

Housing Commission  
**CRANBROOK & CONTINUUM OF CARE (Homeless) BUSINESS UNIT**

**PRIMARY SERVICES**

- Administer Continuum of Care funds (to house & service formerly homeless) in AAHC & non AAHC housing
- Administer supportive service funds
- Monitor 10 nonprofit agencies receiving CoC funds
- Administer rent subsidies to private landlords

**FINANCIAL SUMMARY**

	Actual					Projected		
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
	(\$ 000s)	(\$ 000s)	(\$ 000s)	(\$ 000s)	(\$ 000s)	(\$ 000s)	(\$ 000s)	(\$ 000s)
<b>Cranbrook &amp; CoC</b>								
<i>Revenue:</i>								
HUD & Rent Services	\$ 2,231	\$ 2,275	\$ 1,567	\$ 4,300	\$ 3,819	\$ 2,397	\$ 2,397	\$ 2,397
HUD Admin Fee	81	82	41	50	85	61	61	61
City General Fund	-	-	-	-	-	-	-	-
Other Revenue	1	1	1	-	-	-	-	-
Total Revenue	<u>\$ 2,313</u>	<u>\$ 2,358</u>	<u>\$ 1,609</u>	<u>\$ 4,350</u>	<u>\$ 3,904</u>	<u>\$ 2,458</u>	<u>\$ 2,458</u>	<u>\$ 2,458</u>
<i>Expense:</i>								
Salaries/Benefits	\$ 1	\$ 1	\$ -	\$ 46	\$ 38	\$ 92	\$ 60	\$ 61
Other Operations	23	26	12	4	4	3	3	4
Maintenance & Operations	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
All Other	-	-	-	-	-	-	-	-
Sub-total Operating Expense	<u>\$ 24</u>	<u>\$ 27</u>	<u>\$ 12</u>	<u>\$ 50</u>	<u>\$ 42</u>	<u>\$ 95</u>	<u>\$ 63</u>	<u>\$ 65</u>
Passthru to landlord & non-profits	2,248	2,259	1,567	4,300	3,819	2,397	2,397	2,397
Total Expense	<u>\$ 2,272</u>	<u>\$ 2,286</u>	<u>\$ 1,579</u>	<u>\$ 4,350</u>	<u>\$ 3,861</u>	<u>\$ 2,492</u>	<u>\$ 2,460</u>	<u>\$ 2,462</u>
<b>Net</b>	<b>\$ 41</b>	<b>\$ 72</b>	<b>\$ 30</b>	<b>\$ -</b>	<b>\$ 43</b>	<b>\$ (34)</b>	<b>\$ (2)</b>	<b>\$ (4)</b>
<i>Memo:</i>								
Number of Units	288	288	288	251	296	206	206	206
<b>Total fund balance</b>	<b>\$ 312</b>	<b>\$ 384</b>	<b>\$ 414</b>	<b>\$ -</b>	<b>\$ 50</b>	<b>\$ 16</b>	<b>\$ 14</b>	<b>\$ 10</b>

**OBSERVATIONS ABOUT ABOVE FINANCIALS:**

- Prior to FY15, Cranbrook was administered locally. In FY15 it's now administered by MSHDA.
- Starting in FY15, administration of Continuum of Care (CoC) program increased from \$700k to \$4.3 mil.
- FY12 - FY14 (Cranbrook 202 units, CoC 86 units), FY15 (CoC 251 units), FY16 (CoC 296 units), FY17+( CoC 206)
- Prior to FY15, AAHC did not receive admin fee from CoC. Starting FY15 an admin. fee is reflected.
- In FY14, hired .5 FTE to administer CoC program.
- In FY15 moved fund balance for Cranbrook Towers to Central Office to support development of public housing

**CHALLENGES/OPPORTUNITIES IN OPERATING THIS BUSINESS**

- Beginning in FY15, AAHC receives service funding from CoC to house homeless households.
- Continuum of Care operations expected to remain break-even.
- CoC funds are a key enabler to fund the Affordable Housing Business Unit by providing approx. \$600k of of tenant (human) services support. HUD requires Affordable Housing Unit to fund services outside program.

**FUND BALANCE (Net Assets)**

	<u>Amount</u> (\$ 000s)
<b>6/30/16 - Total Fund Balance (Net Assets)</b>	<b>\$ 50</b>
Less:	
Reserved for min. requirements	-
<b>Subtotal Available Fund Balance</b>	<b>\$ 50</b>

**Known Risks**

- Available fund balance will be used to support admin costs of central office until it is gone
- Congressional financial support of CoC program.