

**Ann Arbor Downtown Development Authority Meeting
Wednesday, November 4, 2020 at 12:00 pm**

Place: Virtual Meeting—Zoom link: <https://us02web.zoom.us/j/82547451187> Or by
Phone: 877-853-5257 (US Toll-free) Meeting ID: 825 4745 1187 Passcode: 293698

1. ROLL CALL

Present: Micah Bartelme, Tom Crawford, Alex Dieck, Bob Guenzel, Tyler Kinley, Marie Klopf, Jessica A.S. Letaw, Molly McFarland, Darren McKinnon, Rishi Narayan

Absent: Ji Hye Kim, Phil Weiss

Staff: Susan Pollay, Executive Director
Sara McCallum, Deputy Director
Jada Hahlbrock, Parking Services Manager
Maura Thomson, Communications Manager
Kelley Graves, Management Assistant
Liz Rolla, Project Manager

Others: Mike McKiness/RPS; Chris Simmons/TheRide

Public: Members of the public were on the Zoom meeting but did not identify themselves.

2. APPROVAL OF BOARD MEETING AGENDA

Mr. Guenzel moved and Ms. Klopf seconded the motion to approve the meeting agenda.

A consent vote on the motion showed:

Ayes: Bartelme, Crawford, Dieck, Guenzel, Kinley, Klopf, Letaw, McFarland, McKinnon, Narayan

Nays: None

Absent: Kim, Weiss

The motion was approved.

3. AUDIENCE PARTICIPATION

None.

4. REPORTS FROM CITY BOARDS AND COMMISSIONS

None.

5. DDA MEMBER COMMUNICATIONS

None.

6. EXECUTIVE DIRECTOR REPORT

Ms. Pollay commended the Clerk's office for its handling of the election process yesterday. She said the draft 2021 DDA calendar is included in the board packet for board review and feedback, specifically on holiday observances that fall on committee dates. The final calendar will be shared

at the December meeting. The second State statute required informational meeting for the calendar year will be held on December 2 at Noon, followed immediately by the regular board meeting.

7. APPROVAL OF MINUTES

Mr. Guenzel moved and Mr. Crawford seconded a motion to approve the October minutes.

A consent vote on the motion showed:

Ayes: Bartelme, Crawford, Dieck, Guenzel, Kinley, Klopff, Letaw, McFarland, McKinnon, Narayan

Nays: None

Absent: Kim, Weiss

The motion was approved.

8A. SUBCOMMITTEE REPORTS – FINANCE

FY2020 Financial Audit Report: Ms. Klopff said that Dan Beard from Yeo & Yeo attended the Committee meeting and walked the Committee members through the details of the Audit. Once again, DDA received a clean audit and there were no recommendations for changes. This was first time the audit was handled 100% remotely due to the pandemic. Mr. Beard commended Ms. McCallum for her excellent preparation and responsiveness throughout the audit process.

Mr. Crawford moved and Ms. McFarland seconded the following resolution:

RESOLUTION TO ACCEPT THE AUDITOR’S REPORT FOR FISCAL YEAR 2020

Whereas, the Uniform Budgeting and Account Act, Public Act 2 of 1968 requires that the financial records of local units be audited annually;

Whereas, The Ann Arbor DDA contracted with the auditing firm of Yeo & Yeo to perform an independent audit of the DDA’s financial records for the fiscal year ending June 30, 2020;

Whereas, Yeo & Yeo performed the audit according to Government Auditing Standards;

Whereas, Yeo & Yeo considered the DDA’s internal controls and found no deficiency in that system;

Whereas, Yeo & Yeo tested the DDA’s compliance on certain provisions of laws, regulations, contracts, and grant agreements and other matters, and found no instances of noncompliance;

Whereas, Yeo & Yeo presented the Authority’s audited financial reports in detail to the Finance Committee at their meeting on October 29, 2020;

Whereas, The Finance Committee thoroughly reviewed the Audited Financial Statements and the Audit Report with Yeo & Yeo, asking questions as needed;

Whereas, The Finance Committee recommends that the DDA Board accept the FY 2020 Audit Report as presented;

RESOLVED, The Ann Arbor Downtown Development Authority Board accepts the Independent Auditor's Report presented by Yeo & Yeo CPAs for the Fiscal Year ending June 30, 2020.

A consent vote on the resolution showed:

Ayes: Bartelme, Crawford, Dieck, Guenzel, Kinley, Klopf, Letaw, McFarland, McKinnon, Narayan

Nays: None

Absent: Kim, Weiss

The resolution was approved.

Financial Statements: The Committee reviewed the DDA's September Expense Register. Ms. McCallum walked the Committee through the first quarter Cash & Investments Reports, Balance Sheets and, Revenue and Expenditure Reports as of 9/30/2020.

The next Finance Committee meeting is scheduled for Tuesday, November 24 at 9am.

8B. SUBCOMMITTEE REPORTS – OPERATIONS

Parking System Financials: Mr. McKinnon reported that the Committee reviewed 1st Quarter FY2021 Parking System revenues and expenses, which are on track with projections.

Parking Rate Changes: In 2018, the DDA approved a 5-year schedule of rate changes: The next rate change is scheduled to take place in January. The Committee supports moving forward with this rate change as planned.

Parking Operator Bid Process: The DDA's agreement with Republic Parking is set to expire June 30, 2022. Mr. McKinnon stated a first step will be to prepare a Parking Operator Agreement to include with the bid documents. The committee supports staff's recommendation to hire a consultant to help draft this Agreement.

Parking Equipment Installation: Liberty Square is completed; work is underway at 4th and Washington.

Annual Garage Restoration: Work is expected to be completed by the end of the year, including the stairway renovation and elevator door hardware replacement at 4th & Washington.

Transportation (getDowntown reports): Go!Pass sales are only at 39% of last year's sales. Many businesses are deferring pass purchases while they continue working from home. Go!Pass ridership is 28% of last year and UM ridership is 10% of last year's total.

The next Operations Committee meeting will be on Tuesday, November 24 at 11 am.

8C. SUBCOMMITTEE REPORTS – CAPITAL IMPROVEMENTS

Pandemic Response – DDA Support & Pilot Projects: Ms. McFarland said that to ensure pavement marking restoration prior to winter, the pilot projects are being removed this week. DDA and City staff are working on a summary report for December. South University and State Street ended their weekend street closures for the season. Main Street is planning to close the street this weekend.

Project Updates: Underground work on the First and Ashley project, south of Miller, is significantly complete. This week the contractor is installing light poles and concrete curb and grading the road from Huron to Miller in preparation for paving early next week. The remaining concrete sidewalk, south of Miller, will be completed and First Street scheduled to be reopened before the end of this month. Signal installations work north of Miller, and final paving from Huron to Miller will be completed in 2021.

The next Capital Improvements Committee meeting is scheduled for Wednesday, November 18 at 11 am.

8D. SUBCOMMITTEE REPORTS - AFFORDABLE HOUSING/ECONOMIC DEVELOPMENT

City/DDA Work Session Debrief: Mr. Kinley said the committee debriefed about the October 13th work session with City Council.

Future Agenda Topics: The Committee discussed future committee agenda topics. There was consensus to invite the incoming Council members as an opportunity to learn more about the DDA. The committee agreed to invite Ron Stevens of the Michigan Small Business Development Center to attend the November Committee meeting to share information about the SBDC's programs and to hear Ron's insights into how downtown businesses are doing. Other speakers recommended for future meetings included Phil Santer (SPARK), Andy LaBarre (Chamber), Mike Rein (UM) and Rich Chang (New Foundry).

The next Affordable Housing/Economic Development Committee meeting is scheduled for Wednesday, November 18 at 9:00 am (with Partners).

8E. SUBCOMMITTEE REPORTS- EXECUTIVE COMMITTEE

Executive Director Search Update: Ms. Letaw said that two special Executive Committee meetings were held in October to continue the work on the Executive Director search. The Committee approved the release of the RFP to hire a search firm. Responses are due back by mid-November,

giving the Committee time to review submissions, conduct interviews and bring a recommendation to the January Board meeting.

Ms. Letaw moved and Mr. Kinley seconded the following resolution:

RESOLUTION TO APPOINT MAURA THOMSON AS INTERIM DDA EXECUTIVE DIRECTOR

Whereas, The DDA Executive Director is retiring and it is anticipated that the search process to find her replacement will take time;

Whereas, The DDA Executive Committee recommends that Maura Thomson be appointed to serve as Interim DDA Executive Director until the DDA board has appointed the next DDA Executive Director and he/she/they begin work;

Resolved, The DDA appoints Maura Thomson to serve as Interim DDA Executive Director effective December 1, 2020 and until May 31, 2021 or until the time the permanent DDA Executive Director appointed by the DDA board begins work, whichever comes first.

Resolved, During the time she serves as Interim Executive Director Maura Thomson shall be paid the current annual salary of the DDA Executive Director;

Resolved, During the time she serves as Interim Executive Director Maura Thomson shall also perform the essential duties of the DDA Communications Manager;

RESOLVED, the DDA Board supports the recommendation of the Executive Committee and approves Maura Thomson as Interim Executive Director as of December 1, 2020.

A consent vote on the resolution showed:

Ayes: Bartelme, Crawford, Dieck, Guenzel, Kinley, Klopf, Letaw, McFarland, McKinnon, Narayan

Nays: None

Absent: Kim, Weiss

The resolution was approved.

The next Executive Committee is scheduled for Wednesday, December 2 at 11:00 am.

9. NEW BUSINES

None.

10. OTHER AUDIENCE PARTICIPATION

None.

11. ADJOURNMENT

Ann Arbor DDA Monthly Meeting

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Mr. McKinnon moved and Mr. Guenzel seconded the motion to adjourn.

A consent vote on the motion showed:

Ayes: Bartelme, Crawford, Dieck, Guenzel, Kinley, Klopf, Letaw, McFarland, McKinnon, Narayan

Nays: None

Absent: Kim, Weiss

The motion was approved.

The meeting adjourned at 12:27 pm.

Respectfully submitted,

Susan Pollay, Executive Director

ANN ARBOR DOWNTOWN DEVELOPMENT AUTHORITY
Executive Committee Meeting
Wednesday, November 4, 2020

Place: Virtual Meeting: Zoom link: <https://us02web.zoom.us/j/83720194793>
Phone: 877-853-5257 Meeting ID: 837 2019 4793 Passcode: 960696

Time: 11:00 a.m.

Present: Tyler Kinley, Marie Klopf, Jessica A.S. Letaw, Darren McKinnon, Susan Pollay (ex officio)

Absent: None

Others: None

Staff: Kelley Graves, Sara McCallum, Maura Thomson

Public: Members of the public were on the Zoom but did not identify themselves

Executive Director Search. Ms. Thomson walked the Committee through the Executive Director search firm RFP timeline. The RFP was posted on October 29 on the DDA website and sent directly to four search firms as requested by the Committee. It was also given to the City to post on its website and on the Michigan Inter-Governmental Trade Network. Questions from potential submitters are due by 11/9 with responses due by 11/13. The RFP submittal due date is November 20. This will the Committee time to review the submissions, hold interviews and bring a recommendation to the January board meeting.

Agenda Review. The Committee reviewed the November board meeting agenda.

Public Comment. None.

Adjournment. There being no other business, the meeting adjourned at 11:19 am.

Respectfully submitted,
Susan Pollay, Executive Director

AFFORDABLE HOUSING/ECONOMIC DEVELOPMENT COMMITTEE MEETING MINUTES
Wednesday, November 18, 2020

Place: Virtual Meeting-Zoom link: <https://us02web.zoom.us/j/85900049275>
or by phone 1-877-853-5257 (Meeting ID: 859 0004 9275 Password: 751242)

Time: 9:00 a.m.

Committee Present: Micah Bartelme, Bob Guenzel, Tyler Kinley, Darren McKinnon

Committee Absent: None

Other DDA Present: Jessica A.S. Letaw

Partners: Shannon Gibb-Randall/CPC; Ali Ramlawi, Linh Song/City Council;
Brandon Tucker/WCC, Josie Parker/AADL, Mary Boonin/TheRide

Staff: Susan Pollay, Maura Thomson, Jada Hahlbrock, Sara McCallum, Kelley Graves

Others: Ron Stevens/SBDC, Travis Radina, Jen Eyer/City Council

Public: Members of the public were on the Zoom meeting but did not identify themselves.

Virtual Guidelines: Mr. Kinley read the guidelines for holding electronic meetings.

SBDC Presentation: Ron Stevens, Associate Regional Director, spoke to the committee about the services provided by the SBDC including assisting businesses with applying for PPP and CARES Act funding, low-cost counseling, website optimization and bookkeeping services and, benchmarking data. He provided information on government programs, grants, and other assistance that is currently available to businesses. Mr. Stevens shared insights into how small downtown businesses are doing amid the pandemic and, what strategies they are implementing to survive the winter. He said cash flow management, curbside service and having an online/website presence are essential. Links to grants and programs will be shared with the committee.

When asked Mr. Stevens said the best way the DDA can assist downtown businesses is to connect them with the SBDC and to keep them informed about programs, grants and other available assistance. Ms. Thomson reported that she regularly pushes out information about the SBDC to the downtown associations, business owners, and other stakeholders. Ms. Thomson said the DDA is sponsoring a collaborative effort by the four downtown associations to promote downtown businesses; the new showyourlovea2.org site and video went live today. Questions were asked and answered.

Mr. Stevens was asked about the potential for the DDA to partner with the SBDC to provide business micro-grants and what recommendations he had for how best to structure it. There was discussion about how the recent Washtenaw County and Song Foundation grants were handled. Ms. Pollay stated that per statute, DDA's are not allowed to use TIF/public funds to provide operational support to private businesses.

Partner Updates: Ms. Parker stated that given the recent spike in COVID cases the AADL has suspended vestibule services. Ms. Parker shared information about the online Tiny Expo event

providing access to 35 crafters' products for purchase. Ms. Song, a member of the AADL board, commended Ms. Parker's leadership, responsiveness and innovative ideas during the pandemic.

Ms. Hall summarized the guidelines of the recently approved Affordable Housing millage. When asked, she said the Lurie Terrace purchase is delayed until early 2021 due to HUD's requirement of approval from the SHPO (State Historic Preservation Officer).

Ms. Boonin reported TheRide continues to evaluate and adjust its routes during this time to best meet the needs of the public while being mindful of its budget constraints due to lost revenue. Ridership remains at 20-25% of pre-COVID levels.

Ms. Gibb-Randall stated the Planning Commission continues to press for projects including affordable housing and sustainability elements. A tiered approval system is being discussed for smaller projects to shorten the approval timeline and modify how responsibility for infrastructure is addressed. Questions were asked and answered.

Ms. Thomson reported work on First Street will end for the season by the end of November; construction north of Miller will be finished in the spring 2021. The State Street improvements project has been moved to 2022 to allow for comprehensive public engagement next year. The temporary curbside meter bags are being replaced with red bags on 12/1 for continued use by businesses during the winter and will be enforced by Community Standards to prevent long-term parking.

Mr. Ramlawi said that City Council voted to encourage a new transit-oriented development zoning strategy along key transit corridors. Ms. Song said she looked forward to being part of this Committee.

Public Comment: None.

The next Affordable Housing/Economic Development Committee meeting (DDA only) is scheduled for December 9 at 9 am.

The meeting adjourned at 10:56 am.

Respectfully submitted,
Susan Pollay, Executive Director

**ANN ARBOR DOWNTOWN DEVELOPMENT AUTHORITY
CAPITAL IMPROVEMENTS COMMITTEE MEETING MINUTES
Tuesday, November 17, 2020**

Place: Virtual Meeting: <https://us02web.zoom.us/j/89699498315> or by Phone:
1-877-853-5257 Meeting ID: 896 9949 8315 Passcode: 856739

Time: 10:30 am

Committee Present: Alex Dieck, Tyler Kinley, Jessica A.S. Letaw, Molly McFarland, Darren McKinnon

Committee Absent: Micah Bartelme

Other DDA Present: None

Staff: Susan Pollay, Amber Miller, Maura Thomson, Liz Rolla, Jada Hahlbrock, Sara McCallum, Kelley Graves

Others Present: Bob Doyle, Oliver Kiley/SmithGroup, Chris Wall/Wade Trim

Public: Mark Hodesh

Virtual Meeting Guidelines: Ms. McFarland outlined the guidelines for electronic meetings.

People Friendly Streets Phase 2: Ms. Miller reviewed the First & Ashley Street project timeline, noting that Ashley Street construction is expected to take ½ a construction season. First Street construction south of Huron is complete and is substantially complete from Miller to Huron. Work remains to be done between Kingsley and Miller. During the Ashley Street design, staff had been in contact with and had support from property owners on filling in underground vaults on Ashley. Staff will circle back with the property owners for further discussions. Questions were asked and answered.

At the October board meeting staff were directed to determine the implications of delaying construction on Ashley Street which is scheduled to begin in the spring of 2021. DDA staff have been working with its legal counsel, City staff, and the consultant team to provide the committee with a comprehensive review of the feasibility of delaying the project. Ms. Pollay noted the extraordinary amount of time and effort that staff expended this past month to prepare a response. Ms. Miller prefaced the discussion by stating that DDA and City staff do not think it is feasible to delay construction on Ashley Street. She stated the team has assessed sequencing plans to alleviate some of the construction impacts including completing some work over the winter and potentially finishing the project by mid-July.

Ms. McCallum walked the committee through the process by which the First/Ashley/William/Huron bonds were issued in February 2019, noting that that the bond covenants require that the proceeds be spent by 2/6/2022. There are no federal COVID provisions for extending the expenditure period. City Staff and their bond counsel cautioned that if funds are not spent within the established timeframe IRS regulations require a rebate analysis be completed and the tax exempt status of the bonds could be in jeopardy. Because

the bonds were issued by the City, if the DDA failed to comply with the bond provisions, the City would be put in a position of needing to evaluate whether they would need to step in and complete the project with the remaining bond proceeds. McCallum noted that City staff did not support delaying the project, and she voiced concern that doing so could damage the trust relationship between the City and the DDA.

The additional costs and complications associated with delaying the project and impacts to other projects in the CIP that are scheduled for 2022 were shared. Ms. Miller outlined the impacts regarding the contract with Fonson and the cost-share agreement between the DDA and the City. Fonson has not bid on other projects for 2021 as it is committed to the First/Ashley project. Delaying construction could result in a damage claim by Fonson against the DDA and the City. In addition, the City has control over their portion of the Ashley Street scope. Questions were asked and answered.

Mr. Kiley and Mr. Doyle provided a PFS-2 project update. Public engagements will take place in early 2021. Specific design options will be brought to the committee.

Pilot Projects: DDA and City staff are preparing a report on the results of the pilot projects for the DDA Board and City Council.

Pandemic Response: Ms. Thomson reported the street closures ended 11/6. The curbside pick-up program has been extremely well-received and successful. The program is being improved, changing the temporary meter bags installed in March with red bags, designating them as enforceable by City Community Standard, to lessen long-term parkers from using the spaces.

Projects Updates: Ms. Rolla reported work on 1st Street will be buttoned up for the winter around Thanksgiving.

Public Comment: Mr. Mark Hodesh expressed his concern for local businesses of moving forward with the Ashley Street project next year as they struggle to recover from the impact of the pandemic. An email from Dick Mitchell expressing his concern for local businesses and his request that the project be delayed until 2022 was read aloud.

The meeting adjourned at 11:50 am

Respectfully submitted,
Susan Pollay, Executive Director

**ANN ARBOR DOWNTOWN DEVELOPMENT AUTHORITY
OPERATIONS COMMITTEE MEETING MINUTES
Wednesday, November 24, 2020**

Place: Virtual meeting—Zoom link: <https://us02web.zoom.us/j/82938106493>
or Phone: 1-877-853-5227 (Mtg ID: 829 3810 6493 Password: 971904)

Time: 11 am

Committee Present: Robert Guenzel, Tyler Kinley, Darren McKinnon

Committee Absent: Phil Weiss

Staff: Sara McCallum, Jada Hahlbrock, Maura Thomson, Kelley Graves

Other Attendees: Mike McKiness/RPS, Chris Simmons/GetDowntown, Greg Holcombe, Nan Plummer/Treeline Conservancy, Heather Seyfarth/City, John Fournier/City

Public: Members of the public were on the Zoom meeting but did not identify themselves.

Virtual Meeting Guidelines: Mr. McKinnon outlined meeting details for everyone attending.

Parking System Financials: Ms. McCallum presented the parking system financials for October 2020. She commented that current revenue levels are on track with projections and will continue to be monitored.

FY22 Budget Process: Ms. Hahlbrock reported the FY22 budget process is underway and includes reviewing the projects approved by the Board in September that are included in the City's CIP. The budget will be brought to the Committee in January.

Treeline Conservancy 415 W. Washington Pilot: Mr. Holcombe from the Treeline Conservancy gave a Power Point presentation on the Conservancy's pilot program for a pedestrian trail on the eastern edge of the 415 W. Washington lot between Liberty and Washington. This is a collaborative effort between the Conservancy, DDA and the City. The proposed timeline is April through Summer 2021. No action is required by the Committee or DDA Board. Ms. Hahlbrock will keep the Committee informed on the pilot at future meetings. Additionally, Summerfest is exploring the possibility of holding portions of the 2021 festival on the 415 W. Washington lot. Updates will be brought to the Committee as they are available. Questions were asked and answered.

Parking System Related Engineering Services: Ms. Hahlbrock reported work is underway on the 20-year parking system maintenance, restoration and engineering services plan. Additionally, the DDA is working to formalize its parking system engineering related document retention process.

Operations Committee Meeting Minutes

November 24, 2020

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Parking Equipment Installation: The TIBA equipment is scheduled for installation at Forest next, followed by Maynard, Ann Ashley, and Library Lane.

Transportation: Mr. Simmons reported go!Pass sales have been impacted by the pandemic with totals at only 49% of last year's sales as of mid-November. Go!Pass ridership is currently at 42% of last year. TheRide will be reaching out after the holidays seeking feedback on what the full system recovery could/should look starting in August 2021.

Committee Calendar: The committee agreed to cancel the December Operations Committee meeting.

Public Comment: None.

Next Meeting: The next Operations Committee meeting is scheduled for Wednesday, January 27 at 11 am.

The meeting adjourned at 10:40 am.

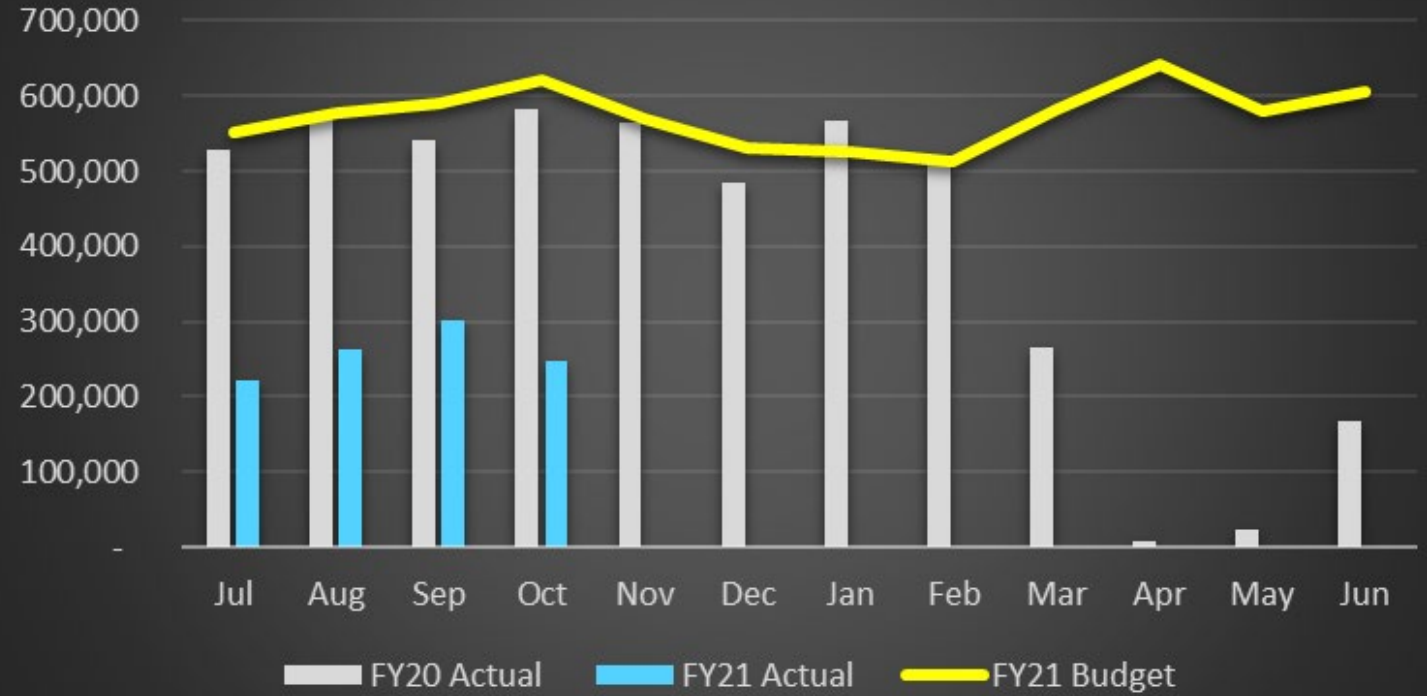
Respectfully submitted by
Maura Thomson, Communications Manager

METER FEES

AT OCTOBER 31, 2020

FY21 Budget YTD	\$2,341,900
FY20 YTD	\$2,223,100
FY21 YTD	\$1,035,500
FY21 YTD % of Budget	44%
FY21 Projection	40%

Meter Fees FY20 vs FY21

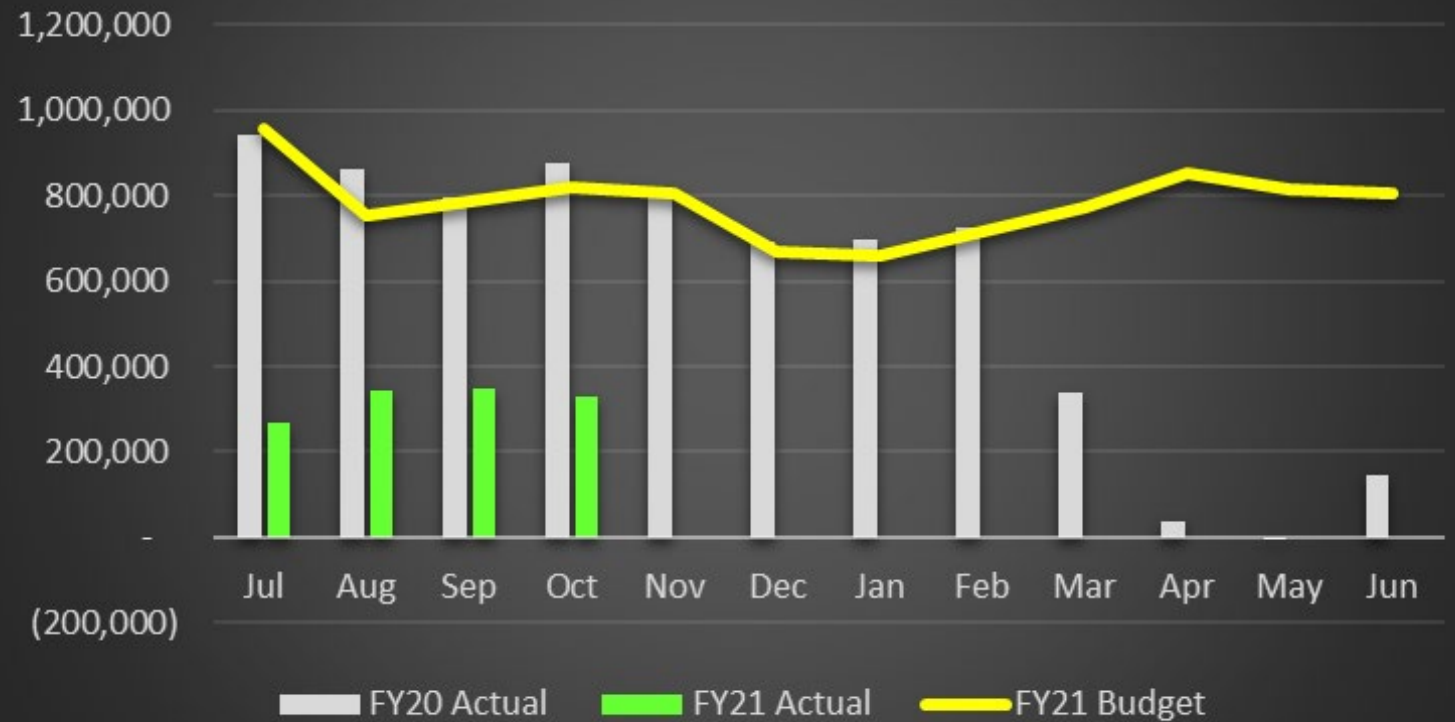


HOURLY FEES

AT OCTOBER 31, 2020

FY21 Budget YTD	\$3,316,000
FY20 YTD	\$3,475,000
FY21 YTD	\$1,285,000
FY21 YTD % of Budget	39%
FY21 Projection	30%

Hourly Fees FY20 vs FY21

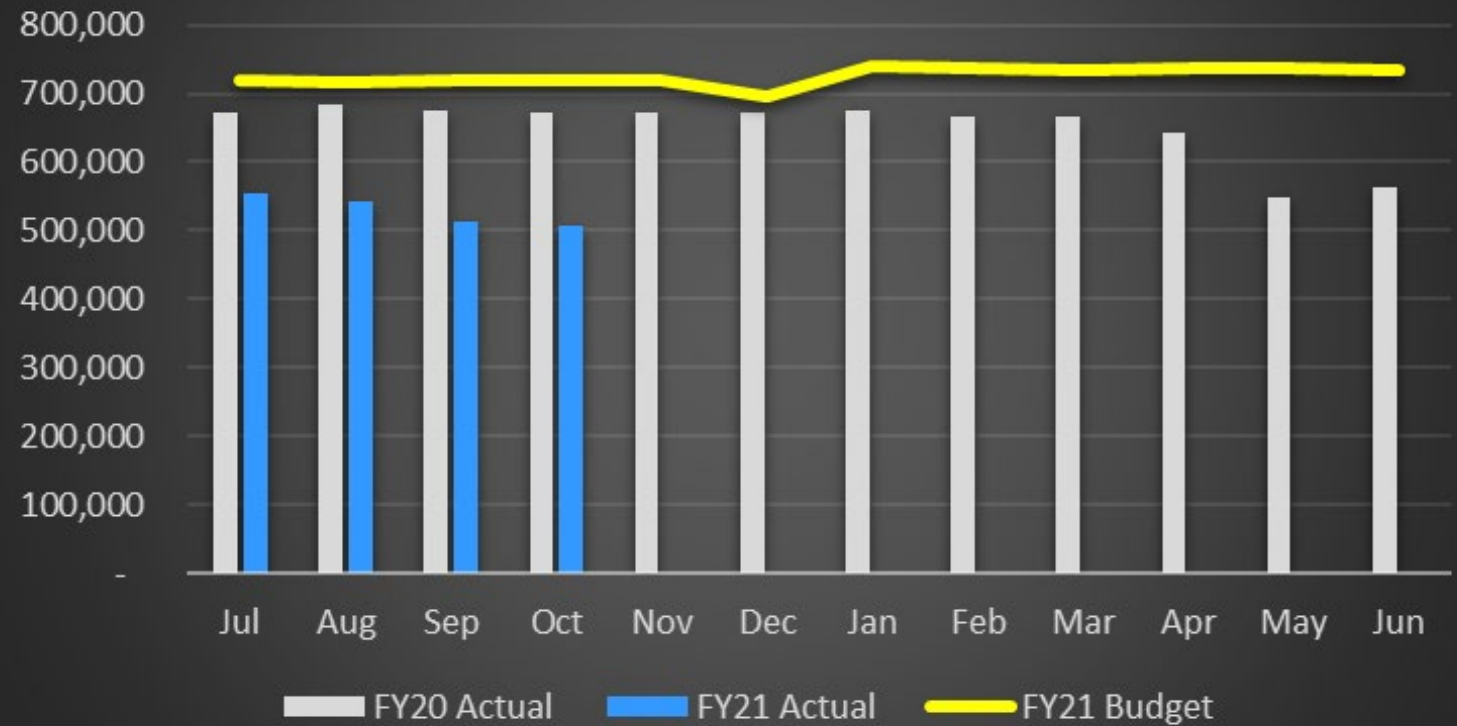


PERMIT FEES

AT OCTOBER 31, 2020

FY21 Budget YTD	\$2,872,300
FY20 YTD	\$2,705,100
FY21 YTD	\$2,116,800
FY21 YTD % of Budget	74%
FY21 Projection	75%

Permit Fees FY20 vs FY21



Parking & Transportation Report November 2020

Parking

Annual Restoration & Maintenance

Essential parking structure restoration and maintenance work continues. Stair replacement project at 4th & Washington has had a few delays and work is now expected to extend into January. Remaining work at other locations, including minor punch list items at Ann Ashley and Maynard, and exhaust fan work at Library Lane, will be completed this year.

Parking Equipment

Installation of the new TIBA parking equipment continued in November with installation at 4th & Washington. Next in line is Library Lane. Remaining locations include Maynard, Forest, and Ann Ashley.

Meters

RPS meter staff worked with UM to coordinate many hundreds of meter bags for student move out dates this month. Meter staff also completed annual fall preventative maintenance work. There are 2,000+ parking meter spaces, and this included straightening and/or replacing bent space marker posts, painting posts, and replacing decals, keypads and screens on the e-park machines as needed. RPS staff also worked with DDA and City staff to get a new type of meter bag approved by the City Magistrate that will enable the City to enforce DDA'S temporary COVID "pickup locations, and is making preparations to install these bags effective December 1st.

Parking System Maintenance & Operations

RPS maintenance staff continued to train on winter maintenance equipment and processes and is prepared for winter weather. RPS operations staff continues to be diligent with COVID-19 related screening, cleaning, and operational protocols.

Transportation

Bike Parking

Current rentals-November 2020:

- Bike Locker Rentals: 5 rentals of 10 available lockers (50%)
- Maynard Bike House Rentals: 9 of 28 spaces (32%)
- Ann Ashley Bike House Rentals: 39 of 27 spaces (144%)

Go!pass

Renewal through 11/15:

2019— 383 companies, 5,036 passes

2020— 186 companies (49%), 2,225 passes (44%)

Go!pass ridership:

	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Total
2019	43,267	43,406	46,391	46,825	51,057	51,114	50,126	46,683	49,306	49,671	47,679	51,909	577,434
2020	39,071	42,120	49,654	48,869	25,148	-	-	-	-	11,340	12,600	12,297	241,099

019 ridership

RESOLUTION THANKING SUSAN POLLAY

Whereas, **Susan Pollay** was hired by the Ann Arbor Downtown Development Authority in 1996 , and brought with her a commitment to the vibrancy of downtown Ann Arbor as well as the experience of running a downtown cultural institution and a downtown merchant association;

Whereas, **Susan Pollay** has a passion for cities and the intricacies of what makes them successful, and she often shared information about exciting, innovative and impactful projects from around the country that she felt could be studied or emulated in Ann Arbor;

Whereas, **Susan Pollay** led the DDA through a visioning process which resulted in the amendment and approval of the DDA and its development plan through 2033;

Whereas, **Susan Pollay** was the leader in establishing and executing important and transformative DDA projects and initiatives, a list that would take volumes of “whereas’s” including but by no means limited to the following:

- State Street streetscape improvement project including restoration of two-way traffic
- Downtown Wayfinding system
- Fifth / Division streetscape improvement project
- First & Washington public/private redevelopment project
- People Friendly Streets projects including Ann Arbor’s first two-way protected bike lane
- Fourth & Washington parking structure
- Forest parking structure
- Expanded Fourth & William parking structure
- Library Lane parking structure

Whereas, during **Susan Pollay’s** tenure the DDA assumed responsibility for managing, operating, and maintaining the City of Ann Arbor’s public parking system;

Whereas, **Susan Pollay** spearheaded the DDA Affordable Housing grant program, which has provided over \$6M in support of housing projects aimed at retaining Ann Arbor’s economic and social diversity;

Whereas, **Susan Pollay** was zealous in her pursuit of alternative transportation initiatives and was instrumental in the development of the getDowntown program and the go!Pass;

Whereas, **Susan Pollay** skillfully expanded the DDA team from a single staff member to six dedicated public servants committed to the mission of the DDA;

Whereas, **Susan Pollay’s** remarkable commitment to the DDA and its mission will be sorely missed, and her devotion to the downtown and community is an inspiration to all who have had the good fortune to work beside her;

RESOLVED, The Ann Arbor Downtown Development Authority, on behalf of the downtown and the community, thanks **Susan Pollay** for her great service and abundant contributions to the downtown, and indeed to the community as a whole, through her 24 years of leadership at the Ann Arbor Downtown Development Authority.