



MEMORANDUM

TO: Mayor and Council
FROM: Howard S. Lazarus, City Administrator
DATE: May 12, 2017
SUBJECT: City Council Priorities Final Report

I am pleased to forward the attached City of Ann Arbor City Council Priorities Report Update (April 28, 2017) as a close-out document for the two-year budget cycle which will end in June. The report notes the exceptional progress City staff has made on the Council's priorities, and identifies those initiatives that will carry over into FY18/FY19. Highlights of the report include the following:

- Staff completed all work on the **Accessory Dwelling Units** priority last year with the passage of the enabling ordinance.
- The **Allen Creek Greenway** team made significant progress, and will deliver the Master Plan on schedule in early 2018. Staff will continue to investigate appropriate financial and governance approaches with community stakeholders as the Master Plan nears completion.
- Council will consider adopting the funding necessary to **Rebuild the Forestry Program** with the adoption of the City's drainage fees for FY18/FY19. The increased revenues will support a proactive maintenance program for the existing urban forest, and continue efforts to plant 1,000 trees per year. City residents continue to volunteer for tree pruning at an amazing rate, already exceeding the goal of 100 volunteers by 2020 by 25%.
- City efforts to **Repair/Reconstruct Roads** are moving full speed ahead. The tasks to assess current conditions, deliver a State of Streets report, determine target levels of service, and establish a toolbox of permanent fixes are complete. The projected results of these efforts include a ten-fold increase in miles of pavement treated from FY14 to FY17.
- Staff has completed the inventory of the City's full active transportation assets to provide **Safe Systems for Auto, Pedestrian, and Bike Users**. FY17 has seen the launches of a comprehensive approach to improving safe routes to school and the community-wide **A2 BE SAFE** campaign. The City's collaboration with Western Michigan University *Changing Driver Behavior study* will continue into FY18.

Through these efforts, City staff has earned the positive acknowledgement of our elected officials and community. Kindly join me in celebrating their successes as we look forward to continuing to meet the

challenges facing our City. As always, please do not hesitate to contact me if I can be of further assistance on these or any other matters.

cc: Direct Reports
Communications to Council



**City of Ann Arbor City Council Priorities Update Report -
April 28, 2017**

The City of Ann Arbor City Council 2014 Planning Session was held on December 8, 2014. At this session, City Council identified priorities connected to the City's Sustainability Framework. This update reports progress on City Council priorities through the lens of the 16 Sustainability Framework goals. A description of components in the report and a key is provided below.

Priorities from December 2014 City Council Planning Work Session

Accessory Dwelling Units	p. 3
Allen Creek Greenway	p. 4
Rebuild Forestry Program	pp. 5-7
Repairs/Reconstruction of Roads	pp. 8-9
Safe Systems for Auto, Pedestrian, and Bike Users	pp. 10-11

Components of Update Report:

Key	
Where are we now?	
Good	Fair
Poor	Not Assessed
Where are we going?	
Getting Better	Stable
Getting Worse	Unknown



Priority

Priority item identified by City Council.

Problem(s)

Problem statement that identifies need for action.

**Sustainability
Framework
Goal(s)
Impacted**

Overview of sustainability framework goals impacted by the priority item.

Target(s)

Measureable short-term objective or tool to inform decision-making that furthers progress towards a goal.

Action(s)

Implementation tool or step needed to reach a target. Section includes available funding sources and progress updates.

Indicator(s)

Measure of progress towards meeting target. Section includes information of current state of indicator (e.g., “where are we now”) and directionality (e.g., “where are we going”). Section also includes key milestones reached and supporting data.

City Council Priorities Update

April 28, 2017



Priority: Accessory Dwelling Units

Responsible Service Area(s): Community Services

Problem(s): Lack of affordable housing, hardship of aging in place, and lack of economic diversity in population

Sustainability Framework Goals Impacted:	Climate and Energy		Land Use and Access	
	Sustainable Energy		Transportation Options	●
	Energy Conservation	●	Sustainable Systems	●
	Sustainable Buildings		Integrated Land Use	●
	Community		Resource Management	
	Engaged Community		Clean Air and Water	
	Diverse Housing	●	Healthy Ecosystems	
	Human Services	●	Responsible Resource Use	
	Safe Community		Local Food	
	Active Living and Learning			
	Economic Vitality	●		

Target: Passage of a zoning ordinance that expands Accessory Dwelling Unit (ADU) options

Actions:

	Funding Source	Progress
Finalize scope of services for Washtenaw County Office of Community and Economic Development (OCED) for ordinance development		Completed 11/2015
Meet with Ordinance Revision Committee (ORC) of Planning Commission to develop outreach and communication strategy		Completed 12/2015
Develop draft ordinance language		Completed 12/2015
ORC's review of draft ordinance language and recommendation to Planning Commission		Completed 3/2016
Planning Commission review including Public Hearing and recommendations to City Council		Completed 4/2016
First Reading of Ordinance at City Council		Completed 7/2016
Public Hearing and Second Reading of Ordinance at City Council		Completed 8/2016

Indicator(s):

This priority does not have indicators. The target will be reached when a zoning ordinance that expands ADU options is passed.

City Council Priorities Update

April 28, 2017



Priority: Allen Creek Greenway

Responsible Service Area(s): Public Services, Community Services

Problem(s): Inadequate non-motorized connections within the community and to the Huron River

Sustainability Framework Goals Impacted:	Climate and Energy		Land Use and Access	
	Sustainable Energy		Transportation Options	•
	Energy Conservation		Sustainable Systems	•
	Sustainable Buildings		Integrated Land Use	•
	Community		Resource Management	
	Engaged Community	•	Clean Air and Water	•
	Diverse Housing		Healthy Ecosystems	•
	Human Services	•	Responsible Resource Use	
	Safe Community		Local Food	
	Active Living and Learning	•		
	Economic Vitality	•		

Target: Develop a Master Plan for the Allen Creek Greenway

Actions:

	Funding Source	Progress
Convene a Technical Advisory Committee and a Citizens Advisory Committee to guide the master plan development		Completed 1 st quarter 2016
Hire a consultant to assist with the master plan development	\$200,000 in the current budget for consulting services	Completed February 2016
Initiate project: Review existing information; develop an existing conditions analysis and an issues and opportunities analysis		Completed July 2016
Planning Options & Cost Impacts: Formulate planning objectives and planning option scenarios. Prepare a cost impact analysis of scenarios		Completed February 2017
Develop Master Plan recommendations and implementation strategies		In Progress
Prepare final documentation and plan adoption		Not yet started

Indicator(s):

This priority does not have indicators. The target will be reached when a master plan for the Allen Creek Greenway is adopted as an element of the City's Master Plan. The project is expected to be a 24-month effort and began in February 2016.

City Council Priorities Update

April 28, 2017



Priority: Rebuild Forestry Program

Responsible Service Area(s): Public Services

Problem(s): Decline of urban forest

Sustainability Framework Goals Impacted:

Climate and Energy	
Sustainable Energy	
Energy Conservation	●
Sustainable Buildings	

Land Use and Access	
Transportation Options	
Sustainable Systems	●
Integrated Land Use	

Community	
Engaged Community	
Diverse Housing	
Human Services	●
Safe Community	●
Active Living and Learning	
Economic Vitality	●

Resource Management	
Clean Air and Water	●
Healthy Ecosystems	●
Responsible Resource Use	
Local Food	

Target: Rebuild the Forestry Program

Actions:

	Funding Source	Progress
Review current and potential funding mechanisms for Forestry	Currently Stormwater Utility and Park Millage	In progress
Develop an annual work plan for Forestry to transition program from reactive maintenance to proactive maintenance	Stormwater Utility	In progress
Develop and initiate a 7-year routine pruning cycle for all city-managed street and park trees	Currently unfunded	Not yet funded
Evaluate, expand and improve upon current forestry volunteer programs	Stormwater Utility (street trees) / Park Millage (park trees)	Ongoing

City Council Priorities Update

April 28, 2017



Indicator(s):

Status

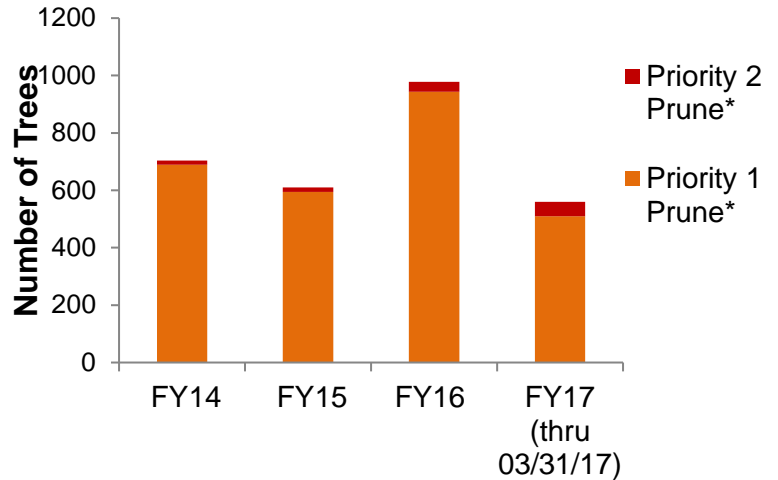
Number of trees pruned per year through routine pruning cycle



Milestones:

- Complete a full routine tree pruning cycle for all city-managed street and park trees by 2023 and maintain a 7-year pruning cycle thereafter. (Target #3 Urban & Community Forest Management Plan)
 - o A routine tree pruning cycle has not yet been developed. Current Forestry Pruning activities are focused on reducing the backlog of trees requiring immediate pruning, primarily those listed as Priority 1 and 2 Prune in the tree inventory.

Trees Pruned



*Based on work order category.

Status

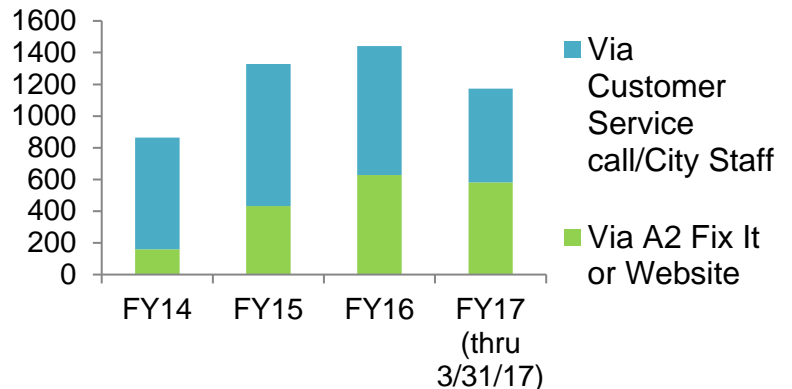
Resident service requests



Milestones:

- Reduce tree maintenance request 50% by 2023. (Target #6 Urban & Community Forest Management Plan)

Resident Service Request by Submission Type



*In FY 2015 Forestry changed how service requests are entered and tracked in CityWorks. The numbers provided in FY 2014 are only the service requests that were entered into CityWorks and do not include all of the forestry service requests received.



Status

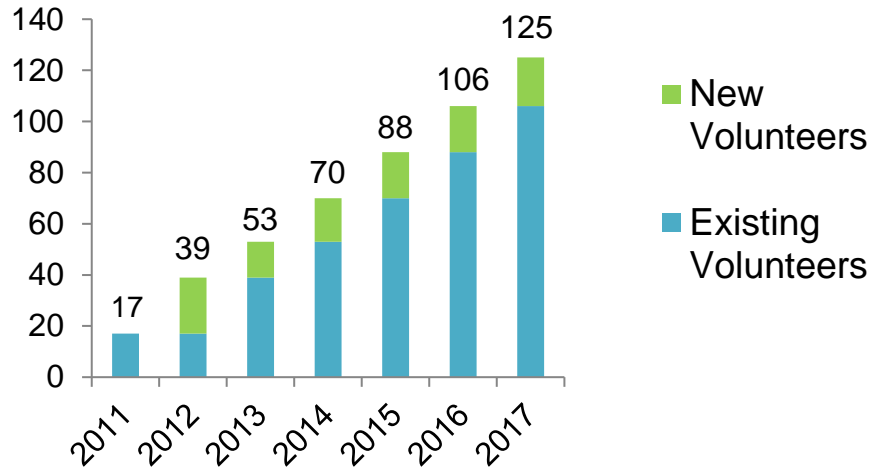


Number of volunteers participating in Citizen Pruner Program

Milestones:

- Increase and sustain the number of volunteers assisting with tree care and planting to 100 people per year by 2020. (Target #5 Urban and Community Forest Management Plan).

Volunteers Trained as Citizen Pruners



Status

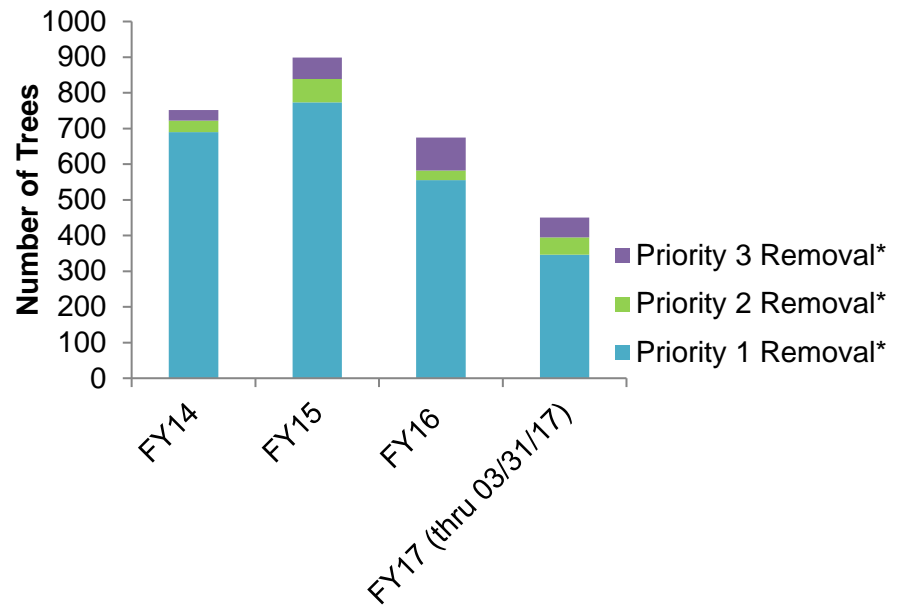


Trees Removed

Milestones:

- Forestry's street tree removal activities are currently focused on reducing the backlog of removals as described in the Urban and Community Forest Management Plan. As the backlog in street tree removals is addressed, Forestry's removal activities will focus on addressing annual tree loss. In a typical year, an estimated 450 street trees, or approximately 1% of the street tree population, will die and require removal. The status of this indicator shows green as the backlog is being addressed; and an upward arrow as the number of trees that will be removed annually will decrease, and removals will occur in a more proactive manner.

Trees Removed





Priority: Repairs/Reconstruction of Roads

Responsible Service Area(s): Public Services

Problem(s): Deteriorated Road Infrastructure

Sustainability Framework Goals Impacted:	Climate and Energy		Land Use and Access	
	Sustainable Energy		Transportation Options	●
	Energy Conservation		Sustainable Systems	●
	Sustainable Buildings		Integrated Land Use	●
	Community		Resource Management	
	Engaged Community		Clean Air and Water	
	Diverse Housing		Healthy Ecosystems	
	Human Services	●	Responsible Resource Use	
	Safe Community	●	Local Food	
	Active Living and Learning			
	Economic Vitality	●		

Target: Establish a target level of service for pavement condition and develop a plan of action to achieve that target

Actions:

	Funding Source	Progress
Assess current condition of pavement on all City controlled roads	Act 51	Completed FY15
Develop and deliver a State of the Streets report which sets forth average current baseline pavement ratings	Act 51	Completed 10/2015
Determine Target Level of Service for pavement	Act 51	Completed 2/2016
Establish toolbox of pavement fixes including average cost of each fix	Act 51	Completed 1/2016
Utilize the Pavement Asset Management model to make the best use of available funds using the “right mix of fixes at the right time”	Act 51	Ongoing



Indicator(s):

Status

System-wide pavement condition rating increased at the next evaluation in 2017



Milestones:

- 2014 baseline pavement condition ratings completed

Status

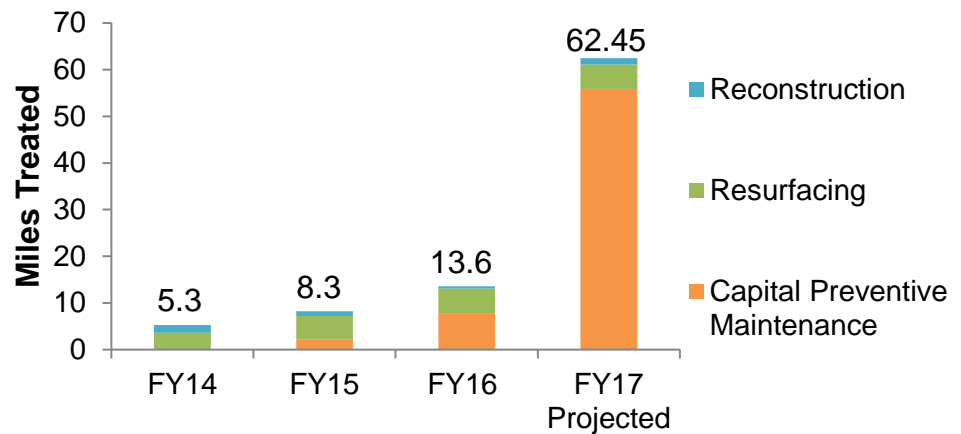
Miles and area of roadway receiving treatment



Milestones:

- Trend of greater emphasis on Capital Preventive Maintenance continuing consistent with Pavement Asset Mgt. Plan
- Miles treated in first quarter of FY17 reflect extensive crack sealing, thin milling and filling, and resurfacing

Miles of Road Treated by Treatment Type



City Council Priorities Update

April 28, 2017



Priority: Safe Systems for Auto, Pedestrian, and Bike Users

Responsible Service Area(s): Public Services, Safety Services

Problem(s): Mismatch between design for auto transport system and desire for more walkable/bikeable community

Sustainability Framework Goals Impacted:	Climate and Energy		Land Use and Access	
	Sustainable Energy		Transportation Options	●
	Energy Conservation	●	Sustainable Systems	●
	Sustainable Buildings		Integrated Land Use	●
	Community		Resource Management	
	Engaged Community	●	Clean Air and Water	●
	Diverse Housing		Healthy Ecosystems	
	Human Services	●	Responsible Resource Use	
	Safe Community	●	Local Food	
	Active Living and Learning	●		
	Economic Vitality	●		

Target: Expand the on-street bike lane and sidewalk systems while enhancing safety for users of both systems

Actions:

	Funding Source	Progress
Complete inventory of City's full pedestrian and non-motorized infrastructure systems	Alt Trans Fund	Completed 8/2016
Expand the City's bike lane and sidewalk systems through the City's complete street policy and capital improvements program	Alt Trans Fund General Fund Parks Fund STPU Act 51 SRTS Grant	In progress
Monitor and document accidents involving pedestrians and bicyclists within the City	General Fund	In progress



Indicator(s):

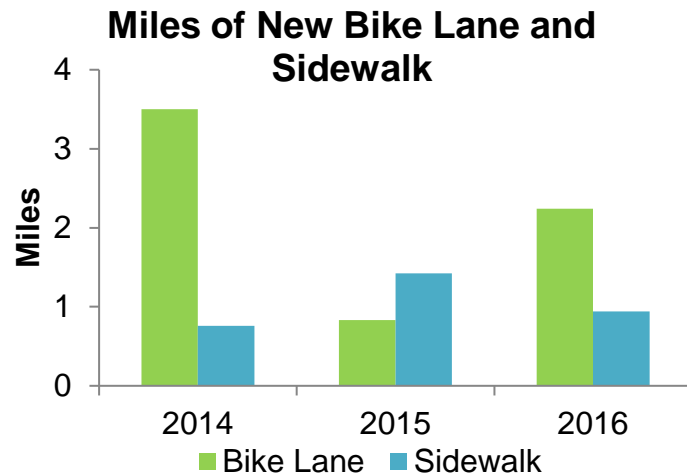
Status

Miles of bike lane and sidewalk added



Milestones:

- In 2016, .32 miles of bike lane was built on Observatory, .58 miles on Miller, 1.15 miles on Geddes, and .19 miles on Depot. In total it there was 1.66 miles of new bike lanes installed last year.
- In 2016, .94 miles of new sidewalk was installed on Ellsworth
- Over 19% of Ann Arbor residents walk or bike to work (2015 American Community Survey, 5-year estimates)



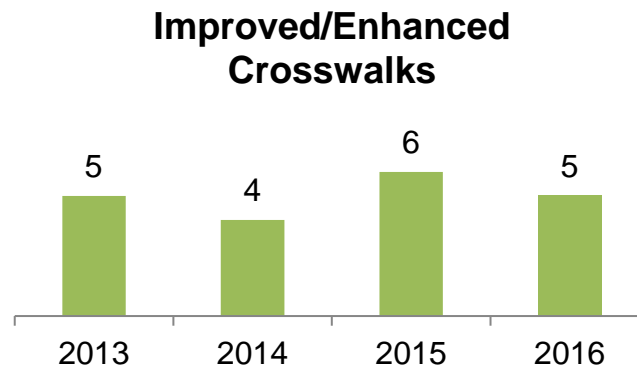
Status

Number of enhanced pedestrian crosswalks



Milestones:

- In 2016, 5 crosswalks were installed; 1 on Depot, 1 on Ellsworth, 2 on Birch Hollow Drive, and 1 on Pebble Creek Road.



Status

Reduction in crashes involving bicyclists and pedestrians



Milestones:

- After a steady decline from 2013-2015, crash rates for both pedestrians and bicyclists rose in 2016 to 85 bicycle crashes and 75 pedestrian crashes. The increase in crashes is part of a larger regional trend as noted by SEMCOG.

