation | Effingham, Candler, Bulloch and Bryan Counties in Ga. | Various grading aggregate BS CRS 6" & 10" including material. 248 lf of storm drain pipe. Remove 3 catch basins. | \$ 752,068 | Samuel Williams | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (912) 424-9338 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | Compacted embankment. Undeclassified excavation. 24,888 lb Reinforcing steel-rodaway (Grade 60). | \$ 5,478,833 | Anna G. Willford | Arkansas State Highway & Transportation Dept, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Georgia Department of Transportation | Various locations in Chatham County, GA | Minor grading by adding dirt to improve the grade of the land. | \$ 289,474 | Kyle Copeland | Georgia DOT, 630 West Boundary Street, Savannah, GA 31401 | (912) 651-2144 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|--|--|----------------|------------------|---|----------------|
| Wayne County Airport Authority | Detroit Metropolitan Airport, Romulus, MI | Storm drainage and base course under concrete pavement. | \$ 2,712,259 | Miguel D. Vargas | Wayne County Airport Authority, Fuel Facility Building 703, 9000 Middlebelt, Romulus, MI 48174 | (734) 942-3673 |
| Michigan Department of Transportation | Blodgett Memorial Airport in Houghton Lake, MI | Furnish and install [56] 88" x 54" misc concrete pipe arches including end sections. Miscellaneous Plain Rip-Rap. | \$ 772,747 | Clinton Nemeth | OoE Consulting, PLC 4100 Capital City Boulevard, Floor 2 Lansing, MI 48906 | (517) 327-1980 |
| Texas Department of Transportation | I-20 in Howard County, TX | 1,920 sq yds of milled asphalt for turnouts | \$ 4,949,277 | Neil Welch | Texas Department of Transportation, Big Spring Office 1301 North Highway 350, Big Spring, TX 79720 | (432) 606-6152 |
| State of Michigan Department of Technology, Management & Budget | Charles E. Egeler Correctional Facility in Jackson, MI | 4" Asphalt removal and replacement of approximately 87 tons. | \$ 287,420 | Joe Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | 5,168 tons of aggregate base course (Class 7). 63 tons of asphalt binder in ACM surface course (1/2"). 1,310 tons of mineral aggregate in ACM surface course (1/2"). | \$ 1,959,978 | Todd Russell | Arkansas State Highway & Transportation Department, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Texas Department of Transportation | Navarro County, TX | 5,392 ft of 4' wide rip rap mow strips | \$ 3,824,576 | Russell Ogburn | Texas Department of Transportation, 100 SW County Road 1000, Corsicana, TX 75110 | (903) 874-5361 |
| Texas Department of Transportation | I-20 in Howard County, TX | 6,288 cu yds of concrete for mow strip (rip rap) | \$ 4,949,277 | Neil Welch | Texas Department of Transportation, Big Spring Office, 1301 North Highway 350, Big Spring, TX 79720 | (432) 606-6152 |
| Ohio Department of Transportation | County Road 453 and State Road 126 in Hamilton County, OH | 17,966 sq yds of concrete for mow strip | \$ 1,648,514 | Eric Young | Ohio Department of Transportation, District 8, 505 South State Route 741, Lebanon, OH 45036 | (513) 564-6116 |
| Texas Department of Transportation | US 67 in Runnels ETC. County, TX | 4,462 cu yds of riprap mow strips | \$ 3,315,341 | Klinton Kuntz | Texas Department of Transportation, 2810 Armstrong Street, San Angelo, TX 76903 | (325) 486-3830 |
| Texas Department of Transportation | I-20 in Eastland County, TX | 1,060 cu yds of rip rap mow strips | \$ 812,342 | Robert Cochran | Texas Department of Transportation, 906 East Main Eastland, TX 76448 | (254) 629-3845 |
| Putnam County Airport Authority | Putnam County Regional Airport, IN | Concrete pads at gate. | \$ 292,193 | Jeremy Books | Butler, Fairman & Seufert, Inc. 8450 Westfield Boulevard, Suite 300 Indianapolis, IN 46240 | (317) 713-4615 |
| Gerald R. Ford International Airport Authority | Gerald R. Ford International Airport in Grand Rapids, MI | 99 If of concrete mow strip | \$ 108,386 | Jeremy Parks | Gerald R. Ford International Airport Authority, 5500 44th Street SE, Grand Rapids, MI 49512 | (734) 833-1192 |
| Michigan Department of Technology, Management and Budget | Richard Handlon Correctional Facility in Ionia, MI | Approximately 3,000 lf of 4' wide sidewalk installation | \$ 2,374,739 | Joe Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |
| Georgia Department of Transportation | I-16/SR 404 in District 2 and District 5 in Georgia comprising (7) counties. | Installed 339,820 lf of 4' wide mow strip along the cable barrier | \$ 7,340,361 | Brian Woods | Georgia Department of Transportation, 643 Highway 15, Tennille, GA 31089 | (478) 553-3340 |
| Alabama Department of Transportation | DeKalb County, AL | Incidental concrete for setting of cable guidrail posts. | \$ 840,283 | Jarod Jones | Alabama DOT, 3417 Alabama Highway 71, Dutton, AL 35744 | (256) 293-7261 |
| Pennsylvania Department of Transportation | SR 70 in Fulton County, PA and SR 219 in Somerset County, PA | Incidental concrete for setting of high tension cable posts. | \$ 3,613,429 | Gerald Shahuls | Pennsylvania DOT, Engineering District 9-0, 1620 North Junia Street, Hollidaysburg, PA, 16648 | (814) 656-7134 |
| Texas Department of Transportation | I-37 in Live Oak County, TX | Furnish and install 1,299 cubic yards of cement for mow strip in median along cable barrier. | \$ 742,166 | Oscar Soliz | Texas Department of Transportation, 1071 North US 281, Relief route, Alice, TX 78332 | (361) 661-7050 |

| Owner/Customer | Location | Work scope | Contract Value | Contact Name | Address | Phone |
|--|--|---|----------------|------------------|--|----------------|
| Michigan Department of Transportation | I-96 from Doan Creek to east of Dietz Road in Ingham County, MI. | Incidental concrete for setting high tension cable barrier posts. | \$ 277,330 | Jason Early | Michigan DOT, Lansing Port Lansing Service Center, 2700 Port Lansing Road, Lansing, MI 48906 | (517) 342-4265 |
| Pennsylvania Department of Transportation | I-81 in Franklin County, PA. | Incidental concrete for setting high tension cable barrier posts. | \$ 2,074,082 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-0, 1620 North Juniata Street, Hollidaysburg, PA 16648 | (814) 696-7134 |
| Alabama Department of Transportation | I-65 in Limestone County, AL | Incidental concrete for setting cable guiderail posts. | \$ 924,356 | Vernon Box | Alabama DOT, North Region-Tuscumbia Area, Office of Operations Engineer, 295 Highway 20 East, Tuscumbia, AL 35674 | (256) 389-1400 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | 10,756 sq yards of concrete ditch paving. Remove and dispose of approach gutters. Pav 274 cu yds of approach gutters. Furnish and install 2,765 lf of precast barrier. Relocate 6,030 lf of precast concrete barrier. | \$ 1,959,978 | Todd Russell | Arkansas State Highway & Transportation Dept, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Georgia Department of Transportation | Chatham County, GA | 3,900 sq yds of 6" concrete median. 1,668 lf of concrete barrier. 3,603 lf to remove concrete curb & gutter. | \$ 5,478,833 | Anna G. Willford | Georgia DOT, District 5, 630 West Boundary Street, Savannah, GA 31401 | (912) 424-9371 |
| Alabama Department of Transportation | I-59 in Greene County, AL | Incidental concrete for setting cable guiderail posts. | \$ 1,404,323 | Michael Strawn | Alabama DOT, West Central Region-District 53, 20233 Highway 17 South, Carrollton, AL 35447 | (205) 367-8759 |
| Wayne County Airport Authority | Detroit Metropolitan Airport, Romulus, MI | Concrete pavement on site of fueling facility and fueling management. | \$ 2,712,259 | Miguel D. Vargas | Wayne County Airport Authority, Fuel Facility Building 703, 9000 Middlebelt, Romulus, MI 48174 | (734) 942-3673 |
| Alabama Department of Transportation | I-565 in Limestone and Madison Counties near Huntsville, Alabama. | Incidental concrete for setting cable guiderail posts. | \$ 680,020 | Shannon Hill | Alabama DOT, Tuscaloosa Area, 295 Highway 20 East, Tuscaloosa, AL 35674-0495 | (256) 389-1400 |
| Arkansas State Highway & Transportation Department | Highway 256 - Highway 412 in Craighead and Lawrence Counties, AR | 42,424 sq yds of concrete ditch paving as a mow strip. | \$ 2,525,067 | Shannon Luke | Arkansas State Highway & Transportation Department, District Ten, 2510 West Kings Highway, Paragould, AR 72451-0098 | (870) 239-9511 |
| Pennsylvania Department of Transportation. | Tioga County, PA | Incidental concrete for setting high tension cable posts. | \$ 1,405,673 | Jacob E. Shoup | Pennsylvania Department of Transportation, Engineering District 3-0, 715 Jordan Avenue, P.O. Box 218, Montoursville, PA 17754-4374 | (570) 419-6959 |
| Mississippi Department of Transportation | I-20 at Ellis Avenue in Jackson, MS | Furnish and install truss and sign over I-20. | \$ 140,183 | Neal Dougherty | Mississippi DOT 401 North West Street, Room 1013 - Jackson, MS 39201 | (601) 359-7001 |
| Georgia Department of Transportation | Chatham County, GA | Furnish and install various highway signs including reflectors including removal of existing signs. Ground mounted breakaway sign support. | \$ 5,478,833 | Anna G. Willford | Georgia DOT, District 5, 630 West Boundary Street, Savannah, GA 31401 | (912) 424-9371 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | Furnish and install 1,371 signs. | \$ 1,959,978 | Todd Russell | Arkansas State Highway & Transportation Dept, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Michigan Department of Transportation | Blodgett Memorial Airport in Houghton Lake, MI | Furnish and attach [36] warning signs on fence. | \$ 772,747 | Clinton Nemeth | Qof Consulting, PLC 4100 Capital City Boulevard, Floor 2 - Lansing, MI 48906 | (517) 327-1980 |
| Michigan Department of Technology, Management and Budget | The following (5) Correctional Facilities: Bellamy Creek in Ionia, E. C. Brooks in Muskegon, Ionia Maximum in Ionia, Muskegon Correctional and St. Louis Correctional. | Remove trees and brush within 10' of new fence including additional tree trimming and clearing. | \$ 2,586,515 | Ire Sovis | Matrix Consulting Engineers, Inc. 1601 East Grand River Avenue Lansing, MI 48906 | (517) 487-2511 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|---|--|---|----------------|--------------------|---|----------------|
| Pennsylvania Department of Transportation | SR 222, Section 04S in Lehigh County, PA. | Cleaning and grubbing. | \$ 795,593 | Mike Kehler | Pennsylvania Department of Transportation, District 5-O, 1002 Hamilton St., Allentown, PA 18101 | (484) 225-9649 |
| Michigan Department of Transportation | Wexford County Airport in Cadillac, MI | Furnish and install 10' high chain link perimeter fence including (2) 16' and 24' electric gates for the hangar. Also removed existing fence. | \$ 274,756 | Michael Borta | QoE Consulting, PLC 4100 Capital City Boulevard, Floor 2, Lansing, MI 48906 | (517) 327-1980 |
| Michigan Dept of Transportation | Washtenaw County, MI | Approx 1.9 acres clearing | \$ 2,855,584 | James R. Diavatila | MDOT, Brighton TSC, Fonda Place, Suite 500, 10321 E. Grand River Ave, Brighton, MI 48116 | (810) 225-2602 |
| Michigan Department of Transportation | Blodgett Memorial Airport in Houghton Lake, MI | Miscellaneous clearing and grubbing along fence line. Remove several isolated trees with varying diameter. | \$ 772,747 | Clinton Nemeth | QoE Consulting, PLC 4100 Capital City Boulevard, Floor 2, Lansing, MI 48906 | (517) 327-1980 |
| Michigan City Municipal Airport/Butler, Fairman & Seufert, Inc. | Michigan City, IN | Clearing and grubbing at and near chain link fence line totaling 7,019 lf. | \$ 442,550 | Jason Clearwaters | Butler, Fairman & Seufert, Inc., 8450 Westfield Blvd., Suite 300, Indianapolis, IN 46240-8302 | (317) 713-4615 |
| Texas Department of Transportation | I-20 in Howard County, TX | Remove existing and install 1,300 lf of biodegradable erosion control logs. | \$ 4,949,272 | Neil Welch | Texas Department of Transportation, Big Spring Office, 1301 North Highway 350, Big Spring, TX 79720 | (432) 606-6152 |
| Georgia Department of Transportation | I-16/SR 404 in District 2 and District 5 in Georgia comprising (7) counties. | Furnish and spread 206 acres of mulch | \$ 7,340,361 | Brian Woods | Georgia Department of Transportation, 643 Highway 15, Tennille, GA 31089 | (478) 553-3340 |
| Pennsylvania Department of Transportation | SR 70 in Fulton County, PA and SR 219 in Somerset County, PA | 85,000 sq yds of top soil. | \$ 3,613,429 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-O, 1620 North Juniper Street, Hollidaysburg, PA 16648 | (814) 696-7134 |
| Georgia Department of Transportation | District 2 in Georgia | Permanent grassing, agriculture lime, fertilizer and wood fiber blanket. | \$ 587,866 | Rodney Way- | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (706) 836-8093 |
| Effingham, Candler, Bulloch and Bryan Counties in Ga. | | Permanent grassing, agriculture lime, fertilizer and wood fiber blanket. | \$ 752,068 | Samuel Williams | Georgia Department of Transportation, Office of Operational Purchasing, 600 West Peachtree Street NW, Floor 19, Atlanta, GA 30308 | (912) 424-9338 |
| Texas Department of Transportation | Navarro County, TX | 76,308 sq yards of mulch and seeding and vegetative watering | \$ 3,824,576 | Russell Ogburn | Texas Department of Transportation, 100 SW County Road 1000, Corsicana, TX 75110 | (903) 874-5361 |
| Ohio Department of Transportation | County Road 453 and State Road 126 in Hamilton County, OH | \$2,509 sq yards of seeding and mulching, 5.5 tons of fertilizer and watering | \$ 1,648,514 | Eric Young | Ohio Department of Transportation, District 8, 505 South State Route 741, Lebanon, OH 45036 | (513) 564-6116 |
| Texas Department of Transportation | US 67 in Runnels ETC. County, TX | 10.05 acres of permanent drill seeding rurai. Remove and install 1,406 lf of biodegradable erosion control logs | \$ 3,315,341 | Klinton Kuntz | Texas Department of Transportation, 2810 Armstrong Street, San Angelo, TX 76903 | (325) 486-3830 |
| Alabama Department of Transportation | I-20 in Talladega County, AL | Installed 25,875 sq yards of Emerald Zoysia solid sodding and temporary mulching. | \$ 1,156,690 | Calvin Cook | Alabama Department of Transportation PO Box 1179 Alexander City, AL 35011 | (256) 215-5167 |
| State of Michigan Department of Corrections/J. Ranck Electric, Inc. | WJ Maxey Juvenile Training Facility in Whitmore Lake, MI | Furnish and install seeding and mulch for lawn restoration. | \$ 132,614 | Gene Page | State of Michigan Department of Corrections, 206 East Michigan Avenue, Lansing, MI 48333 | (517) 749-7518 |
| Pennsylvania Department of Transportation | SR 33, Section 07S in Northampton County, PA | Seeding and soil supplements, Formula D. Seeding and soil supplements Formula B with mulch. | \$ 2,203,205 | Rich Zomerfeld | Pennsylvania Department of Transportation, District 5-O, 1002 Hamilton St., Allentown, PA 18101 | (610) 533-1333 |
| Alabama Department of Transportation | I-10 and I-65 in Baldwin and Conecuh Counties, AL | Seeding and mulching of 15.54 acres | \$ 3,013,815 | Jay Davison, PE | Thompson Engineering, Jay Davison, 2970 Cottage Hill Road, Suite 190, Mobile, AL 36606 | (251) 378-6105 |

| Location | Work scope | Contract Value | Contact Name | Address | Phone |
|---|--|--|---|--|--|
| Detroit Metropolitan Airport, Romulus, MI | Electrical work on Building #703, #802 and #2614. | \$ 2,712,259 | Miguel D. Vargas | Wayne County Airport Authority, Fuel Facility Building 703, 9000 Middlebelt, Romulus, MI 48174 | (734) 942-3673 |
| Detroit, MI | Install approx 1,742 LF of #4 600V DB Cable in conduit and 6,987 LF of 12 strand fiber optic cable | \$ 1,675,726 | Roger Teale | MDOT, Detroit TSC, 1400 Howard St, Detroit, MI 48216 | (313) 967-5410 |
| East Tawas, MI | Replace gate opener and associated equipment | \$ 13,760 | Dustin B. Sawmiller | United States Coast Guard, 600 Lighthouse Road, East Tawas, MI 48739-5056 | (989) 362-4429 |
| Wayne, Oakland, Macomb Cty, MI | 13,255 lf #1 & 4 600 V DB Cable in conduit Remove and replace building service and essential power panelboards, transformers, conduits, feeders and branch circuits Provide and install fiber optic connection and all related electrical service to DMS Sign Installation of permanent and portable power generators at 3 waste water treatment facilities Electrical system upgrades | \$ 1,288,889 \$ 195,379 \$ 647,869 \$ 176,789 \$ 1,101,047 | Oge Udegbunam Gail Edwards Kevin Adams Janet Evans Bruce Miller, PE | Tyme Engineering, 32121 Schoolcraft Rd, Livonia, MI 48150 DOT/FAA 1701 Columbia Ave, College Park, GA 30337 14101 Old Gentilly Rd, New Orleans, LA 70129 Volker, Inc., 3466 Drusilla Lane, Baton Rouge, LA 70809 City of Charlotte, NC, 600 East Fourth St., Charlotte, NC 28202 | (734) 522-0300 (404) 305-5182 (504) 253-6140 (225) 218-9440 (704) 907-5807 |
| Atlanta, GA | Furnish, install, integrating and testing a CCTV camera and wireless link and appurtenances at an SBA owned tower. | \$ 53,469 | Dan Garcia | Michigan DOT- University Brighton TSC, 10321 East Grand River Avenue, Suite 500 - Brighton, MI 48116 | (586) 634-7671 |
| Various Parishes, Louisiana | Installation of ITS system, 232 dynamic message signs, 13 microwave vehicle detection systems and 11 Type A & B surveillance systems at various locations | \$ 2,855,584 | James R. Daavettila | MDOT, Brighton TSC, Fonda Place, Suite 500, 10321 E. Grand River Ave, Brighton, MI 48116 | (810) 225-2602 |
| Detroit, MI | Install 7 ground mounted ITS cabinets w/WMFES, 9 DMS including structures and foundations microwave vehicle detection systems, pavement surface sensors, NEMA enclosures, pole mounted surveillance systems with CVS Software | \$ 1,675,726 | Roger Teale | MDOT, Detroit TSC, 1400 Howard St, Detroit, MI 48216 | (313) 967-5410 |
| Wayne, Oakland, Macomb Cty, MI | DMS removal, installation and upgrade at 17 locations and install microwave vehicle detection system at 9 locations | \$ 1,288,889 | Oge Udegbunam | Tyme Engineering, 32121 Schoolcraft Rd, Livonia, MI 48150 | (734) 522-0300 |
| Various Parishes, Louisiana | Remove and replace Dynamic Message Sign, LED Full matrix, walk in, pole mount | \$ 655,453 | Kevin Adams | 14101 Old Gentilly Rd, New Orleans, LA 70129 | (504) 253-6140 |
| Detroit Metropolitan Airport, Romulus, MI | Construction of vehicular & equipment fueling facilities & fuel management system. | \$ 2,712,259 | Miguel D. Vargas | Wayne County Airport Authority, Fuel Facility Building 703, 9000 Middlebelt, Romulus, MI 48174 | (734) 942-3673 |
| China Township, MI | Furnish and erect a pre-engineered metal building, 34,290 sq ft addition. | \$ 509,354 | Mark Cervi | Continental Coatings, 4662 Putnugut Road, China Township, MI 48054 | (586) 350-8583 |
| Litchfield, MN | Construct storage building | \$ 561,362 | Carol D. Fix, P.E. | U.S. Fish & Wildlife Service, Construction & Acquisition Division, 5600 American Blvd. West, Suite 590, Bloomington, MN 55437-1458 | (612) 713-5264 |
| Detroit Lakes, MN | Construct 6,800 sq ft office building with walkout basement. Stick-built construction with poured concrete walls first floor, wood stud second floor, truss roof. Specialties include elevator, geothermal, LEED silver certification. | \$ 2,535,233 | Carol D. Fix, P.E. | U.S. Fish & Wildlife Service, Construction & Acquisition Division, 5600 American Blvd. West, Suite 590, Bloomington, MN 55437-1458 | (612) 713-5264 |
| Charlotte, NC | Construct a compressed natural gas fuelling facility including installation of underground storage tanks. | \$ 2,419,157 | Monifa Hendrickson | City of Charlotte, Charlotte-Mecklenburg Government Center, 9th Floor, 600 East Fourth Street, Charlotte, NC 28202 | (704) 432-2577 |
| Norman, OK | Construction of a compressed natural gas public fueling facility. | \$ 419,018 | Sharon Hamilton | City of Norman, P.O. Box 370, Norman, OK 73069 | (405) 292-9709 |

| | |
|--|--|
| RMD Holdings, Ltd. d/b/a Nationwide Construction Group | |
| Project Experience / Reference Report | |
| Owner/Customer | |
| Michigan Dept of Transportation | |
| | |

| Location | Work scope | Contract Value | Contact Name | Address | Phone |
|----------------------|---|----------------|---------------------|--|----------------|
| Washtenaw County, MI | 9,935 ft #1, 2, 3 & 4 & 6 600 V DB Cable in conduit | \$ 2,855,584 | James R. Daavettila | MDOT, Brighton TSC, Fonda Place, Suite 500, 10321 E. Grand River Ave, Brighton, MI 48116 | (810) 225-2602 |

| Owner/Customer | Location | Work scope | Contract Value | Contact Name | Address | Phone |
|--|--|--|----------------|---------------------|---|----------------|
| Arkansas State Highway & Transportation Department | Highway 206 - Highway 412 in Craighead and Lawrence Counties, AR | Laid 38,544 sq yards of solid sod including watering. | \$ 2,525,057 | Shannon Luke | Arkansas State Highway & Transportation Department, District Ten, 2510 West Kings Highway, Paragould, AR 72451-0098 | (870) 239-9511 |
| Michigan Department of Transportation | Bldgett Memorial Airport in Houghton Lake, MI | (1) acre of turfing with mixture including bonded fiber matrix mulch. | \$ 772,747 | Clinton Nemeth | Qoq Consulting, PLC 4100 Capital City Boulevard, Floor 2 Lansing, MI 48906 | (517) 327-1980 |
| Pennsylvania Department of Transportation | SR 222, Section 045 in Lehigh County, PA. | Furnish and install (2) permanent impact attenuating device type V (Standard) test level 3. | \$ 795,593 | Mike Kehler | Pennsylvania Department of Transportation, District 5-O, 1002 Hamilton St., Allentown, PA 18101 | (484) 225-9649 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | Remove and dispose of (8) impact attenuator barriers. | \$ 1,959,778 | Todd Russell | Arkansas State Highway & Transportation Dept, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Michigan Dept of Transportation | (13) locations in Wayne County, MI. | Removal, replacement and repair of attenuators at 13 locations in Wayne County, MI. | \$ 607,119 | Mike Gorman | Michigan Department of Transportation, Taylor Transportation Service Center, 6510 Telegraph Road, Taylor, MI 48180 | (313) 218-3622 |
| Michigan Dept of Transportation | Washtenaw County, MI | Furnish 2 mobile attenuators | \$ 2,855,584 | James R. Daavettila | MDOT, Brighton TSC, Fonda Place, Suite 500, 10321 E. Grand River Ave, Brighton, MI 48116 | (810) 225-2602 |
| Georgia Department of Transportation | Chatham County, GA | Preformed plastic pavement marking. Thermoplastic solid striping. | \$ 5,478,833 | Anna G. Willford | Georgia DOT, District 5, 630 West Boundary Street, Savannah, GA 31401 | (912) 424-9371 |
| Louisiana Dept of Transportation & Development | Various Parishes, Louisiana | Fabricate and install structural metal work ladders and platforms for DMS signs | \$ 647,869 | Kevin Adams | 14101 Old Gentilly Rd, New Orleans, LA 70129 | (504) 253-6140 |
| U.S. Fish & Wildlife Service | Bayou Sauvage National Wildlife Refuge, New Orleans, LA | Replaced the two existing water control structures. Installed inlet ballast including grading and cement work. | \$ 39,621 | Justin Holcomb | Bayou Sauvage National Wildlife Refuge, 61389 U.S. Highway 43, Lacombe, LA 70445 | (404) 679-7390 |
| U.S. Fish & Wildlife Service | Bayou Sauvage National Wildlife Refuge, New Orleans, LA | Installation of two concrete culvert water control structures | \$ 192,777 | Justin Holcomb | Bayou Sauvage National Wildlife Refuge, 61389 U.S. Highway 43, Lacombe, LA 70445 | (404) 679-7390 |
| U.S. Fish & Wildlife Service | Middle River, MN | Radial water gate repairs. | \$ 147,764 | Dan Richardson | U.S. Fish & Wildlife Service, Agassiz National Wildlife Refuge, 22996 250th Street Northeast, Middle River, MN 56737-9754 | (612) 713-5270 |
| U.S. Fish & Wildlife Service | Manila, AR | Demolition and removal of existing bridge and construction of new bridge. | \$ 392,950 | Justin Holcomb | Bayou Sauvage National Wildlife Refuge, 61389 U.S. Highway 43, Lacombe, LA 70445 | (404) 679-7390 |
| Dana Corporation | Warren, MI | Electrical installation for (8) gate operators. | \$ 418,190 | Brian Bulgarelli | Dana Corporation 28201 Van Dyke Avenue Warren, MI 48093 | (586) 457-1600 |

| Owner/Customer | Location | Work Scope | Contract Value | Contact Name | Address | Phone |
|--|--|--|----------------|----------------|---|----------------|
| Georgia Department of Transportation | I-16/SR 400 in District 2 and District 5 in Georgia comprising (7) counties. | Permanent Grassing including fertilizer and agriculture lime. Installed 18,369 sq yards of Myers Zoysia sod. | \$ 7,340,361 | Brian Woods | Georgia Department of Transportation, 643 Highway 15, Tennille, GA 31089 | (478) 553-3340 |
| Alabama Department of Transportation | Dekalb County, AL | | \$ 840,283 | Jarrod Jones | Alabama DOT, 3417 Alabama Highway 71, Dutton, AL 35744 | (256) 293-7261 |
| Pennsylvania Department of Transportation | SR 70 in Fulton County, PA and SR 219 in Somerset County, PA | 4,440 lbs. of seeding, mulching and fertilizer. | \$ 3,613,429 | Gerald Shaulis | Pennsylvania DOT, Engineering District 9-0, 1620 North Juniata Street, Hollidaysburg, PA 16608 | (814) 696-7134 |
| Alabama Department of Transportation | I-65 in Limestone County, AL | Furnish and install 4,844 sq yds of Myers Zoysia solid sodding. | \$ 924,356 | Vernon Box | Alabama DOT, North Region-Tuscumbia Area, Office of Operations Engineer, 295 Highway 20 East, Tuscumbia, AL 35674 | (256) 389-1400 |
| Arkansas State Highway & Transportation Department | Highway 82 and Highway 167 in Union County, AR | Installed 6,721 sq yds of solid sodding. 6.07 acres of seeding including mulch cover. | \$ 1,959,978 | Todd Russell | Arkansas State Highway & Transportation Dept, 2190 California Avenue, SW, Camden, AR 71711 | (870) 836-5332 |
| Georgia Department of Transportation | Various locations in Chatham County, GA | 8 acres of permanent grassing .94 tons of agricultural lime, .8 tons of fertilizer mixed grade and 3,967 sq yds of wood fiber blanket. | \$ 289,474 | Kyle Copeland | Georgia DOT, 630 West Boundary Street, Savannah, GA 31401 | (912) 651-2144 |
| Alabama Department of Transportation | I-565 in Limestone and Madison Counties near Huntsville, Alabama. | Furnish and install 4,801 sq. yds. of sod. | \$ 680,020 | Shannon Hill | Alabama DOT, Tuscumbia Area, 295 Highway 20 East, Tuscumbia, AL 35674-0495 | (256) 389-1400 |



Michigan Department of Transportation

Contractor's Performance Evaluation

10/29/2020 2:06 PM

FieldManager 5.3c

Contract: 25402-130836, Hot mix asphalt shared use path, ADA ramps, signing and pave

| | | | | |
|--|--|--------------------------|--|---|
| Report Period 4/1/2019 - 10/29/2020 | | CPE Number 13 | Contractor RMD Holdings, Ltd. | |
| CPE Date 10/29/2020 | Report Type Final | | Contractor Type Subcontractor | Subcontract Amount \$7,360.00 |
| Form Version 082307 | Route | District 04515 | Business Enterprise Type | |
| Location Flint River Trail from Vassar Road to Irish Road. | | | Work Type | |
| Evaluator DJV, Deborah VanHorn | Current Contract Amount \$1,025,436.43 | | Managing Office ROWE Professional Services Company | |
| Entered By DJV, Deborah VanHorn | | | Revised By | Revision Date |
| County(s) Genesee County | | | | |
| Project(s) 130836A, Hot mix asphalt shared use path, ADA ramps, signing and pave | | | | |
| Comments | | | | |

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|--|---------------|-----------------------|
| A. Organization and Management | | |
| 1. To what degree are Contractor's project management personnel available and given the authority to execute the directions of the Engineer? | 9 | |
| 2. To what degree are the Contractor's management personnel competent and effective in scheduling the work and organizing construction operations, including being punctual in starting and completing the work on the project and meeting critical intermediate phases in accordance with the contract? | 9 | |



Michigan Department of Transportation

Contractor's Performance Evaluation

10/29/2020 2:06 PM

FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|---|--------|----------------|
| A. Organization and Management | | |
| 3. To what degree does the Contractor furnish required documentation and reports in a timely manner? This includes, but is not limited to, certification of materials, delivery tickets, invoices, progress schedule, shop drawings, material sampling, requests for extensions of time, contractor staking and Contractor Quality Assurance/Quality Control (QA/QC) plans and documentation. | 8 | |
| 4. To what degree does the Contractor comply with the direction of the Engineer and follow the project authority as detailed in Division 1 of the Standard Specifications for Construction? | 9 | |
| 5. To what degree does the Contractor comply timely with all appropriate wage rates, labor, EEO, and D.B.E. laws and regulations, submit accurate certified payrolls and promptly pay all subcontractors? | 9 | |
| B. Resources | | |
| 6. To what degree does the Contractor have adequate and sufficient equipment to keep the project on schedule? Does the equipment meet the requirements of the specifications and efficiently provide a quality product? | 9 | |
| 7. To what degree does the Contractor have competent and sufficient personnel to keep the project on schedule? | 9 | |
| C. Work Performance | | |
| 8. To what degree does the Contractor have good safety practices? Does the Contractor follow their own safety program? | 8 | |
| 9. To what degree did the Contractor comply with contract requirements for maintaining traffic? | N/A | |
| 10. If applicable, to what degree does the Contractor meet the contract requirements for Contractor Quality Control (CQC)? | N/A | |
| 11. To what degree does the Contractor provide a quality product? | 9 | |
| 12. To what degree does the Contractor properly notify and coordinate work with utility companies, railroads, property owners, local unit of government, and Contractors working on adjacent projects? | N/A | |



Michigan Department of Transportation

Contractor's Performance Evaluation

10/29/2020 2:06 PM

FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|--|-------------------------------|----------------|
| C. Work Performance | | |
| 13. To what degree does the Contractor submit the necessary documentation to permit timely closeout and finaling of project? | 8 | |
| 14. To what degree does the Contractor meet the environmental requirements of the contract? | N/A | |
| D. Subcontractor Management | | |
| 15. To what degree does the Contractor coordinate work with Subcontractor's work, exercise authority over Subcontractors, provide notice of Subcontractor's work schedule and ensure that Subcontractors are in compliance with contract requirements? | N/A | Subcontractor |
| Deborah Van Horn Deborah Van Horn Oct 29 2020 2:41 PM | | |
| Evaluator Jack Wheatley | (Date) Nov 2 2020 11:24 AM | |
| Construction/Project Engineer Steven Katenhus | (Date) Nov 2 2020 11:16 PM | |
| TSC Manager: Steve Katenhus - Davision TSC | (Date) | |



Michigan Department of Transportation

Contractor's Performance Evaluation

10/8/2020 8:41 AM

FieldManager 5.3c

Contract: 81161-133246, Hot mix asphalt shared use path includes storm sewer, bridge

| | | | | |
|---|---|-------------------|----------------------------------|-----------------------------------|
| Report Period 1/1/2020 - 9/23/2020 | | CPE Number 13 | Contractor RMD Holdings, Ltd. | |
| CPE Date 10/8/2020 | Report Type Final | | Contractor Type Subcontractor | Subcontract Amount \$46,303.00 |
| Form Version 082307 | Route | District 06892 | Business Enterprise Type | |
| Location Along Huron River Drive from Dexter-Huron Metropark to Zeeb | | | Work Type Miscellaneous | |
| Evaluator JRV, Jason R Voigt | Current Contract Amount \$4,159,856.75 | | Managing Office Wade Trim | |
| Entered By JRV, Jason R Voigt | | | Revised By | Revision Date |
| County(s) Washtenaw County | | | | |
| Project(s) 133246A, Hot mix asphalt shared use path includes storm sewer, bridge | | | | |
| Comments Subcontractor performed fence and gate installation. | | | | |

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|--|--------|----------------|
| A. Organization and Management | | |
| 1. To what degree are Contractor's project management personnel available and given the authority to execute the directions of the Engineer? | 8 | |
| 2. To what degree are the Contractor's management personnel competent and effective in scheduling the work and organizing construction operations, including being punctual in starting and completing the work on the project and meeting critical intermediate phases in accordance with the contract? | 8 | |



Michigan Department of Transportation

Contractor's Performance Evaluation

10/8/2020 8:41 AM
FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|---|--------|----------------|
| A. Organization and Management | | |
| 3. To what degree does the Contractor furnish required documentation and reports in a timely manner? This includes, but is not limited to, certification of materials, delivery tickets, invoices, progress schedule, shop drawings, material sampling, requests for extensions of time, contractor staking and Contractor Quality Assurance/Quality Control (QA/QC) plans and documentation. | 9 | |
| 4. To what degree does the Contractor comply with the direction of the Engineer and follow the project authority as detailed in Division 1 of the Standard Specifications for Construction? | 8 | |
| 5. To what degree does the Contractor comply timely with all appropriate wage rates, labor, EEO, and D.B.E. laws and regulations, submit accurate certified payrolls and promptly pay all subcontractors? | 8 | |
| B. Resources | | |
| 6. To what degree does the Contractor have adequate and sufficient equipment to keep the project on schedule? Does the equipment meet the requirements of the specifications and efficiently provide a quality product? | 9 | |
| 7. To what degree does the Contractor have competent and sufficient personnel to keep the project on schedule? | 9 | |
| C. Work Performance | | |
| 8. To what degree does the Contractor have good safety practices? Does the Contractor follow their own safety program? | 9 | |
| 9. To what degree did the Contractor comply with contract requirements for maintaining traffic? | N/A | |
| 10. If applicable, to what degree does the Contractor meet the contract requirements for Contractor Quality Control (CQC)? | 8 | |
| 11. To what degree does the Contractor provide a quality product? | 8 | |
| 12. To what degree does the Contractor properly notify and coordinate work with utility companies, railroads, property owners, local unit of government, and Contractors working on adjacent projects? | N/A | |



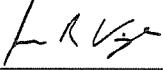
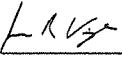
Michigan Department of Transportation

Contractor's Performance Evaluation

10/8/2020 8:41 AM

FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|--|--|--|
| C. Work Performance | | |
| 13. To what degree does the Contractor submit the necessary documentation to permit timely closeout and finaling of project? | 8 | |
| 14. To what degree does the Contractor meet the environmental requirements of the contract? | N/A | |
| D. Subcontractor Management | | |
| 15. To what degree does the Contractor coordinate work with Subcontractor's work, exercise authority over Subcontractors, provide notice of Subcontractor's work schedule and ensure that Subcontractors are in compliance with contract requirements? | N/A | |
|  Jason R. Voigt Oct 8 2020 9:27 AM | | |
| James Daavettila | Evaluator James Daavettila Oct 19 2020 1:05 PM | (Date)  Jason R. Voigt Oct 8 2020 9:27 AM |
|  Mark Sweeney Construction/Project Engineer Digitally signed by: Mark Sweeney DN: CN = Mark Sweeney email = sweeneym@michigan.gov C = US O = State of Michigan Date: 2020.10.19 13:30:47 -04'00' TSC Manager: Mark Sweeney, P.E. - Brighton TSC Manager | | |
| (Date) | | |



Michigan Department of Transportation

Contractor's Performance Evaluation

1/6/2020 3:33 PM

FieldManager 5.3c

Contract: 63000-200157, Concrete cold milling, hot mix asphalt surfacing, concrete c

| | | | | |
|---|---|-------------------|----------------------------------|------------------------------------|
| Report Period 5/15/2018 - 1/6/2020 | | CPE Number 41 | Contractor RMD Holdings, Ltd. | |
| CPE Date 1/6/2020 | Report Type Final | | Contractor Type Subcontractor | Subcontract Amount \$131,339.78 |
| Form Version 082307 | Route | District 07045 | Business Enterprise Type | |
| Location Northwestern Highway from Southfield Road to Lahser Road. | | | Work Type | |
| Evaluator SC, Scott Cranston | Current Contract Amount \$5,444,072.52 | | Managing Office OHM | |
| Entered By VA, Vanessa Assi | | | Revised By | Revision Date |
| County(s) Oakland County | | | | |
| Project(s) 200157A, Concrete cold milling, hot mix asphalt surfacing, concrete c | | | | |
| Comments | | | | |

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|---|--------|----------------|
| A. Organization and Management | | |
| 1. To what degree are Contractor's project management personnel available and given the authority to execute the directions of the Engineer? | 8 | |
| 2. To what degree are the Contractor's management personnel competent and effective in scheduling the work and organizing construction operations, including being punctual in starting and completing the work on the project and meeting critical intermediate phases in accordance with the contract? | 8 | |
| 3. To what degree does the Contractor furnish required documentation and reports in a timely manner? This includes, but is not limited to, certification of materials, delivery tickets, invoices, progress schedule, shop drawings, material sampling, requests for extensions of time, contractor staking and Contractor Quality Assurance/Quality Control (QA/QC) plans and documentation. | 8 | |



Michigan Department of Transportation

Contractor's Performance Evaluation

1/6/2020 3:33 PM

FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|---|--------|----------------|
| A. Organization and Management | | |
| 4. To what degree does the Contractor comply with the direction of the Engineer and follow the project authority as detailed in Division 1 of the Standard Specifications for Construction? | 8 | |
| 5. To what degree does the Contractor comply timely with all appropriate wage rates, labor, EEO, and D.B.E. laws and regulations, submit accurate certified payrolls and promptly pay all subcontractors? | 8 | |
| B. Resources | | |
| 6. To what degree does the Contractor have adequate and sufficient equipment to keep the project on schedule? Does the equipment meet the requirements of the specifications and efficiently provide a quality product? | 8 | |
| 7. To what degree does the Contractor have competent and sufficient personnel to keep the project on schedule? | 8 | |
| C. Work Performance | | |
| 8. To what degree does the Contractor have good safety practices? Does the Contractor follow their own safety program? | 8 | |
| 9. To what degree did the Contractor comply with contract requirements for maintaining traffic? | 8 | |
| 10. If applicable, to what degree does the Contractor meet the contract requirements for Contractor Quality Control (CQC)? | N/A | |
| 11. To what degree does the Contractor provide a quality product? | 8 | |
| 12. To what degree does the Contractor properly notify and coordinate work with utility companies, railroads, property owners, local unit of government, and Contractors working on adjacent projects? | N/A | |
| 13. To what degree does the Contractor submit the necessary documentation to permit timely closeout and finaling of project? | 8 | |
| 14. To what degree does the Contractor meet the environmental requirements of the contract? | 8 | |



Michigan Department of Transportation

Contractor's Performance Evaluation

1/6/2020 3:33 PM

FieldManager 5.3c

Appraisal of the contractor's (subcontractor's) performance.

| | Rating | Rating Remarks |
|--|---|----------------|
| D. Subcontractor Management | | |
| 15. To what degree does the Contractor coordinate work with Subcontractor's work, exercise authority over Subcontractors, provide notice of Subcontractor's work schedule and ensure that Subcontractors are in compliance with contract requirements? | N/A | |
| | | |
| Scott Cranston | Scott Cranston Mar 9 2020 2:04 PM | |
| Evaluator | | (Date) |
| | Cara Lynn Parks Mar 11 2020 4:26 PM | |
| Construction/Project Engineer Lori Swanson, P.E. | Lori Swanson, P.E. Mar 13 2020 4:15 PM | (Date) |
| TSC Manager: Sandy Montes, PE | | (Date) |

5 MSKT-SP-MGS (MSKT) Inspection Checklist

State: Georgia

Date: 1-5-22

Project #: 21-373 BS

Location: I-475 south ramp to I-75 south

- The rail height is in accordance with the contract plans. This should be 31" ±1" above the edge of the finished grade.
- There is no radius rail within the MSKT 50'-0" length (TL-3).
- The end rail panel is not attached to the post at post location #1.
- The end rail panel has $\frac{1}{2}$ " x 4" slots and all rails are lapped in the proper direction.
- The end rail panel is 12'-6" long. The second rail must be 9'-4 $\frac{1}{2}$ " long to establish the mid-span splices between posts. A second rail length of 15'-7 $\frac{1}{2}$ " may also be used.
- The $\frac{3}{4}$ " x 8 $\frac{1}{2}$ " hinge bolt at post #2 is on the downstream side of the post.
- The $\frac{5}{8}$ " x 9" hinge bolt at post location #1 is on the upstream side of the post.
- The lower stub at posts #1 and #2 do not protrude more than 4" above the ground line (measured by the AASHTO 5' cord method). Site grading may be necessary to meet this requirement.
- At post #2, the open-ended slot(s) at the post bolt is on the upstream side of the post.
- Standard steel W6x9# x 6'-0" guardrail posts are used at post locations #3 and beyond. Timber CRT posts may also be used at post locations #3 and beyond.
- All posts within the MSKT are spaced at 6'-3" centers.
- The blockouts are 8" or 12" deep depending on State or local agency standards.
- The MSKT impact head does not encroach on the shoulder.
- The two 5/16" x 1" hex bolts holding the impact head to post #1 are secured.
- The 8" x 8" bearing plate at post #1 is correctly positioned with the 5" dimension up (resting on the angle spacer) and 3" dimension down. The anchor cable is taut and correctly installed. A retainer/tie has been placed over the bearing plate to prevent rotation.
- A ground strut is secured between posts #1 & #2 using the $\frac{3}{4}$ " x 8 $\frac{1}{2}$ " hinge bolt at post #2 and a second $\frac{5}{8}$ " x 9" hex bolt at post location #1.
- The cable anchor bracket shoulder bolts are properly attached to the W-Beam guardrail and the cable anchor bracket is fully seated on the shoulder portion of the bolts.
- If the posts were augered, the backfill material around the posts is properly compacted.
- No washers are used on the face of the rail except at the cable anchor bracket bolts.
- The finished installation is in accordance with all specific State DOT guidelines.

Additional notes:

RQ#4134 (I-475 SB/LT)

Inspection performed by: Z. L. Fox

5 MSKT-SP-MGS (MSKT) Inspection Checklist

State: Georgia

Date: 1-26-22

Project #: 21-373 RS

Location: I-285 NB/RT MP 18.9 RD#2267

- The rail height is in accordance with the contract plans. This should be 31" \pm 1" above the edge of the finished grade.
- There is no radius rail within the MSKT 50'-0" length (TL-3).
- The end rail panel is not attached to the post at post location #1.
- The end rail panel has $\frac{1}{2}$ " x 4" slots and all rails are lapped in the proper direction.
- The end rail panel is 12'-6" long. The second rail must be 9'-4 $\frac{1}{2}$ " long to establish the mid-span splices between posts. A second rail length of 15'-7 $\frac{1}{2}$ " may also be used.
- The $\frac{3}{4}$ " x 8 $\frac{1}{2}$ " hinge bolt at post #2 is on the downstream side of the post.
- The $\frac{5}{8}$ " x 9" hinge bolt at post location #1 is on the upstream side of the post.
- The lower stub at posts #1 and #2 do not protrude more than 4" above the ground line (measured by the AASHTO 5' cord method). Site grading may be necessary to meet this requirement.
- At post #2, the open-ended slot(s) at the post bolt is on the upstream side of the post.
- Standard steel W6x9# x 6'-0" guardrail posts are used at post locations #3 and beyond. Timber CRT posts may also be used at post locations #3 and beyond.
- All posts within the MSKT are spaced at 6'-3" centers.
- The blockouts are 8" or 12" deep depending on State or local agency standards.
- The MSKT impact head does not encroach on the shoulder.
- The two 5/16" x 1" hex bolts holding the impact head to post #1 are secured.
- The 8" x 8" bearing plate at post #1 is correctly positioned with the 5" dimension up (resting on the angle spacer) and 3" dimension down. The anchor cable is taut and correctly installed. A retainer/tie has been placed over the bearing plate to prevent rotation.
- A ground strut is secured between posts #1 & #2 using the $\frac{3}{4}$ " x 8 $\frac{1}{2}$ " hinge bolt at post #2 and a second $\frac{5}{8}$ " x 9" hex bolt at post location #1.
- The cable anchor bracket shoulder bolts are properly attached to the W-Beam guardrail and the cable anchor bracket is fully seated on the shoulder portion of the bolts.
- If the posts were augered, the backfill material around the posts is properly compacted.
- No washers are used on the face of the rail except at the cable anchor bracket bolts.
- The finished installation is in accordance with all specific State DOT guidelines.

Additional notes:

Inspection performed by: L.C.E.

B. Workplace Safety

1. Documentation of an on-going, Michigan OSHA-approved safety-training program for employees to be used on the proposed job site.

Weekly Toolbox talks on topics that are specific to the hazards in guardrail maintenance and in work zones. Sources: 29 CFR 1926, MUTCD Manual, ATSSA, and Manufacturer's Manual.

See attached Safety policy Statement

2. Evidence of the bidder's worker's compensation Experience Modification Rating ("EMR"). Preference within this criterion will be given to an EMR of 1.0 or less based on a three-year average.

EMR: 2022 .95, 2021 .97, 2020 .85, 3 year Average .92

See attached Letters for Insurance Agencies

3. Evidence that all craft labor that will be employed by the bidder for the project has, or will have prior to project commencement, completed at least the OSHA 10-hour training course for safety established by the U.S. Department of Labor, Occupational Safety & Health Administration.

Completed the OSHA-10 Construction Industry

- Daniel Dawson-Laborer
- Joe Block-Laborer
- William McNabb-Foreman
- Rusty Dawson-Foreman
- Richard Glaser-Laborer
- Andre DeMil-Project Manager

Current OSHA-10 and 30 Construction Industry Trainer for the last 14 years

- Allan Reyes-Safety Director

4. The safety record of bidder and major subcontractors, including OSHA, MIOSHA, or other safety violations.

In the past 10 years, 6 OSHA inspections with no violations, 1 OSHA inspection with 2 violations (no hard hat and no guard on a portable hand-held grinder).

NATIONWIDE CONSTRUCTION GROUP

TITLE: Safety Policy
AUTHOR: Allan J. Reyes

DOC. ID: 2.0
PAGE: 1 of 1
REVISION: 12/2018

SAFETY POLICY

POLICY Safety Policy

PURPOSE

1. To provide management's commitment to safety to all employees and other affected parties.
2. To explain how the management will provide resources needed to keep the job sites free from recognized hazards.

SCOPE All employees at all company locations and job sites.

GENERAL

SAFETY POLICY

Our greatest asset is our employees. The company is concerned about their health and well-being and wants to ensure safe working conditions. Therefore, we must help to protect our employees from workplace injuries and illnesses.

Our goal is to provide each employee a work place free from recognized hazards with adequate training and knowledge to assist in their ability perform safely and identify potential hazards in order to protect themselves and others. The company will provide the necessary tools, equipment, and materials required to safely perform each job functions needed to complete the task.

Each employee has a responsibility for safety. At a minimum, each person must ensure their own safety, the safety of co-workers, and the general public. No job is so important that it cannot be accomplished in a safe manner and without injury.

Supervisors have a responsibility to their crew, other workers, and the general public to ensure safe working conditions at all times. Each employee is to be drug and alcohol free while on duty.

In order for the company to grow and be more successful, we must always be safety conscious and take ownership of the safety programs in place at all times. Safety, quality, and production are the watch words for a successful company and successful people. Nothing less will take us where we want to go.



Robert E. DeMil, President



Marsh McLennan Agency
15415 Middlebelt Road
Livonia, Michigan 48154-3805

April 8, 2022

Mr. Robert Dray
RMD Holdings, Ltd
dba Nationwide Construction Group
69951 Lowe Plank Road
Richmond, MI 48062

RE: Accident Fund General Insurance Company
Workers' Compensation Policy #AF WCP 100037553

Dear Bob,

Per your request, following is the Experience Modification Factor for RMD Holdings, Ltd dba Nationwide Construction Group:

| EMR | Effective Dates |
|------|----------------------------------|
| 0.95 | April 02, 2022 to April 02, 2023 |

Please let me know if you have any questions or need anything further.

Yours very truly,

A handwritten signature in black ink that reads "Heather M. Dalton".

Heather M. Dalton, CIC, AAI, LIC, CISR, AIS
Account Executive
Direct 734-525-2449
Heather.Dalton@MarshMMA.com



Informed. Experienced. Committed

February 2, 2021

To Whom It May Concern:

*RE: RMD Holdings, Ltd. dba Nationwide Construction Group
Anniversary Rating Date: April 2nd*

Our captioned Insured's NCCI Experience Modification factors for six (6) years:

| | |
|------------------|-------------|
| <i>2021/2022</i> | <i>.97</i> |
| <i>2020/2021</i> | <i>.85</i> |
| <i>2019/2020</i> | <i>1.09</i> |
| <i>2018/2019</i> | <i>1.80</i> |
| <i>2017/2018</i> | <i>1.58</i> |
| <i>2016/2017</i> | <i>1.25</i> |

Should further clarification be required in this matter, please call our office.

Sincerely,

A handwritten signature in black ink, appearing to read "John W. McNish".

*John W. McNish
President*

Nationwide Construction Group

This is to certify that on November 2, 2011

Andre Denil

diligently and with merit completed the

10-hour Occupational Safety and Health Training Course

in Construction Industry Safety & Health



INSTRUCTOR

“As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class.”

Nationwide Construction Group

This is to certify that on January 9, 2013

Rich Glaser

diligently and with honor completed the

10-hour Occupational Safety and Health Training Course

In Construction Industry Safety & Health

[Signature]

INSTRUCTOR

"As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA Training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class."

Nationwide Construction Group

This is to certify that on December 28, 2016

Daniel Dawson

diligently and with merit completed the

10-hour Occupational Safety and Health Training Course

in Construction Industry Safety & Health



Instructor

“As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class.”

Nationwide Construction Group

This is to certify that on December 28, 2016

Joe Block

diligently and with merit completed the

10-hour Occupational Safety and Health Training Course

in Construction Industry Safety & Health



Instructor

"As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class."

Nationwide Construction Group

This is to certify that on December 28, 2016

William Woodruff

diligently and with merit completed the

10-hour Occupational Safety and Health Training Course

in Construction Industry Safety & Health



INSTRUCTOR

"As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class."

Nationwide Construction Group

This is to certify that on December 28, 2016

Rusty Dawson

diligently and with merit completed the

10-hour Occupational Safety and Health Training Course

in Construction Industry Safety & Health



Instructor

“As an OSHA authorized trainer, I verify that I have conducted this OSHA outreach training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my authorizing OSHA training organization. Upon successful review of my documentation, I will provide each student their completion card within 90 days of the end of the class.”

C. Workforce Development

1. The ratio of masters or journeypersons to apprentices proposed to be used on the construction project job site, if apprentices are to be used on the project.

Ratio is 50/50

2. Documentation as to bidder's pay rates, health insurance, pension or other retirement benefits, paid leave, or other fringe benefits to its employees.

See attached pay rates and employee benefits and for employees to be assigned to this Project.

3. Documentation that the bidder participates in a Registered Apprenticeship Program that is registered with the United States Department of Labor Office of Apprenticeship or by a State Apprenticeship Agency recognized by the USDOL Office of Apprenticeship.

We do not

Current Base pay Rates for employees to be assigned to City of Ann Arbor On-Call
Guard Rail and Fence Repairs

| | |
|------------------------|---------|
| Block, Cyle - 1981 | \$24.00 |
| Block, Joseph - 1906 | \$29.00 |
| Dawson, Daniel - 1900 | \$25.00 |
| Dawson, Rusty - 1131 | \$34.00 |
| Glaser, Richard - 319 | \$27.00 |
| McNabb Jr., Wm. - 1907 | \$34.00 |
| Sharpe, Joshua - 2010 | \$27.00 |

EMPLOYEE BENEFITS

Introduction

Our employees are our most valuable asset and contributor to our success. That's why we are committed to providing a comprehensive employee benefits program for all eligible full-time employees to help them stay healthy, feel secure, prosper, and maintain a proper work/life balance.

Each year, Nationwide Construction Group reviews the benefits program and makes modifications, as appropriate, in order to maintain a competitive level of benefits, based on Nationwide Construction Group's ability to pay a share of the cost of the benefits. Nationwide Construction Group reserves the right to modify, add or delete the benefits that it offers.

Medical, Dental & Vision Insurance

Employees will become eligible for benefits on the first day of the month following 60 days of employment.

Annually, Nationwide Construction Group's Corporate Department provides all of its employees with a Guide to Employee Benefits ("Guide"), which provides a summary of the healthcare benefit plans available (including dental and vision) and the basic features of those plans for the current plan year, and a Summary of Benefits Coverage and Glossary of Terms ("SBC") document. The Corporate Department also provides advance notice of enrollment dates as well as all of the forms needed to enroll, elect or modify coverage. For specific details of the plans, including such things as coverage, cost, deductibles, new hire and dependent eligibility, always consult the actual plan documents. Nationwide Construction Group's agent, Michigan Planners, or the insurance company/benefit service provider, is also available to answer questions in detail regarding each of the offerings described in the Guide and SBC.

Each participating employee may elect to obtain coverage for the employee only, the employee and employee's spouse, the employee and employee's children, or the employee's entire family ("plan class"). While Nationwide Construction Group strongly encourages each eligible employee to take advantage of all of the available healthcare coverages, an eligible employee may enroll in any combination of medical, dental or vision coverage.

Employee contributions are deducted using pre-tax dollars. Nationwide Construction Group's contribution is a function of the plan class and scope of coverage selected. The employee's contribution is the difference between the cost of benefits selected and Nationwide Construction Group's contribution.

Disability Insurance

Short-term disability insurance is individually available to any eligible employee through the American Family Life Assurance Company of Columbus ("AFLAC"), although Nationwide Construction Group does not participate in the program. For eligibility, coverage options, terms and costs, employees may contact Michelle Ulrych at (248) 334-2400.

401(k)

Nationwide Construction Group adopted a qualified 401(k) profit sharing retirement plan ("Plan") to provide all eligible employees the opportunity to save for retirement on a tax-advantaged basis.

Upon request, a copy of the Summary Plan Description ("SPD") and the legal Plan document, may be obtained from the Corporate Department. The SPD contains information regarding when employees may become eligible to participate in the Plan, Plan benefits, obligations, distribution options, and many other features of the Plan. Employees should take the time to read the SPD to get a better understanding of their rights and obligations in the Plan.

In the SPD, Nationwide Construction Group has addressed the most common questions employees may have regarding the Plan. If this SPD does not answer all of your questions, please contact the Corporate Department. The Plan document is written in much more technical and precise language and is designed to comply with applicable legal requirements. If the non-technical language in the SPD and the technical, legal language of the Plan document conflict, the Plan document always governs.

Employees will be eligible to participate for purposes of salary deferrals when they have completed one (1) year of service and have attained age 21. However, employees will actually enter the Plan once they reach the Entry Date as described in the SPD.

The Plan and your rights under the Plan are subject to federal laws, such as the Employee Retirement Income Security Act (ERISA) and the Internal Revenue Code, as well as some state laws. The provisions of the Plan are subject to revision due to a change in laws or due to pronouncements by the Internal Revenue Service or Department of Labor.

Nationwide Construction Group may amend or terminate the Plan. If any provisions of the Plan that are described in the SPD change, Nationwide Construction Group will notify you.

Cobra

Congress passed the landmark Consolidated Omnibus Budget Reconciliation Act (COBRA) health benefit provisions in 1986. The law provides a continuation of group health coverage that otherwise might be terminated.

COBRA gives workers and their dependents who lose their health benefits the right to choose to continue group health benefits provided by their group health plan for limited periods of time under certain circumstances such as voluntary or involuntary job loss, reduction in the hours worked, transition between jobs, death, divorce, and other life events, if they are willing to pay for it on their own.

COBRA allows qualified individuals to obtain continued health insurance coverage at group rates that otherwise might be terminated. While these individuals will likely pay more for health insurance coverage through COBRA than they would have as an employee (as a result of the fact that the employer no longer pays a portion of the premium costs), COBRA coverage is typically

D. Social Equity and Sustainability

1. A statement from the bidder as to what percentage of its workforce resides in the City of Ann Arbor and in Washtenaw County, Michigan. The city will consider in evaluating which bids best serve its interests, the extent to which responsible and qualified bidders are able to achieve this goal.

None

2. Evidence of Equal Employment Opportunity Programs for minorities, women, veterans, returning citizens, and small businesses.

Meeting our EEO goals for minorities, women, veterans, and small businesses is a crucial part of the success of the company. We monitor and review each category from pre-employment to promotion of individuals. See attached EEO Policy

3. Evidence that the bidder is an equal opportunity employer and does not discriminate on the basis of race, sex, pregnancy, age, religion, national origin, marital status, sexual orientation, gender identity or expression, height, weight, or disability.

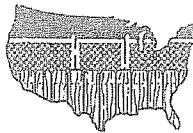
See attached: EEO Policy, Minnesota affirmative action progress report, and Ohio Dot Affirmative Action Verification

4. The bidder's proposed use of sustainable products, technologies, or practices for the project, which reduce the impact on human health and the environment, including raw materials acquisition, production, manufacturing, packaging, distribution, reuse, operation, maintenance, and waste management.

Material certs can be provided upon request.

5. The bidder's environmental record, including findings of violations and penalties imposed by government agencies.

None



EQUAL EMPLOYMENT OPPORTUNITY/AFFIRMATIVE ACTION POLICY STATEMENT

It is the policy of RMD Holdings, Ltd. dba Nationwide Construction Group to afford equal opportunity for employment to all individuals regardless of race, color, religion, age, disability, height, weight, marital status, arrest record, sex, or national origin. The company is committed to this policy.

Therefore, this company will take affirmative action to ensure that we will (1) recruit, hire and promote all job classifications without regard to race, color, religion, age, disability, height, weight, marital status, arrest record, sex or national origin, except where sex is bona fide occupational qualification; (2) base decisions on employment so as to further the principle of equal employment opportunity; (3) ensure that all personnel actions such as compensation, benefits, transfers, layoffs, return from layoffs, company sponsored training, education tuition assistance, social and recreation programs will be administered without regard to race, color, religion, age, disability, height, weight, marital status, arrest record, sex or national origin.

The successful achievement of a non-discriminatory employment program requires a maximum cooperation between management and employees. In fulfilling its part in this effort, management is obligated to lead the way by establishing and implementing affirmative procedures and practices which will ensure our objective, namely equitable employment opportunity for all. Minority and Female employees are encouraged to participate in all company activities and refer applicants.

RMD Holdings, Ltd. dba Nationwide Construction Group has appointed **Allan Reyes** as their EEO Officer. Allan can be reached for questions, concerns, or complaints at 586-270-2033.

Sincerely,

Andre DeMil
Vice-President



Department of
Administrative Services

Mike DeWine, Governor
Jon Husted, Lt. Governor

Matt Damschroder, Director

04/22/2021

Robert DeMil
RMD Holdings, Ltd.
69951 Lowe Plank Road
Richmond, MI 48062

SUBJECT: Affirmative Action Program Verification (AAPV)
Effective Dates: 04/22/2021 through 04/22/2022

Dear Robert DeMil:

As you are aware, a company desiring to participate in the State of Ohio procurement process must demonstrate to this Office that the company has complied with all applicable federal and state affirmative action programs for at least the last year.

After careful review of the affirmative action documentation you provided to this office, the Equal Opportunity Division of the Ohio Department of Administrative Services has determined that RMD Holdings, Ltd. satisfactorily meets the requirements set forth in Section 125.111(B) of the Ohio Revised Code as is required for participation in the State of Ohio procurement process. This letter shall serve as the State's official certification to this effect.

Please note that the Equal Opportunity Division may conduct an audit of the RMD Holdings, Ltd. affirmative action program to determine the company's continued compliance with Section 125.111 of the Ohio Revised Code.

As the Affirmative Action Program Verification indicates, the State of Ohio values diversity among its business partners and their employees, and hopes to see them grow and prosper. Consequently, we are delighted to be able to assist your company by approving your affirmative action program efforts. If you need any assistance or have questions about the Affirmative Action Program Verification, its objectives or its operation, please contact the Equal Opportunity Division's Construction Compliance Unit at 614.466.8380

Sincerely,

Eric M. Seabrook
Deputy Director
State EEO Coordinator

Equal Opportunity Division
4200 Surface Road
Columbus, Ohio 43228

614-466-8380 | Phone
614-728-5628 | FAX
das.eod@das.ohio.gov | email: das.ohio.gov

Minnesota Department of Human Rights
Affirmative Action Plan Progress Report - AUUA

Date 9/3/21

Worksheet for comparing incumbency to availability and setting goals for the upcoming AA Plan year to correct underutilizations

Company name: RMD Holdings, Ltd. db/a Nationwide Construction

| Job Group | Total Employees in Job Group | Women | | | People of Color & Indigenous People | | |
|------------------------|------------------------------|--------------------|------|---------------------|-------------------------------------|--------------------|-------|
| | | Utilization Number | % | Availability Number | % | Utilization Number | % |
| Officials and Managers | 17 | 0.0 | 6.90 | 1 | 6.90% | 0.0 | 17.70 |
| Professionals | 7 | 1 | 14.3 | 6.90 | 0 | 1 | 14.3 |
| Technicians | | | | | | | |
| Sales | | | | | | | |
| Office/Clerical | | | | | | | |
| Skilled Craft | 4 | 0.0 | 6.90 | 0 | 0 | 1 | 25.0 |
| Operatives | | | | | | | |
| Laborers | 48 | 1 | 2.1 | 6.90 | 1 | 12 | 25.0 |
| Service Workers | 4 | 0.0 | 6.90 | 0 | 0 | 0.0 | 17.70 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Totals | 80 | 2 | | 2 | 1 | 14 | 3 |

F

| Source of Availability Percentages | |
|------------------------------------|-------------------------------------|
| MSA/Geographic Area Used: | |
| Job Group | |
| Officials and Managers | COC 0020 Detroit/Warren/Livonia MSA |
| Professionals | COC 0020 Detroit/Warren/Livonia MSA |
| Technicians | |
| Sales | |
| Office/Clerical | |
| Skilled Craft | COC 0020 Detroit/Warren/Livonia MSA |
| Operatives | COC 0020 Detroit/Warren/Livonia MSA |
| Laborers | COC 0020 Detroit/Warren/Livonia MSA |
| Service Workers | COC 0020 Detroit/Warren/Livonia MSA |
| | |
| | |
| | |

MDHRS AA Progress Report (AUUA Update) - 7/2021

Follow the instructions below to complete this worksheet

A

For each Job Group, type in the total number of employees indicated in the Annual Compliance Report on the last day of the reporting period. For information about the Job Groups and what Job Titles to include under them, see the census information on the Minnesota Department of Human Rights' (MDHR) *How to Develop an Affirmative Action Plan* manual, located on MDHR's website at mn.gov/mnhr under Certificates.

| | |
|----------|----------|
| D | E |
|----------|----------|

| | |
|-----------------|--|
| <p>B</p> | <p>Type in the total number of women employed in each Job Group.</p> |
| <p>C</p> | <p>Insert the Availability Percentage for Women for each Job Group. You can find this information in (a) the 2010 census data affirmative action statistics for the county(ies) in which your company is located, or (b) the Availability Percentages that resulted from your Two-Factor Analysis and/or Composite Availability Analysis found in your Affirmative Action (AA) Plan. You should review the AAUUA (and Two-Factor Analysis and/or Composite Availability Analysis, if applicable) found in your company's current AA Plan that was approved by the Minnesota Department of Human Rights.</p> <p>NOTE: If you use Availability Percentages that resulted from a Two-Factor and/or Composite Availability Analysis, you must submit the updated Two-Factor and/or Composite Availability Analyses along with the Annual Compliance Report Packet. These forms can be found on MDHRS's website at mn.gov/mdhr under Certificates - Forms & Worksheets.</p> |
| <p>D</p> | <p>Type in the total number of minorities in each Job Group.</p> |
| <p>E</p> | <p>Insert the Availability Percentage for Minorities for each Job Group. You can find this information in (a) the 2010 census data affirmative action statistics for the county(ies) in which your company is located, or (b) the Availability Percentages that resulted from your Two-Factor Analysis and/or Composite Availability Analysis found in your Affirmative Action (AA) Plan. You should review the AAUUA (and Two-Factor Analysis and/or Composite Availability Analysis, if applicable) found in your company's current AA Plan that was approved by the Minnesota Department of Human Rights. To find the Availability Percentages, go to MN Dept. of Employment and Economic Development (DEED) at https://mn.gov/deed/data/data-tools/affirmative-action-statistics/.</p> <p>NOTE: If you use Availability Percentages that resulted from a Two-Factor and/or Composite Availability Analysis, you must submit the updated Two-Factor and/or Composite Availability Analyses along with the Annual Compliance Report Packet. These forms can be found on MDHRS's website at mn.gov/mdhr under Certificates - Forms & Worksheets.</p> |
| <p>F</p> | <p>Insert the Census Occupation Code (COC) or Standard Occupational Code (SOC) used for each Job Group listed in the AAUUA above, and the geographic source of the availability percentages used from DEED's website or the U.S. Census Bureau. For example, if you used DEED's 2010 Census data statistics for the Minneapolis-St. Paul Metropolitan Statistical Area (MSA),</p> |

NOTE: You must use the **100% Availability Percentage** with the **WHOLE PERSON RULE** to determine underutilizations. This form has this methodology built into the calculation.

E. Schedule of Pricing/Cost – 20 Points

Company: RMD Holdings, Ltd. d/b/a Nationwide Construction Group

Unit Price Bid –

| <u>Item #</u> | <u>Item Description</u> | <u>Unit of Measure</u> | <u>Estimated Quantity</u> | <u>Unit Price</u> |
|---------------|--|---------------------------|---------------------------|--------------------|
| | <u>Administrative</u> | | | |
| <u>1</u> | <u>Mobilization Emergency Call-Out</u> | <u>ea</u> | <u>5</u> | <u>\$ 1,500.00</u> |
| <u>3</u> | <u>Type "C" Lighted Arrow Board</u> | <u>hour</u> | <u>4</u> | <u>\$ 75.00</u> |
| <u>4</u> | <u>Superintendent</u> | <u>hour</u> | <u>10</u> | <u>\$ 75.00</u> |
| <u>5</u> | <u>Foreman</u> | <u>hour</u> | <u>10</u> | <u>\$ 50.00</u> |
| <u>6</u> | <u>Light Duty Vehicle (1/2 ton or 3/4 ton pickup)</u> | <u>hour</u> | <u>10</u> | <u>\$ 50.00</u> |
| <u>7</u> | <u>Medium Duty Truck (19,501-33,000 lbs GVWR)</u> | <u>hour</u> | <u>10</u> | <u>\$ 75.00</u> |
| | | | | |
| <u>8</u> | <u>Materials</u> | <u>% markup over cost</u> | <u>--</u> | <u>% 45%</u> |
| | | | | |
| | <u>All material items shall include all necessary MDOT specification hardware to complete e.g. Bolts, Nuts, Washers, Shoulder Bolts, Cable Ties, Nails, Screws and reflectors.</u> | | | |

ESTIMATED TOTAL (Base Bid Lines 1-7) \$ 1,825.00

RMD Holdings, Ltd. d/b/a Nationwide Construction Group

F. AUTHORIZED NEGOTIATOR / NEGOTIATIBLE ELEMENTS (ALTERNATES)

Include the name, phone number, and e-mail address of persons(s) in your organization authorized to negotiate the agreement with the city.

Scott Keller – C.O.O. Phone: (586) 749-6900 / email: skeller@nationwidecos.com

Andre DeMil – Vice President Phone: (586) 749-6900 email: ademil@nationwidecos.com

The proposal price shall include materials and equipment selected from the designated items and manufacturers listed in the bidding documents. This is done to establish uniformity in bidding and to establish standards of quality for the items named.

Our Bid Price is based on materials and equipment selected from the designated items and manufacturers listed in the bidding documents

If the bidder wishes to quote alternate items for consideration by the City, it may do so under this Section. A complete description of the item and the proposed price differential must be provided. Unless approved at the time of award, substitutions where items are specifically named will be considered only as a negotiated change in Contract Sum.

No alternates quoted

If the Bidder takes exception to the time stipulated in Article III of the Contract, Time of Completion, page C-2, it is requested to stipulate its proposed time for performance of the work.

No exceptions

Consideration for any proposed alternative items or time may be negotiated at the discretion of the City.

RMD Holdings, Ltd. d/b/a Nationwide Construction Group

G. ATTACHMENTS

Bid Bond, General Declaration, Legal Status of Bidder, Conflict of Interest Form, Living Wage Compliance Form, Prevailing Wage Compliance Form and the NonDiscrimination Form should be completed and returned with the proposal. These elements should be included as attachments to the proposal submission

AIA® Document A310™ – 2010

Bid Bond

CONTRACTOR:

(Name, legal status and address)
RMD Holdings, Ltd. d/b/a
Nationwide Construction Group
69951 Lowe Plank Rd.

Richmond, MI 48062

OWNER:

(Name, legal status and address)
City of Ann Arbor, Michigan
301 East Huron Street
Ann Arbor, MI 48104

BOND AMOUNT: Five Percent (5%) of Amount Bid

SURETY:

(Name, legal status and principal place
of business)

Liberty Mutual Insurance Company
175 Berkeley Street
Boston, MA 02116

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

PROJECT:

(Name, location or address, and Project number, if any)

Construction Request for Proposal RFP# 22-33 On-Call Guard Rail and Fence Repairs

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

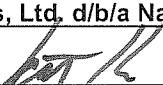
When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this **26th** day of **April, 2022**


(Witness)


(Witness)

RMD Holdings, Ltd. d/b/a Nationwide Construction Group
(Principal) 


(Title) **SCOTT KELLER - C.O.O.**
Liberty Mutual Insurance Company

(Surety) 
(Title) **Susan L Small, Attorney-in-Fact**

Init.

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This Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

Certificate No: 8206562-013056

POWER OF ATTORNEY

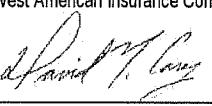
KNOWN ALL PERSONS BY THESE PRESENTS: That The Ohio Casualty Insurance Company is a corporation duly organized under the laws of the State of New Hampshire, that Liberty Mutual Insurance Company is a corporation duly organized under the laws of the State of Massachusetts, and West American Insurance Company is a corporation duly organized under the laws of the State of Indiana (herein collectively called the "Companies"), pursuant to and by authority herein set forth, does hereby name, constitute and appoint, Alan P. Chandler; Ian J. Donald; Jeffrey A. Chandler; Kathleen M. Irelan; Meagan L. Reynolds; Robert Trobec; Susan L. Small; Wendy L. Hingson

all of the city of Troy state of MI each individually if there be more than one named, its true and lawful attorney-in-fact to make, execute, seal, acknowledge and deliver, for and on its behalf as surety and as its act and deed, any and all undertakings, bonds, recognizances and other surety obligations, in pursuance of these presents and shall be as binding upon the Companies as if they have been duly signed by the president and attested by the secretary of the Companies in their own proper persons.

IN WITNESS WHEREOF, this Power of Attorney has been subscribed by an authorized officer or official of the Companies and the corporate seals of the Companies have been affixed thereto this 15th day of October, 2021.



Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

By: 
David M. Carey, Assistant Secretary

State of PENNSYLVANIA ss
County of MONTGOMERY

On this 15th day of October, 2021 before me personally appeared David M. Carey, who acknowledged himself to be the Assistant Secretary of Liberty Mutual Insurance Company, The Ohio Casualty Company, and West American Insurance Company, and that he, as such, being authorized so to do, execute the foregoing instrument for the purposes therein contained by signing on behalf of the corporations by himself as a duly authorized officer.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my notarial seal at King of Prussia, Pennsylvania, on the day and year first above written.



Commonwealth of Pennsylvania - Notary Seal
Teresa Pastella, Notary Public
Montgomery County
My commission expires March 28, 2025
Commission number 11263044
Member, Pennsylvania Association of Notaries

By: 
Teresa Pastella, Notary Public

This Power of Attorney is made and executed pursuant to and by authority of the following By-laws and Authorizations of The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company which resolutions are now in full force and effect reading as follows:

ARTICLE IV – OFFICERS: Section 12. Power of Attorney.

Any officer or other official of the Corporation authorized for that purpose in writing by the Chairman or the President, and subject to such limitation as the Chairman or the President may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Corporation to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact, subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Corporation by their signature and execution of any such instruments and to attach thereto the seal of the Corporation. When so executed, such instruments shall be as binding as if signed by the President and attested to by the Secretary. Any power or authority granted to any representative or attorney-in-fact under the provisions of this article may be revoked at any time by the Board, the Chairman, the President or by the officer or officers granting such power or authority.

ARTICLE XIII – Execution of Contracts: Section 5. Surety Bonds and Undertakings.

Any officer of the Company authorized for that purpose in writing by the chairman or the president, and subject to such limitations as the chairman or the president may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Company by their signature and execution of any such instruments and to attach thereto the seal of the Company. When so executed such instruments shall be as binding as if signed by the president and attested by the secretary.

Certificate of Designation – The President of the Company, acting pursuant to the Bylaws of the Company, authorizes David M. Carey, Assistant Secretary to appoint such attorneys-in-fact as may be necessary to act on behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations.

Authorization – By unanimous consent of the Company's Board of Directors, the Company consents that facsimile or mechanically reproduced signature of any assistant secretary of the Company, wherever appearing upon a certified copy of any power of attorney issued by the Company in connection with surety bonds, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

I, Renee C. Llewellyn, the undersigned, Assistant Secretary, The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company do hereby certify that the original power of attorney of which the foregoing is a full, true and correct copy of the Power of Attorney executed by said Companies, is in full force and effect and has not been revoked.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seals of said Companies this 26th day of April, 2022.



By: 
Renee C. Llewellyn, Assistant Secretary

ATTACHMENT B
GENERAL DECLARATIONS

City of Ann Arbor
Guy C. Larcom Municipal Building
Ann Arbor, Michigan 48107

Ladies and Gentlemen:

The undersigned, as Bidder, declares that this Bid is made in good faith, without fraud or collusion with any person or persons bidding on the same Contract; that this Bidder has carefully read and examined the bid documents, including City Nondiscrimination requirements and Declaration of Compliance Form, Living Wage requirements and Declaration of Compliance Form, Prevailing Wage requirements and Declaration of Compliance Form, Vendor Conflict of Interest Form, Notice of Pre-Bid Conference, General Information, Bid, Bid Forms, Contract, Bond Forms, General Conditions, Standard Specifications, Detailed Specifications, all Addenda, and the Plans (if applicable) and understands them. The Bidder declares that it conducted a full investigation at the site and of the work proposed and is fully informed as to the nature of the work and the conditions relating to the work's performance. The Bidder also declares that it has extensive experience in successfully completing projects similar to this one.

The Bidder acknowledges that it has not received or relied upon any representations or warrants of any nature whatsoever from the City of Ann Arbor, its agents or employees, and that this Bid is based solely upon the Bidder's own independent business judgment.

The undersigned proposes to perform all work shown on the plans or described in the bid documents, including any addenda issued, and to furnish all necessary machinery, tools, apparatus, and other means of construction to do all the work, furnish all the materials, and complete the work in strict accordance with all terms of the Contract of which this Bid is one part.

In accordance with these bid documents, and Addenda numbered 1, the undersigned, as Bidder, proposes to perform at the sites in and/or around Ann Arbor, Michigan, all the work included herein for the amounts set forth in the Bid Forms.

The Bidder declares that it has become fully familiar with the liquidated damage clauses for completion times and for compliance with City Code Chapter 112, understands and agrees that the liquidated damages are for the non-quantifiable aspects of non-compliance and do not cover actual damages that may be shown and agrees that if awarded the Contract, all liquidated damage clauses form part of the Contract.

The Bidder declares that it has become fully familiar with the provisions of Chapter 14, Section 1:320 (Prevailing wages) and Chapter 23 (Living Wage) of the Code of the City of Ann Arbor and that it understands and agrees to comply, to the extent applicable to employees providing services to the City under this Contract, with the wage and reporting requirements stated in the City Code provisions cited. Bidder certifies that the statements contained in the City Prevailing Wage and Living Wage Declaration of Compliance Forms are true and correct. Bidder further agrees that the cited provisions of Chapter 14 and Chapter 23 form a part of this Contract.

The Bidder declares that it has become familiar with the City Conflict of Interest Disclosure Form and certifies that the statement contained therein is true and correct.

The Bidder encloses a certified check or Bid Bond in the amount of 5% of the total of the Bid Price. The Bidder agrees both to contract for the work and to furnish the necessary Bonds and insurance documentation within 10 days after being notified of the acceptance of the Bid.

If this Bid is accepted by the City and the Bidder fails to contract and furnish the required Bonds and insurance documentation within 10 days after being notified of the acceptance of this Bid, then the Bidder shall be considered to have abandoned the Contract and the certified check or Bid Bond accompanying this Bid shall become due and payable to the City.

If the Bidder enters into the Contract in accordance with this Bid, or if this Bid is rejected, then the accompanying check or Bid Bond shall be returned to the Bidder.

In submitting this Bid, it is understood that the right is reserved by the City to accept any Bid, to reject any or all Bids, to waive irregularities and/or informalities in any Bid, and to make the award in any manner the City believes to be in its best interest.

SIGNED THIS 26th DAY OF April, 2022.

RMD Holdings, Ltd. d/b/a
Nationwide Construction Group
Bidder's Name


Authorized Signature of Bidder

69951 Lowe Plank Road
Richmond, MI 48062
Official Address

Scott Keller - C.O.O.
(Print Name of Signer Above)

(586) 749-6900
Telephone Number

pmacker@nationwidacos.com
Email Address for Award Notice

ATTACHMENT C
LEGAL STATUS OF BIDDER

(The bidder shall fill out the appropriate form and strike out the other three.)

Bidder declares that it is:

* A corporation organized and doing business under the laws of the State of Michigan _____, for whom Scott Keller _____, bearing the office title of Treasurer & C.O.O _____, whose signature is affixed to this Bid, is authorized to execute contracts.

NOTE: If not incorporated in Michigan, please attach the corporation's Certificate of Authority

~~* A limited liability company doing business under the laws of the State of _____, whom _____ bearing the title of _____ whose signature is affixed to this proposal, is authorized to execute contract on behalf of the LLC.~~

~~* A partnership, organized under the laws of the state of _____ and filed in the county of _____, whose members are (list all members and the street and mailing address of each) (attach separate sheet if necessary):~~

~~* An individual, whose signature with address, is affixed to this Bid: _____ (initial here)~~

Authorized Official

X  Date April 26, 2022

(Print) Name Scott Keller Title Treasurer & C.O.O

Company:
RMD Holdings, Ltd. d/b/a Nationwide Construction Group

Address:
69951 Lowe Plank Road, Richmond, MI 48062

Contact Phone (586) 749-6900 Fax (586) 749-6909

Email skeller@nationwidecos.com



ATTACHEMENT G

Vendor Conflict of Interest Disclosure Form

All vendors interested in conducting business with the City of Ann Arbor must complete and return the Vendor Conflict of Interest Disclosure Form in order to be eligible to be awarded a contract. Please note that all vendors are subject to comply with the City of Ann Arbor's conflict of interest policies as stated within the certification section below.

If a vendor has a relationship with a City of Ann Arbor official or employee, an immediate family member of a City of Ann Arbor official or employee, the vendor shall disclose the information required below.

1. No City official or employee or City employee's immediate family member has an ownership interest in vendor's company or is deriving personal financial gain from this contract.
2. No retired or separated City official or employee who has been retired or separated from the City for less than one (1) year has an ownership interest in vendor's Company.
3. No City employee is contemporaneously employed or prospectively to be employed with the vendor.
4. Vendor hereby declares it has not and will not provide gifts or hospitality of any dollar value or any other gratuities to any City employee or elected official to obtain or maintain a contract.
5. Please note any exceptions below: No Exceptions

| Conflict of Interest Disclosure* | |
|---|---|
| Name of City of Ann Arbor employees, elected officials or immediate family members with whom there may be a potential conflict of interest. | <input type="checkbox"/> Relationship to employee <input type="checkbox"/> Interest in vendor's company <input type="checkbox"/> Other (please describe in box below) |
| NONE | |

*Disclosing a potential conflict of interest does not disqualify vendors. In the event vendors do not disclose potential conflicts of interest and they are detected by the City, vendor will be exempt from doing business with the City.

| I certify that this Conflict of Interest Disclosure has been examined by me and that its contents are true and correct to my knowledge and belief and I have the authority to so certify on behalf of the Vendor by my signature below: | | |
|---|---------------------|--|
| RMD Holdings, Ltd. d/b/a Nationwide Construction Group | (586) 749-6900 | |
| Vendor Name | Vendor Phone Number | |
| X <i>[Signature]</i> | 04/26/2022 | Scott Keller - Treasurer & C.O.O |
| Signature of Vendor Authorized Representative | Date | Printed Name of Vendor Authorized Representative |

Questions about this form? Contact Procurement Office City of Ann Arbor Phone: 734/794-6500, procurement@a2gov.org

ATTACHMENT E
LIVING WAGE ORDINANCE DECLARATION OF COMPLIANCE

The Ann Arbor Living Wage Ordinance (Section 1:811-1:821 of Chapter 23 of Title I of the Code) requires that an employer who is (a) a contractor providing services to or for the City for a value greater than \$10,000 for any twelve-month contract term, or (b) a recipient of federal, state, or local grant funding administered by the City for a value greater than \$10,000, or (c) a recipient of financial assistance awarded by the City for a value greater than \$10,000, shall pay its employees a prescribed minimum level of compensation (i.e., Living Wage) for the time those employees perform work on the contract or in connection with the grant or financial assistance. The Living Wage must be paid to these employees for the length of the contract/program.

Companies employing fewer than 5 persons and non-profits employing fewer than 10 persons are exempt from compliance with the Living Wage Ordinance. If this exemption applies to your company/non-profit agency please check here [] No. of employees _____

The Contractor or Grantee agrees:

- (a) To pay each of its employees whose wage level is not required to comply with federal, state or local prevailing wage law, for work covered or funded by a contract with or grant from the City, no less than the Living Wage. The current Living Wage is defined as \$14.82/hour for those employers that provide employee health care (as defined in the Ordinance at Section 1:815 Sec. 1 (a)), or no less than \$16.52/hour for those employers that do not provide health care. The Contractor or Grantor understands that the Living Wage is adjusted and established annually on April 30 in accordance with the Ordinance and covered employers shall be required to pay the adjusted amount thereafter to be in compliance with Section 1:815(3).

Check the applicable box below which applies to your workforce

- Employees who are assigned to any covered City contract/grant will be paid at or above the applicable living wage without health benefits
- Employees who are assigned to any covered City contract/grant will be paid at or above the applicable living wage with health benefits

- (b) To post a notice approved by the City regarding the applicability of the Living Wage Ordinance in every work place or other location in which employees or other persons contracting for employment are working.
- (c) To provide to the City payroll records or other documentation within ten (10) business days from the receipt of a request by the City.
- (d) To permit access to work sites to City representatives for the purposes of monitoring compliance, and investigating complaints or non-compliance.
- (e) To take no action that would reduce the compensation, wages, fringe benefits, or leave available to any employee covered by the Living Wage Ordinance or any person contracted for employment and covered by the Living Wage Ordinance in order to pay the living wage required by the Living Wage Ordinance.

The undersigned states that he/she has the requisite authority to act on behalf of his/her employer in these matters and has offered to provide the services or agrees to accept financial assistance in accordance with the terms of the Living Wage Ordinance. The undersigned certifies that he/she has read and is familiar with the terms of the Living Wage Ordinance, obligates the Employer/Grantee to those terms and acknowledges that if his/her employer is found to be in violation of Ordinance it may be subject to civil penalties and termination of the awarded contract or grant of financial assistance.

RMD Holdings, Ltd. d/b/a
Nationwide Construction Group

Company Name


X
Signature of Authorized Representative

April 26, 2022

Date

Scott Keller - Treasurer & C.O.O
Print Name and Title

69951 Lowe Plank Road

Street Address

Richmond, MI 48062
City, State, Zip

(586) 749-6900 / skeller@nationwidecos.com
Phone/Email address

Attachment F

**CITY OF ANN ARBOR
LIVING WAGE ORDINANCE**

RATE EFFECTIVE APRIL 30, 2022 - ENDING APRIL 29, 2023

\$14.82 per hour

If the employer provides health care benefits*

\$16.52 per hour

If the employer does NOT provide health care benefits*

Employers providing services to or for the City of Ann Arbor or recipients of grants or financial assistance from the City of Ann Arbor for a value of more than \$10,000 in a twelve-month period of time must pay those employees performing work on a City of Ann Arbor contract or grant, the above living wage.

ENFORCEMENT

The City of Ann Arbor may recover back wages either administratively or through court action for the employees that have been underpaid in violation of the law. Persons denied payment of the living wage have the right to bring a civil action for damages in addition to any action taken by the City.

Violation of this Ordinance is punishable by fines of not more than \$500/violation plus costs, with each day being considered a separate violation. Additionally, the City of Ann Arbor has the right to modify, terminate, cancel or suspend a contract in the event of a violation of the Ordinance.

* Health Care benefits include those paid for by the employer or making an employer contribution toward the purchase of health care. The employee contribution must not exceed \$.50 an hour for an average work week; and the employer cost or contribution must equal no less than \$1/hr for the average work week.

The Law Requires Employers to Display This Poster Where Employees Can Readily See It.

**For Additional Information or to File a Complaint contact
Colin Spencer at 734/794-6500 or cspencer@a2gov.org**

ATTACHMENT D
PREVAILING WAGE DECLARATION OF COMPLIANCE

The "wage and employment requirements" of Section 1:320 of Chapter 14 of Title I of the Ann Arbor City Code mandates that the city not enter any contract, understanding or other arrangement for a public improvement for or on behalf of the city unless the contract provides that all craftsmen, mechanics and laborers employed directly on the site in connection with said improvements, including said employees of subcontractors, shall receive the prevailing wage for the corresponding classes of craftsmen, mechanics and laborers, as determined by statistics for the Ann Arbor area compiled by the United States Department of Labor. Where the contract and the Ann Arbor City Code are silent as to definitions of terms required in determining contract compliance with regard to prevailing wages, the definitions provided in the Davis-Bacon Act as amended (40 U.S.C. 278-a to 276-a-7) for the terms shall be used. Further, to the extent that any employees of the contractor providing services under this contract are not part of the class of craftsmen, mechanics and laborers who receive a prevailing wage in conformance with section 1:320 of Chapter 14 of Title I of the Code of the City of Ann Arbor, employees shall be paid a prescribed minimum level of compensation (i.e. Living Wage) for the time those employees perform work on the contract in conformance with section 1:815 of Chapter 23 of Title I of the Code of the City of Ann Arbor.

At the request of the city, any contractor or subcontractor shall provide satisfactory proof of compliance with this provision.

The Contractor agrees:

- (a) To pay each of its employees whose wage level is required to comply with federal, state or local prevailing wage law, for work covered or funded by this contract with the City,
- (b) To require each subcontractor performing work covered or funded by this contract with the City to pay each of its employees the applicable prescribed wage level under the conditions stated in subsection (a) or (b) above.
- (c) To provide to the City payroll records or other documentation within ten (10) business days from the receipt of a request by the City.
- (d) To permit access to work sites to City representatives for the purposes of monitoring compliance, and investigating complaints or non-compliance.

The undersigned states that he/she has the requisite authority to act on behalf of his/her employer in these matters and has offered to provide the services in accordance with the terms of the wage and employment provisions of the Chapter 14 of the Ann Arbor City Code. The undersigned certifies that he/she has read and is familiar with the terms of Section 1:320 of Chapter 14 of the Ann Arbor City Code and by executing this Declaration of Compliance obligates his/her employer and any subcontractor employed by it to perform work on the contract to the wage and employment requirements stated herein. The undersigned further acknowledges and agrees that if it is found to be in violation of the wage and employment requirements of Section 1:320 of the Chapter 14 of the Ann Arbor City Code it shall have been deemed a material breach of the terms of the contract and grounds for termination of same by the City.

RMD Holdings, Ltd. d/b/a Nationwide Construction Group

Company Name



April 26, 2022

Date

Signature of Authorized Representative

Scott Keller - Treasurer & C.O.O

Print Name and Title

69951 Lowe Plank Road, Richmond, MI 48062

Address, City, State, Zip

(586) 749-6900 / skeller@nationwidecos.com

Phone/Email address

Questions about this form? Contact Procurement Office City of Ann Arbor Phone: 734/794-6500

ATTACHMENT H
DECLARATION OF COMPLIANCE

Non-Discrimination Ordinance

The "non discrimination by city contractors" provision of the City of Ann Arbor Non-Discrimination Ordinance (Ann Arbor City Code Chapter 112, Section 9:158) requires all contractors proposing to do business with the City to treat employees in a manner which provides equal employment opportunity and does not discriminate against any of their employees, any City employee working with them, or any applicant for employment on the basis of actual or perceived age, arrest record, color, disability, educational association, familial status, family responsibilities, gender expression, gender identity, genetic information, height, HIV status, marital status, national origin, political beliefs, race, religion, sex, sexual orientation, source of income, veteran status, victim of domestic violence or stalking, or weight. It also requires that the contractors include a similar provision in all subcontracts that they execute for City work or programs.

In addition the City Non-Discrimination Ordinance requires that all contractors proposing to do business with the City of Ann Arbor must satisfy the contract compliance administrative policy adopted by the City Administrator. A copy of that policy may be obtained from the Purchasing Manager

The Contractor agrees:

- (a) To comply with the terms of the City of Ann Arbor's Non-Discrimination Ordinance and contract compliance administrative policy, including but not limited to an acceptable affirmative action program if applicable.
- (b) To post the City of Ann Arbor's Non-Discrimination Notice in every work place or other location in which employees or other persons are contracted to provide services under a contract with the City.
- (c) To provide documentation within the specified time frame in connection with any workforce verification, compliance review or complaint investigation.
- (d) To permit access to employees and work sites to City representatives for the purposes of monitoring compliance, or investigating complaints of non-compliance.

The undersigned states that he/she has the requisite authority to act on behalf of his/her employer in these matters and has offered to provide the services in accordance with the terms of the Ann Arbor Non-Discrimination Ordinance. The undersigned certifies that he/she has read and is familiar with the terms of the Non-Discrimination Ordinance, obligates the Contractor to those terms and acknowledges that if his/her employer is found to be in violation of Ordinance it may be subject to civil penalties and termination of the awarded contract.

RMD Holdings, Ltd. d/b/a Nationwide Construction Group

Company Name


X _____ April 26, 2022
Signature of Authorized Representative Date

Scott Keller - Treasurer & C.O.O _____
Print Name and Title

69951 Lowe Plank Road, Richmond, MI 48062 _____
Address, City, State, Zip

(586) 749-6900 / skeller@nationwidecos.com _____
Phone/Email Address

Questions about the Notice or the City Administrative Policy, Please contact:
Procurement Office of the City of Ann Arbor
(734) 794-6500